Royal Bank of Canada Investor Presentation

Q2/2014

All amounts are in Canadian dollars. Financial information is based on financial statements prepared in compliance with International Accounting Standard 34 *Interim Financial Reporting* and is presented on a consolidated basis unless otherwise noted. Our Q2 2014 Report to Shareholders and Supplementary Financial Information are available on our website at rbc.com/investorrelations.



Caution regarding forward-looking statements



From time to time, we make written or oral forward-looking statements within the meaning of certain securities laws, including the "safe harbour" provisions of the *United States Private Securities Litigation Reform Act of 1995* and any applicable Canadian securities legislation. We may make forward-looking statements in this Investor Presentation, in filings with Canadian regulators or the United States (U.S.) Securities and Exchange Commission, in reports to shareholders and in other communications. Forward-looking statements in this presentation include, but are not limited to, statements relating to our financial performance objectives, vision and strategic goals, and the Canadian economy. The forward-looking information contained in this presentation is presented for the purpose of assisting the holders of our securities and financial analysts in understanding our financial position and results of operations as at and for the periods ended on the dates presented, and our financial performance objectives, vision and strategic goals, and may not be appropriate for other purposes. Forward-looking statements are typically identified by words such as "believe", "expect", "foresee", "forecast", "anticipate", "intend", "estimate", "goal", "plan" and "project" and similar expressions of future or conditional verbs such as "will", "may", "should", "could" or "would".

By their very nature, forward-looking statements require us to make assumptions and are subject to inherent risks and uncertainties, which give rise to the possibility that our predictions, forecasts, projections, expectations or conclusions will not prove to be accurate, that our assumptions may not be correct and that our financial performance objectives, vision and strategic goals will not be achieved. We caution readers not to place undue reliance on these statements as a number of risk factors could cause our actual results to differ materially from the expectations expressed in such forward-looking statements. These factors – many of which are beyond our control and the effects of which can be difficult to predict – include: credit, market, liquidity and funding, insurance, regulatory compliance, operational, strategic, reputation and competitive risks and other risks discussed in the Risk management and Overview of other risks sections of our 2013 Annual Report and in the Risk management section of our Q2 2014 Report to Shareholders; the impact of regulatory reforms, including relating to the Basel Committee on Banking Supervision's (BCBS) global standards for capital and liquidity reform, the *Dodd-Frank Wall Street Reform and Consumer Protection Act* and the regulations issued and to be issued thereunder, over-the-counter derivatives reform, the payments system in Canada, the U.S. *Foreign Account Tax Compliance Act* (FATCA), and regulatory reforms in the United Kingdom (U.K.) and Europe; the high levels of Canadian household debt; cybersecurity; the business and economic conditions in Canada, the U.S. and certain other countries in which we operate; the effects of changes in government fiscal, monetary and other policies; our ability to attract and retain employees; the accuracy and completeness of information concerning our clients and counterparties; the development and integration of our distribution networks; model, information technology and social media risk; and the impact of environmental issu

We caution that the foregoing list of risk factors is not exhaustive and other factors could also adversely affect our results. When relying on our forward-looking statements to make decisions with respect to us, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. Material economic assumptions underlying the forward looking-statements contained in this presentation are set out in the Overview and outlook section and for each business segment under the heading Outlook and priorities in our 2013 Annual Report, as updated by the Overview section in our Q2 2014 Report to Shareholders. Except as required by law, we do not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by us or on our behalf.

Additional information about these and other factors can be found in the Risk management and the Overview of other risks sections in our 2013 Annual Report and in the Risk management section of our Q2 2014 Report to Shareholders.

Information contained in or otherwise accessible through the websites mentioned does not form part of this presentation. All references in this presentation to websites are inactive textual references and are for your information only.

Royal Bank of Canada

SECTION I

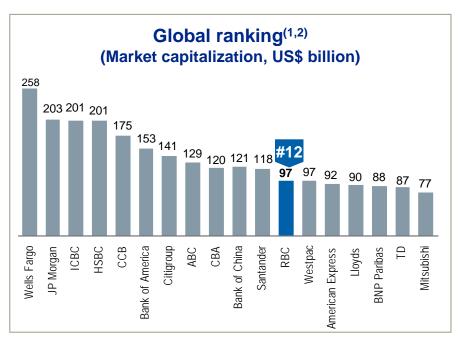






- Canada's largest bank by market capitalization, with broad leadership in financial services
- Offices in Canada, United States and 42 other countries
- ~79,000 full- and part-time employees who serve more than 16 million clients worldwide





Extending our lead in Canada and selectively growing globally

A diversified business model – RBC's key strength



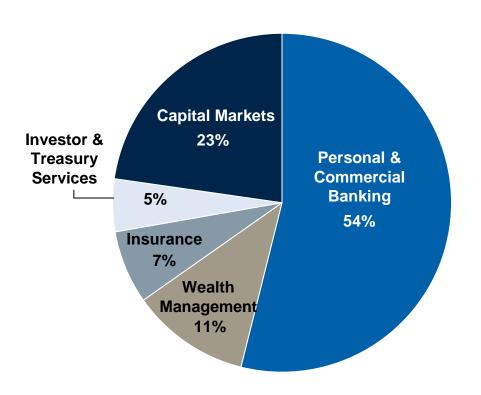
- Diversified business mix, with the right balance of retail and wholesale
- Almost two-thirds of revenue from Canada
- Strategic approach in key businesses in the U.S. and select international markets

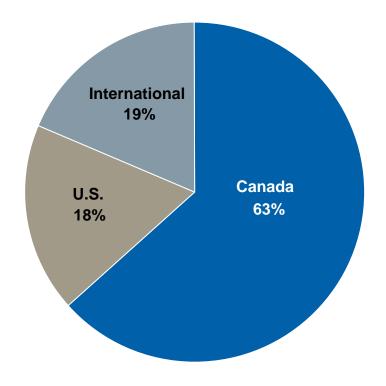
Earnings by business segment(1)

Latest twelve months ended April 30, 2014

Revenue by geography⁽¹⁾

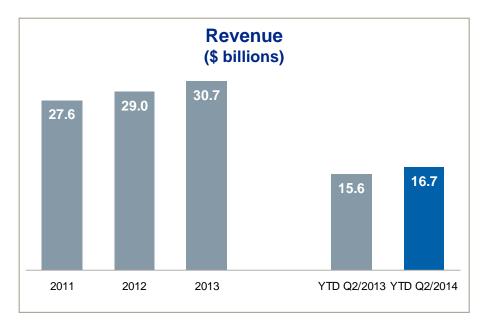
Latest twelve months ended April 30, 2014

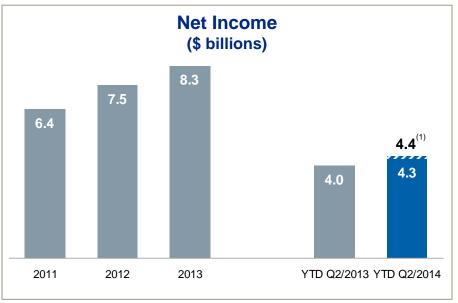


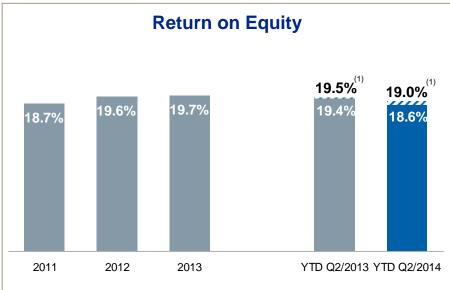


Strong financial profile









Q2/2014 Basel III Capital ratios – "All-in" basis⁽²⁾

Common Equity Tier 1	9.7%
Tier 1 Capital	11.4%
 Total Capital 	13.2%

Credit ratings ⁽³⁾			
Moody's	S&P	Fitch	DBRS
Aa3	AA-	AA	AA
Negative	Stable	Stable	Stable





Total shareholder return (TSR)(1)

		<u> </u>
	RBC	Peer Avg.
3 Year	11%	9%
5 Year	15%	11%
10 Year	14%	6%

Dividend

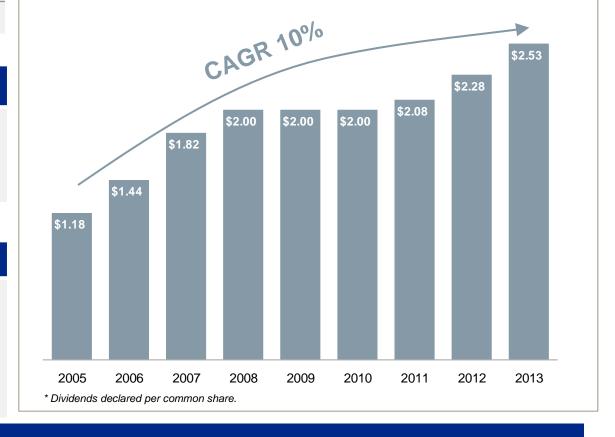
- Current quarterly dividend: \$0.71
- Q2/2014 payout ratio of 48%, in line with our target of 40-50%

Share buybacks

- 2014 normal course issuer bid to repurchase up to 30 million common shares
- Repurchased 1.4 million in shares in Q2/2014

Annual dividend history* (\$ per share)

RBC has increased its dividend 6 times since May 2011⁽²⁾



Our goal is to maximize shareholder returns by achieving top quartile TSR

Strategic priorities



Strategic goals

- In Canada, to be the undisputed leader in financial services
- Globally, to be a leading provider of capital markets, investor and wealth management solutions
- In targeted markets, to be a leading provider of select financial services complementary to our core strengths

Strategic priorities

Personal & Commercial Banking

- Offering a differentiated experience: value for money, advice, access and service
- Making it easier to do business with us and be the lower cost producer
- Converging into an integrated multi-channel network
- Enhancing client experience and improving efficiency in the Caribbean and U.S.

Wealth Management

- Building a highperforming global asset management business
- Focusing on high net worth and ultra-high net worth clients to build global leadership
- Leveraging RBC and RBC Wealth
 Management strengths and capabilities

Insurance

- Improving distribution efficiency and deepening client relationships
- Making it easier for clients to do business with us
- Pursuing select international opportunities to grow our reinsurance business

Investor & Treasury Services (I&TS)

- Providing excellence in custody and asset servicing, with an integrated funding and liquidity management business
- Focusing on organic growth through client relationships, crossselling and promoting the RBC brand
- Leveraging I&TS as a driver of enterprise growth strategies

Capital Markets

- Maintaining our leadership position in Canada
- Expanding and strengthening client relationships in the U.S.
- Building on core strengths and capabilities in Europe and Asia
- Optimizing capital use to earn high riskadjusted returns on assets and equity

Business Segments

SECTION II

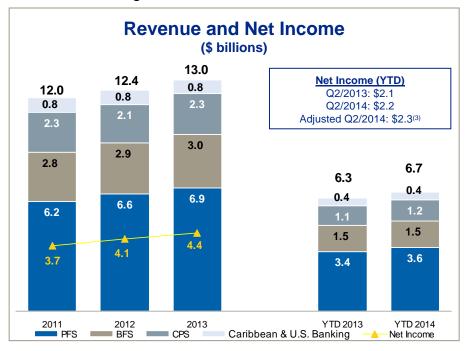


Personal & Commercial Banking



Overview

- RBC continues to be the undisputed leader in financial services in Canada
 - Personal & Commercial Banking account for over 50% of total RBC earnings
 - #1 or #2 market share in all product categories
 - Most branches and largest sales force in Canada while maintaining an industry leading efficiency ratio vs. our peer average⁽¹⁾
- Second largest bank by assets in English Caribbean, with branches in 19 countries and territories⁽²⁾
 - Offering a broad range of financial products and services
- In the U.S., our cross-border banking business serves the needs of Canadian clients, through online channels, as well as U.S.
 Wealth Management clients



Business metrics – Q2/2014		
	Canada	Caribbean & U.S.
Clients (million)	12.0	1.2
Branches	1,264	114
ATMs	4,622	350
Employees (FTE)	31,705	5,644
Loans & acceptances (2) (\$ billion)	341.0	7.6
Deposits (2) (\$ billion)	260.6	15.2

Personal & Commercial Banking – Canada



Offering a differentiated experience

- Be the undisputed leader in Canada and continue to grow volume at a premium to peers
- Demonstrate the value for money that sets RBC apart through quality of advice and service, and industry-leading convenience and access
- Build on the acquisition of Ally to extend our leadership in Canadian auto financing

Making it easier to do business with us

- Make it simpler and easier for clients to do business with us through self, assisted and full-serve options
- Invest in skills, accreditation and engagement of our employees to enable us to compete more effectively
- Continue digitization of the bank and simplification of end-to-end processes

Converging into an integrated multi-channel network

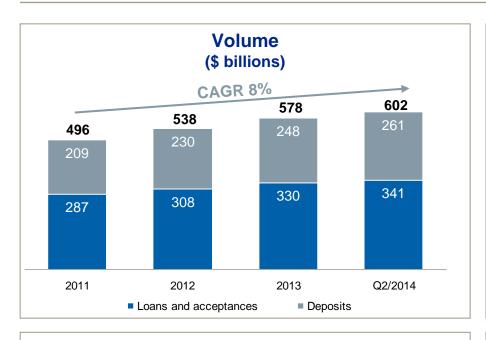
- Continue to leverage our unparalleled distribution breadth (e.g., most branches and ATMs in Canada) and strategic partnerships to maintain our market leadership and extend our sales power
- Continue to innovate our distribution while adapting to changing needs of consumers and businesses
- Provide modern convenience and extend our distribution network to enhance the changing client needs

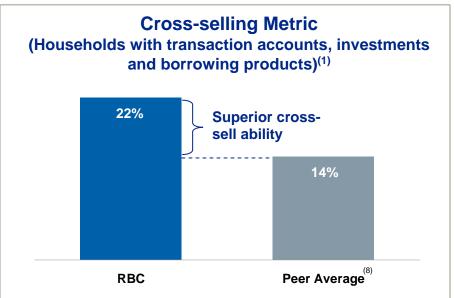
Recent awards

- Best Trade Finance Bank in Canada 2014 for second consecutive year and Best Bank in North America and Canada 2013 (Global Finance)
- 2013 Best Retail Bank in North America for 2nd consecutive year and 2013 Innovation in Customer Service (Retail Banker International)
- Best Commercial Bank in Canada 2013 (World's Finance)
- Best Private Banking Services in Canada, the Caribbean, Cayman Islands and Jersey 2014 & Best Private Bank in Canada 2013 (Euromoney)
- Top spot in Forrester's Canadian Bank Secure Website Rankings
- #1 RBC Visa Infinite Avion in overall satisfaction 2013 (MLM and Maritz)





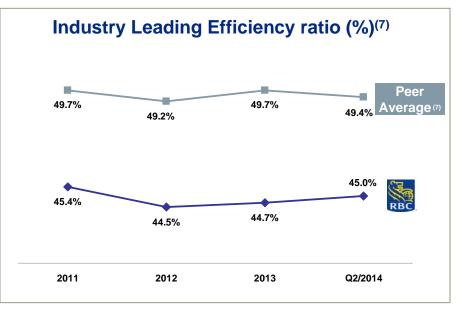




Market share(2) **Market Product** Rank share Consumer lending⁽³⁾ 23.6% Personal core deposits + GICs 20.1% 2 14.1% Long-Term Mutual Funds⁽⁴⁾ 1 Business loans (\$0-\$250M)⁽⁵⁾ 28.7% 1 Business loans (\$250M-\$25MM)⁽⁵⁾ 24.4% 1

26.9%

Business deposits⁽⁶⁾



Investor Relations
(1) Constitute Figure 1 Months by Jacob Roll 12 000 Constitute by Jacob Rol

Wealth Management

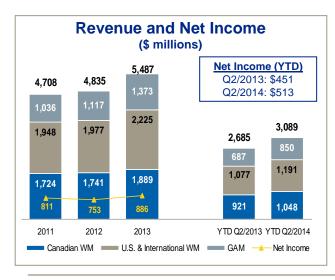


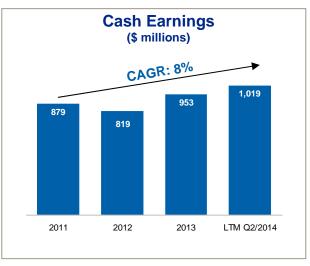
Leveraging Canadian strengths to build global leadership

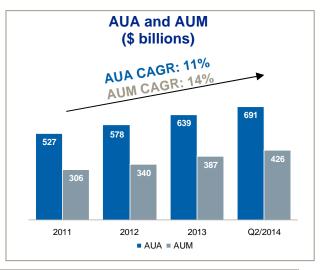
- Building a high performing global asset management (GAM) business
 - Top 50 global asset manager⁽¹⁾
 - Second fastest growing asset manager, AUM more than doubled from 2007 to 2013⁽¹⁾
- Focusing on HNW and UHNW client segment to extend our industryleading share of HNW client assets in Canada and expand share globally
 - Driving strong advisor productivity as a leader in fee-based assets per advisor⁽²⁾
 - Client assets at \$1.1 trillion in Q2/2014, a 15% YoY increase
 - Grew AUA by 11% and AUM by 14% CAGR since 2011

Recent awards / rankings

- Top 6 Global Wealth Manager by assets (Scorpio)
- Private Bank of the Year (Spear's)
- Outstanding Wealth Manager Customer Relationship Service and Engagement (Private Banker International)
- Best Overall Fund Group (Lipper, Canada)
- Top 50 Global Asset Manager (Pensions & Investments / Towers Watson)
- Best Private Banking Services Overall Canada, Caribbean, Cayman Islands, Jersey (Euromoney)
- Channel Islands Private Bank of the Year (Citywealth International Financial Centre Awards)
- Best Bank-owned Brokerage Firm in Canada (International Executive Brokerage Report Card)
- Ranked Highest in Investor Satisfaction with Full Service Brokerage Firms in the U.S. (J.D. Power & Associates)
- Leading Canadian Private Bank; Leading Individual Award (Family Wealth Report Awards)







Wealth Management



Canada - Extending our industry leadership

Extending our #1 position

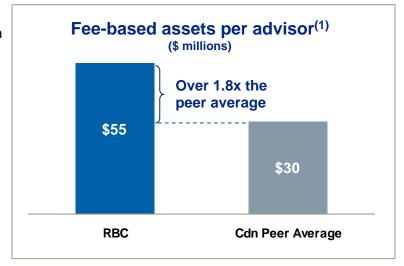
 Grew HNW market share by ~400 bps to 19% in the last four years⁽¹⁾ with momentum to reach 20% market share by 2015

Maintaining profitable growth

 Generating 35% of RBC Wealth Management earnings with strong pretax margin, highest among Canadian peers⁽²⁾

Driving strong advisor productivity

- Canadian leader in fee-based assets per advisor⁽¹⁾
- Consistently driving revenue per advisor of over \$1 million per year, 42% above Canadian industry average⁽¹⁾
 - Competitive hires delivering strong new asset growth
- Investing to enhance productivity and the client experience



U.S. & International

United States

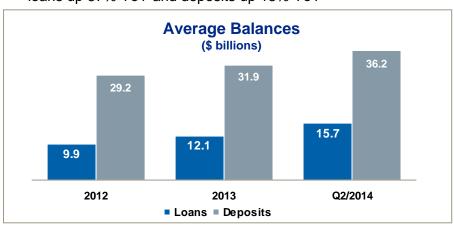
- Increasing advisor productivity now aligned with our peer group average⁽³⁾
- Growing complementary distribution through successful recruiting of revenue producers and new clearing relationships
- Improving operational efficiencies and leveraging RBC's global capabilities to broaden product offerings

Outside North America

- Acquiring HNW and UHNW clients in key growth markets
- Leveraging RBC global capabilities (Global Asset Management and Capital Markets)
- Improving operational efficiencies to achieve sustainable profitability

Loans⁽⁴⁾ & Deposits

 Strong growth in our credit and deposit taking businesses, with loans up 37% YoY and deposits up 13% YoY







Building a high-performing global asset management business

Driving top-tier profitability in our largest Wealth Management business

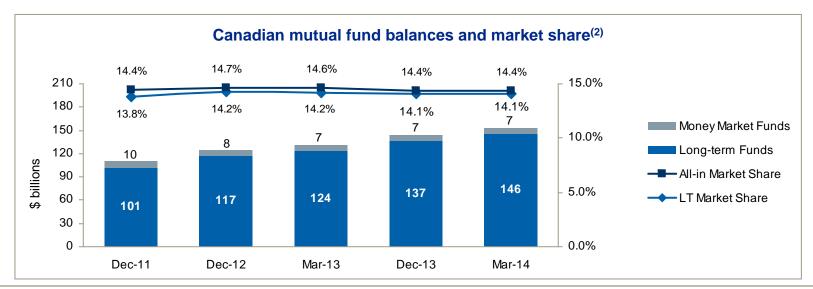
- With over \$330 billion in client assets, generating approximately 60% of RBC Wealth Management earnings
- Investor asset mix of 44% Individual / 56% Institutional client assets
- The best Overall Fund Group, Best Bond Fund Family, multiple best equity and fixed income funds awards⁽¹⁾

Extending our #1 retail position in Canada

- The leader in industry long-term fund sales, capturing 17% of the market over the last 12 months⁽²⁾
- Top quartile fund performance over 10-year term, with 78% of AUM in 1st or 2nd quartile⁽³⁾
- Leader in all-in mutual fund market share with 14.4%; over the past 10 years, increased share by 540 bps, from 9% in 2004⁽⁴⁾

Expanding our global solutions and capabilities

- Further leveraging BlueBay's expertise through new retail and institutional mandates in Canada and the U.S.
- Enhancing our range of investment solutions for non-North American investors and establishing competitive, expert, local distribution in order to further grow this business



Insurance



We provide a wide range of life, health, home, auto, travel and wealth accumulation solutions to individual and group clients across Canada and offer reinsurance solutions for clients globally.

Improving distribution efficiency

- Delivering multi-line "insurance advice for your life" through integrated product cross-sell strategies
- Focusing on developing efficient and effective proprietary channels that deliver strong results

Deepening client relationships

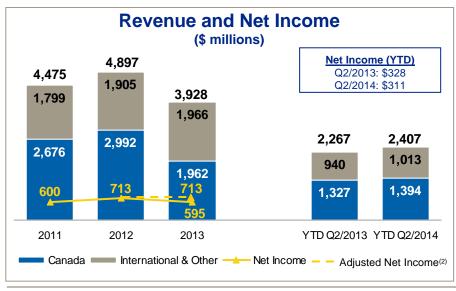
Providing a comprehensive suite of RBC Insurance products and services to continue to meet our clients' unique needs

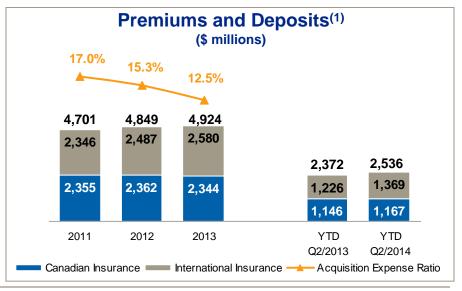
Simplifying the way we do business

Enhancing and streamlining all processes to ensure that clients find it easy to do business with us

Pursuing select international opportunities to grow our reinsurance business

Pursuing niche opportunities, diversifying risks and growing European business to generate stable and diversified earnings





⁽¹⁾ Acquisition Expense Ratio calculated as Total Acquisition Expense/Net Premiums.

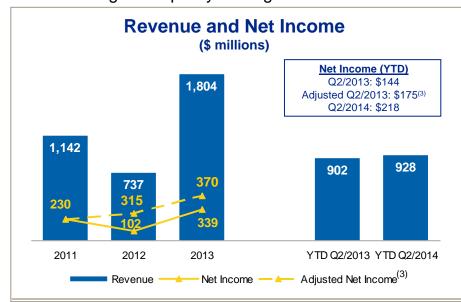
⁽²⁾ Adjusted net income excludes a charge of \$160 million (\$118 million after-tax) as a result of new tax legislation in Canada in Q4/2013. This is a non-GAAP measure. For additional information see slide 23.

Investor & Treasury Services



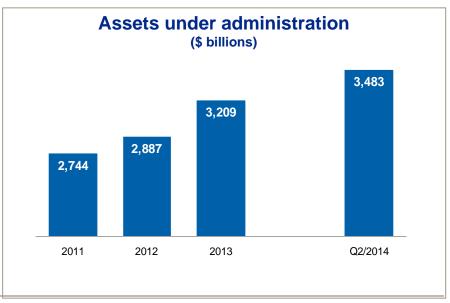
Key businesses

- Specialist provider of asset servicing, custody and payments services for financial and other institutional investors, with an integrated funding and liquidity business
 - Top 10 global custodian by AUA
 - Awarded Transfer Agent of the Year⁽¹⁾, Best Custodian Overall, #1 Custodian in Europe and #1 Custodian in North America⁽²⁾
 - Canadian leader in cash management, correspondent banking and trade finance for financial institutions (processing >50% of all payments into Canada)
 - Funding and liquidity management for RBC



Business objectives

- In Canada, be the top provider of domestic custody, asset servicing and transaction banking services
- Compete in offshore domicile markets, as a leading provider of fund services from centers of excellence in Luxembourg and Ireland
- Maintain a selective presence in global markets, in support of Investor & Treasury Services' global offshore strategy



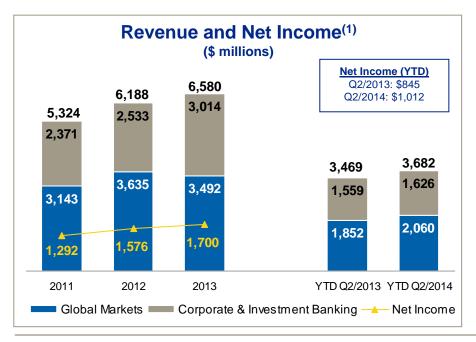
Capital Markets

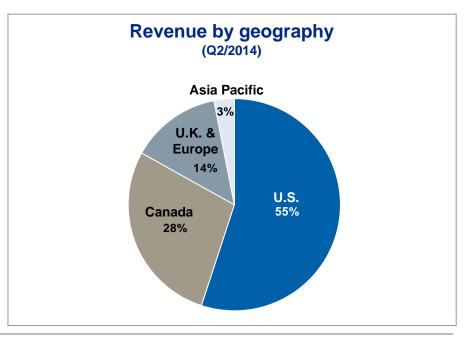


The premier Canadian investment bank with select global reach

- Full suite of integrated Corporate & Investment Banking and Global Markets services
- Strategically positioned in the largest financial centers, covering 89% of global investment banking fee pool
- Top talent with expertise and track record of excellence

Canada	United States	U.K. & Europe	Asia Pacific
Full suite of products and services across all sectors	Full service investment bank with equity and fixed income sales & trading	M&A advisory and origination in key sectors with fixed income, equity and FX sales & trading	Primarily distribution with select M&A advisory and origination





Capital Markets



Maintaining our leadership position in Canada

- Focus on long-term client relationships and leverage our strong cross-border capabilities
- Improve collaboration with Wealth Management to drive operational efficiencies

Expanding and strengthening client relationships in the U.S.

- Build on our momentum and leverage broader relationships and client investments
- Expand origination, advisory, distribution and drive cross-sell through our diversified high quality loan book

Building on core strengths and capabilities in Europe and Asia

- Continue to grow relationships using RBC's capabilities
- Expand distribution capabilities in Hong Kong and selectively grow investment banking in Sydney

Optimizing capital use to earn high risk-adjusted returns on assets and equity

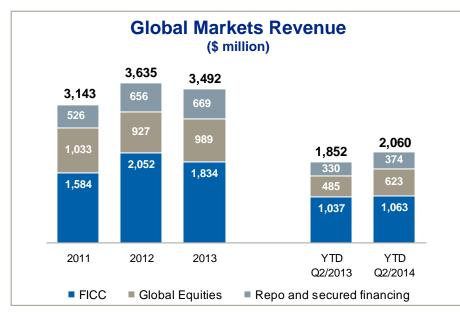
- Continue to rebalance revenue mix towards client based lending and fee based activities in our target sectors and geographies
- Maintaining disciplined diligence on the risks and costs of our business

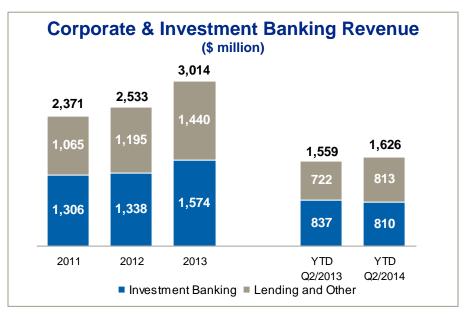
Recent awards / Rankings

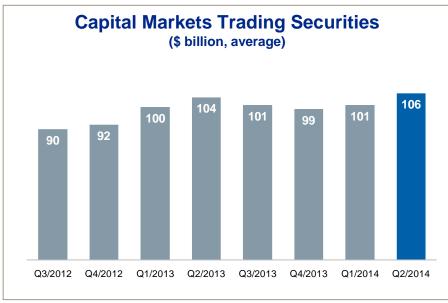
- 10th largest by global investment bank fees (Thomson Reuters, 2013)
- Best Investment Bank in Canada across Equity, Debt and M&A for 6th consecutive year (Euromoney, 2013)
- Best Project Finance House in North America (Euromoney, 2013)
- Best FX Research & Strategy, and Best Emerging Markets Research & Strategy (Technical Analyst Awards, 2013)
- Top Equity Research franchise in Canada ranked #1 for four consecutive years (Brendan Wood International)
- Recognized as Canadian fixed income sales & trading quality leader, Canadian fixed income market share leader (Greenwich Associates)
- Leading Canadian Equities platform ranked #1 in 2013 for Overall Trading Quality and #1 for Sales Quality (Greenwich Associates)

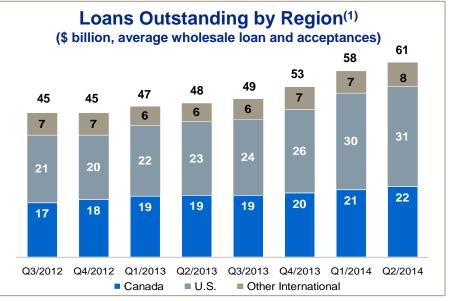
Capital Markets











⁽¹⁾ Average loans & acceptances, and letters of credit and guarantees for our Capital Markets portfolio, on single name basis. It excludes mortgage investments, securitized mortgages and other non-core items).

Canadian economy

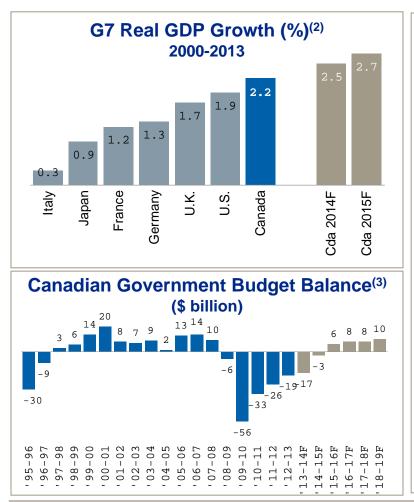
SECTION III

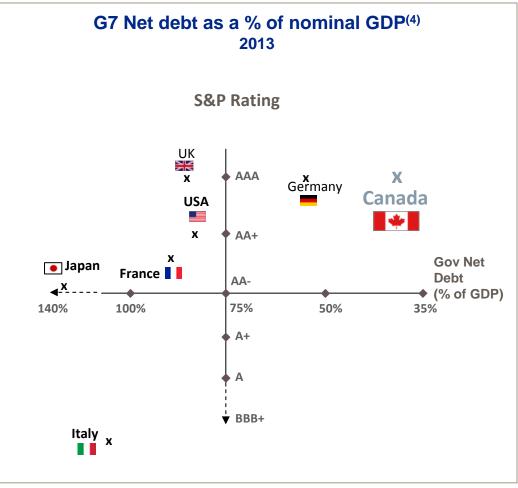


Strong fiscal position



- Strong rating as a result of fiscal prudence, conservative bank lending practices and solid economy
- Lowest net debt to GDP ratio among G-7 peers
- Proactively responded to crisis with strong fiscal stimulus and monetary policy
- #1 for soundness of banks for the 6th consecutive year⁽¹⁾



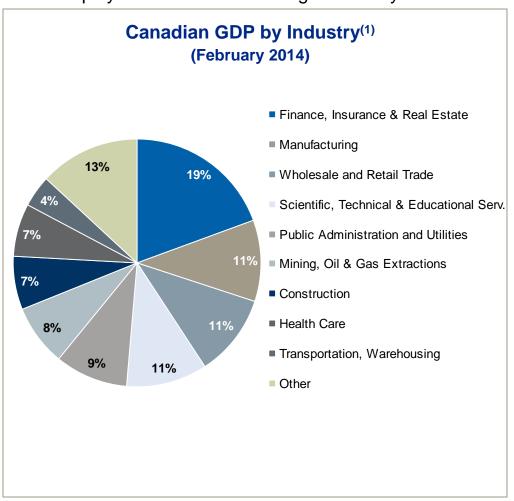


⁽¹⁾ World Economic Forum, 2013.

Attractive economic fundamentals



- A diversified economy resulting in balanced economic growth
- Inflation remains at the lower bound of the Bank of Canada's 1-3% target range; however, the absorption
 of excess capacity in the economy is expected to bring inflation closer to mid-range by 2015
- Unemployment rates are trending favourably and have shown less volatility to global shocks







Investor Relations

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- (1) Source: Statistics Canada, RBC Economics Research.
- (2) Statistics Canada, Bureau of Labor Statistics, RBC Economics Research.

Note to users



We use a variety of financial measures to evaluate our performance. In addition to generally accepted accounting principles (GAAP) prescribed measures, we use certain non-GAAP measures we believe provide useful information to investors regarding our financial condition and result of operations. Readers are cautioned that non-GAAP measures, such as earnings and revenue excluding corporate support, results excluding the loss related to the sale of RBC Jamaica as previously announced on January 29, 2014 and provisions related to post-employment benefits and restructuring charges in the Caribbean, results excluding the restructuring charge related to the integration of Investor Services, results excluding a change related to new tax legislation in Canada, and results excluding the loss related to the acquisition of the remaining 50% stake of RBC Dexia do not have any standardized meanings prescribed by GAAP, and therefore are unlikely to be comparable to similar measures disclosed by other financial institutions.

Additional information about our non-GAAP measures can be found under the "Key performance and non-GAAP measures" section of our Q2 2014 Report to Shareholders and our 2013 Annual report.

Definitions can be found under the "Glossary" sections in our Q2 2014 Supplementary Financial Information and our 2013 Annual Report.

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