Royal Bank of Canada Investor Presentation

Q4/2014

Financial information is presented on a consolidated basis in Canadian dollars and is based on International Financial Reporting Standards (IFRS), unless otherwise noted. Our 2014 Annual Report and Q4/2014 Supplementary Financial Information are available on our website at rbc.com/investorrelations.



Caution regarding forward-looking statements



From time to time, we make written or oral forward-looking statements within the meaning of certain securities laws, including the "safe harbour" provisions of the *United States Private Securities Litigation Reform Act of 1995* and any applicable Canadian securities legislation. We may make forward-looking statements in this RBC Investor Presentation, in filings with Canadian regulators or the United States (U.S.) Securities and Exchange Commission (SEC), in reports to shareholders and in other communications. Forward-looking statements in this presentation include, but are not limited to, statements relating to our financial performance objectives, vision and strategic goals. The forward-looking information contained in this RBC Investor Presentation is presented for the purpose of assisting the holders of our securities and financial analysts in understanding our financial position and results of operations as at and for the periods ended on the dates presented, and our financial performance objectives, vision and strategic goals, and may not be appropriate for other purposes. Forward-looking statements are typically identified by words such as "believe", "expect", "foresee", "forecast", "anticipate", "intend", "estimate", "goal", "plan" and "project" and similar expressions of future or conditional verbs such as "will", "may", "should", "could" or "would".

By their very nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties, which give rise to the possibility that our predictions, forecasts, projections, expectations or conclusions will not prove to be accurate, that our assumptions may not be correct and that our financial performance objectives, vision and strategic goals will not be achieved. We caution readers not to place undue reliance on these statements as a number of risk factors could cause our actual results to differ materially from the expectations expressed in such forward-looking statements. These factors – many of which are beyond our control and the effects of which can be difficult to predict – include: credit, market, liquidity and funding, insurance, regulatory compliance, operational, strategic, reputation, competitive and systematic risks and other risks discussed in the Risk management and Overview of other risks sections of our 2014 Annual Report; anti-money laundering; growth in wholesale credit; the high levels of Canadian household debt; cybersecurity; the business and economic conditions in Canada, the U.S. and certain other countries in which we operate; the effects of changes in government fiscal, monetary and other policies; tax risk and transparency; our ability to attract and retain employees; the accuracy and completeness of information concerning our clients and counterparties; the development and integration of our distribution networks; model, information technology, information management, social media, environmental and third party and outsourcing risk.

We caution that the foregoing list of risk factors is not exhaustive and other factors could also adversely affect our results. When relying on our forward-looking statements to make decisions with respect to us, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. Material economic assumptions underlying the forward looking-statements contained in this RBC Investor Presentation are set out in the Overview and outlook section and for each business segment under the heading Outlook and priorities in our 2014 Annual Report. Except as required by law, we do not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by us or on our behalf.

Additional information about these and other factors can be found in the Risk management and the Overview of other risks sections in our 2014 Annual Report.

Information contained in or otherwise accessible through the websites mentioned does not form part of this RBC Investor Presentation. All references in this Q4 presentation to websites are inactive textual references and are for your information only.

Royal Bank of Canada

SECTION I

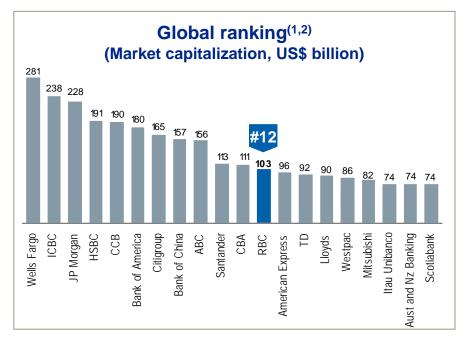






- Canada's largest bank by market capitalization, with broad leadership in financial services
- Offices in Canada, United States and 38 other countries
- ~78,000 full- and part-time employees who serve more than 16 million clients worldwide





Extending our lead in Canada and selectively growing globally

A diversified business model – RBC's key strength



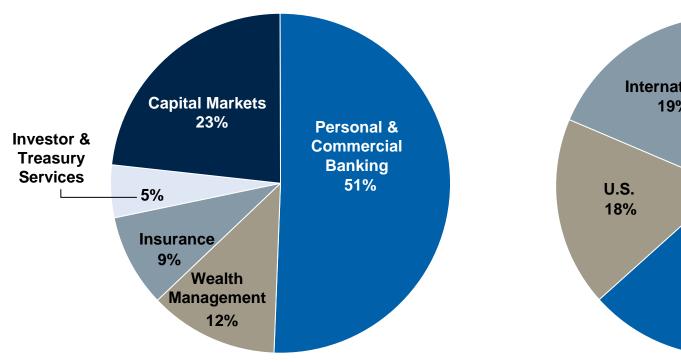
- Diversified business mix, with the right balance of retail and wholesale
- Almost two-thirds of revenue from Canada
- Strategic approach in key businesses in the U.S. and select international markets

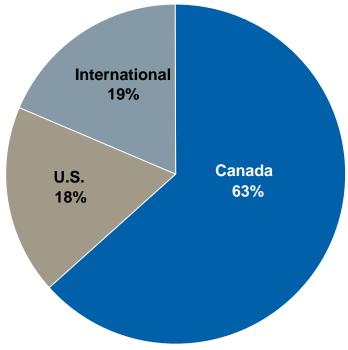
Earnings by business segment⁽¹⁾

For the year ended October 31, 2014

Revenue by geography⁽¹⁾

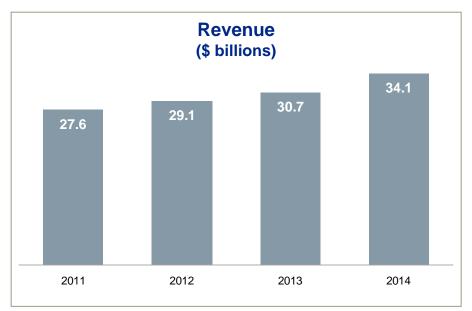
For the year ended October 31, 2014

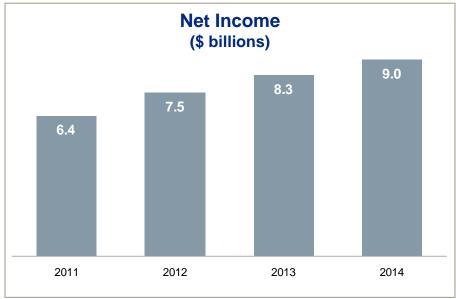




Strong financial profile







Return on Equity (ROE)⁽¹⁾ 19.6% 19.7% 19.0% 2011 2012 2013 2014

2014 Basel III Capital ratios – "All-in" basis(2)

Common Equity Tier 1 9.9%

Tier 1 Capital 11.4%

Total Capital 13.4%

Credit ratings⁽³⁾

Moody's	S&P	Fitch	DBRS
Aa3	AA-	AA	AA
Negative	Negative	Stable	Stable





Total shareholder return (TSR)(1)

	RBC	Peer Avg.
3 Year	23%	19%
5 Year	12%	8%
10 Year	14%	5%

Dividend

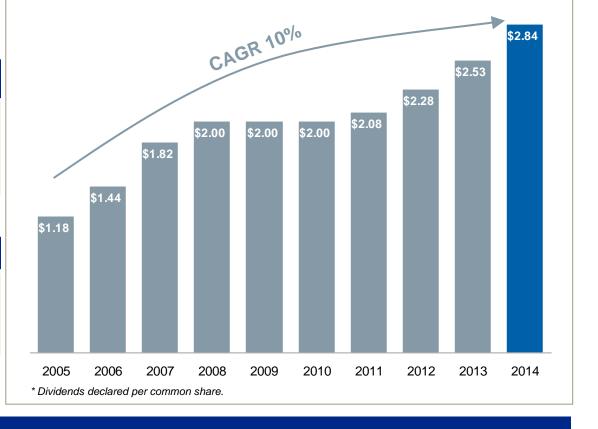
- Current quarterly dividend: \$0.75
- FY2014 payout ratio of 47%, in line with our target of 40-50%

Share buybacks

 Announced normal course issuer bid on October 27, 2014 to repurchase up to 12 million common shares

Annual dividend history* (\$ per share)

 RBC increased its dividend 2 times in 2014, a total increase of 12%



Our goal is to maximize shareholder returns by achieving TSR above our peer average

Key strategic priorities aligned to our long-term goals



Strategic goals

- In Canada, to be the undisputed leader in financial services
- Globally, to be a leading provider of capital markets, investor and wealth management solutions
- In targeted markets, to be a leading provider of select financial services complementary to our core strengths

Strategic priorities

Personal & Commercial Banking

- Offering a differentiated experience: value for money, advice, access and service
- Making it easier to do business with us and be the lower cost producer
- Converging into an integrated multi-channel network
- Enhancing client experience and improving efficiency in the Caribbean and U.S.

Wealth Management

- Building a highperforming global asset management business
- Focusing on high net worth and ultra-high net worth clients to build global leadership
- Leveraging RBC and RBC Wealth
 Management strengths and capabilities

Insurance

- Improving distribution efficiency and deepening client relationships
- Making it easier for clients to do business with us
- Pursuing select international opportunities to grow our reinsurance business

Investor & Treasury Services (I&TS)

- Providing excellence in custody, asset servicing and payments, with an integrated funding and liquidity management business
- Focusing on organic growth through developing new client relationships, deepening existing relationships and promoting the RBC brand
- Leveraging I&TS as a driver of enterprise growth strategies with a focus on cross-selling and deposit gathering

Capital Markets

- Maintaining our leadership position in Canada
- Expanding and strengthening client relationships in the U.S.
- Building on core strengths and capabilities in Europe and Asia
- Optimizing capital use to earn high riskadjusted returns on assets and equity

Business Segments

SECTION II

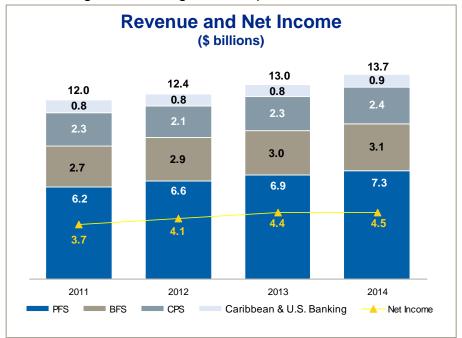






Overview

- RBC continues to be the undisputed leader in financial services in Canada
 - Personal & Commercial Banking account for over 50% of total RBC earnings
 - #1 or #2 market share in all product categories
 - Most branches and largest sales force in Canada while maintaining an industry leading efficiency ratio vs. our peer average⁽¹⁾
- Second largest bank by assets in English Caribbean, with branches in 18 countries and territories⁽²⁾
- In the U.S., our cross-border banking business serves the needs of Canadian clients, through online channels, as well as U.S.
 Wealth Management clients
- Offering a broad range suite of products and financial services to individual and business clients



	Canada	Caribbean & U.S
Clients (million)	12.2	1.4
Branches	1,272	93
ATMs	4,620	309
Employees (FTE)	31,442	4,732
Loans & acceptances (\$ billion)	350	8
Deposits (\$ billion)	270	16

Personal & Commercial Banking – Canada



Offering a differentiated experience

- Be the undisputed leader in Canada and continue to grow volume at a premium to peers
- Demonstrate the value for money that sets RBC apart through quality of advice and service, and industry-leading convenience and access

Making it easier to do business with us

- Maintain focus on digitizing the bank and simplifying our end-to-end processes
- Make it simpler and easier for clients to do business with us through self, assisted, and full-serve options
- Invest in skills, accreditation and engagement of our employees to enable us to compete more effectively

Converging into an integrated multi-channel network

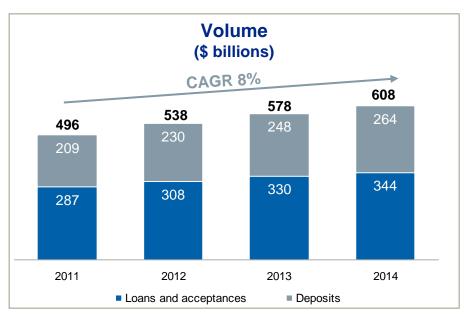
- Leveraging our unparalleled distribution breadth (e.g. most branches and ATMs in Canada), internal capabilities and strategic external partnerships to maintain our market leadership and extend our sales power
- Adapting our distribution network to ongoing changes in client preferences, including designing new products specifically for online and mobile channels

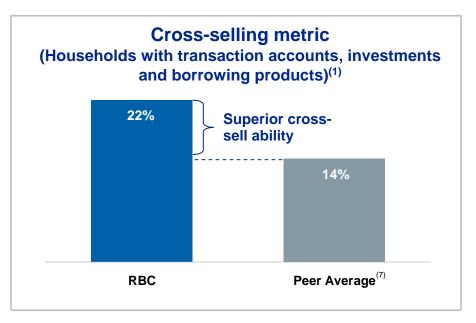
Recent awards

- Best Global Retail Bank of the Year 2014, following two consecutive years as being named Best Retail Bank in North America (Retail Banker International)
- Bank of the Year in Canada 2014 (The Banker)
- Best Trade Finance Bank in Canada 2014 for the second consecutive year (Global Finance)
- Best Private Banking Services in Canada, the Caribbean, Cayman Islands and Jersey 2014 (Euromoney)
- Best Private Bank in Canada and the Caribbean 2014 (Professional Wealth Management)
- Innovation in Customer Service 2013 (Retail Banker International)
- Best Commercial Bank in Canada 2013 (World's Finance)
- #1 RBC Visa Infinite Avion in overall satisfaction 2013 (MLM and Maritz)

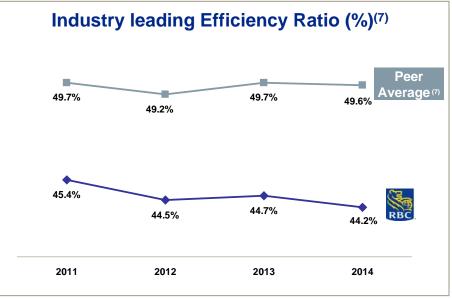








Market share(2)			
Market share	Rank		
1	23.7%		
2	20.2%		
1	14.2%		
1	25.3%		
1	26.0%		
	Market share 1 2 1		



Investor Relations
(1) Canadian Financial Monitor by Ipsos Reid – 12,000 Canadian households annually – data based on Financial Group for the 12-month period ending Oct. 2013. (2) Market share is calculated using most current data available from OSFI (M4), Investment Funds Institute of Canada (IFIC) and Canadian Financial Group for the 12-month period ending Oct. 2013. (2) Market share is calculated using most current data available from OSFI (M4), Investment Funds Institute of Canada (IFIC) and Canadian Bankers Association (CBA). OSFI, IFIC and Consumer Lending CBA data is at July 2013 and 2014, Business Loans CBA data is at July 2013 and 2014, Business Loans CBA data is at June 2013 and 2014, Business Loans (IFIC) and Canadian Financial Group for the 12-month period ending Oct. 2013. (2) Market share is of total Chartered Banks (RBC, TD, CIBC, BMO, BNS and National). Consumer Lending comprises residential mortgages (excluding acquired portfolios), personal loans and credit cards. (4) Mutual fund market share is per IFIC and is compared to total industry. (5) Business Deposits market share is of total Chartered Banks and excludes Fixed Term, Government and Deposit Taking Institution balances. (7) Peer average is based on annual results for BMO, BNS, CIBC & TD. 2014 reflects average reported Q3/2014 results for peers.

Wealth Management

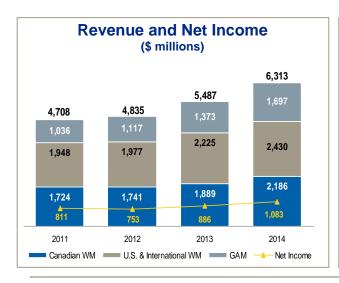


Leveraging Canadian strengths to build global leadership

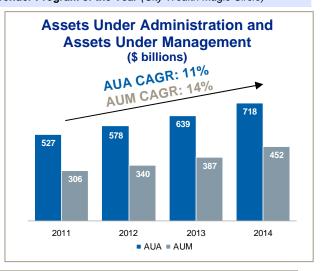
- Building a high performing global asset management business
 - Top quartile in terms of industry profitability⁽¹⁾
 - Top 50 global asset manager⁽²⁾
- Focusing on HNW and UHNW client segments to extend our industryleading share of HNW client assets in Canada and expand share globally
 - Driving strong advisor productivity as a leader in fee-based assets per advisor⁽³⁾
- Client assets at \$1.17 trillion in Q4/2014, a 14% YoY increase
- Grew AUA by 11% and AUM by 14% CAGR since Q4/2011

Recent awards / rankings

- Top 5 Global Wealth Manager by client assets (Scorpio)
- Outstanding Wealth Manager Customer Relationship Service and Engagement (Private Banker International)
- Best Overall Fund Group (Lipper, Canada)
- Fixed Income Manager of the Year PH&N (Morningstar)
- Top 50 Global Asset Manager (Pensions & Investments / Towers Watson)
- Best Bank-owned Brokerage Firm in Canada (International Executive Brokerage Report Card)
- Best Private Banking Services Overall Canada, Caribbean, Cayman Islands, Jersey (Euromoney)
- Best Private Bank in Canada and the Caribbean (PWM/The Banker Global Private Banking Awards)
- Trust Company of the Year (Society of Trust and Estate Practitioners (STEP))
- Editor's Award for Institutional Trust Co, Women in Wealth Management (Wealth Briefing Asia Awards)
- Diversity/Gender Program of the Year (City Wealth Magic Circle)











Building a high-performing global asset management business

Driving top-tier profitability in our largest Wealth Management business

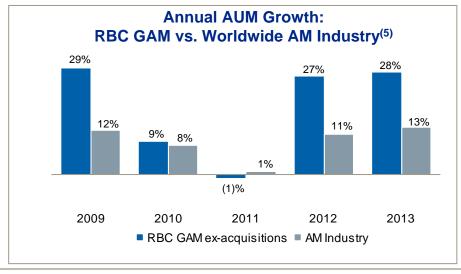
- Over \$350 billion in client assets, generating ~60% of RBC Wealth Management earnings on a full year basis
- Investor asset mix of 45% Individual / 55% Institutional client assets
- Second fastest growing asset manager, between 2007-2012, by AUM; ranked 48th largest asset manager worldwide⁽¹⁾

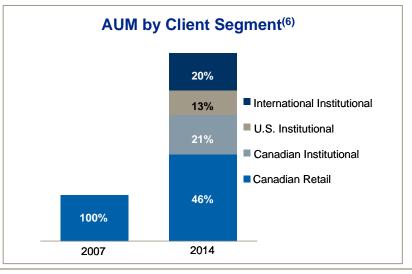
Extending our lead in Canada

- Largest fund company in Canada with 14.5% market share; leader in last twelve months net flows (18% share)⁽²⁾
- Top quartile fund performance, with 81% of AUM in 1st or 2nd quartile⁽³⁾
- Third largest institutional pension asset manager in Canada⁽⁴⁾

Expanding our global solutions and capabilities

- Continuing to see momentum in our international institutional business, including BlueBay, driven by market share gains in higher fee-based solutions such as equities and credit strategies
- Strengthening our distribution capabilities while further enhancing our global product suite to meet the needs of our clients
- Hired teams in London and Canada to build out our global equities team in 2014





Wealth Management



Canada – Extending our industry leadership

Extending our #1 position

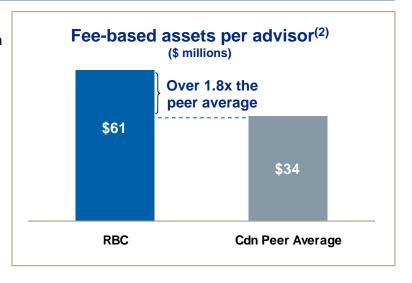
 Grew HNW market share by ~400 bps to 19% in the last four years⁽¹⁾ with momentum and anticipate reaching 20% market share by 2015

Maintaining profitable growth in a challenging market

 Generating 33% of RBC Wealth Management earnings with strong pretax margin, highest among North American peers⁽³⁾

Driving strong advisor productivity

- Canadian leader in fee-based assets per advisor⁽¹⁾
- Consistently driving revenue per advisor of over \$1 million per year, 48% above Canadian industry average⁽¹⁾
 - Competitive hires delivering strong new asset growth
- Leveraging Enterprise linkages to continue to extend market share gains



U.S. & International

United States

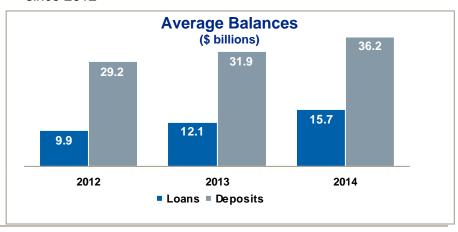
- Steadily increasing advisor productivity
- Growing complementary distribution through successfully recruiting revenue producers and establishing new clearing relationships
- Improving operational efficiencies and leveraging RBC's global capabilities to broaden our product offering

Outside North America

- Refocusing on UHNW and HNW client acquisitions from select markets where we have scale
- Leveraging RBC's global capabilities (Global Asset Management and Capital Markets)
- Optimizing our operating model to drive long-term performance

Loans⁽⁴⁾ & Deposits

 Strong growth in our credit and deposit taking businesses, with loans growing at a CAGR of 17% and deposits at a CAGR of 7% since 2012



Insurance



We provide a wide range of life, health, home, auto, travel and wealth accumulation solutions to individual and group clients across Canada and offer reinsurance solutions for clients globally

Improving distribution efficiency

- Delivering multi-line "insurance advice for your life" through integrated product cross-sell strategies
- Focusing on developing efficient and effective proprietary channels that deliver strong results and strengthening our position in profitable third-party distribution channels

Deepening client relationships

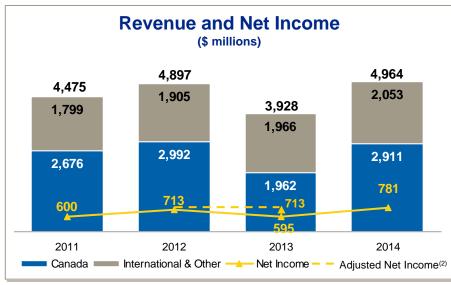
Providing a comprehensive suite of RBC Insurance products and services to continue to meet our clients' unique needs

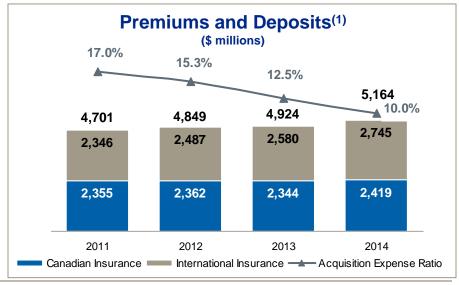
Simplifying the way we do business

Enhancing and streamlining all processes to ensure that clients find it easy to do business with us

Pursuing select international opportunities to grow our reinsurance business

Pursuing niche opportunities, diversifying risks and growing European business to generate stable and diversified earnings





⁽¹⁾ Acquisition Expense Ratio calculated as Total Acquisition Expense/Net Premiums.

⁽²⁾ Adjusted net income excludes a charge of \$160MM (\$118MM after-tax) as a result of new tax legislation in Canada in Q4/2013. This is a non-GAAP measure. For additional information, see slide 23.

Investor & Treasury Services

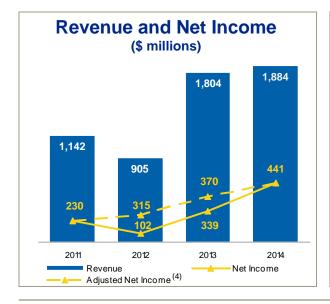


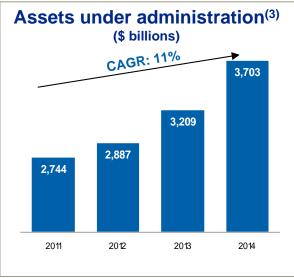
Key businesses

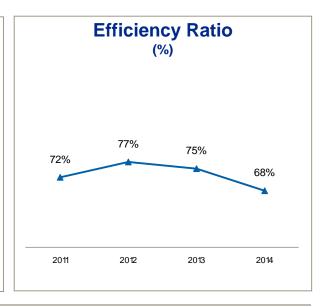
- Specialist provider of asset servicing, custody and payments services, with an integrated funding and liquidity business
 - Top 10 global custodian by AUA
 - Best Custodian Overall, #1 Custodian in Europe and #1 Custodian in North America⁽¹⁾, Real Estate Fund Administrator of the Year⁽²⁾
 - Canadian leader in cash management, correspondent banking and trade finance for financial institutions (processing >50% of all payments into Canada)
 - Funding and liquidity management for RBC

Business objectives

- In Canada, be the top provider of domestic custody, asset servicing and transaction banking services
- Compete in offshore domicile markets, as a leading provider of fund services from centers of excellence in Luxembourg and Ireland
- Maintain a selective presence in global markets, in support of Investor & Treasury Services' global offshore strategy







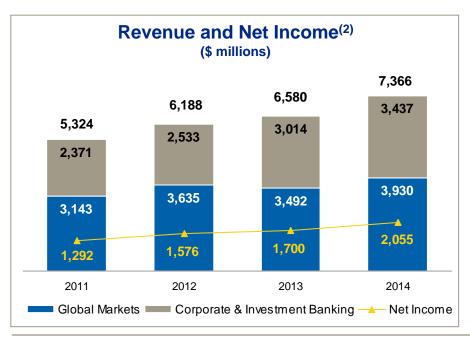
Capital Markets

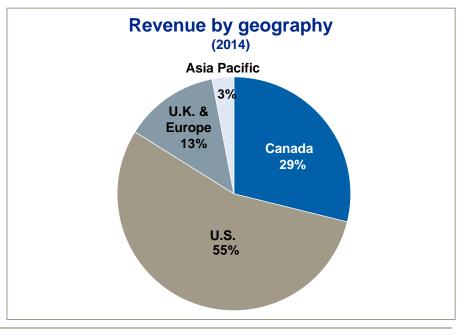


A premier North American investment bank with select global reach

- Full suite of integrated Corporate & Investment Banking and Global Markets services
- Strategically positioned in the largest financial centers, covering 90% of global investment banking fee pool⁽¹⁾
- Top talent with expertise and track record of excellence

Canada	United States	U.K. & Europe	Asia Pacific
Full suite of products and services across all sectors	Full service investment bank with equity and fixed income sales & trading	M&A advisory and origination in key sectors with fixed income, equity and FX sales & trading	Primarily distribution with select M&A advisory and origination





¹⁷

Capital Markets



Maintaining our leadership position in Canada

- Focus on long-term client relationships and leverage our strong cross-border capabilities
- Improve collaboration with Wealth Management to drive operational efficiencies

Expanding and strengthening client relationships in the U.S.

- Build on our momentum and leverage broader relationships and client investments to expand origination, advisory, and distribution
- Increase focus on deepening relationships with existing clients to drive cross-sell

Selectively building on core strengths and capabilities in UK/Europe and Asia

- Grow prudently by developing strong client relationships and selectively adding talent to expand our capabilities
- Continue to expand distribution capabilities in Hong Kong and selectively grow investment banking in Sydney

Optimizing capital use to earn high risk-adjusted returns on assets and equity

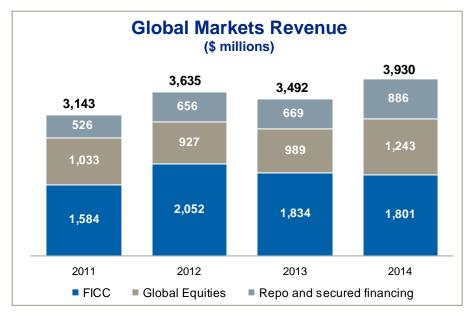
- Maintain revenue mix with greater balance between investment banking and trading revenue
- Maintain disciplined diligence on the risks and costs of our business

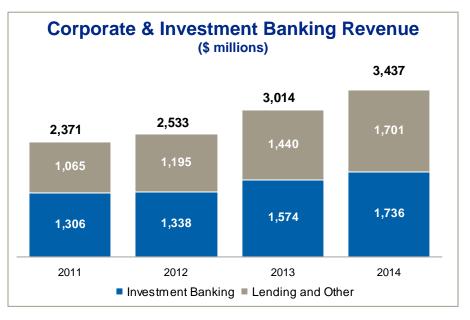
Recent awards / Rankings

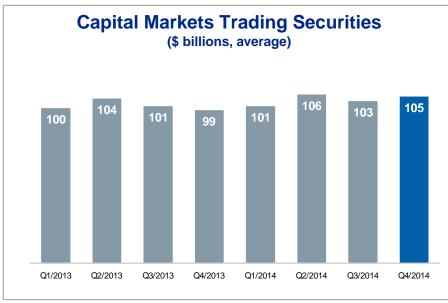
- 10th largest by global investment bank fees (Thomson Reuters, 2014)
- Global #1 Trusted Investment Bank and #2 for Expertise and Skills (The Economist, 2014)
- Best Investment Bank in Canada across Equity, Debt and M&A for 7th consecutive year (Euromoney, 2014)
- Best Project Finance House in North America (Euromoney, 2013)
- Canadian fixed income sales & trading quality leader, Canadian fixed income market share leader (Greenwich Associates, 2014)
- Leading Canadian Equities platform ranked #1 in 2014 for Overall Trading Quality and #1 for Sales Quality (Greenwich Associates, 2014)
- Top Equity research franchise in Canada ranked #1 for five consecutive years (Brendan Wood International)
- Best Bank for Fixed Income Research and Strategy (Technical Analyst Awards, 2014)

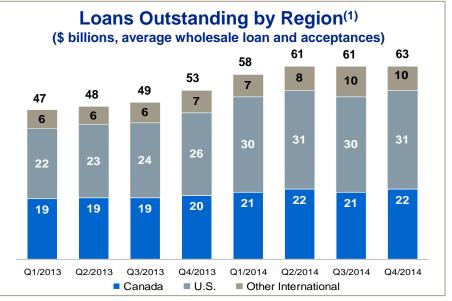
Capital Markets











⁽¹⁾ Average loans & acceptances, and letters of credit and guarantees for our Capital Markets portfolio, on single name basis. It excludes mortgage investments, securitized mortgages and other non-core items).

Canadian economy

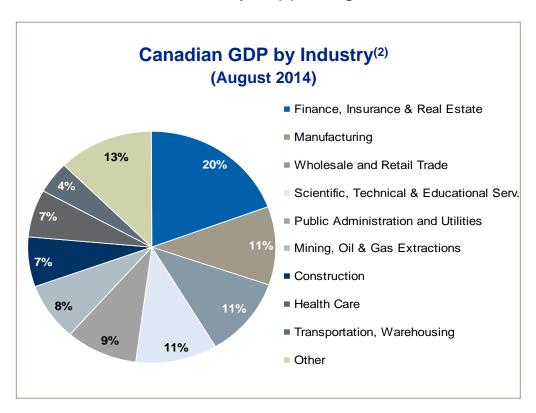
SECTION III

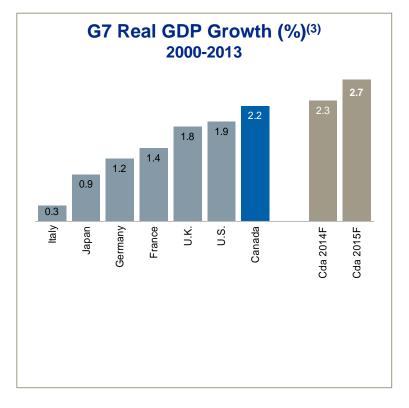


Canada's strong fiscal position



- Strong rating as a result of fiscal prudence, conservative bank lending practices and solid economy
- Lowest net debt to GDP ratio among G7 peers
- #1 for soundness of banks for the 7th consecutive year⁽¹⁾
- A diversified economy supporting balanced economic growth



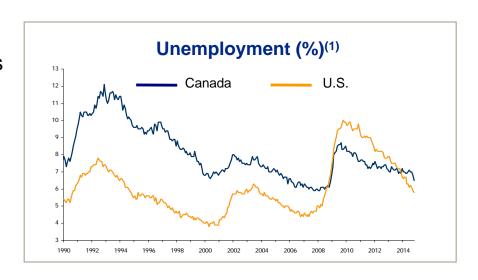


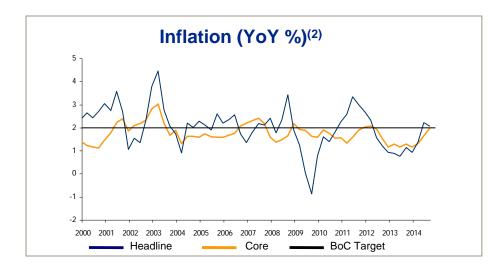
(1) World Economic Forum, 2014.

Attractive economic fundamentals



- Core inflation expected to remain stable around the mid-point of the Bank of Canada's 1-3% target range
- Unemployment rates are trending favourably and are indicative of underlying conditions remaining firm
- Labour force participation trend predominantly reflects an aging population rather than worker discouragement







Note to users



We use a variety of financial measures to evaluate our performance. In addition to generally accepted accounting principles (GAAP) prescribed measures, we use certain key performance and non-GAAP measures we believe provide useful information to investors regarding our financial condition and result of operations. Readers are cautioned that key performance measures, such as ROE and non-GAAP measures such as earnings and revenue excluding Corporate Support, earnings, earnings excluding charges related to new tax legislation in Canada, earnings excluding a loss related to our acquisition of the remaining 50% stake of RBC Dexia and related to the integration of Investor Services do not have any standardized meanings prescribed by GAAP, and therefore are unlikely to be comparable to similar measures disclosed by other financial institutions.

Additional information about our ROE and non-GAAP measures can be found under the "Key performance and non-GAAP measures" section of our 2014 Annual report.

Definitions can be found under the "Glossary" sections in our Q4/2014 Supplementary Financial Information and our 2014 Annual Report.

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Amy Cairncross, VP & Head (416) 955-7803 Lynda Gauthier, Director (416) 955-7808 Christopher Taylor, Associate Director (416) 955-7872

www.rbc.com/investorrelations