# U.S. SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### **FORM 40-F**

[Check one]

[] REGISTRATION STATEMENT PURSUANT TO SECTION 12 OF THE SECURITIES EXCHANGE ACT OF 1934

OR

[X] ANNUAL REPORT PURSUANT TO SECTION 13(a) or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended October 31, 2002

Commission File Number 001-13928

#### ROYAL BANK OF CANADA

(Exact name of registrant as specified in its charter)

Canada (Province or other jurisdiction of incorporation or organization) 6029 (Primary Standard Industrial Classification Code Number (if applicable)) Not Applicable (I.R.S. Employer Identification No. (if applicable))

200 Bay Street
Royal Bank Plaza
Toronto, Ontario
Canada M5J 2J5
Attention: Senior Vice-President
& Corporate Secretary
(416) 974-6234

(Address and telephone number of registrant's principal executive offices)

Royal Bank of Canada One Liberty Plaza New York, New York 10006-1404 Attention: Laurel A. Nichols (212) 428-6236

(Name, address (including zip code) and telephone number (including area code) of agent for service in the United States)

copies of all correspondence should be sent to:

Donald R. Brown Senior Counsel Royal Bank of Canada 200 Bay Street Toronto, Ontario Canada M5J 2J5 Tel: (416) 974-6613 Donald J. Toumey Sullivan & Cromwell 125 Broad Street New York, New York 10004-2498 (212) 558- 4000

Securities re	egistered or to be registered pu	ursuant to section 1	2(b) of the Act.
Т	itle of each class		Name of each exchange on which registered
C	Common Shares		New York Stock Exchange
Sagurities r	egistered or to be registered pu	urguent to Section	12(a) of the Act
Securities in	egistered of to be registered po		
		Not App (Title of	
Securities fo	or which there is a reporting of	bligation pursuant	to Section 15(d) of the Act.
		Not App (Title of	Class)
For annual	reports, indicate by check mar	k the information t	iled with this Form:
[x]	Annual information for	m [x]	Audited annual financial statements
	number of outstanding shares ared by the annual report.	of each of the issue	r's classes of capital or common stock as of the close of the
Co	ommon Shares	665,257,068	
Fii	rst Preferred Shares, Series J Series K Series N Series O Series P Series S	12,000,000 10,000,000 12,000,000 6,000,000 4,000,000 10,000,000	
the informa	ation to the Commission purs	suant to Rule 12g	formation contained in this Form is also thereby furnishing 3-2(b) under the Securities Exchange Act of 1934 (the er assigned to the Registrant in connection with such Rule.
Ye	es	No	X
Exchange A		onths (or for such s	ll reports required to be filed by Section 13 or 15(d) of the horter period that the Registrant was required to file such for the past 90 days.
Ye	es X	No	<u> </u>
		INCORPORATI	ON BY REFERENCE

The Exhibits to this report are incorporated by reference.

# **UNDERTAKING**

The Registrant undertakes to make available, in person or by telephone, representatives to respond to inquiries made by the Commission staff, and to furnish promptly, when requested to do so by the Commission staff, information relating to the securities in relation to which the obligation to file an annual report on Form 40-F arises or transactions in said securities.

# **CONTROLS AND PROCEDURES**

Within the 90-day period prior to the filing of this report, an evaluation was carried out under the supervision of and with the participation of the registrant's management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-14(c)) under the Securities Act of 1934. Based on that evaluation our Chief Executive Officer and Chief Financial Officer concluded that the design and operation of these disclosure controls and procedures were effective. No significant changes were made in our internal controls or in other factors that could significantly affect these controls subsequent to the date of their evaluation

# **CERTIFICATIONS**

- I, Gordon M. Nixon, President & Chief Executive Officer of Royal Bank of Canada, certify that:
  - 1. I have reviewed this annual report on Form 40-F of Royal Bank of Canada;
  - 2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
  - 3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
  - 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
    - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
    - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
    - c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
  - 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (and persons performing the equivalent function):
    - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
    - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
  - 6. The registrant's other certifying officers and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

December 27, 2002.

"Gordon M. Nixon"
Gordon M. Nixon,
President & Chief Executive Officer

- I, Peter W. Currie, Vice-Chairman & Chief Financial Officer of Royal Bank of Canada, certify that:
  - 1. I have reviewed this annual report on Form 40-F of Royal Bank of Canada;
  - 2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
  - 3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
  - 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and have:
    - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
    - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
    - c) presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
  - 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (and persons performing the equivalent function):
    - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
    - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
  - 6. The registrant's other certifying officer and I have indicated in this annual report whether there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

December 27, 2002.

"Peter W. Currie" Peter W. Currie,

Vice-Chairman & Chief Financial Officer

# **SIGNATURES**

Pursuant to the requirements of the Exchange Act, the Registrant certifies that it meets all of the requirements for filing on Form 40-F and has duly caused this annual report to be signed on its behalf by the undersigned, thereto duly authorized.

ROYAL BANK OF CANADA

By: "Gordon M. Nixon"

Name: Gordon. M. Nixon

Title: President & Chief Executive Officer

December 27, 2002

# U. S. SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# FORM 40-F

# ANNUAL REPORT PURSUANT TO

SECTION 13(a) or 15(d) OF

# THE SECURITIES EXCHANGE ACT OF 1934

# ROYAL BANK OF CANADA

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# **ROYAL BANK OF CANADA**

# ANNUAL INFORMATION FORM

**December 10, 2002** 

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Unless otherwise specified, this annual information form presents information as at October 31, 2002.

#### **INCORPORATION**

Royal Bank of Canada (the "bank") is a Schedule I bank under the *Bank Act (Canada)*, which constitutes its charter.

The corporate headquarters are located at Royal Bank Plaza, 200 Bay Street, Toronto, Ontario, Canada. The head office is located at 1 Place Ville-Marie, Montreal, Quebec, Canada.

Principal subsidiaries are described on page 25.

#### **BUSINESS**

**Overview** - Royal Bank of Canada (stock symbol RY on the TSX and NYSE) operates under the master brand RBC Financial Group and has five major business platforms or segments: RBC Banking (personal and commercial banking), RBC Insurance (insurance), RBC Investments (wealth management), RBC Capital Markets (corporate and investment banking), and RBC Global Services (securities custody and transaction processing). Royal Bank of Canada is Canada's largest company as measured by assets and market capitalization. The bank serves more than 12 million personal, business and public sector clients worldwide from offices in more than 30 countries. The bank and its subsidiaries have 59,549 employees on a full-time equivalent basis worldwide. The delivery network includes 2,118 branches and service delivery units, and 4,486 automated banking machines.

**RBC Banking** – The personal & commercial banking segment provides banking and financial services to individuals, small and medium-sized businesses and mid-market commercial clients. The segment is structured geographically:

- In Canada, RBC Banking operates under the brand name RBC Royal Bank;
- In the United States, RBC Banking operates through RBC Centura Bank ("RBC Centura"), RBC Mortgage and RBC Builder Finance. RBC Centura is a Rocky Mount, North Carolinabased bank focused on personal and commercial markets in the Southeastern U.S. RBC Mortgage is a Chicago-based national retail mortgage originator, while RBC Builder Finance provides financing to home builders and developers;
- In the Caribbean and Bahamas, RBC Banking operates through RBC Royal Bank of Canada;
- RBC Banking also includes RBC Technology Ventures Inc, a strategic investment arm specializing in seed and early stage capital in selected high growth, emerging sectors in North America.

RBC Banking delivers services through approximately 1,117 branches in Canada, 245 in the U.S. (through RBC Centura), and 43 in the Caribbean; approximately 4,486 automated banking machines, of which approximately 275 are in the U.S., and 60 are in the Caribbean; as well as via telephone and the Internet. The segment employs over 35,000 people on a full-time equivalent basis (FTE), plus a mobile sales staff of over 700 mortgage representatives and 550 investment retirement planners.

The personal & commercial banking business delivers a wide range of financial services including deposit accounts, investments and mutual funds, credit and debit cards, business and personal loans, and residential and commercial mortgages, all supported by financial advice.

In August 2002, RBC Centura and Admiralty Bancorp, Inc., a Florida-based financial holding company, announced a definitive merger agreement. The acquisition is subject to regulatory approvals, approvals by Admiralty shareholders, and other customary closing conditions. In July 2002, RBC Centura completed the acquisition of Eagle Bancshares, Inc. and its subsidiary, Tucker Federal Bank, based in the Atlanta, Georgia metropolitan area. In June 2002, RBC Centura completed the conversion of the Largo, Florida and Atlanta, Georgia offices of Security First Network Bank into full service RBC Centura bank branches. In June 2001, the bank acquired Centura Banks, Inc. for US\$2.2 billion. In April 2000, the bank acquired Prism Financial, a mortgage origination company for US\$115 million.

The following are the principal RBC Financial Group companies that provide products and services under the RBC Banking brand: Royal Bank of Canada, Royal Bank Mortgage Corporation, Royal Mutual Funds Inc., RBC Centura Bank, RBC Mortgage Company, Finance Corporation of Bahamas Limited ("FINCO"), RBC Technology Ventures Inc.

**RBC Insurance** - The insurance segment provides a wide range of creditor, life, health, travel, home, auto and reinsurance products and services to more than five million clients in Canada, the U.S. and internationally. The segment is structured as follows:

- RBC Life Insurance Company offers individual and group life and health insurance solutions through more than 7,000 independent brokers and over 550 career sales representatives;
- RBC General Insurance Company offers home and auto insurance products through direct sales channels as well as employee and affinity plans;
- RBC Travel Insurance Company and Assured Assistance Inc. provide travel insurance products and services through a network of over 4,000 travel agencies, as well as over the Internet and through bank channels;
- RBC Reinsurance (Ireland) Limited and Royal Bank of Canada Insurance Company Ltd. offer a wide range of life reinsurance and retrocession, property and structured reinsurance to business clients around the world;
- Liberty Life Insurance Company and Liberty Insurance Services Corporation ("RBC Liberty Insurance and Genelco") are Greenville, South Carolina-based companies that provide innovative personal insurance solutions designed to help clients achieve financial goals. RBC Liberty Insurance also offers a full spectrum of administration and outsourcing as well as software solutions to the insurance and financial services industry.

In April 2002, RBC Insurance announced an agreement to acquire certain assets of the Generali Group, a Trieste, Italy-based insurer, for approximately US\$220 million. These assets comprise the operations of Business Men's Assurance Company of America (BMA) and include an in force block of approximately 150,000 traditional life insurance policies and annuities as well as the infrastructure for manufacturing variable insurance products. The acquisition is subject to regulatory approvals and other customary closing conditions. In September 2001, RBC Insurance

sold the State National Fire Insurance Company which had been acquired as part of the purchase of Liberty Life Insurance Company and Liberty Insurance Services Corporation. In November 2000, the purchase of Liberty Life Insurance Company and Liberty Insurance Services Corporation closed. Also in November 2000, Liberty Insurance Services Corporation acquired certain assets of Genelco Incorporated of St. Louis, Missouri, a software technology and outsourcing service provider for the insurance industry.

The following are the principal RBC Financial Group companies that provide products and services under the RBC Insurance brand: RBC Life Insurance Company, Liberty Life Insurance Company, Royal Bank of Canada Insurance Company Ltd., RBC General Insurance Company, RBC Travel Insurance Company, Liberty Insurance Services Corporation, RBC Reinsurance (Ireland) Limited.

**RBC Investments** – The wealth management segment focuses on the investment needs of private clients, high net worth individuals and families, small businesses and entrepreneurs. Three distribution brand names are used by this segment:

• In Canada, RBC Investments is the brand name used by RBC Investments Financial Planning, and the Canadian & International Brokerage Group businesses:

RBC Investments Financial Planning is a business operated jointly with the personal and commercial banking platform. This team serves domestic branch-based clients with more than \$50,000 in investable assets of which a portion must include mutual funds or managed products. Financial Planning has 1,100 relationship financial planners and 550 commission-based investment and retirement planners who are also financial planners and licensed mutual funds sales people.

The Canadian & International Brokerage Group is made up of three businesses: (1) the Canadian private client division is the retail full service brokerage arm, and has over 1,420 investment advisors and \$93 billion in assets under administration across Canada. The private client division is the largest full service brokerage firm in Canada, based on assets under administration. (2) RBC Action Direct, is the second-largest Canadian self-directed brokerage service as measured by number of accounts. Currently, 79% of all trades are processed through electronic channels. (3) The group also includes the International Advisory Group, which has both Canadian and international-based employees serving international clients.

- In the United States, RBC Dain Rauscher is the brand name used. RBC Dain Rauscher is the
  ninth largest full-service securities firm in the U.S., with nearly 2,000 financial consultants
  from coast to coast. It provides affluent private clients in chosen markets with personalized
  comprehensive financial solutions. RBC Dain Rauscher also provides fixed income
  investment, financing, and strategic solutions, as well as asset management and
  correspondent brokerage services.
- Internationally, Royal Bank of Canada Global Private Banking is the brand name used. Global Private Banking provides private banking, trust, investment advisory, and investment counselling solutions to high net worth clients in more than 100 countries. During 2002, this business included the Canadian operations of RBC Private Counsel, private banking, and personal trust. This group provided international solutions to high net worth clients in

Canada and around the world, as well as investment counselling, advisory, private banking, and trust services in an integrated fashion from over 30 offices around the world.

In September 2002, RBC Investments realigned part of the Canadian distribution channels under a single management structure, and created the Canadian Wealth Management Group. Starting fiscal 2003, the Canadian Wealth Management Group will include the businesses of the Canadian & International Brokerage Group (the private client division, RBC Action Direct, the International Advisory Group), and the Canadian operations of RBC Private Counsel, private banking, and personal trust.

In addition to the distribution businesses above, RBC Investments also provides investment management products and services primarily through RBC Global Asset Management. Global Asset Management manages over \$40 billion of assets in mutual and pooled funds and other client assets. It provides proprietary and externally managed investment management products and advisory services to private and institutional clients in Canada and worldwide through RBC Investments' distribution businesses, RBC Royal Bank's domestic sales force and external distributors. RBC Funds Inc., the largest business unit within Global Asset Management, is Canada's second largest mutual fund company measured by assets under management. Broadening the channels of distribution over the last two years has contributed to an increase of approximately 12% in the market share of this business.

The private banking business of Barclays Bank PLC in the Americas was purchased in June 2002. With offices in New York and Miami, the acquisition increases RBC's client base in the region by approximately 10% and adds US\$2.9 billion of client assets consisting of discretionary investment management, investment advisory, trust and banking services. In October 2001, Tucker Anthony Sutro was purchased for US\$594 million, and was integrated into RBC Dain Rauscher in the spring of 2002. Dain Rauscher was acquired for US\$1.2 billion in January 2001.

The following are the principal RBC Financial Group companies that provide products and services under the RBC Investments brand: Royal Bank of Canada, Royal Trust Corporation of Canada, The Royal Trust Company, RBC Dominion Securities Inc., RBC Dain Rauscher Inc., RBC Action Direct Inc., RBC Funds Inc., Royal Bank of Canada (Channel Islands) Limited, Royal Bank of Canada Trust Company (Jersey), Royal Bank of Canada Fund Managers (Jersey) Limited., RBC Trustees (Guernsey), Limited, RBC Global Investment Management Inc.

**RBC Capital Markets** – The corporate and investment banking segment provides wholesale financial services to large corporate, government and institutional clients in North America and in specialized product and industry sectors globally. The segment has five operating divisions:

- Capital Markets Services the division was formed in November 2001, by combining the equity research, sales and trading businesses with the corporate and investment banking businesses. The unit offers a full range of credit and corporate finance products, including debt and equity underwriting, mergers and acquisitions advice and execution and expertise in research and equity sales and trading activities. The division is organized along North American industry sectors and offers expertise in the energy, technology, communications, health care, consumer products, and mid-size financial institutions sectors.
- Global Financial Products this division was formed in November 2001 to address the

continuing convergence of financial products available to clients. Its formation brought together the business activities involving the origination, syndication, securitization, trading and distribution of debt products globally. These products include loans, bonds and derivatives at both the investment grade and sub-investment grade levels. As well, Global Financial Products provides the ability to maximize internal expertise and deliver a broad array of value-added ideas and solutions to clients.

- Global Treasury Services combines the money markets and foreign exchange businesses and provides global clients with foreign exchange, commodities, derivatives and interest rate products, as well as currency risk management and advisory services. These products and services are delivered through an extensive global sales and trading network, operating from global centres that include Toronto, London and New York. Global Treasury Services also deliver services through its Internet trading platform, FX Direct, and is a member of the multi-bank global trading platform, FXall.
- Global Credit provides for the centralized management of all credit exposure associated with RBC Capital Markets' loan portfolio. While wholesale lending is fundamental to the attraction and expansion of high-margin client business, lending must also be strategic in order to maximize the returns to shareholders. Global Credit's portfolio and transaction management specialists use sophisticated risk management and analytical tools to ensure the pricing on loans is commensurate with the associated risk and reflects the value of all products and services a client has with RBC Financial Group.
- Alternative Investments was formed in June 2002 with a mandate to expand its wholesale asset management capabilities, which today include operations in hedge funds and private equity. The alternative asset business provides non-traditional investment opportunities to high net worth individuals, corporations and institutional clients. These investment options include private equity and hedge funds, both flagship products of RBC Capital Markets, and can extend to other vehicles such as leveraged buyouts, collateralized debt obligations and managed futures.

This segment is headquartered in Toronto and services its clients through a network of 30 offices worldwide, which includes key centres of expertise in Minneapolis, New York and London.

The following are the principal RBC Financial Group companies that provide products and services under the RBC Capital Markets brand: Royal Bank of Canada, RBC Dominion Securities Inc., RBC Dominion Securities Corporation, RBC Dain Rauscher Corp., Royal Bank of Canada (Europe) Ltd., RBC Alternative Assets, L.P, RBC Capital Partners Limited, Royal Bank of Canada (Caribbean) Corporation.

**RBC Global Services** - The transaction processing segment offers specialized transaction processing services to business, commercial, corporate, and institutional clients in domestic and selected international markets. Key businesses include investment administration, correspondent banking, cash management, payments and trade finance. The 50% interest in the Moneris Solutions joint venture with the Bank of Montreal for merchant card processing is reported under RBC Global Services. Also part of the segment is an Australian subsidiary, which was acquired in July 2001. There are three business units in the segment:

• Institutional and Investor Services – delivers custodial, trusteeship and pension services to

- corporate and institutional investors using a global sales force. Institutional & Investor Services is Canada's largest custodian and the 12th largest custodian globally as measured by assets under administration. It operates from 13 locations throughout the world, with a global custody network spanning 80 markets.
- Financial Institutions offers a comprehensive range of correspondent banking services to banks globally, and to broker-dealers within Canada. These services include cash management, payments, clearings, trade, foreign exchange, derivatives lending, securities lending, custody and settlement, and structured financing. Financial Institutions manages over 1,500 bank relationships around the world.
- Treasury Management & Trade provides cash management services to the small and medium enterprise, commercial, corporate and public sector segments across Canada using specialized sales teams. These clients are offered a comprehensive suite of collection, disbursement and information-based electronic solutions to optimize their cash flow requirements, increasingly focused on Web-based technology. Trade related products, services and counsel are also provided to Canadian and international clients to assist them in the conduct of their import and export operations domestically and around the globe.

The following are the principal RBC Financial Group companies that provide products and services under the RBC Global Services brand: Royal Bank of Canada, Royal Trust Corporation of Canada, The Royal Trust Company, RBC Global Services Australia Pty Limited.

**Competition** - As the bank has entered and expanded into new lines of business, its competition has grown to include not only other banks, but also investment dealers, discount brokers, mutual fund companies, money managers, custody service providers, insurance companies, virtual banks and specialty financial service providers. Key competitive factors include the range and features of financial products, their pricing, distribution and service quality. Competition has intensified over the years as foreign providers of credit cards, mutual funds, small business loans, consumer finance and investment banking services have increasingly entered Canada.

The competitive landscape of the Canadian financial services industry consists of over 2,100 institutions, including the 'Big Six' Schedule I banks, of which the bank is one, about 25 independent trust companies, 33 foreign-owned bank subsidiaries, 20 foreign bank branches, almost 1700 credit unions and caisses populaires, 100 life insurance companies, 230 property & casualty insurers, about 150 independent investment dealers and over 55 independent retail mutual fund management companies.

In this competitive environment, the bank has the number one or number two market shares in most businesses in Canada. For example, in personal and commercial banking, its market share of residential mortgages and business loan balances were 14.94% and 12.65% respectively, at August 31, 2002 - the highest in Canada. In wealth management, the bank has the leading full service brokerage operation (by assets), and the second largest Canadian self-directed broker, RBC Action Direct, as measured by number of accounts. The bank ranks second in mutual funds among all providers in Canada and first among banks, as measured by assets under management, with net assets of over \$34 billion as of September 30, 2002. The insurance operation is one of the top ten life insurance producers in Canada as measured by new individual policies issued, and is also Canada's

largest travel insurer based on premiums. In corporate and investment banking, RBC Capital Markets is a leading mergers & acquisitions advisor in Canada with transactions in excess of US\$12.4 billion for the first nine months of calendar 2002, and its foreign exchange business is ranked among the top 10 in the world by reported revenues. The bank's transaction processing segment has the largest Canadian custody operations in Canada, as measured by assets under administration.

While the bank's presence in the U.S. is small, it believes the opportunities for growth are significant. Structurally, the U.S. financial services industry is fragmented, comprised of a number of monoline service providers, although the environment is also extremely competitive, dominated by both global players and niche companies. Increasingly, new business opportunities will accrue to those firms with a reputation for upholding and adhering to the highest ethical standards.

In retail banking, RBC Centura is ranked sixth by deposits in North Carolina, and ninth within its state banking footprint (North Carolina, South Carolina, Virginia, Georgia). RBC Liberty Insurance is the largest South Carolina-domiciled life insurer and the fifth largest individual insurer in the state. RBC Dain Rauscher is the ninth largest full service securities firm in the U.S. as measured by number of brokers, and RBC Capital Markets has an established reputation in corporate and investment banking.

**General development of the business -** In the last three years, the bank has re-aligned itself, focusing on those areas that promise high growth and strong returns. To enhance the various platforms and further diversify its operations, the bank has expanded into new geographic areas, upgraded its technologies and delivery channels, divested unprofitable businesses, and evolved new ways of doing business to meet the needs of clients.

The most significant development in the bank's business has been the U.S. acquisition strategy. In 2000, the bank added North American expansion as a key strategic priority. The bank looked to international markets to grow given its substantial market share domestically, and limited future growth in Canada. The U.S. is the most logical market in which to expand – it is the largest global economy, a contiguous region, has similar culture and language to Canada, and its banking sector offers good growth potential. Since the spring of 2000, 10 U.S. acquisitions in 4 business platforms have been made. These acquisitions have increased the bank's total customer base by approximately 2.3 million or 23% in 30 months, and contributed \$3.2 billion, or 21%, of total revenues from \$1.7 billion, or 12%, in 2001.

Summarized in the following table are the bank's major U.S. and other acquisitions over the past three years:

BUSINESS	ACQUISITION	KEY CHARACTERISTICS (1)						
RBC Banking	Admiralty Bancorp, Inc (announced 2002)	<ul> <li>Purchase price of US\$150 million cash. (The acquisition is subject to regulatory approvals, approvals by shareholders of Admiralty and other customary closing conditions)</li> <li>Contiguous expansion of RBC Centura in southeast U.S.</li> <li>Expanded into attractive, high-growth Florida market</li> <li>US\$578 million in assets, US\$527 million in deposits and 17, 500 accounts at time of purchase</li> </ul>						
	Eagle Bancshares, Inc (2002)	Paid US\$149 million cash Expansion of RBC Centura in south-eastern U.S. Expanded into attractive, high growth Atlanta market Acquired \$1.1 billion in assets, \$0.8 billion in deposits and 90,000 accounts at time of purchase						
	Centura Banks, Inc. (2001)	<ul> <li>Paid US\$2.2 billion in bank common shares. Exchange ratio: 1.684 bank common share for each Centura Banks, Inc. common share</li> <li>Provided strong foothold in attractive higher growth southeastern U.S. market</li> <li>14<sup>th</sup> largest bank by deposits in the south-eastern U.S. at time of purchase</li> <li>Acquired US\$13.5 billion in assets, US\$7.4 billion in deposits and 650,000 clients at time of purchase</li> </ul>						
	Bank One Corporation – Canadian retail credit card business (2000)	<ul> <li>Opportunity to strengthen cardholder base</li> </ul>						
	Prism Financial Corporation (2000)	<ul> <li>Paid US\$115 million cash</li> <li>Niche entry in U.S. residential mortgage origination business</li> <li>Large experienced sales force</li> <li>Operated through over 150 branches in more than 25 states at time of purchase</li> <li>An entrepreneurial company with a successful Internet strategy and a strong focus on private labelling their products to leverage recognized brands</li> <li>Strong cost management focus</li> </ul>						
RBC Insurance	Business Men's Assurance Company of America - U.S. variable life insurance business (announced 2002)	Along with the mutual fund company, Jones & Babson, total consideration expected to be US\$220 million. (The acquisition is subject to regulatory approvals, approvals by shareholders, and other customary closing conditions)     Will leverage RBC Liberty Insurance's outsourcing and administration capability and also builds on the cross platform capability for wealth management products						
	Genelco Incorporated – Certain Assets Purchased (2001)	Certain software and outsourcing assets purchased (amount not disclosed) by Liberty Insurance Services Corporation The assets brought new third party administration expertise to the variable life and variable annuity markets						
	Liberty Life Insurance Company and Liberty Insurance Services Corporation (2001)	Paid US\$580 million cash     Established brand in south-eastern U.S. market     Agency, direct and third party administration businesses     U.S. platform to expand into other forms of insurance and distribution						
	Prudential of America Life Insurance Co. (Canada) – Canadian individual life insurance and annuity business and 15% interest in PPI Partners (2000)	<ul> <li>\$130 million in annual premiums (1999)</li> <li>Increased RBC Insurance's premiums by approximately 15% to over \$1 billion at time of purchase</li> <li>Predominantly high net worth clients at time of purchase</li> <li>Excellent fit with the bank's wealth management focus</li> </ul>						
RBC Investments	Barclays' private banking operations in the Americas (2002)	<ul> <li>Net purchase price up to US\$90 million, dependent in part on client transfers and retention</li> <li>Offices in New York, and Miami complement existing RBC Global Private Banking offices</li> <li>Approximately 850 client relationships, US\$2.9 billion in client assets and US\$30 million in revenues at time of purchase</li> </ul>						
	Jones & Babson Inc (Business Men's Assurance's Mutual Fund company) (announced 2002)	<ul> <li>Mutual Fund Company. Along with the U.S. direct life insurance operations, total consideration expected to be U.S. \$220 million. (The acquisition is subject to regulatory and shareholder approval, and other customary closing conditions)</li> <li>Builds cross platform capability for wealth management products</li> </ul>						

BUSINESS	ACQUISITION	KEY CHARACTERISTICS (1)
RBC Investments	Tucker Anthony Sutro Corporation (2001)	<ul> <li>Paid US\$594 million cash</li> <li>At time of purchase, 300,000 accounts, 990 Investment Advisors, US\$48 billion assets under administration</li> <li>Combined with RBC Dain Rauscher created 9<sup>th</sup> largest full service broker</li> </ul>
	Dain Rauscher Corporation (2001)	<ul> <li>US\$1.227 billion paid for entire company, i.e. for retail brokerage and investment banking businesses</li> <li>Doubled size of North American full-service brokerage operation</li> <li>US\$62 billion in client assets under administration (Private Client Group) at time of purchase</li> <li>500,000 active customer accounts in 21 states in the U.S. at time of purchase</li> </ul>
	Ernst & Young– private client trust business in Jersey (2000)	<ul> <li>\$14 billion in client assets under administration at time of purchase</li> <li>4,000 clients over a diversified geographic area</li> <li>17 E&amp;Y partners brought wealth of experience and international trust and taxation expertise</li> <li>Substantial revenue synergies</li> </ul>
	Ernst & Young – private client trust and fiduciary services businesses in Guernsey (1999)	<ul> <li>\$3.7 billion in client assets under administration</li> <li>1,650 clients largely based in the U.K., Continental Europe,</li> <li>Southern Africa at time of purchase</li> </ul>
	Hartleys Limited (1998) (previously named Hartley Poynton)	<ul> <li>Currently 28.7% stake in Australian broker</li> <li>Expanded international presence in wealth management</li> <li>Online investing capability</li> </ul>
RBC Capital Markets	Dain Rauscher Wessels (2001)	<ul> <li>Enhanced RBC Capital Markets' ability to serve domestic clients in U.S. market</li> <li>Provided stronger U.S. equity origination &amp; distribution</li> <li>Expanded focused coverage in health care, mid-sized financial institutions and consumer services sectors</li> <li>Enabled RBC Capital Markets to leverage its U.S. capabilities in high yield, corporate banking, M&amp;A, treasury and derivative products across a broader customer base</li> </ul>
RBC Global Services  (1) At time of acquisition	Perpetual Fund Services (2001)	One of Australia's largest providers of outsourced back-office administration to fund managers     Client assets under administration of \$61 billion and annual revenue of approximately \$30 million at time of purchase

Outside North America, the bank will focus only on those businesses where it is strong globally, has a competitive advantage, and can generate attractive returns. Examples of these businesses are global custody, global private banking, and foreign exchange. The bank will also look for opportunities to expand through a combination of internal growth, partnerships and niche acquisitions, and is committed to growing profitable relationships by using the expertise it has developed in customer relationship management, data warehousing and predictive modeling.

Technological change is also making market entry and success possible from a distance, with large-scale physical presence increasingly relevant to market penetration. Technological advancements play a key role in the development of the bank's businesses. The number of clients using electronic channels continues to increase with the number of Canadian online clients up to 2,310,000 from just 530,000 in 1999. As transaction activity shifts from the physical channels to electronic, the bank's branches have evolved to become sales outlets, with a greater focus on relationship building and advice than on transaction. New service delivery options such as in-store branches and mobile bankers offer greater flexibility to clients and reflect their changing needs and preferences. Significant investments in new technology are required to keep pace with customer needs and to support new growth opportunities.

# GOVERNMENT SUPERVISION AND REGULATION - CANADA

**Supervision and regulation -** The bank and its Canadian trust and loan subsidiaries and insurance subsidiaries are federally regulated financial institutions governed by the Bank Act (Canada), Trust and Loan Companies Act (Canada) and Insurance Companies Act (Canada).

The Superintendent of Financial Institutions (Canada) (the "Superintendent") is responsible to the Minister of Finance (Canada) (the "Minister") for the supervision of the bank and its Canadian loan and trust company and insurance subsidiaries. The Superintendent must, at least once a year, examine the affairs and business of each institution for the purpose of determining whether statutory requirements are duly observed and the institution is in sound financial condition, and report to the Minister. Federally regulated financial institutions must make periodic reports to the Minister and the Bank of Canada.

Where the Superintendent is concerned about an unsafe course of conduct or an unsound practice in conducting the business of an institution, the Superintendent may direct the institution to refrain from a course of action or to perform acts necessary to remedy the situation. The Superintendent may, in certain circumstances, take control of the assets of an institution.

Under the Financial Consumer Agency of Canada Act (the "FCAC Act") enacted in 2001, the Financial Consumer Agency of Canada (the "Agency") enforces consumer-related provisions of the federal statutes which govern financial institutions. "Consumer provisions" include Bank Act and Trust and Loan Companies Act provisions dealing with customer complaint procedures, notice requirements regarding Canada Deposit Insurance Corporation insurance, notice requirements for branch closure and disclosure obligations regarding borrowing, deposits and account charges. The bank is required to offer basic banking services, including low-cost accounts and government cheque cashing services to individuals meeting certain prescribed conditions.

The Commissioner of the Agency (the "Commissioner") has the duty to examine federal financial institutions to ensure compliance with consumer provisions which apply to them. The Commissioner has the power to issue notices of violation and to compel the disclosure of personal information necessary to ensure compliance. In addition, the Commissioner may carry on any activity in furtherance of public awareness.

The Commissioner must report to the Minister on all matters connected with the administration of the FCAC Act and consumer provisions of other federal statutes, including the Bank Act (Canada), Trust and Loan Companies Act (Canada) and Insurance Companies Act (Canada).

The activities of the bank's trust and loan subsidiaries and insurance subsidiaries are also regulated in Canada under provincial laws.

The activities of bank subsidiaries acting as securities brokers, dealers (including investment and mutual fund dealers), underwriters and advisors (including investment counsel and portfolio

managers) are regulated in Canada under provincial securities laws and, in some cases, by the Investment Dealers Association.

Royal Bank of Canada, Royal Trust Corporation of Canada, The Royal Trust Company and Royal Bank Mortgage Corporation are member institutions of the Canada Deposit Insurance Corporation (the "CDIC"). The CDIC insures certain "deposits" (as defined in Schedule 2 to the CDIC Act) held at the member institutions.

The CDIC has adopted by-laws for its member institutions, including those establishing Standards of Sound Business and Financial Practices. These require the board and senior management to establish objectives in respect of the strategic management of the business, to evaluate the financial results, and to have developed understanding of, and processes to deal with, the risks inherent in the business, including those in relation to liquidity and funding, capital management, internal control and audit. Processes are also required to mitigate credit, market, structural, fiduciary and operational risk. Senior management and directors must acknowledge their responsibilities in that regard and attest to the institution's ability to meet such standards in its operations. An institution's boards of directors must approve a 'standards report' required to be filed with CDIC.

The level of premiums and the frequency of the filing of reports with the CDIC is linked to the classification of the member institution under the CDIC Differential Premiums By-Law. Under the By-law, each member institution is classified in a premium category that is based on a rating of quantitative and qualitative factors and criteria assigned to it by a CDIC examiner. A CDIC member institution is not permitted to disclose CDIC premium rate information, including examiner's ratings.

Capital, Liquidity and Dividends - The bank and its Canadian trust and loan subsidiaries and insurance subsidiaries must maintain, in relation to their operations, adequate capital and adequate and appropriate forms of liquidity and the Superintendent may direct an institution to increase its capital or to provide additional liquidity. Regulatory capital requirements have been implemented through guidelines issued by the Superintendent and, with respect to the bank, are based on standards issued by the Bank for International Settlements.

The directors of the bank may not declare, and the bank may not pay, a dividend if there are reasonable grounds for believing that the payment would cause the bank to be in contravention of any direction of the Superintendent respecting the maintenance of adequate capital and liquidity. A bank may not declare or pay a dividend in any financial year without the approval of the Superintendent if, on the day the dividend is declared, the total of all dividends declared by the bank in that year would exceed the aggregate of the bank's net income up to that day in that year and of its retained net income for the preceding two financial years.

In addition, the bank may not pay dividends on its common shares at any time unless all dividends to which preferred shareholders are then entitled have been declared and paid or set apart for payment.

The bank has agreed that if RBC Capital Trust (a closed-end trust which is a subsidiary of the bank) fails to pay any indicated distribution on its capital trust securities, the bank will not declare dividends of any kind on any of its preferred or common shares.

The bank's medium-term goals (three to five years) include a dividend payout ratio of 35% to 45%. The dividend payout ratio is common dividends as a percentage of net income after preferred dividends.

Minimum capital requirements for subsidiaries that are broker-dealers, mutual fund dealers and investment advisors in Canada are set by regulations under provincial securities laws. The Investment Dealers Association of Canada also sets minimum capital requirements for the subsidiaries that are broker-dealers in Canada and the Mutual Fund Dealers Association of Canada sets minimum capital requirements for subsidiaries that are mutual fund dealers in Canada.

**Business** - The Bank Act prohibits a bank from engaging in or carrying on any business other than the business of banking and such business generally as appertains to the business of banking. The business of banking includes the provision of any financial service, acting as a financial agent, providing investment counselling services and portfolio management services, issuing payment, credit or charge cards and operating a payment, credit or other charge card plan.

There are limited additional powers that enable a bank to engage in other businesses, including information and data processing. A bank may, outside Canada, or with the prior written approval of the Minister or as permitted by regulations, in Canada, engage in any activities which consist of (1) collecting, manipulating and transmitting (a) information that is primarily financial or economic in nature, (b) information that relates to the business of an entity in which a bank is permitted to hold a substantial investment, or (c) any other information that the Minister may, by order, specify; (2) providing advisory or other services in the design, development or implementation of information management systems; (3) designing, developing or marketing computer software, and (4) designing, developing, manufacturing or selling, as an ancillary activity to any of the foregoing activities, computer equipment integral to the provision of information services related to the business of financial institutions or to the provision of financial services.

A bank may, with the prior written approval of the Minister, develop, design, hold, manage, manufacture, sell or otherwise deal with data transmission systems, information sites, communication devices or information platform or portals that are used (1) to provide information that is primarily financial or economic in nature; (2) to provide information that relates to the business of an entity in which a bank is permitted to make a substantial investment; or (3) for a prescribed purpose or in prescribed circumstances;

**Investments** - The Bank Act provides broad powers to invest in securities, but limits "substantial investments". A "substantial investment" will arise through direct or indirect beneficial ownership of voting shares carrying more than 10% of the voting rights attached to all outstanding voting shares of a body corporate, shares representing more than 25% of the shareholders' equity in a body corporate, or more than 25% of the ownership interests in any other entity.

The directors of the bank and its Canadian trust and loan subsidiaries and insurance subsidiaries must establish, and these federally regulated financial institutions must adhere to, investment and lending policies, standards and procedures that avoid undue risk of loss and achieve a reasonable return.

The Bank Act permits banks to make controlling, and in certain circumstances, non-controlling substantial investments in Canadian banks; trust or loan companies; insurance companies; cooperative credit societies; entities primarily engaged in dealing in securities (including investment counselling and portfolio management); in foreign entities which are primarily engaged outside Canada in a business that if carried on in Canada would be the business of banking, the business of a cooperative credit society, the business of insurance, the business of providing fiduciary services or the business of dealing in securities; and in factoring; finance; financial leasing; specialized financing and financial holding entities. The Bank Act also permits substantial investments, in some cases only with the approval of the Minister or the Superintendent, in information services, investment counselling and portfolio management, mutual fund, mutual fund distribution, real property brokerage, real property and service entities.

Share ownership and voting restrictions - The Bank Act prohibits any person from having a "significant interest" in any class of shares of the bank, that is, from beneficially owning more than 10% of the outstanding shares of the class either directly or through controlled entities, without the approval of the Minister. A person may, with the approval of the Minister beneficially own up to 20% of a class of voting shares and up to 30% of a class on non-voting shares of the bank, subject to a "fit and proper" test based on the character and integrity of the applicant. In addition, the holder of such a significant interest could not have "control in fact" of the bank, to be determined in accordance with guidelines to be issued by the Minister.

The Bank Act prohibits voting of shares beneficially owned (directly or through controlled entities) by a person who acquired a significant interest in any class of shares of the bank without the approval of the Minister, and the voting of shares that are subject to an agreement entered into by such a person (or a controlled entity) relating to the exercise of voting rights. It also prohibits voting of shares beneficially owned (directly or through controlled entities) by a person who has significant interest in any class of shares of another "widely held" bank that is listed in Schedule I or II of the Bank Act and has equity of \$5 billion or more.

The Bank Act prohibits the registration of a transfer or issue of any shares of the bank to Her Majesty in right of Canada or of a province or any agent or agency of Her Majesty in either of those rights, or to the government of a foreign country or any political subdivision of a foreign country, or any agent or agency of a foreign government.

The Bank Act prohibits any person from exercising voting rights attached to shares beneficially owned by Her Majesty in right of Canada or of a province or any agency of Her Majesty in either of those rights, or by the government of a foreign country, or any political subdivision or agency thereof.

Money laundering and anti-terrorism legislation - In June 2000, Canada enacted the Proceeds of Crime (Money Laundering) Act to implement measures to assist in detecting and deterring money laundering and facilitate the investigation of money laundering offences. The Act and associated regulations impose reporting, record keeping and "know your customer" obligations on certain financial entities, including securities dealers and insurance companies. Under the regulations currently in force, financial entities must report to FinTRAC, an agency formed under the auspices of the Minister of Finance, any transaction which they have reason to suspect relates to the commission of a money laundering offence (and, post-September 2001, a terrorist financing activity offence) and cross-border wire transfers over a certain threshold. As well, these financial entities are required to verify their customers' identities, using prescribed measures, and to retain defined customer records for prescribed periods. Additional regulations will come into force in early 2003 to require reporting of certain large cash transactions, cross-border currency transactions and cross-border electronic funds transfers.

In addition, in response to the events of September 2001, the Canadian Criminal Code was amended to prohibit financial institutions (among many others) from knowingly dealing in property of, or providing financial services to, persons listed in regulations adopted under the Code or others known to be involved in terrorist activity. The Code also requires financial institutions to search their customer records periodically and report to their Canadian regulators and Canadian law enforcement agencies as to whether they have identified any accounts or property of a listed person.

The bank and its affected subsidiaries have established appropriate policies and processes to ensure compliance with existing anti-money laundering and anti-terrorism regulatory requirements and, in anticipation of the regulations expected in 2003, have plans to augment their compliance regimes as required.

# GOVERNMENT SUPERVISION AND REGULATION – UNITED STATES

**U.S. Banking Regulation of the bank and its subsidiaries -** The bank's operations in the U.S. are regulated under U.S. federal and state law.

The bank's New York branches are licensed and supervised as federal branches by the Office of the Comptroller of the Currency (the "Comptroller"). In general, such a branch can exercise the same rights and privileges, and is subject to the same restrictions, as would apply to a national bank at the same location. As a foreign bank in the U.S., the bank's New York branches may not take domestic retail deposits and their deposits are not insured by the Federal Deposit Insurance Corporation ("FDIC").

The bank's agency in Miami is licensed and supervised by the state of Florida. An agency of a foreign bank in the U.S. may not take deposits from U.S. persons. The bank's Houston representative office is licensed and regulated by the state of Texas. The bank's Connecticut representative office is licensed and regulated by the state of Connecticut. Representative offices are limited in their activities and may not take deposits or make loans.

The Comptroller and the state regulators of Florida, Texas and Connecticut can examine and

supervise the activities of the bank at its various offices in the U.S. Such examination authority may include annual assessments on the operations of the bank to fund the regulators' operations. In addition, the bank is required to maintain certain liquid assets on deposit and pledged to the appropriate regulators based on the amount of branch or agency assets of the bank in each state location. Furthermore, the bank is subject to supervisory guidance based on examinations at its U.S. offices and the examiners' assessment of risk management, operational controls, compliance and asset quality of the bank's U.S. offices. The bank may also be subject to prudential guidance regarding the amount of U.S. deposited funds it may repatriate to Canada for funding of the entirety of the bank.

Under the International Banking Act of 1978 (the "IBA"), all the operations of the bank in the U.S. are also subject to supervision and regulation by the Board of Governors of the Federal Reserve ("the Federal Reserve"). Under the IBA, the bank may not open any branch, agency or representative office in the U.S., or acquire more than 5% of the voting stock of any U.S. bank or bank holding company, without the prior approval of the Federal Reserve.

The bank can establish or acquire full branches outside its home state of New York only if the other state expressly permits such branches to be established or acquired by an out-of-state U.S. bank. However, as with all branches of foreign banks in the U.S., such branches may not engage in retail deposit-taking or obtain FDIC insurance.

Effective on March 11, 2000, The Gramm-Leach-Bliley Act:

- allows bank holding companies and foreign banks that qualify as financial holding companies to engage in a substantially broader range of non-banking activities than previously permissible, including insurance underwriting, securities underwriting and dealing and making merchant banking investments;
- allows insurers and other financial services companies to acquire banks; and
- removes various restrictions that previously applied to bank holding company ownership of securities firms and mutual fund advisory companies.

To qualify as a financial holding company a non-U.S. bank with a branch or agency in the U.S. must meet certain capital requirements and must be deemed to be "well managed" for U.S. bank regulatory purposes.

The capital requirements are set forth in Federal Reserve regulations, and provide that for a non-U.S. bank from a country that has adopted the capital standards issued by the Bank for International Settlements ("BIS") to qualify to be a financial holding company, the general requirements are a minimum Tier 1 risk-based capital ratio of 6% and a Total risk-based capital ratio of 10%, all calculated according to home country rules. The bank's home country capital strength rules are based on standards issued by the BIS. In addition, the non-U.S. bank's capital must be "comparable" to that required of a U.S. depository institution subsidiary of a financial holding company. The Federal Reserve regulations also provide that a non-U.S. bank that does not meet the above numerical requirements at the non-U.S. bank level may seek a determination that its capital is

comparable to that required of a U.S. depository institution subsidiary of a financial holding company. In addition, each U.S. depository institution subsidiary of the non-U.S. bank, such as RBC Centura Bank, must meet minimum ratios of 5% for Tier 1 leverage, 6% for Tier 1 risk-based capital and 10% for Total risk-based capital, and no U.S. depository institution subsidiary may be subject to a regulatory order to maintain a specified level of capital. Both the bank and RBC Centura Bank were deemed to be "well capitalized" as of October 31, 2002.

For a non-U.S. bank to be deemed to be "well managed" for U.S. bank regulatory purposes, each of its U.S. branches and agencies must have received a "satisfactory" composite regulatory rating in its last examination, the bank's home country supervisor must consider its overall operations to be satisfactory and the bank's management must meet standards comparable to those required of a U.S. bank subsidiary of a financial holding company. In addition, each U.S. depository institution subsidiary of the non-U.S. bank must be deemed to be "well managed", which requires both a "satisfactory" composite regulatory rating and a satisfactory rating on the "management" component, both in its last examination. Finally, in addition, each U.S. depository institution subsidiary must have at least a "satisfactory" rating under the Community Reinvestment Act.

The bank's declaration to become a financial holding company became effective on March 13, 2000 and remains effective.

As a financial holding company, the bank may conduct, or acquire a company (other than a U.S. depository institution or foreign bank) engaged in, activities that are "financial in nature," as well as additional activities that the Federal Reserve determines (in the case of incidental activities, in conjunction with the Department of the Treasury) are incidental or complementary to financial activities, without the prior approval of the Federal Reserve. Under the Gramm-Leach-Bliley Act, activities that are financial in nature include insurance, securities underwriting and dealing, merchant banking, and sponsoring mutual funds and investment companies. Under the new merchant banking authority added by the Gramm-Leach-Bliley Act, financial holding companies may invest in companies that engage in activities that are not otherwise permissible "financial" companies, subject to certain limitations, including that the financial holding company makes the investment with the intention of limiting the investment duration and does not manage the company on a day-to-day basis.

Financial holding companies that do not continue to meet all the requirements for financial holding company status will, depending on which requirement they fail to meet, lose the ability to undertake new activities or acquisitions that are financial in nature or lose not only the ability to undertake such new activities or acquisitions but also the ability to continue those activities that are not generally permissible for bank holding companies. If the bank ceases to so qualify it would be required to obtain the prior approval of the Federal Reserve to engage in non-banking activities in the U.S. or to acquire more than 5% of the voting stock of any company that is engaged in non-banking activities in the U.S. With certain exceptions, the Federal Reserve can only approve applications involving activities it had previously determined, by regulation or order, are so closely related to banking as to be properly incident thereto.

The Gramm-Leach-Bliley Act also modified U.S. law related to financial privacy and community reinvestment. The new financial privacy provisions generally prohibit financial

institutions in the U.S., including RBC Centura Bank, RBC Dominion Securities Corporation, RBC Dain Rauscher Corp., Tucker Anthony Incorporated and Sutro & Co., Inc., from disclosing non-public personal financial information to third parties unless the clients have the opportunity to "opt out" of the disclosure.

RBC Centura Bank was acquired by the bank in June 2001 and is the bank's largest U.S. banking subsidiary. RBC Centura Bank is a North Carolina state chartered bank and is supervised by the Federal Reserve and the North Carolina Office of the Commissioner of Banks (the "NC Commissioner"). RBC Centura Bank's deposits are insured by the FDIC. RBC Centura Bank is subject to capital requirements, dividend restrictions, limitations on investments and subsidiaries, limitations on transactions with affiliates (including RBC and its branches and agencies), deposit reserve requirements and other requirements administered by the Federal Reserve and the NC Commissioner. As a holding company of RBC Centura Bank, the bank is subject to regulation by the Federal Reserve as a bank holding company. As a bank holding company, the bank generally may not acquire more than 5% of the voting shares of a bank or bank holding company without the prior approval of the Federal Reserve.

As a bank holding company and financial holding company, under Federal Reserve policy, RBC is expected to act as a source of strength for, and commit its resources to support, RBC Centura Bank. This support may be required at times when RBC may not be inclined to give it.

RBC Centura Bank is also subject to the Community Reinvestment Act (the "CRA"). Under the CRA, during examinations of the bank, the Federal Reserve or the NC Commissioner is required to assess the bank's record in meeting the credit needs of the communities serviced by RBC Centura Bank, including low- and moderate-income communities. In the case of a bank holding company or financial holding company applying for approval to acquire a bank or bank holding company in the U.S., the Federal Reserve will assess the records of each U.S. bank subsidiary of the applicant holding company, and such records may be the basis for denying an application. Banks are given one of four ratings under the CRA: "outstanding", "satisfactory", "needs to improve" or "substantial noncompliance". RBC Centura Bank is currently "satisfactory rated".

U.S. insured banks are also subject to FDIC insurance assessments, which may depend on the level of capitalization of the bank. The assessment rates may be different for deposits insured under the Bank Insurance Fund maintained by the FDIC and deposits insured under the Savings Association Insurance Fund maintained by the FDIC. RBC Centura Bank maintains deposits insured by both funds. Because of favourable loss experience and a healthy reserve ratio in the insurance funds of the FDIC, well capitalized and well managed banks, including RBC Centura Bank, have in recent years paid no premiums for FDIC insurance. However, a number of factors suggest that, in the near future, even well capitalized and well managed banks may be required to pay premiums on deposit insurance. The amount and impact of such premiums will depend on the outcome of U.S. legislative and regulatory initiatives as well as the insurance fund loss experience and other factors, none of which RBC or RBC Centura Bank is in a position to predict at this time.

RBC Centura Banks, Inc., a holding company subsidiary of RBC and the parent of RBC Centura Bank, is also regulated as a bank holding company and a financial holding company.

**USA Patriot Act** - On October 26, 2001, the United States adopted the USA Patriot Act in response to the events of September 11, 2001. The Act requires U.S. banks and foreign banks with U.S. operations to take certain steps to prevent, detect and report individuals and entities involved in international money laundering and the financing of terrorism. The required actions include verifying the identity of customers, terminating correspondent accounts for foreign "shell banks" and obtaining information about the owners of foreign bank clients and the identity of the foreign bank's agent for service of process in the U.S.

The Act also expands the power of the U.S. government to subpoena foreign banks for records relating to transactions in their U.S. correspondent accounts, including records kept outside the U.S. The Act grants federal courts so-called "long-arm" jurisdiction over a foreign person, including a foreign financial institution, under certain circumstances.

The scope of the Act is being determined, to some degree, by the regulations that are being adopted to implement its provisions. The U.S. Secretary of the Treasury has published interim guidance and certain regulations to implement some portions of the Act, and is expected to propose additional regulations to implement other sections. Although we cannot predict when and in what form these regulations will be adopted, we believe that the cost of compliance with the Act is not likely to be material to us, and that compliance with the Act is not expected to have a material effect on our global operations.

**Transactions with Affiliates -** U.S. Federal laws strictly limit the ability of U.S. banks to engage in certain transactions with affiliates, including their bank holding companies. Such transactions between a bank, such as RBC Centura Bank, and its parent holding company or the nonbank subsidiaries of the holding company are limited to 10% of a bank's capital and surplus and, with respect to such parent company and all such nonbank subsidiaries, to an aggregate of 20% of the bank subsidiary's capital and surplus. Further, loans and extensions of credit generally are required to be secured by eligible collateral in specified amounts. Federal law also requires that all transactions between a bank and its affiliates be on terms as favourable to the bank as transactions with non-affiliates.

On October 31, 2002, the Federal Reserve adopted a new set of regulations, effective April 1, 2003, that will make such limitations applicable to U.S. branches and agencies of foreign banks in their transactions with affiliates engaged in non-credit related insurance underwriting, securities underwriting and dealing, merchant banking and insurance company investment activities. In addition, other regulations already in effect subject transactions between a U.S. branch and agency of a foreign bank and a company held under merchant banking authority to the transaction limitations. Prior to these rules, U.S. branches and agencies of foreign banks, such as the bank's RBC's branches and agencies, had not been subject to the affiliate transaction limitations.

**U.S. Regulation of broker-dealer subsidiaries** - The bank's U.S. broker-dealer subsidiaries are RBC Dominion Securities Corporation, RBC Dain Rauscher Corp., Tucker Anthony Incorporated and Sutro & Co., Inc. All of these broker-dealer subsidiaries are regulated by the U.S. Securities and Exchange Commission, the New York Stock Exchange and the National Association of Securities Dealers.

The bank's registered broker-dealer subsidiaries are subject to the SEC's net capital rule, Rule 15c3-1 (the "Net Capital Rule"), promulgated under the Exchange Act. The Net Capital Rule requires the maintenance of minimum net capital, as defined. Compliance with the Net Capital Rules could limit their operations that require the intensive use of capital, such as underwriting and trading activities and the financing of customer account balances. The Net Capital Rule also limits the ability of broker-dealers to transfer capital to the bank or its affiliates.

U.S. Insurance – State Regulation - RBC Liberty Insurance ("Liberty Life Insurance Company and Liberty Insurance Services Corporation"), the bank's U.S. insurance subsidiary ("RBC Liberty Insurance"), is subject to the regulation of the South Carolina Department of Insurance (the "SC Department") and in the various states and jurisdictions in which it transacts business. The SC Department's regulation, supervision and administration relates, among other things, to the standards of solvency that RBC Liberty Insurance must maintain, the licensing of RBC Liberty Insurance and its agents, the lines of insurance in which RBC Liberty Insurance may engage, the nature of and limitations on investments, premium rates, restrictions on the size of risks that may be insured under a single policy, reserves and provisions for unearned premiums, losses and other obligations, deposits of securities for the benefit of policyholders, approval of policy forms and the regulation of market conduct including the use of credit information in underwriting as well as other underwriting and claims practices. The SC Department also periodically examines the affairs of RBC Liberty Insurance and require RBC Liberty Insurance to file annual and other reports relating to its financial condition and other matters.

Although the bank is not regulated as an insurance company, it is the owner, through its subsidiary RBC Insurance, of the capital stock of RBC Liberty Insurance and as such is subject to the South Carolina state insurance holding company laws. The South Carolina holding company statute, as well as certain other laws, require disclosure and, in some instances, prior approval of material transactions between an insurance company and an affiliate.

RBC Liberty Insurance is subject to state statutory and regulatory restrictions that limit the amount of dividends or distributions by an insurance company to its stockholders.

As did many other life insurance companies in the United States, Liberty Life Insurance Company for many years followed an industry practice that resulted in higher premiums being charged to African-Americans because of differences in life expectancy between African-Americans and whites. The issuance of policies subject to these terms, which was regulated and approved at the time by state departments of insurance, ended in the 1960s, many years before the bank acquired the company. Following an examination of Liberty Life Insurance Company industrial life block, the SC Department concluded that disparate premiums was a violation of the South Carolina insurance laws, and issued an order (the "Order") imposing on Liberty Life Insurance Company a \$2 million fine and a one year suspension of its license to conduct insurance business in South Carolina. Liberty Life Insurance Company is contesting the Order in an administrative proceeding. Under South Carolina law, a timely contested regulatory order does not take effect and the regulatory agency bears the burden of establishing the facts and the law to support a charge of a statutory violation. After the parties filed motions for summary judgment, the administrative law judge determined that the state statutes did prohibit risk classification that took race into consideration. Liberty Life Insurance

Company has now entered a second phase of the administrative proceeding in which the administrative law judge will hear testimony and receive evidence concerning possible remedies for policyholders and determine what administrative penalties, if any, are appropriate. An agency's request for a particular penalty is not entitled to deference by the administrative law judge.

# SELECTED CONSOLIDATED FINANCIAL INFORMATION<sup>1</sup>

In \$ millions, except per share and percentage amounts)	2002	2001	2000
Earnings (For the year ended October 31)			
Net interest income (2)	\$ 7,198	\$ 6,549	\$ 5,307
Other income	8,562	8,215	6,732
Gross revenues (2)	15,760	14,764	12,039
Provision for credit losses	1,065	1,119	691
Non-interest expense	10,420	9,755	7,581
Net income	2,762	2,411	2,274
Preferred share dividends	98	135	134
Net income available to common	2,664	2,276	2,140
shareholders			
Return on common equity	15.8%	16.4%	19.8%
Economic Profit (3)	712	539	76
Balance sheet & off-balance sheet data (As			
Loans	\$ 169,258	\$ 169,110	\$ 154,34
Assets	376,956	359,260	289,74
Deposits	243,486	233,447	202,89
Subordinated debentures	6,614	6,513	5,82
Preferred shares	1,545	2,024	2,03
Common equity	17,238	16,141	11,50
Assets under administration	1,365,900	1,342,500	1,175,20
Assets under management	90,800	100,000	92,30
Capital ratios (As at October 31)⁴			
Common equity to risk-adjusted assets	10.4%	9.4%	7.3%
Tier 1 capital ratio	9.3%	8.7%	8.6%
Total capital ratio	12.7%	11.8%	12.0%
Common share information (For the year			
ended October 31)			
Shares outstanding (thousands)			
- end of year	665,257	674,021	602,39
- average basic	672,571	641,516	606,38
- average diluted	678,120	647,216	609,86
Earnings per share			
- basic	3.96	\$ 3.55	\$ 3.5
- diluted	3.93	3.52	3.5
Share price- High	58.89	\$ 53.25	\$ 48.8
- Low	45.05	41.60	27.2
- Close - October 31	54.41	46.80	48.3
Dividends per share (5)	1.52	1.38	1.1
Book value per share – October 31	25.91	23.95	19.1
Market capitalization (\$ billions)	36.2	31.5	29.
lumber of: (As at October 31)			
Employees (full-time equivalent)	59,549	57,568	49,23
Automated banking machines	4,486	4,545	4,51
Service delivery units	7,700	4,040	7,01
Canada	1,311	1,317	1,33
International (6)	1,011	724	30

<sup>(1)</sup> Financial measures are derived from Canadian GAAP consolidated financial statements, unless otherwise noted.

<sup>(2)</sup> Taxable equivalent basis.

<sup>(3)</sup> Economic Profit is cash operating earnings (i.e., net income available to common shareholders excluding the impact of special items and amortization of goodwill and other intangibles) less a charge for the cost of common equity employed.

<sup>(4)</sup> Using guidelines issued by the Superintendent of Financial Institutions Canada and Canadian GAAP financial information.

<sup>(5)</sup> The bank's medium term goals (three to five years) include a dividend payout ratio of 35% to 45%. The dividend payout ratio is common dividends as a percentage of net income after preferred dividends.

<sup>(6)</sup> International service delivery units include branches, specialized business centres, representative offices and agencies.

# MANAGEMENT'S DISCUSSION AND ANALYSIS

The "Management's Discussion and Analysis of Financial Condition and Results of Operations" that has been filed separately with Canadian securities regulatory administrators on the System for Electronic Document Analysis and Retrieval ("SEDAR") is incorporated by reference.

# MARKET FOR SECURITIES

Common shares of the Bank are listed on the Toronto Stock Exchange (S&P/TSX) in Canada, the New York Stock Exchange in the U.S.A.(NYSE), and the Swiss Exchange (SWX) in Switzerland.

Preferred shares are listed on the TSX.

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# **DIRECTORS AND EXECUTIVE OFFICERS**

**Directors** – The following are the directors of the bank and their municipalities of residence, as at December 10, 2002:

Name	Municipality of Residence	Occupation
W. Geoffrey Beattie <sup>4</sup> (2001)	Toronto	President, The Woodbridge Company Limited Deputy Chairman, The Thomson Corporation
George A. Cohon <sup>3</sup> (1988)	Toronto	Founder and Senior Chairman, McDonald's Restaurants of Canada Limited
Douglas T. Elix <sup>4</sup> (2000)	Ridgefield, Connecticut	Senior Vice-President and Group Executive, IBM Global Services, IBM Corporation
John T. Ferguson <sup>1,2</sup> (1990)	Edmonton	Chairman of the Board, Princeton Developments Ltd. Chair of the Board, TransAlta Corporation
L. Yves Fortier <sup>2,3</sup> (1992)	Montreal	Chairman, Ogilvy Renault Chairman of the Board, Alcan Inc.
The Hon. Paule Gauthier <sup>2,4</sup> (1991)	Quebec City	Senior Partner, Desjardins Ducharme Stein Monast
Brandt C. Louie <sup>2</sup> (2001)	West Vancouver	President and Chief Executive Officer, H.Y. Louie Co. Limited Chairman and Chief Executive Officer, London Drugs Limited
J. Edward Newall <sup>1,3</sup> (1984)	Calgary	Chairman of the Board, NOVA Chemicals Corporation Chair of the Board, Canadian Pacific Railway Limited
Gordon M. Nixon (2001)	Toronto	President and Chief Executive Officer, Royal Bank of Canada.
David P. O'Brien <sup>3,4</sup> (1996)	Calgary	Chairman of the Board, EnCana Corporation
Charlotte R. Otto <sup>3</sup> (2000)	Cincinnati, Ohio	Global External Relations Officer, The Procter & Gamble Company
Robert B. Peterson <sup>1,4</sup> (1992)	Toronto	Company Director
J. Pedro Reinhard <sup>1</sup> (2000)	Midland, Michigan	Executive Vice-President and Chief Financial Officer, The Dow Chemical Company
Hartley T. Richardson <sup>2</sup> (1996)	Winnipeg	President and Chief Executive Officer, James Richardson & Sons, Limited
Kenneth C. Rowe <sup>2</sup> (1985)	Halifax	Chairman and Chief Executive Officer, I.M.P. Group International Inc.
Guy Saint-Pierre <sup>3,4</sup> (1990)	Montreal	Chairman of the Board, Royal Bank of Canada
Cecil W. Sewell, Jr. (2001)	Raleigh, North Carolina	Chairman Emeritus, RBC Centura Banks, Inc.
Kathleen P. Taylor <sup>1</sup> (2001)	Toronto	President, Worldwide Business Operations, Four Seasons Hotels Inc.
Victor L. Young <sup>1</sup> (1991)	St. John's	Company Director

<sup>&</sup>lt;sup>1</sup>Audit Committee, <sup>2</sup>Conduct Review and Risk Policy Committee, <sup>3</sup>Corporate Governance and Public Policy Committee <sup>4</sup>Human Resources Committee

Since November 1, 1997, the directors have held the principal occupations described above, except Mr. W. Geoffrey Beattie, who prior to April 1998 was a partner at the law firm of Tory Tory DesLauriers & Binnington; Mr. George A. Cohon, who prior to January 2000 was Senior Chairman and Chairman of the Executive Committee of McDonald's Restaurants of Canada Limited; Mr. Douglas T. Elix, who prior to October 1999 was General Manager, Americas, IBM Global Services, IBM Corporation; Mr. John T. Ferguson, who prior to September 1998 was Chairman and Chief Executive Officer of Princeton Developments Ltd.; Mr. J. Edward Newall, who prior to July 1998 was Vice-Chairman and Chief Executive Officer of NOVA Corporation (which changed its name to NOVA Chemicals Corporation on July 2, 1998); Mr. Gordon M. Nixon, who prior to August 2001 was President and Chief Operating Officer of Royal Bank of Canada, prior to April 2001 was Chief Executive Officer of RBC Dominion Securities Inc., prior to December 1999 was Head, Corporate and Investment Banking of RBC Dominion Securities Inc. and prior to May 1998 was Head, Investment Banking of RBC Dominion Securities Inc.; Mr. David P. O'Brien, who prior to April 2002 was Chairman and Chief Executive Officer of PanCanadian Energy Corporation (which merged with Alberta Energy Company Ltd. in April 2002 to form EnCana Corporation) and prior to October 2001 was Chairman, President and Chief Executive Officer of Canadian Pacific Limited; Ms. Charlotte R. Otto, who prior to July 2000 was Senior Vice-President, Public Affairs of The Procter & Gamble Company; Mr. Robert B. Peterson, who prior to April 2002 was Chairman and Chief Executive Officer of Imperial Oil Limited and prior to January 2002 was Chairman, President and Chief Executive Officer of Imperial Oil Limited; Mr. Hartley T. Richardson, who prior to April 1999 was President of James Richardson & Sons, Limited; Mr. Guy Saint-Pierre, who prior to May 2002 was Chairman of SNC-Lavalin Group Inc.; Mr. Cecil W. Sewell, Jr., who prior to June 2001 was Chief Executive Officer of Centura Banks, Inc. (now RBC Centura Banks, Inc.) and prior to February 2000 held a number of senior executive positions at Centura Banks, Inc.; Ms. Kathleen P. Taylor, who prior to November 1999 was Executive Vice-President and Chief Corporate Officer of Four Seasons Hotels Inc. and prior to April 1998 held a number of senior executive positions at Four Seasons Hotels Inc.; and Mr. Victor L. Young, who prior to October 2001 was Chairman and Chief Executive Officer of Fishery Products International Limited.

Mr. George A. Cohon, Mr. Pedro J. Reinhard, Mr. Kenneth C. Rowe and Ms. Kathleen P. Taylor were directors of other companies which, in the ten years preceding the date of this annual information form and while they were directors of the other companies, became bankrupt, made proposals under legislation relating to bankruptcy or insolvency or were subject to or instituted any proceedings, arrangement or compromise with creditors.

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**Executive officers** - The following are the executive officers and their municipalities of residence, as at December 10, 2002:

Name	Title	Municipality of Residence Toronto, ON, Canada				
Gordon M. Nixon	President & Chief Executive Officer					
Peter W. Currie	Vice-Chairman & Chief Financial Officer	Gormley, ON, Canada				
Suzanne B. Labarge	Vice-Chairman & Chief Risk Officer	Toronto, ON, Canada				
Martin J. Lippert	Vice-Chairman, RBC Global Services & Chief Information Officer	Mississauga, ON, Canada				
W. Reay Mackay	Vice-Chairman, RBC Investments	Toronto, ON, Canada				
James T. Rager	Vice-Chairman, RBC Banking	Oakville, ON, Canada				
Irving Weiser	Chairman & Chief Executive Officer, RBC Dain Rauscher	Minneapolis, MN, U.S.A.				
W. James Westlake	Chairman & Chief Executive Officer, RBC Insurance	Oakville, ON, Canada				
Charles M. Winograd	Vice-Chairman, RBC Capital Markets	Toronto, ON, Canada				
Elisabetta Bigsby	Senior Executive Vice-President Human Resources & Public Affairs	Toronto, ON, Canada				

Since November 1, 1997, the executive officers have been engaged in various capacities in the affairs of the Bank, Royal Trust and their affiliates except I. Weiser, who prior to September 2000 was Chairman, President & Chief Executive Officer, Dain Rauscher Investments, Minnesota, USA.

**Ownership of securities -** To the knowledge of the bank, the directors and executive officers, as a group, beneficially own or exercise control or direction over less than (1%) of the common and preferred shares of the bank. None of the directors or executive officers of the bank holds shares of its subsidiaries except where required for qualification as a director of a subsidiary.

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# PRINCIPAL SUBSIDIARIES

		Carrying value of
	Principal	voting shares owned
Principal Subsidiaries (1)	office address (2)	by the Bank (3)
Royal Bank Mortgage Corporation (4)	Montreal, Quebec, Canada	898
Royal Trust Corporation of Canada (4)	Toronto, Ontario, Canada	771
The Royal Trust Company	Montreal, Quebec, Canada	469
Royal Mutual Funds Inc.	Toronto, Ontario, Canada	3
RBC Capital Trust	Toronto, Ontario, Canada	506
Connor Clark Ltd.	Toronto, Ontario, Canada	38
RBC Action Direct Inc.	Richmond Hill, Ontario, Canada	135
RBC Alternative Assets, L.P. (2) (6)	New York, New York, U.S.A.	14
RBC Technology Ventures Inc.	Toronto, Ontario, Canada	33
RBC Capital Partners Limited	Toronto, Ontario, Canada	50
Royal Bank Holding Inc.	Toronto, Ontario, Canada	14,670
RBC Insurance Holdings Inc.	Mississauga, Ontario, Canada	
RBC Life Insurance Company	Mississauga, Ontario, Canada	
RBC Dominion Securities Limited (4)	Toronto, Ontario, Canada	
RBC Dominion Securities Inc.	Toronto, Ontario, Canada	
RBC Alternative Assets, Inc. (2) (6)	New York, New York, U.S.A.	
Royal Bank Realty Inc.	Montreal, Quebec, Canada	
R.B.C. Holdings (Bahamas) Ltd.	Nassau, Bahamas	
Royal Bank of Canada Reinsurance (Cayman) Limited	George Town, Grand Cayman	
Royal Bank of Canada Insurance Company Ltd.	St. Michael, Barbados	
Finance Corporation of Bahamas Limited	Nassau, Bahamas	
Investment Holdings (Cayman) Limited	George Town, Grand Cayman	
Royal Bank of Canada (Barbados) Limited	St. Michael, Barbados	
Royal Bank of Canada (Caribbean) Corporation	St. Michael, Barbados	
RBC Holdings (USA) Inc.	New York, New York, U.S.A.	
RBC Dain Rauscher Corp. (2)	Minneapolis, Minnesota, U.S.A.	
RBC Dominion Securities Corporation	New York, New York, U.S.A.	
RBC Insurance Holding (USA) Inc. (2)	Wilmington, Delaware, U.S.A.	
Liberty Life Insurance Company	Greenville, South Carolina, U.S.A.	
RBC Holdings (Delaware) Inc. (5)	New York, New York, U.S.A.	
Prism Financial Corporation	Chicago, Illinois, U.S.A.	
RBC Mortgage Company	Chicago, Illinois, U.S.A.	
RBC Centura Banks, Inc.	Rocky Mount, North Carolina, U.S.A	. 3,590
RBC Centura Bank (5)	Rocky Mount, North Carolina, U.S.A	
RBC Capital Investment Holdings (USA) Inc.	Wilmington, Delaware, U.S.A.	69
Royal Bank of Canada Financial Corporation	St. Michael, Barbados	4
Atlantis Holdings Limited	St. Michael, Barbados	489
RBC Finance B.V.	Amsterdam, Netherlands	2,329
Royal Bank of Canada Holdings (U.K.) Limited	London, England	
Royal Bank of Canada Europe Limited	London, England	
RBC Holdings (Channel Islands) Limited	Guernsey, Channel Islands	
Royal Bank of Canada (Channel Islands) Limited	Guernsey, Channel Islands	
RBC Investment Management (Asia) Limited	Hong Kong, China	5
RBC Global Services Australia Pty Limited	Sydney, New South Wales, Australia	

<sup>(1)</sup> The Bank owns 100% of the voting shares of each subsidiary except Finance Corporation of Bahamas Limited (75%).

<sup>(2)</sup> Each subsidiary is incorporated under the laws of the state or country in which the principal office is situated, except for RBC Alternative Assets Inc., RBC Alternative Assets, L.P., RBC Holdings (USA) Inc., RBC Dain Rauscher Corp. and Prism Financial Corporation, which are incorporated under the laws of the state of Delaware, U.S.

<sup>(3)</sup> The carrying value (in millions of dollars) of voting shares is stated as the bank's equity in such investments.

<sup>(4)</sup> The subsidiaries have outstanding non-voting shares of which the bank, directly or indirectly, owns 100%.

<sup>(5)</sup> RBC Holdings (Delaware) Inc. owns 2.4% of RBC Centura Banks, Inc.

<sup>(6)</sup> RBC Alternative Assets, Inc. owns 1.1% of RBC Alternative Assets, L.P.

#### ADDITIONAL INFORMATION

Additional information, including directors and officers' remuneration and indebtedness, principal holders of securities, options to purchase securities, and interests of insiders in material transactions is contained in the bank's information circular for its most recent annual meeting of shareholders. Additional financial information is provided in the bank's comparative financial statements for the year ended October 31, 2002.

The bank will provide to any person, upon request to the Senior Vice-President, Investor Relations at 123 Front St. West, 6th Floor, Toronto, Ontario, M5J 2M2 (416-955-7802), a copy of this annual information form and any documents incorporated by reference, a copy of the comparative financial statements for the year ended October 31, 2002 together with the accompanying report of the auditors, a copy of any interim financial statements subsequent to the financial statements for the year ended October 31, 2002, a copy of the information circular in respect of its most recent annual meeting of shareholders and a copy of any other documents incorporated by reference in a preliminary short form prospectus or short form prospectus if securities of the bank are in the course of a distribution.

# TRADE-MARKS

Trade-marks used in this report include the LION & GLOBE Symbol, ROYAL BANK OF CANADA, RBC, RBC FINANCIAL GROUP, RBC BANKING, RBC ROYAL BANK, RBC INVESTMENTS, RBC INSURANCE, RBC CAPITAL MARKETS, RBC GLOBAL SERVICES, RBC BUILDER FINANCE, RBC CENTURA, RBC DAIN RAUSCHER, RBC LIBERTY INSURANCE, RBC MORTGAGE, RBC ACTION DIRECT, RBC CAPITAL TRUST, RBC FUNDS, RBC GLOBAL ASSET MANAGEMENT, RBC INVESTMENTS FINANCIAL PLANNING, RBC PRIVATE COUNSEL, ROYAL TRUST and FX DIRECT which are trade-marks of Royal Bank of Canada used by Royal Bank of Canada and/or its subsidiaries. All other trade-marks mentioned in this report are the property of their respective holders.

# Financial review U.S. GAAP

#### Caution regarding forward-looking statements

From time to time, we make written and oral forward-looking statements, included in this Annual Report, in other filings with Canadian regulators or the U.S. Securities and Exchange Commission, in reports to shareholders and in other communications, which are made pursuant to the "safe harbor" provisions of the United States *Private Securities Litigation Reform Act of 1995*. These forward-looking statements include, among others, statements with respect to our objectives for 2003, and the medium and long terms, and strategies to achieve those objectives, as well as statements with respect to our beliefs, plans, expectations, anticipations, estimates and intentions. The words "may," "could," "should," "would," "suspect," "outlook," "believe," "anticipate," "estimate," "expect," "intend," "plan," and words and expressions of similar import are intended to identify forward-looking statements.

By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that predictions, forecasts, projections and other forward-looking statements will not be achieved. We caution readers not to place undue reliance on these statements as a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to, the strength of the Canadian economy in general and the strength of the local economies within Canada in which we conduct operations; the strength of the United States economy and

the economies of other nations in which we conduct significant operations; the effects of changes in monetary and fiscal policy, including changes in interest rate policies of the Bank of Canada and the Board of Governors of the Federal Reserve System in the United States; changes in trade policy; the effects of competition in the markets in which we operate; inflation; capital market and currency market fluctuations; the timely development and introduction of new products and services in receptive markets; the impact of changes in the laws and regulations regulating financial services (including banking, insurance and securities); changes in tax laws; technological changes; our ability to complete strategic acquisitions and to integrate acquisitions; unexpected judicial or regulatory proceedings; unexpected changes in consumer spending and saving habits; the possible impact on our businesses of international conflicts and other developments including those relating to the war on terrorism; and our anticipation of and success in managing the risks implicated by the foregoing.

We caution that the foregoing list of important factors is not exhaustive. When relying on our forward-looking statements to make decisions, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. We do not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on our behalf.

# Management's discussion and analysis

We evaluate our performance on a reported basis (i.e., as reported in our consolidated financial statements prepared in accordance with United States generally accepted accounting principles (GAAP)) as well as on a core basis (i.e., excluding special items). We view special items as transactions that are not part of normal day-to-day business operations or are unusual in nature, thereby obscuring or distorting our analysis of trends. The special items in 2001, shown in Table 6 on page 27, total \$204 million and include gains on dispositions, a U.S. retail banking restructuring charge, income tax related to these items, and a tax expense resulting from enactments of tax rate reductions. There were no special items in 2002. Certain earnings measures, such as core earnings, do not have a standardized meaning prescribed by GAAP and therefore are unlikely to be comparable to similar measures presented by other companies. Our recent U.S. acquisitions include RBC Centura

Banks, Inc. (now includes Eagle Bancshares, Inc., RBC Mortgage and what was previously Security First Network Bank (SFNB)), RBC Liberty Insurance and RBC Dain Rauscher (includes Tucker Anthony Sutro Corporation). We present information on a core basis because some investors may also find it useful in evaluating financial performance and analyzing trends in our businesses.

The analysis and discussion that follows on pages 22 to 66 contains comparisons to 2001 that are generally based on the 2001 core numbers (i.e., excluding special items shown on page 27). The consolidated financial statements prepared in accordance with U.S. GAAP are on pages 67 to 96.

Our fiscal year-end is October 31. All dollar amounts in management's discussion and analysis are in Canadian dollars, unless otherwise specified.

#### Overview

TABLE 1 Net income			
(C\$ millions, except percentage amounts)	% change	2002	2001
Net income (1)	19%	\$ 2,898	\$ 2,435
Impact of special items (2)		-	(204)
Core net income	30%	\$ 2,898	\$ 2,231

- (1) Net income includes goodwill amortization expense of \$250 million in 2001 (nil in 2002).
- (2) Special items are shown in Table 6 on page 27.

As shown in the tables above, full year net income increased \$463 million or 19% (16% on a per share basis). Excluding special items of \$204 million (\$.31 per share) in 2001 detailed on page 27, full year net income was up \$667 million or 30% and EPS were up 27%. Excluding special items and goodwill amortization expenses of \$250 million in 2001, net income was up \$417 million or 17% and EPS were up \$.49 or 13% in 2002 compared to 2001. This \$417 million growth was largely driven by a \$153 million increase in net income from recent U.S. acquisitions (excluding goodwill amortization expenses in 2001), cost savings of approximately \$200 million after-tax from operations other than our recent U.S. acquisitions and lower provisions for credit losses of approximately \$37 million after-tax.

On November 1, 2001, we adopted new accounting standards regarding business combinations under which goodwill is no longer amortized and is instead assessed for impairment at least annually. Accordingly, we did not incur goodwill amortization expense this year, whereas, in 2001, we incurred goodwill amortization expense of \$250 million after-tax (\$.39 per share).

Net income from our recent U.S. acquisitions was \$232 million in 2002, up from \$(80) million in 2001 (\$(23) million excluding special items), partially reflecting the cessation of goodwill amortization this year, which accounted for \$102 million of the net income improvement.

TABLE 2 Diluted earnings per share (EPS)											
(C\$, except percentage amounts)	% change		2002		2001						
EPS (1)	16%	\$	4.12	\$	3.55						
Impact of special items (2)			_		(.31)						
Core EPS	27%	\$	4.12	\$	3.24						

- 1) EPS includes goodwill amortization expense of \$.39 per share in 2001 (nil in 2002).
- (2) Special items are shown in Table 6 on page 27.

Excluding special items and goodwill amortization expenses, recent U.S. acquisitions resulted in an increase in net income of \$153 million, largely reflecting the acquisition of Centura Banks, Inc. on June 5, 2001, which contributed seven more months of earnings in 2002 compared to 2001, synergies achieved from the integration of Tucker Anthony Sutro (acquired on October 31, 2001) into RBC Dain Rauscher, and stronger performance from RBC Dain Rauscher's fixed income business.

The lower growth rate in EPS than in net income reflected 32 million additional average common shares outstanding in 2002 as compared to last year. This largely reflects the issuance of common shares in last year's third quarter in connection with the share exchange for the acquisition of Centura Banks, partially offset by share repurchases during 2002.

As shown in Table 3 below, in 2002, U.S. and Other International revenues were \$5.9 billion or 37% of total revenues, up from \$4.2 billion or 29% in 2001. Recent U.S. acquisitions resulted in U.S. revenues increasing to \$4.4 billion or 28% of total revenues, from \$2.9 billion or 20% in 2001.

Total U.S. net income improved to \$210 million from \$(138) million in 2001 (\$(81) million excluding special items), despite higher provisions for credit losses this year, largely for the reasons described above.

TABLE 3 Earnings by geogra	phic segn	nent											
		2002 2001											
(C\$ millions, taxable equivalent basis)		United Other Canada States International Total						Canada		United States	Int	Other ernational	Total
Net interest income Non-interest revenue	\$	5,550 4,318		1,262 3,125	\$	379 1,136	\$ 7,191 8,579	\$ 5,595 4,862	\$	485 2,404	\$	449 889	\$ 6,529 8,155
Gross revenues Provision for credit losses Non-interest expense Income taxes (1)		9,868 529 5,747 1,442		4,387 440 3,670 67		1,515 96 827 54	15,770 1,065 10,244 1,563	10,457 757 6,214 1,529		2,889 379 2,712 (64)		1,338 (17) 715 24	14,684 1,119 9,641 1,489
Net income	\$	2,150	\$	210	\$	538	\$ 2,898	\$ 1,957	\$	(138)	\$	616	\$ 2,435
Core net income (2)	\$	2,150	\$	210	\$	538	\$ 2,898	\$ 1,696	\$	(81)	\$	616	\$ 2,231

- (1) Includes non-controlling interest and taxable equivalent adjustment.
- (2) Excludes special items in 2001, which are described in Table 6 on page 27. There were no special items in 2002.

#### Outlook

We are targeting growth in diluted earnings per share of 10–15% and a return on common equity of 17–19% in fiscal 2003 based on the expectations that our cost management efforts will allow expenses to grow at a lower rate than revenues and that capital market activity will pick up somewhat in 2003.

#### Financial priorities

#### Revenue growth and diversification

In 2002, revenues increased 7%, primarily reflecting recent U.S. acquisitions. Operating, or core, revenues (i.e., excluding special items in 2001) increased 11%, also primarily reflecting recent U.S. acquisitions, and were higher than our objective of core revenue growth of 7-10%. Excluding recent U.S. acquisitions, operating revenues were flat. Detailed discussion follows on pages 38 to 41.

#### Cost control

Non-interest expense increased 6% and operating non-interest expense (which excludes special items, the costs of Stock Appreciation Rights (SARs) and retention compensation associated with acquisitions) increased 8%, reflecting recent U.S. acquisitions. Operating expenses excluding recent U.S. acquisitions were down 5%. A full description is provided on pages 42 to 44.

#### Strong credit quality

Provisions for credit losses and nonaccrual loans declined this year despite further deterioration in the telecommunication sector. The allocated specific provision for credit losses ratio was .50% (.48% net of effect of credit derivatives) in 2002 compared to .52% in 2001, while the nonaccrual loans ratio was 1.27% versus 1.36% in 2001. During the year, net charge-offs were .71% of average loans and acceptances compared to .55% in 2001. Detailed discussion and tables are provided on pages 45 to 52.

# Balance sheet and capital management

Total assets were \$382 billion at October 31, 2002, up \$19.5 billion or 5% from October 31, 2001. At October 31, 2002, using Superintendent of Financial Institutions Canada (OSFI) guidelines and Canadian GAAP financial information, our Tier 1 capital ratio was 9.3% versus 8.7% at October 31, 2001, while the Total capital ratio was 12.7% versus 11.8% at October 31, 2001. Both ratios were above our medium-term (3-5 year) capital goals of 8% for Tier 1 capital and 11-12% for Total capital. More details are provided on pages 58 to 60.

#### Factors that may affect future results

There are numerous factors, many beyond our control, that could cause results to differ significantly from our expectations. Some of these factors are described below. Other factors, including credit, market, liquidity, insurance, operational and other risks are described in the Risk management section beginning on page 53.

By their very nature, and as noted in the "Caution regarding forwardlooking statements" on page 21, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks that predictions, forecasts, projections and other forward-looking statements will not be achieved. We caution readers not to place undue reliance on such statements in this management discussion and analysis as a number of important factors could cause actual results to differ materially from the plans, objectives, goals, targets, expectations, estimates and intentions expressed in such forward-looking statements.

#### Industry and non-company factors

As an integrated financial services company conducting business in Canada, the United States and other countries, our revenues and earnings are affected by the health of the economic, business and capital markets environments specific to the geographic regions in which we conduct business.

Factors such as interest rates, inflation, exchange rates, consumer spending, business investment, government spending, the health of the capital markets and terrorism impact the business and economic environment and, ultimately, the amount of business we conduct in a specific geographic region. For example, in an economic downturn characterized by higher unemployment, lower family income, lower corporate earnings, lower business investment and consumer spending, the demand for our loan and other products would be adversely affected and the provision for credit losses would likely increase, resulting in lower earnings. Similarly, a continuation or worsening of the current prolonged downturn in the equity markets could cause a further reduction in new issue and investor trading activity, assets under management (AUM) and assets under administration (AUA), resulting in lower fee, commission and other revenues.

Our earnings are affected by the monetary policies of the Bank of Canada and the Board of Governors of the Federal Reserve System in the United States.

Changes in the supply of money and the level of interest rates can impact our profitability. A decline in interest rates would result in a decrease in the net interest income earned on our non-trading portfolio and an increase in the value of our long principal positions of securities subject to interest rate risk. Conversely, an increase in interest rates would result in an increase in the net interest income earned on our nontrading portfolio and a decrease in the value of our long principal positions of securities subject to interest rate risk. For a more complete discussion of interest rate risk and its potential impact on our nontrading portfolio, please refer to the discussion of asset/liability management activities in our non-trading portfolio on page 61. For a more complete discussion of interest rate risk and its potential impact on the value of principal position of securities subject to interest rate risk, please refer to the discussion of trading activities on page 55.

Our performance can be influenced by the degree of competition in the markets in which we operate.

The competition for clients among financial services companies in the consumer and business markets in which we operate is intense. Customer loyalty and retention can be influenced by a number of factors, including relative service levels, the prices of products or services and changes in the attributes of a product or service. Customer loyalty and retention can also be compromised as a result of the client being "cross sold" by a competitor firm. Non-financial companies can provide consumers with the option to pay bills and transfer funds without involving banks. Such disintermediation could reduce fee revenues.

Changes in the statutes, regulations and regulatory policies that govern activities in our various business lines could impact our results.

Regulations are in place to protect the financial and other interests of our clients. Changes to statutes, regulations or regulatory policies, including changes in the interpretation or implementation of statutes, regulations or regulatory policies, could affect us by increasing the ability of competitors to compete with the products and services we provide. In addition, our failure to comply with applicable statutes, regulations or regulatory policies could result in sanctions and financial penalties by regulatory agencies that could adversely impact our reputation and earnings.

Although we take reasonable measures to ensure compliance with governing statutes, laws, regulations and regulatory policies in the jurisdictions in which we conduct business, there is no assurance that we will always be in compliance or deemed to be in compliance. Accordingly, it is possible that we could receive a judicial or regulatory body judgment that results in fines, damages and other costs that would have a negative impact on our earnings.

#### Company specific factors

Our financial performance will be influenced by our ability to execute our U.S. expansion and integration strategy.

The first phase of our U.S. expansion strategy entailed putting together the original building blocks by acquiring businesses largely in the personal and commercial banking, insurance and wealth management areas. The second phase entails building scale by adding to these original building blocks through additional strategic acquisitions, increasing revenues through greater market penetration, new product and service offerings, heightened marketing and sales initiatives and through more client referrals between the companies operating in our different business lines. The second phase also entails achieving cost synergies through the integration of the back office and head office functions of our business units. Although we regularly explore opportunities for strategic acquisitions of companies in our lines of business, there is no assurance that we will be able to continue to complete acquisitions on terms and conditions that satisfy our investment criteria. Further, although results to date have met or exceeded our targets, there is no assurance we will continue to achieve anticipated cost synergies from the integration of acquired companies. Our performance is contingent on retaining the clients and key employees of acquired companies, although there can be no assurance that we will always succeed in doing so.

Our business depends on attracting and retaining key employees. Our success as an integrated financial services company depends to a large extent on our ability to attract and retain key employees. The competition for talented people in the financial services sector is intense. There is no assurance that we will be able to continue to attract and retain key employees, although our policies and practices are geared towards doing so and attrition at the management level is low.

### Other factors

Other factors that may affect future results include changes in trade policy, the timely development and introduction of new products and services in receptive markets, changes in tax laws, technological changes, unexpected judicial or regulatory proceedings, unexpected changes in consumer spending and saving habits, the possible impact on our businesses of international conflicts and other developments including those relating to the war on terrorism, and our anticipation of and success in managing the risks implicated by the foregoing.

We caution that the foregoing discussion of factors that may affect future results is not exhaustive. When relying on forward-looking statements to make decisions with respect to Royal Bank of Canada, investors and others should carefully consider the foregoing factors, other uncertainties and potential events, and other external and company specific factors that may adversely impact future results and the market valuation placed on our common shares. We do not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by Royal Bank of Canada, or on our behalf.

### **Critical accounting policies**

Our significant accounting policies are outlined in Note 1 on pages 72 to 75. Certain of these policies require us to make estimates or assumptions that in some cases may relate to matters that are inherently uncertain. These policies include determining the allowance for credit losses, reporting the fair value of certain financial instruments, accounting for securitizations, determining the cost and obligations associated with pensions and postretirement benefits, and valuing goodwill and other intangibles.

#### Allowance for credit losses

The allowance for credit losses reflects management's estimate of probable losses in our loan and off-balance sheet portfolios at the balance sheet date. We determine and maintain an allowance based on a comprehensive and systematic review of our lending and off-balance sheet portfolios. As mentioned in Note 1 on page 73, our evaluation focuses on identifying and evaluating problem accounts and estimating probable losses that may exist on the remaining portfolio.

Allocated specific allowances are maintained to absorb losses on both specifically identified borrowers and other more homogeneous loans that have been recognized as nonaccrual. The losses relating to identified large business and government debtors are estimated based on the present value of expected payments on an account-by-account basis. Management's judgment is required when forecasting the amount and timing of expected payments. The losses relating to other portfoliotype products, excluding credit cards, are based on historical net charge-off experience. This amount represents the average percentage lost on nonaccrual balances and is based on past history and management's judgment.

The allocated general allowance represents the best estimate of probable losses within the portfolio that have not been specifically identified as nonaccrual. Estimates of portfolio losses are largely dependent on portfolio quality and economic conditions. In addition to the statistical analysis performed, management's judgment is required in determining the following inputs into the models employed:

- Expected default frequency
- Loss severity
- Charge-off trends
- · Economic conditions, including duration of current cycle

We determine and hold an unallocated allowance, which explicitly reflects the subjective and judgmental elements involved in our determination of credit risk and the resulting loss estimates. In determining this allowance, management considers general economic and business conditions, regulatory requirements, recent loan loss experience and trends in credit quality and concentration.

The use of different estimates or assumptions in determining the allowance for credit losses may produce significantly different provisions for credit losses and financial results.

### Fair value of financial instruments

We hold financial assets and liabilities, which are carried at fair value. These financial instruments comprise assets and liabilities held in our trading portfolio, securities that are available for sale and derivative financial instruments. Fair value for a majority of financial instruments in our portfolios is determined based on quoted market prices and provides the best evidence of value since it is the result of two willing parties transacting in an open market. Note 21 on pages 95 and 96 contains disclosure regarding the estimated fair value of financial instruments.

If quoted market prices are not available for certain assets or liabilities, we use financial valuation models to determine their fair value. A provision is made in situations where we believe there is the potential the amount realized on sale will be less than the estimated fair value due to insufficient liquidity over a short period of time. We also maintain a provision for model risk, which may occur when the estimated value does not reflect the true value under certain stress market conditions. All significant financial valuation models are vetted by our risk management function, which is not involved in trading the assets and liabilities and is able to provide an independent perspective. Our internal financial valuation models for accounting are strictly controlled and regularly recalibrated, and require the approval of our risk management function. The assumptions used in the financial models are subject to management's judgment, and different assumptions may produce significantly different fair values and financial results.

As outlined in Note 1 on page 72, changes in the fair value of trading account assets and liabilities are recognized in earnings. Changes in the value of available for sale securities are recognized in other comprehensive income, which is a component of shareholders' equity. Writedowns to reflect other than temporary impairment are recognized in earnings. We regularly assess whether other than temporary impairment exists.

For derivative financial instruments, we determine fair value using various methodologies including quoted market prices, prevailing market values for similar instruments, and net present value of future cash flows and other pricing models. In determining the assumptions used in our pricing and valuation models, where appropriate, we look to external market inputs including factors such as interest rate yield curves, currency rates and price and rate volatilities for options and other derivatives. The use of methodologies, models and assumptions in pricing and valuing derivatives is subjective and requires management's judgment. The use of different methodologies, models and assumptions may result in significantly different fair values and financial results.

### Securitizations

Securitization is a process by which we sell loans or other financial assets to a special purpose entity (SPE), which funds the purchase by issuing securities to investors. The return to investors is derived from the cash flows of the loans or other financial assets purchased by the SPE. Details of our securitization activities are contained in Note 7 on pages 81 and 82. A discussion of our involvements with SPEs can be found on pages 64 and 65.

The calculation of the gain or loss on our securitization transactions involves the use of estimates and assumptions including expected credit losses, payment rates, discount rates and estimated future excess spread. The use of different estimates and assumptions may produce significantly different results reported in earnings.

#### Pensions and postretirement benefits

We offer various pension plans and postretirement benefit plans to our employees. Note 15 on page 88 contains accounting disclosure concerning our obligations with respect to these plans. The determination of obligations under our pension and other postretirement plans and related expense requires the use of actuarial valuation methods and assumptions. Assumptions typically used in determining these amounts include, as applicable, mortality rates, rate of employee turnover, future claims costs, discount rates, future salary and benefit levels, return on plan assets and future medical costs. The fair value of plan assets is determined using market values or approximations of market values for assets where market values are not readily available. Actuarial valuations and the determination of certain market value approximations are subject to management judgment and, as a result, the prepaid benefit asset (obligation) and pension and postretirement expense may differ significantly if different assumptions are used.

### Goodwill and other intangibles

As outlined in Note 4 on page 78, we adopted the Statement of Financial Accounting Standard, *Goodwill and Other Intangibles Assets* (FAS 142). Under this accounting standard, goodwill is no longer amortized but is tested at least annually for impairment at the reporting unit level. Impairment is determined by comparing the fair value of a reporting unit to its carrying value. The fair value of a reporting unit and assets and liabilities within a reporting unit may be determined using a number of market valuation methods including quoted market prices, discounted cash flows and net realizable values. Inherent in each of these valuation method and the assumptions and estimates. Both the valuation method and the assumptions and estimates used therein are based on management's judgment. The use of different judgments and estimates may produce significantly different results in applying the goodwill impairment test.

### **Economic Profit**

In addition to using traditional measures of financial performance such as net income, EPS and return on common equity (ROE), we also evaluate our performance based on the amount of Economic Profit earned. Economic Profit measures each business segment's cash operating earnings after providing for the cost of capital committed to the segment.

Cash operating earnings is net income available to common shareholders excluding the after-tax impact of special items and amortization of goodwill and other intangibles. The equity capital charge is derived by applying the cost of common equity, which is our proxy for the after-tax return required by shareholders for the use of their capital, to the amount of average common equity, commonly referred to as Economic Capital (EC). The estimated cost of equity is reviewed annually. As the result of a decline in longer-term bond yields since the last review, the cost of common equity was reset mid-year to 11.5% from 12.5%. The average cost of common equity in 2002 was 12%.

Economic Profit does not have any standardized meaning prescribed by GAAP, and therefore the Economic Profit information that we provide is unlikely to be comparable to similar measures presented by other companies. We present information on an Economic Profit basis as it is used by our management and because some investors may also find it useful in evaluating our financial performance and analyzing trends in our businesses.

To create shareholder value from an Economic Profit point of view, one must generate cash operating earnings in excess of the common equity capital charge. Positive Economic Profit adds to shareholder value while negative Economic Profit erodes shareholder value.

Economic Profit measures the change in value created for shareholders over time, and we believe it is an effective planning tool to focus attention on shareholder value growth opportunities. In order to maximize Economic Profit, one must seek to:

- Increase cash operating earnings without tying up more capital
- Target investments in projects that yield positive economic returns
- Improve overall effectiveness of invested capital through re-allocation from less effective uses
- Improve the risk-return profiles of the lines of business

We believe that Economic Profit analysis strengthens risk management discipline, as business segments are attributed capital based on their credit, market, operational and other risks. This discipline has resulted in controlled growth and a focus on returns commensurate with risks. Furthermore, Economic Profit encourages redistribution of resources from weaker to stronger performing businesses.

As shown in Table 4 below, we had record Economic Profit of \$838 million in 2002, up from \$583 million in 2001. This increase is the result of cash operating earnings growing at a faster rate than the capital charge. The Economic Profit amounts for the business segments in 2002 and 2001 are shown in the tables on pages 28, 30, 32, 34 and 36.

TABLE 4 Economic Profit (1)					
(C\$ millions, except percentage amounts)	2002	2001	2000	1999	1998
Net income available to common shareholders	\$ 2,800	\$ 2,300	\$ 2,074	\$ 1,568	\$ 1,627
Adjustment for special items (after-tax)	_	(204)	_	88	17
Adjustment for amortization of goodwill and other intangibles (after-tax)	64	286	88	67	66
Cash operating earnings	2,864	2,382	2,162	1,723	1,710
Capital charge	(2,026)	(1,799)	(1,448)	(1,386)	(1,249)
Economic Profit (1)	\$ 838	\$ 583	\$ 714	\$ 337	\$ 461
Economic Profit growth	44%	(18)%	112%	(27)%	23%
Average common equity	\$ 16,880	\$ 13,899	\$ 10,725	\$ 10,268	\$ 9,255
Cost of common equity (2)	12.0%	12.9%	13.5%	13.5%	13.5%

<sup>(1)</sup> Economic Profit is cash operating earnings (i.e., net income available to common shareholders excluding the after-tax impact of special items and amortization of goodwill and

### Line of business results

### Overview

Table 5 on page 27 shows our results by business segment in 2002. Our 2001 results include several special items, shown in Table 6 and described below. There were no special items in 2002.

Special items increased net income by \$204 million in 2001. There were three items that increased non-interest revenues - an \$89 million gain on the formation of the Moneris Solutions merchant card processing joint venture with Bank of Montreal, a \$43 million gain on the sale of the Group Retirement Services group pension benefits administration business and a \$313 million gain on the sale of RT Capital Management's institutional money management business. Non-interest expense increased due to a \$91 million restructuring charge related to integration and cost-saving initiatives in the U.S. retail banking platform. Income taxes were increased by a tax expense of \$101 million, reflecting a writedown of deferred tax assets due to reductions in tax rates.

We attribute common equity to our business segments based on an assessment of their credit, market, operational and other risks. Common equity in the Other segment includes equity attributed to specific functional units that are reported in Other, as well as any differences between our total common equity and common equity attributed to our businesses or our functional units. We implemented a number of changes to refine our capital attribution methodologies in early 2002, resulting in higher common equity being attributed to RBC Capital Markets and RBC Investments and lower common equity to RBC Banking and RBC Insurance compared to a year ago. However, the inclusion of a full year of operations of RBC Centura Bank in 2002, as compared to 2001, resulted in more common equity being attributed to RBC Banking. The amount of common equity attributed to the Other segment increased in 2002, largely as the result of internal capital generation outstripping the need to attribute additional common equity to the other five segments, based on an assessment of their risk profiles. Our attribution of capital to the business segments involves various assumptions and judgments.

other intangibles) less a charge for the cost of common equity.

Average for the year.

RBC Banking produced an ROE of 19.2% and generated 53% of our net income in 2002. Net income increased 32% from 2001 and core net income (net income excluding the special items in Table 6) increased \$276 million or 22%, as discussed on page 28. This improvement partially reflected higher core earnings from U.S. acquisitions (which include RBC Centura acquired on June 5, 2001, and RBC Mortgage), which rose to \$206 million from \$21 million (\$73 million excluding goodwill amortization expense) a year ago.

RBC Insurance produced an ROE of 25.7% and generated 7% of our net income in 2002. Net income increased 10% from 2001, as discussed on page 30. RBC Liberty Insurance (acquired on November 1, 2000) contributed net income of \$23 million in 2002 compared to \$29 million (\$39 million excluding goodwill amortization expense) in 2001.

RBC Investments produced an ROE of 11.1% and generated 12% of our net income in 2002. Net income declined by 32% while core net income increased \$112 million or 48%, as discussed on page 32.

RBC Dain Rauscher (acquired on January 10, 2001) made a profit of \$3 million in 2002 compared to a loss of \$73 million (\$(33) million excluding goodwill amortization) last year.

RBC Capital Markets produced an ROE of 10.5% and generated 15% of our net income in 2002. Net income increased 26% and core net income increased 17%, as discussed on page 34.

RBC Global Services produced an ROE of 28.7% and generated 6% of our net income in 2002. Net income declined by 35% while core net income declined by 8%, as discussed on page 36.

The Other segment produced an ROE of 25.0% and generated 7% of our net income in 2002. Its 2001 results are shown in Note 3 on page 77. The ineffectiveness arising from certain derivatives used as cash flow hedges, in accordance with Statement of Financial Accounting Standards, Accounting for Derivative Instruments and Hedging Activities (FAS 133), and gains from the securitization of mortgages contributed to the growth in earnings.

TABLE 5 Results by busing	ness segm	ent							
				2002				20	01
(C\$ millions, taxable equivalent basis, except per share and percentage amounts)	RBC Banking	RBC Insurance	RBC Investments	RBC Capital Markets	RBC Global Services	Other (1)	Total	Core	Reported
Net interest income Non-interest revenue	\$ 5,576 2,090	\$ 223 357	\$ 371 3,276	\$ 553 2,142	\$ 136 672	\$ 332 42	\$ 7,191 8,579	\$ 6,529 7,710	\$ 6,529 8,155
Gross revenues Provision for credit losses Non-interest expense Income taxes Non-controlling interest Taxable equivalent adjustment	7,666 626 4,520 947 8 19	580 - 399 (9) - -	3,647 (1) 3,144 158 -	2,695 465 1,627 143 - 21	808 10 548 77 - -	374 (35) 6 99 100	15,770 1,065 10,244 1,415 108 40	14,239 1,119 9,550 1,200 107 32	14,684 1,119 9,641 1,350 107 32
Net income	\$ 1,546	\$ 190	\$ 346	\$ 439	\$ 173	\$ 204	\$ 2,898	\$ 2,231	\$ 2,435
Net income As a % of total % growth over prior year % core growth over prior year Return on common equity	53% 32% 22% 19.2%	7% 10% 10% 25.7%	12% (32)% 48% 11.1%	15% 26% 17% 10.5%	6% (35)% (8)% 28.7%	7% n.m. n.m. 25.0%	100% 19% 30% 16.6%	100% 1% 15.1%	100% 10% 16.6%
Economic Profit (2) Diluted EPS	\$ 614	\$ 100	\$ (14)	\$ (55)	\$ 100	\$ 93	\$ 838 \$ 4.12	\$ 583 \$ 3.24	\$ 583 \$ 3.55

Represents other activities, which mainly comprise Corporate Treasury, Corporate Resources, Systems & Technology and Real Estate Operations.

n.m. not meaningful

(C\$ millions, taxable equivalent basis, except per share amounts)	E	RBC Banking			RBC Investments		RBC Capital Markets		RBC Global Services		Other (2)		Total
Non-interest revenue													
Gain on formation of Moneris													
Solutions joint venture	\$	_	\$	_	\$	_	\$	-	\$	89	\$	_	\$ 89
Gain on sale of Group													
Retirement Services		7		-		36		-		_		_	43
Gain on sale of RT Capital													
Management				_		313				_		_	313
		7		_		349		_		89		_	445
Non-interest expense													
U.S. retail banking													
restructuring charge		91		-		_		_		_		-	91
Total impact (pre-tax)		(84)		_		349		_		89		_	354
Income taxes		(0.,				0.5				05			
On items listed above		(33)		_		70		_		12		_	49
Enactment of change in		,											
tax rates		45		_		5		27		_		24	101
Total impact (after-tax)	\$	(96)	\$	_	\$	274	\$	(27)	\$	77	\$	(24)	\$ 204
Impact on diluted EPS													\$ .31

There were no special items in the RBC Insurance segment in 2001. No special items at all in 2002.

Economic Profit is cash operating earnings (i.e., net income available to common shareholders excluding the after-tax impact of special items and amortization of goodwill and other intangibles) less a charge for the cost of common equity.

Represents other activities, which mainly comprise Corporate Treasury, Corporate Resources, Systems & Technology and Real Estate Operations.

# **RBC Banking**

### **Business profile**

RBC Banking serves over 11 million individuals, small and medium-sized businesses, and mid-market commercial clients in Canada, the U.S., the Caribbean and the Bahamas. Our distribution capabilities include a network of branches, business banking centres and other sales units, accredited financial planners, mobile sales representatives, automated banking machines, and telephone and Internet banking channels. We deliver a wide range of financial services including deposit accounts, investments and mutual funds, financial planning and advice, credit and debit cards, business and personal loans, and residential and commercial mortgages.

### Industry profile

In Canada, personal and commercial banking is a mature industry dominated by the five largest Canadian banks, although competition is fierce and niche players are increasing their presence in select businesses such as credit cards. The U.S. market is more fragmented, although many regional markets are highly competitive. Many banks have expanded their focus to include offering investment products and financial advice and planning to affluent and other targeted clients. Critical success factors, in our opinion, include providing a differentiated client experience and maintaining rigorous credit and operational risk management practices and expense control.

#### Our strengths

- Customer relationship management (CRM) combined with strong client contact capabilities and specialized sales forces
- Established Canadian retail banking brand
- Comprehensive product, service and physical and alternative distribution capabilities compared to niche players
- Highest client household penetration ratio in personal segments, and lead product market share in business markets among Canadian banks
- Among the strongest efficiency ratios of the Big 5 Canadian banks
- Acquisition integration capabilities in the U.S. market

### Our strategy

Our vision is to grow profitable relationships with each one of our business and personal clients by creating a tailored client experience for our clients across North America, while reducing costs, and effectively managing risk and capital.

We plan to achieve our vision through the following strategic priorities:

- Ensure strong revenue growth in Canada by maximizing client retention, deepening client relationships, capturing intergenerational wealth transfer opportunities and building on our financial planning and advice capabilities
- Create a differentiated customer experience, providing a valued and superior level of service tailored to customer segment needs that builds customer loyalty and clearly differentiates us from the competition
- Accelerate U.S. revenue and earnings growth by expanding our footprint in the southeastern U.S. and building a scalable platform
- Reinforce cost management and risk mitigation through effective use of technology, strengthened low cost delivery capabilities, and rigorous management of credit, operational, regulatory and compliance risk
- Cross-platform leverage by increasing referrals and cost efficiencies across RBC in Canada and the U.S.

## Outlook for 2003

Based on our expectation of rising interest rates in Canada in 2003, we anticipate that the spread compression on deposits will ease. This, combined with reasonable loan growth, should have positive implications for revenue growth in our Canadian business. In the U.S., we anticipate branch openings and the acquisitions of Eagle Bancshares in July 2002 and of Admiralty Bancorp, Inc. (expected to close in January 2003) to have a positive impact on revenues. We also expect that the realization of a full year of cost synergies from the Eagle Bancshares acquisition will contribute to net income growth at RBC Centura. Overall, we expect solid earnings growth for this segment based on our continued focus on cost containment and credit and operational risk management and the benefits of a recovering economy.

### Financial performance

Net income was up 32% from last year while core net income was up \$276 million or 22%. Earnings from the segment's U.S. acquisitions rose to \$206 million in 2002 from \$(36) million last year or \$21 million excluding costs related to U.S. retail bank restructuring in 2001 (\$73 million further excluding goodwill amortization expense in 2001). The higher U.S. earnings reflected the acquisition of Centura Banks on June 5, 2001, integration cost savings and revenue growth. Core net income excluding U.S. acquisitions grew 7% due to continued cost management initiatives. Core ROE increased to 19.2% in 2002 from 18.3% despite higher average common equity attributed to this segment due to U.S. acquisitions and additional business activity.

Revenues increased \$444 million or 6% from 2001, reflecting the contribution of RBC Centura (including RBC Mortgage) and the acquisition of Eagle Bancshares, which was completed on July 22, 2002. Revenues from U.S. acquisitions increased \$635 million in 2002, without which the segment's revenues would have decreased 3% due to narrower net interest margins and lower lending volumes.

Non-interest expense increased \$132 million or 3% from last year, while the efficiency ratio declined 180 basis points, as revenues grew faster than expenses. Core non-interest expense (which excludes \$91 million of costs related to U.S. retail bank restructuring in 2001) increased \$223 million or 5%. U.S. acquisitions contributed \$330 million of the core expense growth. Excluding U.S. acquisitions, core expenses fell 3%, reflecting ongoing cost management.

The total provision for credit losses fell 14% from last year, largely in the commercial loan portfolio. Nonaccrual loans decreased by \$144 million or 11%, reflecting improvements in both the Canadian consumer and Canadian commercial loan portfolios.

#### Results

				_	
(C\$ millions, taxable equivalent basis, except percentage amounts)	% change		2002		2001
Net interest income Non-interest revenue	4% 12	\$	5,576 2,090	\$	5,349 1,873
Gross revenues Provision for credit losses	6		7,666		7,222
Allocated specific Allocated general and unallocated	(5) n.m.		626 -		662 70
Total Non-interest expense (1)	(14) 3		626 4,520		732 4,388
Net income before income taxes Income taxes Non-controlling interest Taxable equivalent adjustment	20 4 (20) 217		2,520 947 8 19		2,102 912 10 6
Net income	32	\$	1,546	\$	1,174
U.S. net income Net income as a % of	n.m.	\$		\$	(36)
total bank net income ROE	500 bp 240 bp		53% 19.2%		48% 16.8%
Economic Profit Net interest margin	47% (18)bp	\$	614 3.56%	\$	419 3.74%
Efficiency ratio	(180)bp		59.0%		60.8%
Operating efficiency ratio (2) Average assets	(70)bp 9%	\$	58.8% 156,500	\$	59.5% 143,000
Average loans and acceptances	7	Ψ	144,400	Ψ	135,400
Average deposits	10 16		122,900		111,400
Average common equity  Core results (3)	10		7,800		6,700
Gross revenues Non-interest expense Net income U.S. net income	6 5 22 881		7,666 4,520 1,546 206		7,215 4,297 1,270 21
ROE Credit information	90 bp		19.2%		18.3%
Nonaccrual loans	(11)%	\$	1,157	\$	1,301
Net charge-offs	3	ĺ	744	ľ	724
Net charge-offs as a % of average loans and acceptances	(1)bp		.52%		.53%
Number of employees			35,014		34,845
(full-time equivalent)			35,014		34,043

- Includes goodwill amortization expense of \$54 million in 2001 (nil in 2002).
- Efficiency and operating efficiency ratios are defined on page 104. Excluding special items in 2001 detailed in Table 6 on page 27. Only the lines affected by special items are shown here.

not meaningful

### Financial highlights by division

#### Canada

Operating in Canada under the RBC Royal Bank brand, we serve individuals, small and medium-sized businesses, and commercial clients in all provinces and territories. We offer our clients extensive physical and alternative distribution choices. We continue to strengthen our channel distribution capabilities, including significant reinvestment in our branch network and staff, and in our electronic banking capabilities.

We offer a wide range of financial services and advice, as detailed in our business profile on page 28, and products and expertise in specialized areas such as foreign exchange and venture capital financing. We also provide individual and business clients with a full choice of Visa credit card products, debit cards and other smart card applications. We provide merchants with credit and debit card acceptance services, point-of-sale capabilities and Internet-secure electronic transaction solutions through Moneris Solutions, a joint venture in which we participate equally with Bank of Montreal, managed through RBC Global Services.

Our goal is to grow profitable relationships with each one of our business and personal clients, using our expertise in customer relationship management, sales management and client segmentation. We will drive revenue growth by creating a tailored client experience, leveraging client life events and providing financial planning and advice to broaden client relationships using the full capabilities of RBC.

We will continue to reinforce our cost management focus by leveraging e-enabled technology and cross-platform economies of scale. We will continue to rigorously focus on the management of credit, operational and compliance risk, including fraud management initiatives and strengthened credit-scoring capabilities.

Revenues from the domestic business decreased \$201 million or 3% from 2001, primarily due to continued spread compression on core deposits and lower personal and business lending volumes. These decreases more than offset higher residential mortgage and deposit balances and wider net interest margin earned on mortgages and credit cards. Mortgage balances increased as the low interest rate environment encouraged home purchases. Deposit balances grew while lending volumes declined, reflecting consumer and business uncertainty regarding the economy and capital markets.

#### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	(3)%	\$ 6,109	
Average residential mortgages	5	68,200	
Average personal loans	(4)	23,600	24,500
Average personal deposits	2	74,400	72,900
Average business loans			
and acceptances	(5)	34,100	36,000
Average business deposits	9	30.500	28,100
Average card balances	3	6,200	6,000
Card spending volumes	2	26,700	,
Number of:			
Employees (full-time equivalent)	1	29.716	29.554
	-	- ,	- ,
Automated banking machines	(2)	4,151	
Branches	(1)	1,117	,
Online clients	23	2,311,915	1,876,358

#### **United States**

RBC Centura serves as the focal point of our personal and commercial banking businesses in the U.S. Headquartered in Rocky Mount, North Carolina, RBC Centura serves individual and business clients in the southeastern U.S. RBC Centura also includes RBC Mortgage, a Chicago-based national retail mortgage originator, and RBC Builder Finance, a Houston-based financing division for home builders and developers. RBC Centura's footprint expanded in 2002 with the acquisition of Eagle Bancshares, which operated 14 branches in the Atlanta, Georgia metropolitan area. RBC Centura has also announced a definitive merger agreement with Admiralty Bancorp, which currently operates 10 branches in Florida, expected to close in January 2003.

Our U.S. priorities include:

- Expanding in the southeastern U.S. through targeted acquisitions and a build/buy branch expansion strategy
- Rapidly building a scalable platform to support growth
- Accelerating introduction of sales and marketing initiatives
- Growing national niche lines of business such as builder finance and residential mortgages
- Realizing synergies from functional integration and cross-selling opportunities across RBC's entire platform

Revenues increased \$635 million due mainly to a full year of RBC Centura results in 2002 compared to 5 months in 2001, as well as the contribution of Eagle Bancshares since July 22, 2002. Growth in average balances also largely reflects the inclusion of a full year of RBC Centura. Strong growth in mortgage originations and volumes at RBC Mortgage reflected high refinance activity resulting from the favourable interest rate environment.

### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	94%	\$ 1,314	\$ 679
Average residential mortgages	81	2,900	1,600
Average personal loans	154	3,300	1,300
Average personal deposits	121	8,600	3,900
Average business loans		•	•
and acceptances	126	8,800	3,900
Average business deposits	93	5,400	2,800
Average card balances	_	100	100
Card spending volumes	100	400	200
Mortgage originations (\$ billions)	50	33.7	22.5
Number of:			
Employees (full-time equivalent)	1	4,181	4,126
Automated banking machines	7	275	258
Branches (1)	1	245	242
Online clients	18	89,434	75,887

Excludes RBC Mortgage and RBC Builder Finance sales offices of 252 in 2002 and 264 in 2001.

### Caribbean and the Bahamas

Operating under the brand name RBC Royal Bank of Canada, we provide a broad range of personal and commercial banking products and services to individual and business clients in the Bahamas, Barbados, the Cayman Islands and Eastern Caribbean Islands through a network of branches and automated banking machines.

Revenues increased \$10 million or 4% from 2001, aided by the sale of property in the Cayman Islands, which accounted for approximately half of the increase.

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	4%	\$ 243	\$ 233
Number of: Employees (full-time equivalent) Automated banking machines Branches	(4) 11 10	1,117 60 43	1,165 54 39

# **RBC Insurance**

### **Business profile**

Operating as RBC Insurance, we provide a wide range of creditor, life, health, travel, home, auto and reinsurance products and services to more than five million clients in Canada, the U.S. and internationally. These products and services are offered through a wide variety of distribution channels, including the telephone, independent brokers, travel agents, a proprietary sales force and the Internet.

### Industry profile

The Canadian insurance industry generates almost \$60 billion in premiums annually from more than 100 life insurance companies and more than 200 property and casualty insurers. Our U.S. business is focused in the life insurance sector, which is both competitive and fragmented and includes over 1,200 national and regional companies. The international reinsurance industry is dominated by several global players but also includes a number of niche companies.

Across all of our business lines, we are seeing a number of key trends, including consolidation, increased government regulation, shifting distribution opportunities, the convergence of insurance and investment products and increased globalization.

### Our strengths

- A diverse set of products designed to meet a wide range of consumer needs
- Multiple distribution channels, which are supported by strong infrastructure and sales expertise
- A strong brand. As part of RBC Financial Group, we have access to a broad range of financial services, distribution channels and client base
- Market leadership in a number of Canadian insurance markets, including travel and individual life insurance

### Our strategy

We are focused on growing our insurance organization by offering a wide range of products and services through multiple distribution channels in Canada, as well as in select U.S. and international markets. To accomplish this we will seek to:

- Ensure as many RBC clients as possible have an insurance relationship with RBC Insurance
- Target reinsurance activities that support and enhance the overall profitability of the insurance operations
- Continue to expand in the U.S. by utilizing existing scale and expanding the platform, entering new markets and focusing on cross-platform initiatives across RBC
- Build an integrated North American insurance platform by leveraging cross-border synergies where permitted, including the implementation of common administrative and technology systems

### Outlook for 2003

Our expectation of reasonable economic growth in both Canada and the U.S. should have a favourable impact on the insurance business in 2003. Our outlook is for strong revenue growth across our operations, driven by expansion into new markets as discussed in our strategy, and the pending acquisition of the U.S. life insurance operation of Business Men's Assurance Company of America (BMA). The acquisition of BMA is subject to regulatory approvals and other customary closing conditions. We anticipate that cost reductions from the realization of cross-border synergies will also help to drive net income growth.

### Financial performance

Net income increased 10% from last year and, excluding goodwill amortization expenses in 2001, was up 1%. Earnings in 2001 were adversely affected by claims resulting from the World Trade Center tragedy. RBC Liberty Insurance contributed \$23 million to net income in 2002, down from \$29 million (\$39 million excluding goodwill amortization) last year. The decline in RBC Liberty Insurance earnings was largely related to higher policy surrenders and lower earnings at its outsourcing divisions. Excluding RBC Liberty Insurance, net income increased 16%, largely reflecting strong growth in the Canadian and reinsurance businesses.

ROE improved to 25.7% from 20.0% in 2001, reflecting higher net income, as well as lower average common equity, which reflected a revised methodology for attributing capital to our insurance operations.

Premiums & deposits were up 12% from last year and revenues were up 7%, due largely to higher revenues from RBC Liberty Insurance. RBC Liberty Insurance reported 13 months of results in 2002 versus 11 months in 2001, as its reporting period was changed from September 30 to October 31 to be consistent with our fiscal year. Excluding these additional months of RBC Liberty Insurance, premiums & deposits grew 8% and revenues were flat.

Expenses grew \$24 million or 6%, largely due to the two additional months of RBC Liberty Insurance and an increase in the number of employees, partly offset by the cessation of goodwill amortization this year. Excluding the additional months of RBC Liberty Insurance, expenses fell 2%.

#### Results

Nesures					
(C\$ millions, except percentage amounts)	% change		2002		2001
Premiums & deposits	12%	\$	2,023	\$	1,812
Non-interest revenue					
Earned premium	10		1,564		1,419
Fee revenue/Other	38		179		130
Less: Policy benefits	10		1,081		985
Less: Acquisition costs	34		305		228
	6		357		336
Net interest income	8		223		206
Gross revenues	7		580		542
Non-interest expense (1)	6		399		375
Net income before income taxes	8		181		167
Income taxes	n.m.		(9)		(6)
Net income	10%	\$	190	\$	173
U.S. net income	(10)	\$	35	\$	39
Net income as a % of		·		ľ	
total bank net income	_		7%		7%
ROE	570 bp		25.7%		20.0%
Economic Profit	39%	\$	100	\$	72
Average assets	10		6,900		6,300
Average common equity	(12)		700		800
Number of employees					
(full-time equivalent)	2%		2,641		2,583

(1) Includes goodwill amortization expense of \$15 million in 2001 (nil in 2002).

### Financial highlights by division

#### Life

Our life business provides a wide range of individual and group life and health insurance products to both individual and business clients in Canada and the U.S., as well as life reinsurance and retrocession to businesses around the world.

In Canada, life and health insurance products are distributed through a network of more than 7,000 independent brokers, over 550 proprietary insurance representatives and a direct sales unit. In the U.S., Greenville, South Carolina-based Liberty Life Insurance Company provides life and health insurance products through a proprietary sales force of over 600 agents and also offers select products through direct channels.

Our goal is to continue to grow our life businesses by expanding our client base and range of products and services offered, as well as by enhancing our distribution networks.

Premiums & deposits for the life business increased 10% in 2002, partially due to 2 additional months of RBC Liberty Insurance as it reported 13 months of results in 2002 versus 11 months in 2001. Without these additional months, premiums & deposits would have been up 5%, reflecting the continued strength of both the Canadian and reinsurance businesses. Lower investment income due to the low interest rate environment, as well as higher policy surrenders at RBC Liberty Insurance, contributed to the 5% decline in revenues.

#### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Premiums & deposits Gross revenues Average assets	10% (5) 8	\$ 1,529 429 5,700	\$ 1,393 450 5,300
Number of: Life and health policies			
in force in Canada (thousands)	11	2,930	2,645
Life policies in force in the U.S. (thousands)	(11)	2,325	2,600
Assets under management in the U.S. U.S. sales agents	S. (2) (4)	367 690	375 718
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#### Non-life

Our non-life business includes home, auto, travel and property reinsurance for individual and business clients in Canada and select international markets.

We provide Canadians with a wide range of auto and home insurance products, offering them to individual clients and employee and affinity groups through direct sales and face-to-face channels. Travel products, which are sold through travel agents, the Internet and bank channels in Canada, include trip cancellation insurance, out-of-country medical and baggage insurance.

We participate in the property reinsurance business by accepting a share of the risk on property policies issued by other insurance companies. The majority of our current business is generated from insurance companies in the U.S. and Europe.

Our goal is to grow our non-life business by continuing to build our domestic home and auto business, entering new travel insurance markets and effectively managing our property reinsurance portfolio.

Revenues from our non-life business were higher in 2002 due to stronger performance in our property reinsurance and travel businesses as last year's revenues were adversely affected by claims resulting from the World Trade Center tragedy.

### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Premiums & deposits Gross revenues	14% 88	\$ 413 47	\$ 363 25
Average assets	=	700	700
Number of: Home and auto – personal lines			
policies in force (thousands)	37	93	68
Travel – coverages (thousands)	(7)	2,339	2,510

### Fee businesses

We are involved in a number of other key insurance and related activities that generate fee income, including travel assistance services, structured reinsurance, the administration of bank creditor insurance programs and a proprietary sales distribution network.

Our travel and emergency assistance services include co-ordinating the delivery of emergency health, evacuation and transportation services when clients have a travel emergency, while our structured reinsurance business provides solutions to help corporations better manage financial risk.

In the U.S., our fee businesses include outsourcing services and administration and software systems provided through Liberty Insurance Services Corporation (LIS). The Business Process Outsourcing division of LIS provides services such as underwriting, billing and collection, and claims processing for nearly 4 million policies under administration. The Software Solutions division develops Web-enabled software for life, health, annuity and reinsurance administration. Together, these divisions have more than 200 client sites and serve domestic, international and multinational insurers worldwide.

Our goal is to continue to leverage our existing infrastructure and technology to enhance existing programs and grow these businesses.

The substantial growth in premiums & deposits was attributable to structured reinsurance premium increases, which offset slower growth at our outsourcing divisions in the U.S. The increase in revenues reflected the stronger performance in structured reinsurance and the reporting of two additional months of RBC Liberty Insurance. Our career sales force grew substantially in 2002, reflecting increased investment in our proprietary sales distribution network.

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Premiums & deposits Gross revenues Average assets	45% 55 67	\$ 81 104 500	\$ 56 67 300
Number of: Career sales – agents Assistance services –	22	554	455
calls (thousands) Policies under administration	(3)	681	699
in the U.S.(thousands)	(6)	4,100	4,342

# **RBC Investments**

### Business profile

RBC Investments provides full-service and self-directed brokerage, financial planning, investment counselling, personal trust, private banking and investment management products and services primarily to private clients in Canada, the U.S. and internationally. Products and services are delivered through the RBC Royal Bank branch network across Canada, RBC Investments offices, RBC Dain Rauscher branches in the U.S., private banking offices and other locations worldwide. Services are also delivered via the Internet and telephone. In September 2002, we realigned parts of our Canadian distribution channels under a single management structure to enhance the client experience by offering seamless, comprehensive solutions.

#### Industry profile

Wealth management is a highly competitive business with numerous large and boutique firms serving the affluent and high net worth client. Many of these firms have recently developed strategies focused on attracting the high net worth market. Volatile markets and the rising costs of managing the risks inherent in the business are changing the approach and profitability of some of the players. Consolidation in the mutual fund industry has not significantly altered the competitive landscape as distribution channels continue to be expanded by all players. Self-directed brokerage businesses have come under increased pressure due to reduced transaction volumes in light of market conditions, and clients using non-revenue generating services such as research, quotes and online asset mix calculators.

### Our strengths

- Relationship management capabilities from experienced people and technology applications
- Ability to deliver the choice of products and services clients need to meet their financial goals
- Multiple distribution channels for client convenience
- Ability to access entire RBC client base
- Solutions designed for specific investment strategies and client risk tolerance

### Our strategy

Our goal is to be a leading provider of personalized, comprehensive investment solutions for private clients worldwide, aligning them with client needs and the markets where we serve them.

### In Canada:

- Match distribution channel and type of service to client needs and preferences
- Seek lifelong and intergenerational relationships with clients by offering products and services for each stage of their wealth management needs

### In the United States:

Grow through broadening and deepening relationships with existing clients as well as through targeted acquisitions over time in order to generate greater market share and scale

### Internationally:

- Provide specialized global services to clients located around the world
- Offer solutions and provide advice and choice in an increasingly transparent international business

# Outlook for 2003

Based on our expectation that investor confidence and capital markets performance will begin improving only by the third quarter of 2003, we expect moderate revenue growth in 2003. Cost containment efforts should help to keep the rate of expense growth below that of revenue growth. Retention compensation costs relating to recent U.S. acquisitions are forecast to be approximately \$40 million lower in 2003, further contributing to net income growth.

### Financial performance

Net income was down 32% while core net income was up 48%. The growth in core net income was due to higher earnings from RBC Dain Rauscher, as well as the cessation of goodwill amortization this year (goodwill amortization was \$110 million in 2001). RBC Dain Rauscher's net income was \$3 million in 2002, compared to a loss of \$73 million last year (\$33 million loss excluding goodwill amortization). The improvement in RBC Dain Rauscher's net income occurred despite higher retention compensation costs and reflected the acquisition of Tucker Anthony Sutro on October 31, 2001 (since integrated into RBC Dain Rauscher) and strong performance from its fixed income division. Excluding RBC Dain Rauscher, core net income would have grown 12%, largely due to the cessation of goodwill amortization in 2002. ROE was largely unchanged from last year, excluding the gain on the sale of RT Capital Management.

Revenues were up 12% from 2001, or 26% excluding special items in 2001. Revenue growth reflected the acquisition of Tucker Anthony Sutro and strong results from the fixed income division of RBC Dain Rauscher. Excluding RBC Dain Rauscher's revenue growth of \$875 million, core revenues were down 6% due to weak client trading volumes in 2002.

Expenses increased 25% over a year ago, reflecting the acquisition of Tucker Anthony Sutro and higher retention compensation related to U.S. acquisitions, which increased to \$107 million from \$88 million in 2001, with \$45 million attributable to Tucker Anthony Sutro. RBC Dain Rauscher contributed \$774 million of the expense growth in 2002. Excluding RBC Dain Rauscher, expenses fell 9%, reflecting the cessation of goodwill amortization this year, higher expenses in 2001 from a \$38 million writedown of goodwill relating to Connor Clark, and good expense management.

### Results

(C\$ millions, except percentage amounts)	% change		2002		2001
Net interest income	(3)%	\$	371	\$	384
Non-interest revenue	15		3,276	Ċ	2,859
Gross revenues	12		3,647		3,243
Provision for credit losses					
Allocated specific	(150)		(1)		2
Total	(150)		(1)		2
Non-interest expense (1)	25		3,144		2,510
Net income before income taxes	(31)		504		731
Income taxes	(29)		158		223
Net income	(32)%	\$	346	\$	508
U.S. net income	n.m.	\$	(1)	\$	(81)
Net income as a % of		Ċ		ļ ·	,- ,
total bank net income	(900)bp		12%		21%
ROE	(1,590)bp		11.1%		27.0%
Economic Profit	(114)%	\$	(14)	\$	97
Average common equity	67		3,000		1,800
Core results (2)					
Gross revenues	26		3,647		2,894
Net income	48		346		234
ROE	(80)bp		11.1%		11.9%
Number of employees					
(full-time equivalent)	14%		12,001		10,512

- Includes goodwill amortization expense of \$110 million in 2001 (nil in 2002).
- Excluding special items in 2001 detailed in Table 6 on page 27. Only the lines affected by special items are shown here.

n.m. not meaningful

### Strategy by division

#### Canada

### Financial Planning

The new financial planning platform is operated jointly with RBC Banking. This group serves branch-based clients typically with more than \$50,000 in investable assets of which a portion must include mutual funds or managed assets. Financial planning has 1,100 relationship financial planners and 550 commission-based investment and retirement planners who are also financial planners and licensed mutual fund salespeople.

### Canadian & International Brokerage group

This group includes our private client division (full-service brokerage) and RBC Action Direct (self-directed brokerage) and serves both investors requiring advisor-based comprehensive financial solutions and self-managed investors. Services are provided by over 1,420 investment advisors, over 180 investment representatives, as well as via telephone and the Internet. This group also includes the International Advisory Group, which has both Canadian and internationally-based employees serving international clients. Our goal is to maintain our market position in Canada by continuing to build and enhance existing client relationships.

#### RBC Global Private Banking (Canada)

Our private counsel, personal trust and private banking groups serve high net worth clients across Canada, and offer a relationship management approach for the client in need of sophisticated solutions. This group works with RBC Global Private Banking (international) to ensure we can serve clients who have interests in Canada as well as around the world. In Canada, 60 investment counsellors, 80 trust officers and 200 private bankers are in locations across the country.

### Global Asset Management

This unit includes RBC Global Investment Management and RBC Funds, Canada's second largest mutual fund company. We directly manage more than \$40 billion of assets in mutual and pooled funds as well as other client assets. We provide proprietary and externally-managed investment management products and advisory services through RBC Royal Bank, RBC Investments' distribution businesses and external distributors to private and institutional clients in Canada and worldwide. Our family of mutual funds and other pooled products encompass a broad range of investment solutions including money market, fixed income, balanced and Canadian, U.S. and global equity funds, as well as alternative investments. In 2003, our goal is to continue the strategy, first implemented in 2001, to broaden the distribution channels for investment management services and mutual fund products. This strategy has contributed to a 12% increase in our share of the Canadian mutual fund market over the past two years.

### **United States**

### RBC Dain Rauscher

Minneapolis-based RBC Dain Rauscher comprises a full-service brokerage subsidiary and a fixed income business. RBC Dain Rauscher plans to grow through broadening and deepening relationships with existing clients by understanding their needs and the potential profitability of the client relationship. We also plan to grow by focusing on opportunities which generate greater market share and scale within our existing markets. The integration of Boston-based Tucker Anthony Sutro was completed in 2002 and made RBC Dain Rauscher the 9th-largest full-service securities firm in the U.S., with close to 2,000 financial consultants serving individual clients from coast to coast and a fixed income business with 280 investment bankers, sales representatives and traders serving institutional and retail clients nationwide.

### International

### RBC Global Private Banking

This internationally-focused unit provides private banking, trust and investment counselling solutions to high net worth clients in more than 100 countries. Our goal is to provide specialized global services to high net worth clients with assets of more than \$1 million. In 2003, we intend to grow revenues by leveraging CRM capabilities within the group, by exploring potential European and North and South American acquisitions, and by building alliances in markets where we already have a presence. The addition of non-proprietary money management capabilities will expand our value proposition to clients.

### Financial highlights by division

RBC Investments' revenues grew 12% from last year for the reasons mentioned on page 32. The decline in revenues from the Canadian & International Brokerage group was due to lower transaction- and feebased revenues, reflecting continued weakness in capital markets. Global Asset Management's revenues declined 57% as revenues in 2001 included a \$313 million gain on the sale of RT Capital Management and 10 months of results from that business that did not recur in 2002.

### Revenues

(C\$ millions)	% change		2002	2001
Canadian & International Brokera	ge (9)%	\$	984	\$ 1,076
RBC Dain Rauscher (1)	106	-	1,702	827
RBC Global Private Banking (2)	5		678	643
Global Asset Management (3)	(57)		286	660
Other (4)	(108)		(3)	37
	12%	\$	3,647	\$ 3,243

- 1) 2002 revenues include Tucker Anthony Sutro acquired on October 31, 2001.
- 2) Includes both Canadian and international businesses and Financial Planning.
- (3) 2001 revenues included RT Capital Management until August 15, 2001 and a \$313 million gain on the sale of RT Capital Management.
- (4) 2001 revenues included a \$36 million gain on the sale of Group Retirement Services. Excluding this gain, 2001 revenues were \$1 million.

Despite difficult capital market conditions, our Canadian & International Brokerage group was able to grow its assets, with much of the growth coming from fee-generating assets. Higher AUA in RBC Global Private Banking were related to an increase in new business, the acquisition of the assets of Barclays Bank PLC's private banking operations in the Americas and a 5% increase in the value of the British pound against the Canadian dollar. These increases largely offset lower AUA at RBC Dain Rauscher, due to declines in market values, as well as an expected decrease related to broker attrition resulting from weak market conditions and the integration of Tucker Anthony Sutro into RBC Dain Rauscher.

### Assets under administration

(C\$ millions)	% change	2002	2001
Personal			
Canadian & International Brokera	ge 3%	\$ 111,340	\$ 107,760
RBC Dain Rauscher	(18)	132,930	161,740
RBC Global Private Banking	21	82,390	67,990
	(3)	326,660	337,490
Institutional – RBC Global			
Private Banking	14	69,730	61,010
	(1)%	\$ 396,390	\$ 398,500

The decline in personal AUM largely reflected lower asset values due to weak capital market conditions. As part of the integration of Tucker Anthony Sutro into RBC Dain Rauscher, a non-core asset management business which was acquired as part of Tucker Anthony Sutro was divested, contributing to the decrease in personal AUM. Much of the increase in institutional AUM was related to the accumulation of new assets in RBC Global Private Banking and at RBC Dain Rauscher. Mutual fund asset levels remained relatively stable with lower market values offset by strong net sales driven by a successful RRSP campaign.

### Assets under management

(C\$ millions)	% change	2002	2001
Personal Institutional	(23)% 9	\$ 35,660 18,410	\$ 46,620 16,940
Mutual funds	(1)	34,230	34,550
	(10)%	\$ 88,300	\$ 98,110

# RBC Capital Markets

### **Business profile**

RBC Capital Markets provides wholesale financial services to large corporate, government and institutional clients in North America and in specialized product and industry sectors globally. Headquartered in Toronto, RBC Capital Markets has key centres of expertise in Minneapolis, New York and London, and offices in 27 other cities.

### Industry profile

The Canadian wholesale financial services market is mature and, as a result, many Canadian firms are seeking growth opportunities outside of their domestic market, primarily in the U.S. The U.S. capital markets are dominated by several large global investment banks whose principal focus is on the top tier of companies forming the S&P 500. However, we believe significant opportunities exist for specialized players targeting the lower end of the S&P 500. To succeed in the North American context requires the ability to provide clients with innovative, value-added solutions that reflect a keen understanding of both the company and industry sector. Increasingly, new business opportunities will accrue to those firms with a reputation for adhering to high ethical standards.

### Our strengths

- Top-tier market shares in virtually all lines of business in Canada
- Established reputation as a premier Canadian investment dealer as evidenced by our market share leadership
- Superior origination and distribution capability as measured by our standings in underwriting league tables
- Expertise and market knowledge in a broad array of industries

### Our strategy

Our goals are to be recognized as the leading corporate and investment bank in Canada based on external rankings and to build a successful integrated North American business, while continuing to expand our specialized global businesses.

Key strategies for RBC Capital Markets include the following:

- In Canada, to maintain our position as a leading full-service provider in all of our markets by continuing to leverage the breadth of our long-standing client relationships, the depth of our trading, research and sales capabilities, and the strength of our brand and reputation in the Canadian market
- In the U.S., to provide value-added solutions by offering clients a broad product portfolio delivered through specialized industry teams, with the goal of building an integrated North American franchise. We will leverage the depth of our research and advisory capabilities in targeted North American industry sectors, specifically energy, technology, communications, health care, consumer products, and mid-size financial institutions
- Continue to expand our global specialized businesses by providing clients with customized, value-added solutions in the areas of bonds, money markets, foreign exchange, structured finance and equity and credit derivatives

### Outlook for 2003

Given our expectations for reasonable economic growth in both Canada and the U.S. and a moderate capital markets recovery in 2003, we are anticipating modest revenue growth in 2003. Our outlook is based on the expectation of a recovery in trading volumes, merger and acquisition activities and new issue and advisory mandates to more normalized levels. We intend to maintain our focus on strategic cost management and to keep the rate of expense growth below that of revenue growth. We also plan to continue to proactively manage the credit risk associated with our corporate loan portfolio.

### Financial performance

Net income increased 26%, or 17% on a core basis, as expenses fell far more than did revenues. Core ROE was unchanged from 2001, with higher net income offset by \$700 million of additional common equity attributed to the segment compared to last year, reflecting a change in methodology for attributing capital relating to credit risk.

Revenues declined \$86 million or 3% from last year, due largely to lower trading revenues in our platform resulting from continued weakness in capital markets and lower lending revenues due to targeted reductions in the corporate loan portfolio.

Non-interest expense fell \$177 million or 10% due to a lower number of employees and reduced variable compensation costs. Retention compensation costs related to the acquisition of Dain Rauscher Wessels, fully integrated into RBC Capital Markets since early 2002, were also lower, falling to \$51 million from \$88 million in 2001.

The provision for credit losses increased by \$58 million or 14% from 2001, due primarily to certain telecommunication, cable and energy accounts that were classified as nonaccrual during the year. The increase in the provision for credit losses was partially offset by related credit derivative gains which were recorded in non-interest revenue. Nonaccrual loans were down \$20 million or 2% from last year, reflecting charge-offs in the corporate loan portfolio.

The decline in income taxes was attributable to the tax rate differentials in various jurisdictions, as well as higher income taxes in 2001 resulting from a special \$27 million income tax expense shown in Table 6 on page 27.

(C\$ millions, taxable equivalent basis, except percentage amounts)	% change		2002		2001
Net interest income	29%	\$	553	\$	429
Non-interest revenue	(9)		2,142		2,352
Gross revenues	(3)		2,695		2,781
Provision for credit losses					
Allocated specific	14		465		407
Total	14		465		407
Non-interest expense (1)	(10)		1,627		1,804
Net income before income taxes	6		603		570
Income taxes	(28)		143		200
Taxable equivalent adjustment	_		21		21
Net income	26%	\$	439	\$	349
U.S. net income	n.m.	\$	(36)	\$	(77)
Net income as a % of		·		ľ	
total bank net income	100 bp		15%		14%
ROE	90 bp		10.5%		9.6%
Economic Profit	n.m.	\$	(55)	\$	(44)
Average assets	13%		180,700		159,500
Average loans and acceptances	(6)		28,800		30,700
Average deposits	10		81,100		73,600
Average common equity	21		4,000		3,300
Core results (2)					
Net income	17		439		376
ROE	=		10.5%		10.5%
Credit information				١.	
Nonaccrual loans	(2)%	\$	1,094	\$	1,114
Net charge-offs	120		510		232
Net charge-offs as a % of					
average loans and acceptances	101 bp		1.77%		.76%
Number of employees					
(full-time equivalent)	(1)%		2,938		2,954

- Includes goodwill amortization expense of \$43 million in 2001 (nil in 2002).
- Excluding special items in 2001 detailed in Table 6 on page 27. Only the lines affected by special items are shown here.
- n.m. not meaningful

### Strategy by division

#### **Capital Markets Services**

This division was formed in November 2001, combining the equity research, sales and trading businesses with the corporate and investment banking businesses. We offer a full range of credit and corporate finance products, including debt and equity underwriting, mergers & acquisitions (M&A) advice and execution, and expertise in research and equity sales and trading activities.

In Canada, we will build on our key strengths – expert knowledge of the Canadian markets, breadth and longevity of client relationships, depth in trading, research and sales and a long-standing reputation as a top-ranked domestic investment bank – to continue to be a full-service provider to all industries.

On a North American basis, we will be industry-focused – specifically technology, telecommunication, heath care, energy, consumer products and mid-size financial institutions. By leveraging our research and advisory capabilities, we expect to differentiate ourselves on our ability to provide superior knowledge of investment opportunities and market-based solutions for our target clients.

### Financial highlights by division

Revenues were up 3% from 2001. Factors contributing to this increase include strong performance in Canadian equity new issue and M&A business and credit derivative gains related to accounts that were classified as impaired during the year. These factors offset lower sales and trading revenues, weak performance in U.S. equity new issue and M&A business and a 9% decline in core lending revenues. Core lending revenues decreased due to tightened spreads and the targeted reduction in the corporate loan portfolio, which is also reflected in the 13% decline in average assets.

#### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	3%	\$ 1,064	\$ 1,033
Average assets	(13)	13,600	15,700

### **Global Financial Products**

This division was formed in November 2001 to address the continuing convergence of financial products available to clients. Its formation brought together the business activities involving the origination, syndication, securitization, trading and distribution of debt products globally. These products include loans, bonds and derivatives at both the investment grade and sub-investment grade levels. As well, Global Financial Products provides leveraged product asset management capabilities and is the centre of expertise for RBC Capital Markets' proprietary trading activities. The combination of these businesses provides the ability to maximize internal expertise and deliver a broad array of value-added ideas and solutions to clients.

We intend to continue to focus on identifying opportunities where we can build from our existing strengths to provide solutions-based approaches to structuring transactions for our clients.

Revenues were up 5% in 2002. Favourable interest rate trading environments during the year helped to fuel revenue and asset growth from our traditional bond and derivative businesses, as well as revenue growth from new initiatives developed in securitization, leveraged finance and asset management. Revenues from our proprietary trading activities were down slightly from 2001 levels. Overall, this business achieved strong performance despite difficult markets and business limitations resulting from the displacement of our New York operations after the events of September 11th.

#### Results

(C\$ millions, taxable equivalent basis)	% change	2002		2001
Gross revenues Average assets	5% 41	\$ 883 70,700	*	839 50,200

### **Global Treasury Services**

Global Treasury Services combines our money markets and foreign exchange businesses and provides global clients with foreign exchange, commodities, derivatives and interest rate products, as well as currency risk management and advisory services. These products and services are delivered through our extensive global sales and trading network, operating from centres that include Toronto, London and New York. Recognized as a market leader in foreign exchange e-commerce solutions, we also deliver services through our Internet trading platform, FX Direct, and are a member of the multi-bank global trading platform, FXall. We will continue to invest in innovative electronic delivery channels that offer sophisticated and flexible products and services.

Revenues were down 19% from 2001, which was a record year. The foreign exchange businesses experienced increased volatility in foreign exchange rates and decreased volumes, while economic and interest rate uncertainty negatively affected the money markets businesses. However, the derivative-based businesses performed well and we continued to grow revenues through e-commerce channels.

### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	(19)%	\$ 510	\$ 627
Average assets	5	78,500	75,100

### **Global Credit**

Global Credit provides centralized management of all credit exposure associated with our loan portfolio. While wholesale lending is fundamental to the attraction and expansion of high-margin client businesses, lending must be strategic in order to maximize the returns to shareholders. Our portfolio and transaction management specialists use sophisticated risk management and analytical tools designed to ensure that the pricing on loans is commensurate with the associated risk and reflects the value of all products and services a client has with RBC.

Our transaction specialists use appropriate structures to provide clients with value-added, as opposed to commoditized, credit solutions. We work closely with our distribution teams to further reduce the size of our corporate lending base, while continuing to enhance the quality of earnings from this source.

Global Credit's 29% decline in revenues was mainly driven by net negative mark-to-market adjustments on credit derivatives and other financial instruments and targeted reductions in our non-core lending portfolio, which is reflected in the 25% decline in average assets. These decreases offset revenue growth from our structured lending business and our successful efforts to transition towards higher-value loan transactions with greater liquidity.

### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	(29)%	\$ 142	\$ 201
Average assets	(25)	10,100	13,500

### **Alternative Investments**

Alternative Investments was formed in June 2002 with a mandate to expand our wholesale asset management capabilities, which today include operations in hedge funds and private equity. The alternative asset business provides non-traditional investment opportunities to high net worth individuals, corporations and institutional clients. These investment options include private equity and hedge funds, and can extend to other vehicles such as leveraged buyouts, Collateralized Debt Obligations (CDOs) and managed futures. We are uniquely positioned to leverage our existing infrastructure and our superior product knowledge across other businesses within RBC who have strong relationships with our target client base.

Revenues were up 19%, with strong results from our hedge fund business, which accounts for the majority of our revenues, and stable results from proprietary trading offsetting lower revenues from the Canadian equity derivatives business. Revenues from our merchant banking business were also lower due to lower capital gains and the writedowns of certain investments.

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	19%	\$ 96	\$ 81
Average assets	56	7,800	5,000

# **RBC Global Services**

### **Business profile**

RBC Global Services offers specialized transaction processing services to business, commercial, corporate and institutional clients in domestic and select international markets. Key businesses include investment administration, correspondent banking, cash management, payments and trade finance. Our 50% interest in the Moneris Solutions merchant card processing joint venture is reported under RBC Global Services.

### Industry profile

The industry is characterized by increasing consolidation as certain segments become more global. Monoline specialists and new market entrants compete against traditional financial institutions. Scale is increasingly important to support the significant investment in technology required to introduce new products and services, accommodate industry-driven infrastructure changes and enhance operational efficiencies.

#### Our strengths

- We have a leadership position in Canada in these businesses as measured by AUA and market share of number of client relationships
- We have strong client relationships as evidenced by our high rate of client retention and new business generated from existing clients
- We are recognized for quality of service as evidenced by our top rankings in third-party client surveys
- We continue to develop and deploy new technology and client service solutions
- We are able to leverage our market position by aligning the resources within RBC Global Services with the expertise of other RBC platforms to offer a superior integrated service to the market

### Our strategy

Our goal is to maintain and enhance our leadership position in Canada while continuing to develop a competitive international presence. To meet our goal, we will:

- Build upon existing client relationships to develop new business in select domestic and international markets
- Grow the business through key alliances, acquisitions and partnerships and continue to leverage the Moneris Solutions joint venture
- Drive revenue growth by developing new products and selling higher-margin value-added services, such as securities lending and trade advisory
- Enhance our processing and systems platforms to deliver new capabilities, improve efficiencies and drive economies of scale
- Continue the shift to electronic payment products and services focusing on Web-based solutions.

### Outlook for 2003

Although we expect interest rates to rise in the second half of 2003, they will likely remain low in historical terms, which will continue to have an unfavourable impact on our revenue growth in 2003. As our revenues earned on deposits and cash balances are highly dependent upon the interest rate environment, our net interest income growth may be adversely affected. At the same time, the expectation of a modest recovery in capital markets beginning in the second half of 2003 should have a favourable impact on revenues from foreign exchange and on fee revenues from higher AUA.

### Financial performance

Net income declined 35% while core net income, excluding the gain on the formation of the Moneris Solutions joint venture in 2001, declined 8% from last year, partially reflecting an increase in the provision for credit losses.

ROE was 28.7% compared to core ROE of 34.7% in 2001. The decline in ROE reflects lower net income as well as a \$100 million increase in average common equity attributed to this segment in 2002. The higher common equity reflects the 50% interest in the Moneris Solutions joint venture and higher capital attribution for operating risk.

Revenues were down 6% from last year, reflecting lower interest income due to the low interest rate environment, as well as lower foreign exchange revenues, which more than offset a 10% increase in fee income. Core revenues (which exclude an \$89 million gain on the formation of the Moneris Solutions joint venture) were up 5%. Revenues were positively affected by the acquisition of Perpetual Fund Services (an Australian custody, investment administration and unit registry business) on July 31, 2001 and a change pertaining to the classification of services provided by us to Moneris Solutions, effective November 2001. Payments for services provided to Moneris Solutions are now being treated as revenues, whereas previously they were treated as cost recoveries. Excluding these factors, revenue decreased by 3%.

Expenses were \$63 million or 13% higher in 2002 due to the inclusion of a full year of Perpetual Fund Services as well as continued investments in technology. Excluding the acquisition of Perpetual Fund Services and the change in the classification of services provided by us to Moneris Solutions discussed above, expenses increased by 2%.

The increases in both the provision for credit losses and nonaccrual loans were associated with Argentine loans classified as nonaccrual during the year.

(C\$ millions, except percentage amounts)	% change		2002		2001
Net interest income Non-interest revenue	(8)% (5)	\$	136 672	\$	148 710
Gross revenues	(6)		808		858
Provision for credit losses Allocated specific	n.m.		10		(2)
Allocated specific	11.111.		10		(2)
Total	n.m.		10		(2)
Non-interest expense (1)	13		548		485
Net income before income taxes	(33)		250		375
Income taxes	(29)		77		109
Net income	(35)%	\$	173	\$	266
U.S. net income	(47)	\$	9	\$	17
Net income as a % of		·		Ö	
total bank net income	(500)bp		6%		11%
ROE	(2,060)bp		28.7%		49.3%
Economic Profit	(18)%	\$	100	\$	122
Average common equity	20		600		500
Core results (2)					
Gross revenues	5		808		769
Net income	(8)		173		189
ROE	(600)bp		28.7%		34.7%
Credit information					
Nonaccrual loans	275%	\$	30	\$	8
Net charge-offs	(114)		(1)		7
Net charge-offs as a % of					
average loans and acceptance	es (40)bp		(.05)%		.35%
Number of employees					
(full-time equivalent)	1%		2,571		2,557

- (1) Includes goodwill amortization expense of \$8 million in 2001 (nil in 2002).
- (2) Excluding special items in 2001 detailed in Table 6 on page 27. Only the lines affected by special items are shown here.
- n.m. not meaningful

#### Strategy by division

# Financial highlights by division

#### Institutional & Investor Services

Institutional & Investor Services is Canada's largest custodian as measured by AUA, and a leading provider of investment administration services to corporate and institutional investors worldwide. We operate from 13 locations throughout the world, with a global custody network spanning 80 markets.

We plan to continue to leverage our leadership position in the Canadian market to expand internationally, with a focus on serving fund managers, financial institutions and private banks.

We expect to achieve growth in our fee-based revenue streams by:

- Selling newly developed products and services to existing clients
- Expanding our client offerings in Europe and Asia-Pacific
- Further exploring alliance and acquisition opportunities

Revenues grew \$3 million or 1% in 2002, as the positive impact of the Perpetual Fund Services acquisition and higher fee income offset lower revenues from foreign exchange and interest income, due to the low interest rate environment. AUA increased by 3% from 2001 due to new business, but the effect of equity market declines largely offset the additions.

#### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	1%	\$ 401	\$ 398
Assets under administration	3	963,200	936,700

### **Financial Institutions**

A comprehensive range of correspondent banking services is provided to banks globally and to broker-dealers within Canada, including cash management, payments, clearing, trade, foreign exchange, derivatives lending, securities lending, custody and settlement, and structured financing.

Our goal is to leverage our leadership position in the Canadian dollar clearing market and our client relationships by:

- Identifying differentiated value-added solutions that address the unique needs of the different market segments
- Adding new revenue streams by introducing service offerings that integrate the new product developments of RBC Global Services with those of other business platforms

We will continue to monitor and actively manage our exposure to higher risk markets.

Revenues fell \$15 million or 13% from last year, primarily due to a decrease in interest income associated with the low interest environment. In addition, certain fee revenues were transferred from RBC Global Services to RBC Capital Markets in 2002, contributing to the decline in revenues. The decrease in average assets reflected strategic reductions in the size of our Latin American loan portfolio, which now totals \$146 million.

#### Results

(C\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	(13)%	\$ 98	\$ 113
Average assets	(15)	1,700	2,000
Average deposits	_	1,700	1,700

### Treasury Management & Trade

Treasury Management & Trade provides cash management, payment and trade services to business, commercial, corporate and public sector segments. Our trade team provides Canadian and foreign importers and exporters with a variety of trade products, services and counsel. Our cash management group provides a range of solutions to clients that allow for more effective cash flow and integration with client processing. Through Moneris Solutions we provide merchants with credit and debit card transaction processing services.

Our goal is to continue to be the leading provider in Canada by retaining profitable client relationships and growing market share in strategic markets by:

- Introducing a market segmentation approach that accommodates the diverse needs of business markets
- Expanding the functionality of our Web-based delivery channel for both cash management and trade services
- Introducing new trade products and services as well as expanding trade alliances to meet clients' international trade requirements while effectively managing risk
- Leveraging our cash management sales and service leadership position

Revenues decreased \$38 million or 11% from 2001. Excluding the \$89 million gain on the formation of the Moneris Solutions joint venture in 2001, revenues increased \$51 million or 20%. This increase primarily reflected a change pertaining to the classification of services provided by us to Moneris Solutions, effective November 2001. Payment for services provided to Moneris Solutions are now being treated as revenues, whereas previously they were treated as cost recoveries. Excluding this factor, revenues increased 5%, reflecting growth in fee income.

(C\$ millions, taxable equivalent basis, volumes in thousands)	% change	2002	2001
Gross revenues Core gross revenues (1) Average deposits	(11)% 20 6	\$ 309 309 6,350	\$ 347 258 6,000
Payment volumes (2) Payment errors (per 10,000 payments)	12 (40)	7,440 .33	6,670 .55

- (1) Excluding special items in 2001 detailed in Table 6 on page 27.
- (2) Restated to include payment types not previously included in 2001.

# Financial priority: Revenue growth and diversification

# Highlights

- Revenues up 7%
- Operating (core) revenues up 11%, reflecting acquisitions
- Excluding recent U.S. acquisitions, operating revenues unchanged
- Net interest income up 10%
- Net interest margin of 1.93%, down four basis points
- Non-interest revenue up 5% and core non-interest revenues up 11%
- Non-interest revenue 54% of total revenues

TABLE 7 Operating revenues				
(C\$ millions, taxable equivalent basis)	2002	2001	2002 vs Increase (d	
Net interest income Non-interest revenue	\$ 7,191 8,579	\$ 6,529 8,155	\$ 662 424	10% 5
Total revenues (reported) Less: Special items (1)	15,770 -	14,684 (445)	1,086 (445)	7 n.m.
Operating revenues Less: Revenues of recent U.S. acquisitions (2)	15,770 (3,265)	,	1,531 1,530	11 88
Operating revenues, excluding recent U.S. acquisitions	\$ 12,505	\$ 12,504	\$ 1	-%

Special items in 2001 are described in Table 6 on page 27. There were no special items for 2002.

Total revenues were up \$1.1 billion or 7% from 2001. Operating, or core, revenues (which exclude \$445 million of gains from special items recorded in 2001) were up \$1.5 billion or 11% from a year ago.

As shown in the table above, revenues from recent U.S. acquisitions accounted for all of the growth in operating revenue. Excluding recent U.S. acquisitions, operating revenues were unchanged from a year ago. This compared to a decline in operating expenses of 5% (discussed in the Cost control section on page 42).

### Net interest income

Net interest income was up 10% from 2001 to \$7.2 billion. The majority of the increase stemmed from recent U.S. acquisitions. If these acquisitions are excluded, net interest income would have been up 2% due to an increase in the amount of interest-earning assets, particularly residential mortgages, which more than offset a narrower spread on deposits.

As shown in Table 8 below, the net interest margin decreased by four basis points from last year to 1.93%, reflecting a narrower spread between the prime rate and core deposit funding costs resulting from a reduction in the average Canadian prime rate to 4.15% from 6.55% in 2001.

TABLE 8 Net interest income and margin			
(C\$ millions, except percentage amounts)	2002	2001	2000
Average assets	\$ 371,700	\$ 331,600	\$ 284,100
Net interest income (1)	7,191	6,529	5,307
Net interest margin (2)	1.93%	1.97%	1.87%

Taxable equivalent basis.

We are targeting core revenue growth of 5-8% in fiscal 2003, based on our expectations that capital market activity will pick up somewhat, interest rates in Canada will rise and the Canadian and U.S. economies will grow somewhat faster than in 2002.

<sup>(2)</sup> Represents revenues of RBC Centura (now includes Eagle Bancshares, RBC Mortgage for the purposes of this discussion and analysis and what was previously SFNB), RBC Liberty Insurance and RBC Dain Rauscher (includes Tucker Anthony Sutro) and excludes Dain Rauscher Wessels, which was integrated into RBC Capital Markets in early 2002.

not meaningful.

Net interest income, on a taxable equivalent basis, as a percentage of average assets

#### TABLE 9 Net interest income on average assets and liabilities

			(1)			(0)			Average rate			
(C\$ millions, taxable equivalent basis,		erage balances		_	2000	Interest (2)	0000	2000		0000		
except percentage amounts)	2002	2001	2000	2	2002	2001	2000	2002	2001	2000		
Assets												
Deposits with banks	¢ 221	407	¢ 610	<b>.</b>	_	<b>A</b> 10	<b>.</b>	1.010/	4.000/	2.500/		
Canada International	\$ 331 15,395	\$ 427 16,168	\$ 612 13,888	\$	6 476	\$ 18 813	\$ 22 802	1.81% 3.09	4.22% 5.03	3.59% 5.77		
IIICIIIationai			·									
	15,726	16,595	14,500		482	831	824	3.06	5.01	5.68		
Securities												
Trading account	66,631	53,477	40,669		1,945	2,143	1,519	2.92	4.01	3.74		
Available for sale (3)	25,583	21,623	19,471	1	l,170	1,170	1,107	4.57	5.41	5.69		
Held to maturity	_	-	1,057		_	-	71	-	_	6.72		
	92,214	75,100	61,197	3	3,115	3,313	2,697	3.38	4.41	4.41		
Assets purchased under reverse repurchase agreements	35,463	29,591	21,729		651	1,163	1,078	1.84	3.93	4.96		
Loans (4)												
Canada												
Residential mortgage	65,901	62,449	59,860		3,903	4,087	3,891	5.92	6.54	6.50		
Personal	26,631	28,089	26,949	1	1,734	2,325	2,290	6.51	8.28	8.50		
Credit card	4,354	4,586	3,559		519	556	405	11.92	12.12	11.38		
Business and government	30,217	33,890	34,381	1	1,291	1,281	1,506	4.27	3.78	4.38		
	127,103	129,014	124,749		7,447	8,249	8,092	5.86	6.39	6.49		
International	41,846	33,232	24,927	3	3,016	3,783	3,446	7.21	11.38	13.82		
	168,949	162,246	149,676	10	0,463	12,032	11,538	6.19	7.42	7.71		
Total interest-earning assets	312,352	283,532	247,102	14	1,711	17,339	16,137	4.71	6.12	6.53		
Non-interest-bearing deposits with banks	1,753	1,188	930									
Customers' liability under acceptances	8,515	9,890	10,281									
Other assets	51,365	39,025	27,724									
Allowance for credit losses	(2,285)	(2,035)	(1,937)									
Total assets	\$ 371,700	\$ 331,600	\$ 284,100	\$ 14	1,711	\$ 17,339	\$ 16,137	3.96%	5.23%	5.68%		
Liabilities and shareholders' equity												
Deposits (5)												
Canada	\$ 111,880	\$ 110,228	\$ 107,533		2,964	\$ 4,712		2.65%	4.27%	4.71%		
International	108,849	90,459	71,024	2	2,745	4,000	3,997	2.52	4.42	5.63		
	220,729	200,687	178,557	5	5,709	8,712	9,057	2.59	4.34	5.07		
Obligations related to securities sold short	19,563	16,358	14,195		797	654	656	4.07	4.00	4.62		
Obligations related to assets sold			44.000									
under repurchase agreements	19,630	19,892	11,873		414	894	653	2.11	4.49	5.50		
Subordinated debentures Other interest bearing liabilities	7,089 5,546	6,972	5,129		406	410 140	344 120	5.73 3.50	5.88 4.60	6.71 3.94		
Other interest-bearing liabilities	5,546	3,042	3,042		194	140	120	3.50	4.60	3.94		
Total interest-bearing liabilities	272,557	246,951	212,796	7	7,520	10,810	10,830	2.76	4.38	5.09		
Non-interest-bearing deposits	21,540	20,732	17,509									
Acceptances	8,515	9,890	10,281									
Other liabilities	50,526	38,092	30,811									
	353,138	315,665	271,397	7	7,520	10,810	10,830	2.13	3.42	3.99		
Shareholders' equity												
Preferred	1,682	2,036	1,978									
Common	16,880	13,899	10,725									
Total liabilities and shareholders' equity	\$ 371,700	\$ 331,600	\$ 284,100	\$ 7	7,520	\$ 10,810	\$ 10,830	2.02%	3.26%	3.81%		
Net interest income as a % of total average assets	\$ 371,700	\$ 331,600	\$ 284,100	\$ 7	7,191	\$ 6,529	\$ 5,307	1.93%	1.97%	1.87%		
Net interest income as a % of total												
average interest-earning assets												
Canada	\$ 199,066	\$ 186,480	\$ 180,429	\$ 6	5,537	\$ 5,324	\$ 4,796	3.28%	2.85%	2.66%		
International	113,286	97,052	66,673		654	1,205	511	.58	1.24	.77		
Total	\$ 312,352	\$ 283,532	\$ 247,102	\$ 7	7,191	\$ 6,529	\$ 5,307	2.30%	2.30%	2.15%		
-	·			\$ 7								

 $Interest\ income\ includes\ loan\ fees\ of\ \$321\ million\ (2001-\$328\ million;\ 2000-\$274\ million).\ The\ taxable\ equivalent\ adjustment\ is\ based\ on\ the\ Canadian\ tax\ rate\ of\ 38.5\%$ (2)  $(2001-41.5\%;\ 2000-42.8\%)$  and U.S. federal tax rate of 39.5%.

Tax-exempt securities had average balances of \$6,729 million (2001 – \$6,752 million; 2000 – \$2,848 million), interest earned of \$233 million (2001 – \$141 million; 2000 – \$63 million) (3) and average rates of 3.46% (2001 – 2.09%; 2000 – 2.21%).

Average balances include nonaccrual loans.

Deposits include savings deposits with average balances of \$39 billion (2001 – \$38 billion; 2000 – \$34 billion), interest expense of \$.3 billion (2001 – \$.6 billion; 2000 – \$.7 billion) and average rates of .69% (2001 – 1.58%; 2000 – 2.06%). Deposits also include time deposits with average balances of \$47 billion (2001 – \$44 billion; 2000 – \$38 billion), interest expense of \$1.3 billion (2001 – \$2.0 billion; 2000 – \$2.0 billion) and average rates of 2.85% (2001 – 4.55%; 2000 – 5.26%).

TABLE 10 Change in net interest income

	2002 v Increase due to cl	(decre	ase)		2001 v Increase of due to cl	decre	ase)	
(C\$ millions, taxable equivalent basis)	average volume (1)		average rate (1)	Net change	average volume (1)		average rate (1)	Net change
Assets								
Deposits with banks								
Canada	\$ (3)	\$	(9)	\$ (12)	\$ (7)	\$	3	\$ (4)
International	(37)		(300)	(337)	122		(111)	11
Securities								
Trading account	459		(657)	(198)	507		117	624
Available for sale	196		(196)	-	118		(55)	63
Held to maturity	-		-	-	(71)		-	(71)
Assets purchased under								
reverse repurchase agreements	197		(709)	(512)	339		(254)	85
Loans								
Canada								
Residential mortgage	218		(402)	(184)	169		27	196
Personal	(116)		(475)	(591)	95		(60)	35
Credit card	(28)		(9)	(37)	123		28	151
Business and government	(147)		157	10	(21)		(204)	(225)
International	832		(1,599)	(767)	1,016		(679)	337
Total interest income	\$ 1,571	\$	(4,199)	\$ (2,628)	\$ 2,390	\$	(1,188)	\$ 1,202
Liabilities								
Deposits								
Canada	\$ 70	\$	(1,818)	\$ (1,748)	\$ 124	\$	(472)	\$ (348)
International	701		(1,956)	(1,255)	962		(959)	3
Obligations related to securities sold short	130		13	143	93		(95)	(2)
Obligations related to assets sold under								
repurchase agreements	(12)		(468)	(480)	377		(136)	241
Subordinated debentures	7		(11)	(4)	112		(46)	66
Other interest-bearing liabilities	94		(40)	54	-		20	20
Total interest expense	990		(4,280)	(3,290)	1,668		(1,688)	(20)
Net interest income	\$ 581	\$	81	\$ 662	\$ 722	\$	500	\$ 1,222

Volume/rate variance is allocated on the percentage relationship of changes in balances and changes in rates to the total net change in net interest income on a taxable equivalent basis.

### Non-interest revenue

As shown in Table 11 on page 41, non-interest revenue was up \$424 million, or 5%, from 2001, while core non-interest revenues, which exclude special items shown in Table 6 on page 27, were up \$869 million or 11%, both reflecting recent U.S. acquisitions. Core non-interest revenues were up 12% in RBC Banking, 6% in RBC Insurance and 31% in RBC Investments, largely reflecting acquisitions. Core non-interest revenues were up 8% in RBC Global Services but were down 9% in **RBC** Capital Markets.

Excluding the impact of recent U.S. acquisitions, core non-interest revenues were down \$133 million or 2%.

Partially driven by recent U.S. acquisitions, capital market fees (consisting of fees from full-service brokerage, discount brokerage and the institutional business) were up 23%, deposit and payment service charges were up 17% and investment management and custodial fees were up 8%. Mortgage banking revenues (which relate to mortgages originated in the U.S.) rose 17%, mutual fund revenues were up 4% and securitization revenues were up 38%, reflecting \$3.7 billion of residential mortgage securitizations during the year. Card service revenues

declined 2%. Despite contributions from recent U.S. acquisitions, trading revenues were down 3%. Insurance revenues were also down 3% while credit fees declined 6%. Other non-interest revenue was up \$255 million, or 68%, partially as a result of a \$77 million increase in fee revenue at RBC Dain Rauscher for the provision of back office services to other brokerage firms and a \$61 million increase in mark-to-market gains for derivative and hedging activities. These mark-to-market gains are determined in accordance with Statement of Financial Accounting Standards, Accounting for Derivative Instruments and Hedging Activities (FAS 133).

Excluding the effect of recent U.S. acquisitions, deposit and payment service charges increased by \$82 million, securitization revenues increased by \$47 million, insurance revenues increased by \$16 million, mutual fund revenues increased by \$8 million, credit fees declined by \$17 million, capital market fees declined by \$23 million, investment management and custodial fees declined by \$77 million and trading revenues declined by \$302 million.

Non-interest revenues accounted for 54% of total revenues, unchanged from 2001.

# TABLE 11 Non-interest revenue

(C\$ millions, except percentage amounts)	2002	2001	2000	2002 vs 20 Increase (dec	
Capital market fees	\$ 1,866	\$ 1,523	\$ 1,538	\$ 343	23%
Trading revenues	1,766	1,820	1,540	(54)	(3)
Investment management and custodial fees	1,179	1,096	860	83	8
Deposit and payment service charges	1,041	887	756	154	17
Mutual fund revenues	723	692	624	31	4
Card service revenues	285	290	420	(5)	(2)
Foreign exchange revenues, other than trading	277	300	299	(23)	(8)
Insurance revenues	255	263	151	(8)	(3)
Mortgage banking revenues	240	206	_	34	17
Credit fees	223	237	212	(14)	(6)
Securitization revenues	172	125	104	47	38
Gain (loss) on disposal of premises and equipment	15	22	(16)	(7)	(32)
Loss on sale of securities	(95)	(128)	(11)	33	26
Other	632	377	203	255	68
Total core	8,579	7,710	6,680	869	11
Special items (1)		445		(445)	n.m.
Total	\$ 8,579	\$ 8,155	\$ 6,680	\$ 424	5%

(1) Special items in 2001 are described in Table 6 on page 27. There were no special items for 2000 and 2002.

n.m. not meaningful

TABLE 12 Trading revenues			
(C\$ millions)	2002	2001	2000
Net interest income (1) Non-interest revenue (2)	\$ 127 1,766	\$ (68) 1,820	\$ (365) 1,540
Total	\$ 1,893	\$ 1,752	\$ 1,175
By product			
Equity	\$ 753	\$ 684	\$ 495
Fixed income and money markets (3)	876	726	378
Foreign exchange contracts (4)	263	340	301
Commodity and precious metals	1	2	1
Total	\$ 1,893	\$ 1,752	\$ 1,175

- (1) Includes interest earned on trading securities and other cash instruments held in the trading portfolios less funding costs associated with trading-related derivative and security positions.
- (2) Primarily includes realized and unrealized gains and losses on trading securities, derivative instruments and foreign exchange trading activities.
- (3) Includes Canadian government securities and corporate debt instruments, swaps, interest rate options, interest rate futures, forward rate agreements.
- (4) Includes foreign exchange spot, forward, futures and options contracts.

### Trading revenues

Trading revenues include gains and losses on securities and derivatives that arise from market-making, sales and principal trading activities. These securities and derivative positions are marked-to-market on a daily basis. A description of trading revenues included in net interest income and non-interest revenue is provided in footnotes (1) and (2) in Table 12 above.

As shown in Table 12, total trading revenues were up \$141 million or 8% in 2002. This was partially due to the acquisition of Tucker Anthony Sutro on October 31, 2001. Proprietary trading activities are strictly managed in accordance with VAR and trading limits and we continue to conduct the majority of client-related trading in the major G7 markets and currencies.

Fixed income and money market trading revenues increased by \$150 million, or 21%, largely from increases in fixed income trading volumes due to the favourable interest rate environment provided by successive central bank rate cuts and increases in derivative trading activities. Equity trading revenues increased by \$69 million, or 10%, primarily due to the inclusion of revenues from Tucker Anthony Sutro. Foreign exchange contract trading revenues declined by \$77 million, or 23%, in part due to lower trading volumes caused by increased volatility in the foreign exchange markets.

# Financial priority: Cost control

### Highlights

- Non-interest expense up 6% from 2001 and core non-interest expense up 7%, reflecting recent U.S. acquisitions
- Operating non-interest expense excluding recent U.S. acquisitions down 5%, reflecting continued cost control efforts

As shown in the table below, non-interest expense was up \$603 million or 6% and core non-interest expense (i.e., excluding special items shown in Table 6 on page 27) was up \$694 million or 7% from 2001.

Operating non-interest expense (which excludes the special items mentioned in Table 6 on page 27, the costs of SARs and retention compensation associated with acquisitions) was up \$708 million or 8% in 2002

Non-interest expense of recent U.S. acquisitions was \$2.7 billion, up \$1.1 billion in 2002. The large increase is primarily due to the inclusion of a full year of expenses for RBC Centura, which was acquired on June 5, 2001, and expenses relating to the acquisition of Tucker Anthony Sutro, which was acquired on October 31, 2001. Excluding recent U.S. acquisitions, operating non-interest expense was down \$411 million or 5% from 2001. Further excluding goodwill amortization expense not associated with recent U.S. acquisitions, operating non-interest expense was down \$261 million, or 3%, in 2002.

From a segment perspective, by excluding expenses of recent U.S. acquisitions, operating expenses for RBC Investments would have been down \$133 million or 8%, for RBC Banking down \$113 million or 3% and for RBC Insurance down \$10 million or 5%. The decline in RBC Banking's expenses reflects ongoing success with its cost control initiatives initially implemented in 1999, while the reduction in RBC Investments largely reflects lower variable compensation in the weaker capital markets environment and cost control efforts. The decrease in RBC Insurance expenses partially reflects the cessation of goodwill amortization on November 1, 2001.

Operating expenses for RBC Capital Markets were down \$140 million or 8%, whereas operating expenses at RBC Global Services were up \$63 million or 13%. The reductions at RBC Capital markets, similar to the reductions at RBC Investments, were the result of lower variable compensation and continuing cost control. The increase in RBC Global Services costs was affected by a change that became effective November 2001, pertaining to the classification of services provided by us to Moneris Solutions, a card processing joint venture in which we have a 50% interest. Payments for services provided to Moneris Solutions are now being treated as revenues, whereas previously they were treated as cost recoveries. Also, expenses were impacted by the July 2001 acquisition of Perpetual Fund Services. Excluding this acquisition, and

Operating non-interest expense

the change in classification of services provided to Moneris Solutions, operating expenses at RBC Global Services increased by 2%.

Human resources costs increased by \$589 million or 10% in 2002, largely the result of a \$464 million or 17% increase in salaries expense and a \$100 million or 14% increase in benefits expense. The increase in salaries expense is primarily due to the acquisition of RBC Centura and Tucker Anthony Sutro. Pension benefit expense increased by \$129 million this year primarily due to a decrease in the fair value of plan assets due to weak equity markets, settlement costs on pension-related matters with Royal Trust pension plan members and increases in the interest cost on the benefit obligation. Furthermore, our defined contribution pension expenses were higher due to changes to our U.S. plan design and the launch of our Canadian defined contribution plan.

Other postretirement benefits expense decreased by \$39 million this year primarily as a result of an \$87 million charge that was taken in 2001 following the review of certain pension and other related future benefit plans. No similar charge was taken this year.

Retention compensation costs declined by \$18 million to \$158 million despite the addition of \$45 million of retention compensation costs pertaining to Tucker Anthony Sutro. We expect total retention compensation costs to fall to approximately \$87 million in 2003 and \$53 million in 2004. SAR expenses rose slightly during the year. SARs are discussed in Note 16 on page 89, and their costs are determined based upon the change in our share price and the vesting, which occurs over time.

Communications costs increased by \$111 million or 16%, equipment costs were up \$81 million or 12% and occupancy costs increased by \$72 million or 10%. These increases largely relate to the inclusion of a full year of expenses for RBC Centura Bank, which was acquired on June 5, 2001 and Tucker Anthony Sutro, which was acquired on October 31, 2001.

Excluding expenses from recent U.S. acquisitions, equipment costs would have been up \$51 million or 9%, human resource costs down \$147 million or 3%, amortization of goodwill and other intangibles down \$147 million or 87%, other costs down \$121 million or 12%, occupancy costs down \$24 million or 4%, professional fees down \$23 million or 7% and communications costs would have been unchanged.

(150)

7,595

7,334

(150)

(261)

n.m.

(3)%

(C\$ millions)	2002	2001		vs 2001 e (decrease)
Non-interest expense	\$ 10,244	\$ 9,641	\$ 603	6%
Less: Special items (1)		(91)	(91)	n.m.
Core non-interest expense	10,244	9,550	694	7
Less: Costs of SARs	(27)	(23)	4	17
RBC Dain Rauscher retention compensation (2)	(158)	(176)	(18)	(10)
Operating expenses	10,059	9,351	708	8
Less: Non-interest expense of recent U.S. acquisitions (3)	(2,725)	(1,606)	1,119	70
Operating expenses, excluding recent U.S. acquisitions	7,334	7,745	(411)	(5)

Operating expenses, excluding recent U.S. acquisitions and goodwill amortization

(1) Special items in 2001 are described in Table 6 on page 27. There were no special items in 2002.

Less: Amortization of goodwill not associated with recent U.S. acquisitions

- (2) Includes Dain Rauscher Wessels for both periods and Tucker Anthony Sutro in 2002 only.
- (3) Represents non-interest expense of RBC Centura (now includes Eagle Bancshares, RBC Mortgage for the purposes of this discussion and analysis and what was previously SFNB), RBC Liberty Insurance and RBC Dain Rauscher (includes Tucker Anthony Sutro) including goodwill amortization expense of \$102 million in 2001 (nil in 2002), but excluding retention compensation costs and Dain Rauscher Wessels, which was integrated into RBC Capital Markets in early 2002.

n.m. not meaningful.

TABLE 13

### Outlook

In 2003, we expect to grow operating expenses at a lower rate than operating revenues.

TABLE 14 Non-interest expense									
(C\$ millions, except percentage amounts)		2002		2001		2000		2002 vs 20 Increase (dec	
Human resources									
Salaries	\$	3,189	\$	2,725	\$	2,319	\$	464	17%
Variable compensation	•	2,095	,	2,056	•	1,839	•	39	2
Acquisition related retention compensation		158		176		_,		(18)	(10)
Benefits		794		694		485		100	14
SARs		27		23		52		4	17
		6,263		5,674		4,695		589	10
Occupancy		0,203		3,074		+,033		303	10
Occupancy Net premises rent		587		553		384		34	6
·		70		55		68		15	27
Premises repairs and maintenance		- 1		91		81		12	
Depreciation		103		91					13
Property taxes		11				15		5	83
Energy		17		11		22	_	6	55
		788		716		570		72	10
Equipment									
Office and computer rental and maintenance		467		375		376		92	25
Depreciation		285		296		288		(11)	(4)
· · ·		752		671		664		81	12
Communications									
Telecommunication		350		283		225		67	24
Marketing and public relations		211		180		173		31	17
Postage and courier		121		108		170		13	12
Stationery and printing		108		108		127		-	12
Stationery and printing									
		790		679		695	-	111	16
Professional fees		419		390		267	_	29	7
Amortization of goodwill		-		252		80		(252)	n.m.
Amortization of other intangibles		72		36		11		36	100
Other									
Business and capital taxes		129		171		134		(42)	(25)
Travel and relocation		144		121		85		23	19
Employee training		46		43		38		3	7
Donations		41		35		26		6	17
Other		800		762		363		38	5
		1,160		1,132		646		28	2
Total core		10,244		9,550		7,628		694	7
Special items (1)				91		7,020		(91)	n.m.
·									
Total	\$	10,244	\$	9,641	\$	7,628	\$	603	6%

<sup>(1)</sup> Special items in 2001 are described in Table 6 on page 27. There were no special items for 2000 and 2002.

### Continuing our focus on cost control

The cost control initiatives undertaken in 2002 and in prior years are continuing to yield favourable results as reflected in the 5% decline in operating expenses, excluding recent U.S. acquisitions, shown in Table 13.

RBC Banking surpassed its stated objective of no non-interest expense growth in 2002, reducing non-interest expense by \$107 million or 3%, excluding recent U.S. acquisitions. Its success is due to favourable results from a number of initiatives, including the following.

*Increasing focus on fraud prevention.* This led to over \$50 million of savings realized this year.

Eliminating duplication and other process inefficiencies. As the result of integrating the credit card business into RBC Royal Bank's product and sales structure, over \$10 million in cost savings were realized during 2002.

Integration of certain functions of SFNB, RBC Builder Finance and RBC Mortgage into RBC Centura. The successful integration of certain functions resulted in the realization of 100% of the three-year cost savings target of US\$70 million, nearly two years ahead of schedule.

Integration of certain functions of RBC Centura into RBC Royal Bank. A portion of RBC Centura call centre services has been reallocated to the RBC Royal Bank call centres in Canada, whereby over half of RBC Centura inbound calls are now handled by call centres in Canada. RBC Centura is also expecting to realize over \$7 million of cost savings in 2003 from the integration of certain operations of Eagle Bancshares.

Moving into 2003, RBC Banking is developing a common business framework enabled by e-technologies. We believe that this streamlined model will drive transformational cost reductions by providing standardized and flexible solutions across segments, channels and products. This initiative is expected to generate cost savings commencing in 2004.

n.m. not meaningful

During 2002, RBC Insurance realized cost savings by insourcing the provision of technology and infrastructure support to the RBC Systems & Technology group and by outsourcing its payroll function to an external payroll service provider. Also, RBC Liberty Insurance completed the migration and consolidation of the business insurance software and outsourcing assets acquired from Genelco Incorporated, resulting in cost eliminations. RBC Liberty Insurance is also in the process of migrating to the desktop and server operating environments used by the rest of our enterprise. These changes will result in lower costs and will leverage best practices.

RBC Investments' cost-cutting program, initiated in 2001 to offset the effects of market weakness, will continue into 2003. This segment continues to seek ways to permanently reduce non-interest expense. For example, by working with the Institutional & Investor Services unit of RBC Global Services, RBC Global Private Banking was able to realize cost savings through the sourcing of its fund management processing.

RBC Dain Rauscher achieved cost savings from the continued integration of Tucker Anthony Sutro. Cost savings are being realized through a number of initiatives, including reducing overlapping positions and leveraging scale opportunities that already exist in RBC Dain Rauscher's platform. RBC Dain Rauscher also achieved cost savings through the rationalization of parts of its business in response to poor market conditions. To date, cost savings realized from these initiatives have exceeded US\$30 million. Cost savings pertaining to the completion of the integration of Tucker Anthony Sutro into RBC Dain Rauscher are expected to be another US\$30 million in 2003.

RBC Capital Markets maintained a focused cost control effort in 2002 in response to the continued weak market conditions. Expense reductions were achieved through the execution of a number of initiatives including continued integration of Capital Market Services businesses in Canada and the U.S., targeted reductions in costs associated with the management of our loan portfolio, technology support and technology capital expenditures. In 2003, RBC Capital Markets will continue its focus on cost control.

RBC Global Services is a scale business with relatively high fixed costs. To achieve cost savings, this segment is focusing on improving operational efficiency by increasing revenue to achieve economies of scale and through continued improvements in its technology infrastructure. Revenue increases will be achieved through organic revenue growth and targeted acquisitions. Acquisitions will provide opportunities for cost savings through integration.

In addition to each platform undertaking its own cost containment initiatives, we have an E2 (efficiency and effectiveness) effort underway for RBC Financial Group. The primary thrust of the E2 initiative is to eliminate duplication between platforms and to identify centres of expertise that can be leveraged to enhance operational efficiency and revenue growth. To date, this initiative has identified over 55 projects that could result in cost savings and additional revenue.

TABLE 15 Taxes			
(C\$ millions, except percentage amounts)	2002	2001	2000
Income taxes			
Consolidated statement of income	\$ 1,415	\$ 1,350	\$ 1,412
Taxable equivalent adjustment	40	32	28
	1,455	1,382	1,440
Other taxes			
Goods and services and sales taxes	224	221	208
Payroll taxes	245	237	188
Provincial capital taxes	107	146	108
Property taxes (1)	11	6	16
Business taxes	22	25	26
Insurance premium taxes	22	21	11
	631	656	557
Total	\$ 2,086	\$ 2,038	\$ 1,997
Effective income tax rate (2)	32.0%	34.7%	38.8%
Effective total tax rate (3)	41.0%	44.5%	47.3%

- Includes amounts netted against non-interest revenue regarding investment properties
- Income taxes reported in the consolidated statement of income, as a percentage of net income before income taxes.
- Total income taxes and other taxes as a percentage of net income before income taxes and other taxes expressed on a taxable equivalent basis.

### Income and other taxes

Income and other taxes shown in Table 15 above were \$2,086 million in 2002, comprising income taxes of \$1,455 million (including a taxable equivalent adjustment) and other taxes of \$631 million. Income taxes increased by \$73 million from 2001, largely due to higher net income before tax. Other taxes declined by \$25 million largely as a result of a decrease in the amount of provincial capital taxes paid.

As shown above, the effective income tax rate decreased from 34.7% in 2001 to 32.0% in 2002, reflecting a reduction in federal and provincial tax rates in Canada.

In addition to the income and other taxes reported in the consolidated statement of income, the bank recorded income tax benefits of \$7 million in 2002 (\$451 million in 2001) in shareholders' equity as shown in Note 14 on page 87.

# Financial priority: Strong credit quality

## **Highlights**

- Business and government loans and acceptances decreased from 42% of total loans and acceptances in 2001 to 39%
- Nonaccrual loans down 7%
- Nonaccrual loans to total loans and acceptances down from 1.36% to 1.27%
- Provision for credit losses stable at \$1.1 billion
- Allocated specific provision ratio of .50%, down slightly from .52%
- Net charge-offs ratio of .71%, up from .55%
- Allowance for credit losses down slightly from \$2.4 billion to \$2.3 billion

### Loan portfolio

During 2002, the loan portfolio performed well in a very challenging environment, reflecting changes we have made in credit practices over the last two years. In 2002, we continued our strategy of moving towards a lower-risk portfolio mix, which includes more residential mortgage loans and less corporate loans, which are riskier and more capital intensive. As shown in the charts below, business and government loans and acceptances decreased to 39% of total loans and acceptances in 2002 from 48% in 1998. This compares to a ratio of 42% in 2001.

We buy credit protection to offset losses that may result from the potential credit deterioration of particular counterparties and to manage exposure. As at October 31, 2002, we had \$1 billion of credit protection in place including \$.2 billion in each of the telecommunication, energy and financial services sectors.

The portion of our business and government credit exposure rated investment grade increased slightly during 2002 from 69% to 70%. Business and government includes our small business portfolio, which is generally rated lower than larger businesses.

Table 16 on page 47 and Table 21 on page 52 provide a detailed breakdown of loans and acceptances. Business and government loans and acceptances declined \$5.6 billion in Canada and \$1.4 billion internationally, with a \$2.3 billion reduction outside of the U.S., partially offset by a \$.9 billion increase in the U.S. The overall decrease is driven by the ongoing business strategy of exiting non-core client relationships in RBC Capital Markets. We do not engage in subprime lending in the U.S.

In Canada, there were no significant increases in any of the sectors other than the automotive sector where the increase was due to the reclassification of approximately \$.8 billion of loans from transportation and environment. The largest reduction was in energy (\$1.4 billion).

In the U.S., portfolio increases took place in energy (\$1.1 billion) and commercial real estate (\$.8 billion), partially offset by a decrease in industrial products (\$.5 billion). The largest share of the increase in the

energy sector was in power generation. The commercial real estate increase includes \$.2 billion of loans acquired as a result of the Eagle Bancshares acquisition.

Outside North America, loans decreased by \$2.3 billion, including reductions in financial services, energy and industrial products. The overall reductions reflect focused de-marketing of Asia-Pacific loans, including Japan.

Telecommunication loans outstanding globally decreased by 22% to \$1.7 billion at October 31, 2002. Non-investment grade telecommunication loans were \$.9 billion, down from 59% of the portfolio to 49%. Currently seven telecommunication loans are classified as nonaccrual, compared to six at October 31, 2001. Approximately 90% of the original nonaccrual amount has been charged-off or specifically provided for. This results in a nonaccrual amount of \$41 million, net of allowances, at the end of 2002.

At October 31, 2002, loans outstanding to the power generation sub-sector within the energy sector were \$2.0 billion, of which 48% were investment grade. The nonaccrual amount of \$74 million (net of allowances) related to three accounts.

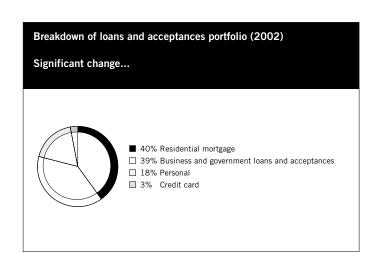
For additional discussion of loans, see the Balance sheet and capital management section on page 58.

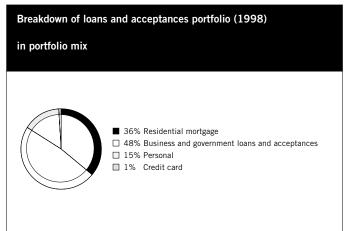
### Nonaccrual loans

Loans are generally classified as nonaccrual, meaning the accrual of interest is discontinued, under conditions described in Note 1 on page 72.

As indicated in Table 17 on page 48, nonaccrual loans decreased \$177 million during the year to \$2,288 million. This decline reflects a slowdown in net additions (\$1,280 million versus \$1,912 million in 2001) and increased charge-offs (\$1,457 million versus \$1,125 million in 2001).

Nonaccrual loans decreased in both the consumer and the business and government loan portfolios.





In the consumer portfolio, nonaccrual loans decreased by \$67 million to \$437 million. Canada saw a large decrease (\$75 million), resulting from overall portfolio improvement due to recent initiatives such as the implementation of an advanced risk modeling technology in order to optimize risk-reward and the optimization of credit policies and procedures (including the implementation of new origination models and new credit management and collection procedures).

Business and government nonaccrual loans fell \$110 million to \$1,851 million. This consisted of reductions in Canada (\$276 million) and the U.S. (\$50 million), offsetting increases in other international (\$216 million). Nonaccrual loans in the Canadian transportation and environment sector fell \$136 million due to a significant single name returning to performing status. There were also decreases in commercial real estate loans (\$72 million) and small business loans (\$56 million). The U.S. saw a net decrease resulting from reductions in the telecommunication sector (\$195 million), driven by significant charge-offs. This decrease was partially offset by an increase in the energy and media and cable sectors. Each of these two sectors was impacted by single individual accounts. New nonaccrual loans in Argentina contributed to an increase in other international.

Nonaccrual loans as a percentage of related loans and acceptances (before deducting the allowance for loan losses) decreased from 1.36% to 1.27%.

#### Provision for credit losses

The provision for credit losses is charged to income by an amount necessary to bring the allowance for credit losses to a level determined appropriate by management, as discussed in the Allowance for credit losses section below.

The provision for credit losses was \$1,065 million in 2002, down \$54 million from 2001, as shown in Table 18 on page 49.

We acquire credit protection on portions of our portfolio by entering into credit derivative contracts. We also provide protection through credit derivatives to various counterparties. This year's provision for credit losses included amounts related to a telecommunication account and an energy account that were classified as nonaccrual and were partially offset by gains of \$102 million and \$13 million, respectively, on related credit derivatives. These amounts were recorded in non-interest revenues in accordance with FAS 133. We had also provided credit protection through derivatives to counterparties with respect to a large U.S. telecommunication company, which defaulted during the year, leading to a mark-to-market loss of \$69 million.

In the consumer portfolio, the allocated specific provision increased by \$25 million to \$430 million. Business and government loans showed a slight decrease of \$9 million to \$635 million. This comprises decreases in Canada of \$166 million, partially offset by increases in the U.S. of \$52 million and other international of \$105 million. The decreases in Canada are spread across various industries. In the U.S., there was an increase in the energy and information technology sectors, partially offset by decreases in commercial real estate and telecommunication. The increase in U.S. energy (\$107 million) is due to a single account.

The allocated specific provision amounted to .50% (.48% net of effect of credit derivatives) of average loans, acceptances and reverse repurchase agreements, down from .52% in 2001. Under Canadian GAAP, the ratio was .51%, down from .53% in 2001 and compared to a 2002 objective of .45–.55%.

### Outlook

In light of the continued economic and global political uncertainty that we face, we expect a specific provision for credit losses ratio of .45–.55% (using Canadian GAAP) in 2003, which is unchanged from our 2002 objective.

### Allowance for credit losses

The allowance for credit losses is maintained at a level that management believes is sufficient to absorb probable losses in the loan and off-balance sheet portfolios. The individual elements as well as the overall allowance are evaluated on a quarterly basis. This evaluation is based on continuing assessments of problem accounts, recent loss experience and changes in other factors, including the composition and quality of the portfolio, economic conditions and regulatory requirements. The allowance is increased by the provision for credit losses, which is charged to income, and decreased by the amount of charge-offs net of recoveries.

The determination of the allowance for credit losses is based upon estimates derived from historical analysis, adjusted to take into account management's judgment relating to current assumptions. Therefore, the allowance for credit losses will inevitably differ from actual losses incurred in the future. To minimize these differences, management assesses the methodology and all significant assumptions on a regular basis.

The allowance for credit losses comprises three components – allocated specific, allocated general and unallocated – as described in Note 1 on page 73.

As shown in Table 19 on page 50, the allowance for credit losses decreased \$78 million or 3% between 2001 and 2002 to \$2,314 million. During the year, charge-offs, net of recoveries, were \$1,259 million or .71% of average loans and acceptances, versus \$940 million or .55% a year ago. The allocated country risk allowance of \$31 million has been eliminated as the result of the charge-off of the related fully provisioned loans.

In 2000, we entered into an agreement with an AAA rated reinsurer to provide capital if exceptional losses occur in the bank's loan portfolio. During the year, the reinsurer was downgraded from AAA. Based on this development and an internal review by management, the agreement was not renewed for fiscal 2003.

# Credit risk concentrations

Concentration risk exists if a number of clients are engaged in similar activities, are located in the same geographic region or have comparable economic characteristics such that their ability to meet contractual obligations would be similarly affected by changes in economic, political or other conditions. Strategies to minimize concentration risk are discussed further under portfolio diversification in the Risk management section on page 55. In terms of geographic risk, Table 16 on page 47 shows that the largest domestic geographic exposure is in Ontario, comprising 35% of total loans and acceptances. Internationally, the largest concentration is in the U.S. where we have 16% of our total loans and acceptances.

As shown in Table 16 on page 47, excluding small business, the largest sector concentrations are in financial services, commercial real estate and energy, with 5%, 4% and 4% of loans and acceptances, respectively.

Table 20 on page 51 illustrates geographic risk concentrations of contractual amounts with clients outside of Canada. Only 11% of contractual amounts with clients are outside Canada and the U.S.

(C\$ millions, except percentage amounts)	2002	2	2001	2000	1999	1998	2002	1998
Canada								
Atlantic provinces (2)	\$ 9,770	\$	9,654	\$ 9,690	\$ 8,840	\$ 8,052	5.4%	5.1%
Quebec	15,190	1	3,863	16,191	14,936	14,066	8.5	8.9
Ontario	63,627	7	0,164	60,999	54,724	51,977	35.5	33.0
Prairie provinces (3)	26,989	2	25,192	29,402	25,521	23,288	15.0	14.8
British Columbia	23,367	2	22,696	25,118	23,141	22,295	13.0	14.2
Total Canada	138,943	14	1,569	141,400	127,162	119,678	77.4	76.0
Consumer								
Residential mortgage	67,700	6	64,066	61,444	58,524	55,836	37.7	35.5
Personal	25,918	2	27,202	27,207	24,353	21,814	14.5	13.9
Credit card	4,740		4,110	4,666	2,666	1,945	2.6	1.2
	98,358	9	5,378	93,317	85,543	79,595	54.8	50.6
Business and government loans and acceptances								
Small business (4)	9,470		9,788	11,701	10,334	8,452	5.3	5.4
Agriculture	4,427		4,758	4,931	4,217	3,851	2.5	2.5
Financial services	3,015		3,010	2,218	1,567	1,718	1.7	1.1
Energy	2,911		4,293	3,754	3,350	3,442	1.6	2.2
Commercial mortgages	2,468		2,635	2,961	2,635	2,434	1.4	1.5
Commercial real estate	2,393		2,325	2,594	2,400	2,523	1.3	1.6
Consumer goods	2,238		2,447	2,874	2,086	2,802	1.2	1.8
Industrial products	1,569		2,174	2,470	2,301	2,241	.9	1.4
Transportation and environment (5)	1,450		2,138	1,519	1,562	1,392	.8	.9
Automotive (5)	1,370		864	673	611	698	.8	.4
Government	1,039		1,597	1,385	2,105	1,951	.6	1.2
Media and cable (6)	994		1,510	1,120	1,135	959	.5	.6
Forest products	954		1,275	1,362	1,151	1,728	.5	1.1
Telecommunication	487		677	1,008	525	361	.3	.2
Mining and metals	361		636	897	845	750	.2	.5
Information technology	191		203	210	191	204	.1	.1
Other	5,248		5,861	6,406	4,604	4,577	2.9	2.9
	40,585	4	6,191	48,083	41,619	40,083	22.6	25.4
Total Canada	138,943	14	1,569	141,400	127,162	119,678	77.4	76.0
International								
United States	29,192	2	25,944	13,415	13,060	13,717	16.3	8.7
Europe, Middle East and Africa	6,340		7,918	6,544	6,617	13,174	3.5	8.4
Caribbean	2,018		1,856	2,059	1,502	1,573	1.1	1.0
Latin America	1,400		1,680	1,842	2,309	3,875	.8	2.5
Asia	1,004		1,328	1,781	2,417	4,550	.5	2.9
Australia and New Zealand	677		805	771	983	825	.4	.5
Total international	40,631	3	39,531	26,412	26,888	37,714	22.6	24.0
Consumer								
Residential mortgage	5,142		3,378	1,540	718	632	2.9	.4
Personal	6,038		5,309	812	902	947	3.3	.6
Credit card	174		173	_	_	_	.1	_
	11,354		8,860	2,352	1,620	1,579	6.3	1.0
Business and government loans and acceptances								
Financial services	6,542		9,347	7,912	6,937	10,896	3.6	6.9
Energy	3,731		2,994	3,051	3,887	4,702	2.1	3.0
Commercial real estate	5,124		4,082	271	464	862	2.9	.6
Consumer goods	1,383		1,699	1,111	1,411	2,756	.8	1.8
Industrial products	1,199		2,116	1,749	1,325	1,881	.7	1.2
Transportation and environment	2,442		1,571	1,487	1,975	2,296	1.4	1.5
Automotive	411		527	513 167	878 773	2,264	.2	1.4
Government Media and cable (6)	130 1,321		128 1,380	167 2,033	773 1,909	492 2,270	.1 .7	.3 1.4
Forest products	417		385	2,033 468	1,909 549	609	.2	.4
Telecommunication	1,246		1,558	2,244	1,206	1,756	.7	1.1
Mining and metals	1,192		1,071	901	881	1,323	.6	.8
Information technology	180		396	433	709	1,212	.1	.8
Other	3,959		3,417	1,720	2,364	2,816	2.2	1.8
	29,277		80,671	24,060	25,268	36,135	16.3	23.0
Total international	40,631		39,531	26,412	26,888	37,714	22.6	24.0
Total loans and acceptances	179,574		31,100	167,812	154,050	157,392	100%	100%
Allowance for loan losses	(2,203)		(2,278)	(1,871)	(1,884)	(2,026)		10070
Total	\$ 177,371	\$ 17	78,822	\$ 165,941	\$ 152,166	\$ 155,366		

<sup>(2)</sup> Includes Newfoundland and Labrador, Prince Edward Island, Nova Scotia and New Brunswick.

<sup>(3)</sup> Includes Manitoba, Saskatchewan and Alberta.

Small business loans in 2002 comprises the following industries: commercial real estate of \$1,737 million (2001 – \$1,788 million); consumer goods of \$1,583 million (2001 – \$1,665 million); industrial products of \$887 million (2001 – \$916 million); transportation and environment of \$552 million (2001 – \$605 million); automotive of \$377 million (2001 - \$434 million); forest products of \$278 million (2001 - \$296 million); energy of \$125 million (2001 - \$157 million); information technology of \$93 million (2001 - \$133 million); mining and metals of \$69 million (2001 – n.a.); financial services of \$132 million (2001 – \$96 million); media and cable of \$77 million (2001 – \$84 million); telecommunication of 34 million (2001 - 45 million); and other of 3,526 million (2001 - 3,569 million).

Commencing in 2002, certain amounts were reclassified from transportation and environmental sector grouping to the automotive group.

Includes cable loans of \$267 million in Canada in 2002 (2001 – \$330 million; 2000 – \$262 million; 1999 – \$169 million; 1998 – \$164 million) and \$634 million internationally in 2002 (2001 – \$625 million; 2000 – \$1,321 million; 1999 – \$850 million; 1998 – \$1,221 million).

TABLE 17 Nonaccrual loans	2002	2001	2000	1999	1998
(C\$ millions, except percentage amounts)	2002	2001	2000	1999	1998
Canada					
	\$ 107	\$ 124	\$ 115	\$ 77	\$ 60
Quebec	90	282	198	259	261
Ontario	471	621	572	438	543
Prairie provinces (2)	177	143	129	198	161
British Columbia	427	453	355	415	485
Total Canada	1,272	1,623	1,369	1,387	1,510
Consumer					
Residential mortgage	102	142	185	173	166
Personal	275	310	247	236	217
	377	452	432	409	383
Business and government					
Small business (3)	205	261	248	232	130
Agriculture (3)	141	111	53	62	47
Financial services	-	7	20	16	121
Energy	1	27	_	38	6
Commercial mortgages	17	22	16	25	22
Commercial real estate	23	95	90	186	182
Consumer goods	47	11	37	43	55
Industrial products	23	45	28	19	25
Transportation and environment	138	274	185	21	13
Automotive	10	18	5	1	1
Media and cable	18	43	36	42	29
Forest products	199	195	184	233	383
Telecommunication	20	_	_	2	1
Mining and metals	_	1	_	_	_
Information technology	6	11	8	13	13
Other	47	50	27	45	99
	895	1,171		978	
			937		1,127
Total Canada	1,272	1,623	1,369	1,387	1,510
International					
United States	584	626	145	41	18
Latin America	217	14	9	10	4
Europe, Middle East and Africa	115	79	46	58	59
Caribbean	71	55	48	47	62
Australia and New Zealand	26	23	-	-	_
Asia	3	14	33	127	308
LDCs	1,016	811 31	281 28	283 34	451 40
Total international	1,016	842	309	317	491
	1,010	042	309	317	431
Consumer Residential mortgage	29	37	14	14	15
Personal	31	15	-	-	-
	60	52	14	14	15
Business and government					
Financial services	77	83	41	89	90
Energy	242	3	14	23	31
Commercial real estate	75	81	4	5	12
Consumer goods	10	19	2	18	119
Industrial products	30	10	83	38	76
Transportation and environment	68	91	56	-	1
Automotive	29	33	-	5	43
Media and cable (4)	56	_	_	J -	45
Telecommunication	77	272	_	_	_
Mining and metals	128	40	11	11	8
Information technology	48	76	-	-	-
Other	116	82	84	114	96
	956	790	295	303	476
Total international	1,016	842	309	317	491
	\$ 2,288	\$ 2,465	\$ 1,678	\$ 1,704	\$ 2,001
iotai (3), (0)	ψ 2,200	ψ 2,400	φ 1,078	φ 1,704	φ ∠,001

<sup>(1)</sup> Includes Newfoundland and Labrador, Prince Edward Island, Nova Scotia and New Brunswick.

<sup>(2)</sup>  $Includes \ Manitoba, \ Saskatchewan \ and \ Alberta.$ 

Includes government guaranteed portions of nonaccrual loans of \$64 million in small business in 2002 (2001 – \$95 million; 2000 – \$101 million; 1999 – \$79 million) and \$10 million in agriculture (2001 – \$6 million; 2000 – \$6 million; 1999 – \$5 million). Prior to 1999, only the non-guaranteed portion was considered nonaccrual.

Consists entirely of cable nonaccrual loans.

Includes foreclosed assets of \$32 million in 2002 (2001 – \$37 million; 2000 – \$16 million; 1999 – \$26 million; 1998 – \$28 million).

<sup>(6)</sup> Past due loans greater than 90 days not included in nonaccrual loans was \$217 million in 2002 (2001 – \$245 million).

TABLE 18 Provision for credit losses					
(C\$ millions, except percentage amounts)	2002	2001	2000	1999	1998
Canada					
Atlantic provinces (1)	\$ 59	\$ 63	\$ 58	\$ 32	\$ 35
Quebec	(5)		22	71	63
Ontario	330	398	342	52	144
Prairie provinces (2)	86	81	64	95	53
British Columbia	59	104	40	192	132
Total Canada	529	689	526	442	427
Consumer	_				
Residential mortgage	3	8	- 201	4	9
Personal Credit card	266 135	265 125	301 102	172 55	171 28
- Credit Card					
During and assument	404	398	403	231	208
Business and government Small business	110	164	105	113	48
Agriculture	22	20	4	2	4
Financial services	(27)		_	5	113
Energy	4	17	(8)	12	1
Commercial mortgages	(5)		2	8	6
Commercial real estate	(15)		(17)	9	(30)
Consumer goods	19	2	7	11	23
Industrial products	(7)	14	2	(10)	(6)
Transportation and environment	(19)	13	56	7	(27)
Automotive	-	17	-	-	-
Media and cable	(7)		12	8	4
Forest products	4	7	(36)	81	76
Telecommunication	59	-	(1)	(32)	(29)
Mining and metals	(1)		(1)	1	_
Information technology	3	3	8	8	5
Other	(15)		(10)	(12)	31
	125	291	123	211	219
Total Canada	529	689	526	442	427
International					
United States	440	377	99	45	(7)
Latin America	57	5	2	2	(2)
Europe, Middle East and Africa Caribbean	38 6	(1)	(9)	21	10 3
Australia and New Zealand	5	4	-	_	-
Asia	(10)		(50)	20	124
Total international	536	360	45	88	128
Consumer					
Residential mortgage	7	_	-	1	1
Personal Credit card	15 4	5 2	_	-	_
- Count data	26	7	_	1	1
Business and government		,			
Financial services	21	(3)	(21)	2	36
Energy	141	(8)	(2)	_	21
Commercial real estate	4	65	1	2	(2)
Consumer goods	(2)	_	(7)	(10)	(5)
Industrial products	5	3	34	31	9
Transportation and environment	21	8	42	-	(1)
Automotive	1	7	(8)	(2)	29
Media and cable		3	-	-	-
Telecommunication	202	272	_	-	-
Mining and metals	28	7	2	15 3	-
Information technology	41 48				-
Other		(1)	4	46	40
The later of the l	510	353	45	87	127
Total international	536	360	45	520	128
Allocated specific provision Allocated country risk provision	1,065	1,049	571 -	530	555 (80)
Allocated general provision (3)	(22)	205	73	n.a.	n.a.
Total allocated provision (3) Unallocated provision (3)	1,043 22	1,254 (135)	644 47	n.a. n.a.	n.a. n.a.
Total	\$ 1,065	\$ 1,119	\$ 691	\$ 760	\$ 575
1944	÷ 1,005	Ψ 1,113	Ψ 091	Ψ /00	Ψ 5/5

Includes Newfoundland and Labrador, Prince Edward Island, Nova Scotia and New Brunswick.

<sup>(1)</sup> (2) (3)

Includes Manitoba, Saskatchewan and Alberta.

The allocated general provision and the unallocated provision together totalled \$230 million in 1999 and \$100 million in 1998. These were not separated into the allocated general and unallocated components.

TABLE 19 Allowance for credit losses										
(C\$ millions, except percentage amounts)		2002		2001		2000		1999		1998
Allowance at beginning of year	\$	2,392	\$	1,975	\$	1,900	\$	2,066	\$	2,118
Provision for credit losses		1,065		1,119		691		760		575
Charge-offs										
Canada Residential mortgage		(11)		(15)		(11)		(14)		(17)
Personal		(381)		(394)		(372)		(236)		(163)
Credit card		(172)		(169)		(150)		(65)		(52)
Business and government		(330)		(296)		(225)		(524)		(250)
		(894)		(874)		(758)		(839)		(482)
International										
Residential mortgage		(1)		(9)		-		-		-
Personal Credit card		(17) (6)		(7) (2)		_		_		_
Business and government		(506)		(233)		(81)		(229)		(29)
LDC exposures		(33)		_		_		(4)		(325)
		(563)		(251)		(81)		(233)		(354)
		(1,457)		(1,125)		(839)		(1,072)		(836)
Recoveries										
Canada Residential mortgage								2		6
Personal		68		66		44		31		26
Credit card		37		44		48		10		24
Business and government		72		58		48		66		80
		177		168		140		109		136
International		_								
Personal Credit card		2 1		1		_		_		-
Business and government		18		16		22		5		8
		21		17		22		5		8
		198		185		162		114		144
Net charge-offs		(1,259)		(940)		(677)		(958)		(692)
Acquisition of Centura Banks		-		157		-		-		-
Acquisition of Eagle Bancshares Adjustments		18 98		- 81		- 61		32		- 65
Allowance at end of year	\$	2,314	\$	2,392	\$	1,975	\$	1,900	\$	2,066
Allocation of allowance (1)	Ψ	2,314	Ψ	2,552	Ψ	1,575	Ψ	1,500	Ψ	2,000
Canada										
Residential mortgage	\$	35	\$	45	\$	46	\$	53	\$	50
Personal Credit card		429 147		447 147		403 88		344 60		156
Business and government		711		791		664		748		604
		1,322		1,430		1,201		1,205		810
International								· ·		
Residential mortgage		6		4		11		9		7
Personal		36		33		-		-		-
Credit card Business and government		5 583		5 581		322		380		359
Dustriess and government		630		623		333		389		366
Allocated allowance for loan losses (2)				2,053						
Unallocated allowance for loan losses (2)		1,952 251		2,055		1,534 337		1,594 290		n.a. n.a.
Total allowance for loan losses		2,203		2,278		1,871		1,884		2,026
Allowance for off-balance sheet and other items (3)		109		109		98		-		-
Allowance for tax-exempt securities		2	_	5		6		16		40
Total allowance for credit losses	\$	2,314	\$	2,392	\$	1,975	\$	1,900	\$	2,066
Percentage of loans and acceptances to total loans and acceptances (4) Canada										
Residential mortgage		38%		35%		37%		38%		36%
Personal		14		15		16		16		14
Credit card Business and government		3 21		2 24		3 28		2 28		1 28
		76		76		84		84		79
International		24		24		16		16		21
Total		100%		100%		100%		100%		100%

As a result of a change in methodology in 1999, the allowance for loan losses in 2002, 2001, 2000 and 1999 includes amounts for the allocated general allowance, which have been allocated to loan categories. These amounts total \$1,060 million (2001 - \$1,076 million; 2000 - \$765 million; 1999 - \$790 million) and have been allocated as follows: for Canada - residential mortgage \$20 million (2001 - \$21 million; 2000 - \$18 million; 1999 - \$11 million), personal \$266 million (2001 - \$266 million; 2000 - \$207 million; 1999 - \$174 million), credit card \$147 million (2001 - \$147 million; 2000 - \$88 million; 1999 - \$60 million), business and government \$386 million (2001 - \$385 million; 2000 - \$321 million; 1999 - \$370 million), and for International – residential mortgage \$3 million (2001 – \$2 million; 2000 and 1999 – nil), personal \$22 million (2001 – \$26 million; 2000 and 1999 – nil), credit card \$5 million (2001 – \$5 million; 2000 and 1999 – nil), business and government \$211 million (2001 – \$224 million; 2000 – \$131 million; 1999 – \$175 million). The amounts prior to 1999 do not include the allocated general allowance.

<sup>(2)</sup> The allocated general and the unallocated allowance totalled \$850 million in 1998. These were not separated into the allocated general and unallocated components prior to October 31, 1999.

Commencing in 2000, the allowance for off-balance sheet and other items was separated and reported under other liabilities. Previously, the amount was included in the allowance for loan losses. (3)

Loans and acceptances in Canada include all loans and acceptances booked in Canada, regardless of the currency or residence of the borrower.

#### Foreign outstandings (1) TABLE 20

	200	2	2001		2000		
(C\$ millions, except percentage amounts)		% of total assets		% of total assets		% of total assets	
United States – Banks Government Other	\$ 5,838 3,257 62,210		\$ 7,186 3,834 49,172	:	\$ 5,462 889 30,034		
	71,305	18.67%	60,192	16.61%	36,385	12.38%	
Western Europe							
United Kingdom – Banks Government	7,179 295		6,275 153		4,347 26		
Other	5,719		5,256		5,791		
	13,193	3.45	11,684	3.22	10,164	3.46	
France – Banks	2,061		2,378		2,379		
Government	86		68		45		
Other	831		1,176		1,552		
	2,978	.78	3,622	1.00	3,976	1.35	
Germany – Banks	5,344		5,952		5,471		
Government	318		173		1		
Other	381		559		643		
	6,043	1.58	6,684	1.84	6,115	2.08	
Netherlands	2,271	.59	2,218	.61	1,300	.44	
Switzerland	1,714	.45	1,362	.38	1,687	.57	
Other	5,658	1.49	5,244	1.45	4,305	1.47	
Central/Eastern Europe, Middle East and Africa	31,857 247	.06	30,814 469	8.50 .13	27,547 645	9.37	
Latin America	247	.00	403	.13	043	.22	
Argentina	146	.04	193	.06	324	.11	
Brazil	38	.01	71	.02	75	.02	
Chile	800	.21	836	.23	751	.26	
Mexico	493	.13	696	.19	343	.12	
Other	42	.01	174	.05	212	.07	
	1,519	.40	1,970	.55	1,705	.58	
Caribbean Bahamas	1,453	.38	1,520	.42	1,549	.53	
Other	485	.13	1,902	.52	1,952	.66	
	1,938	.51	3,422	.94	3,501	1.19	
Asia							
Japan – Banks	321		53		634		
Government Other	2,426 64		1,663 988		1,599 1,000		
	2,811	.74	2,704	.75	3,233	1.10	
Cinconous	229	.06		06			
Singapore South Korea	405	.06	217 449	.06 .12	336 338	.11 .11	
Other	38	.01	145	.04	188	.07	
	3,483	.92	3,515	.97	4,095	1.39	
Australia and New Zealand	2,842	.74	2,335	.64	1,775	.60	
Allowance for loan losses (2)	(760)	(.20)	(728)	(.20)	(441)	(.15)	
Total	\$ 112,431	29.44%	\$ 101,989	28.14%	\$ 75,212	25.58%	

Includes contractual amounts with clients in a foreign country related to: loans, accrued interest, acceptances, interest-bearing deposits with banks, securities, other interest-earning investments and other monetary assets including net revaluation gains on foreign exchange and derivative products. Local currency outstandings, whether or not hedged or funded by local

currency borrowings, are included in country exposure outstandings. Foreign outstandings are reported based on location of ultimate risk.

The allowance for loan losses includes the international component of the allocated specific, allocated general and unallocated allowance. For years prior to 2002, the allowance for loan losses also includes the allocated country risk allowance.

U.S. loans and acceptances and loan quality information (1) TABLE 21

			Loan balance			1	Nonaccrual Ioans	S	Provision for credit losses			
(C\$ millions)		2002	2001	200	0	2002	2001	2000	2002	2001	2000	
Consumer Residential mortgage Personal Credit card	\$	4,353 5,269 125	\$ 2,666 4,621 128		5 <b>\$</b> 8	16 31 -	\$ 24 15	\$ - - -	\$ 7 15 4	\$ 8 5 2	\$ - - -	
		9,747	7,415	92	3	47	39	_	26	15	_	
Business and government loans and acceptances												
Financial services		3,770	4,104	4,52	1	46	30	_	11	7	_	
Energy		2,680	1,613	1,58	2	95	_	-	107	_	_	
Commercial real estate		4,531	3,773	4	4	75	81	4	5	66	2	
Consumer goods		958	1,172	43	5	10	9	-	4	2	_	
Industrial products		974	1,513	1,10	7	30	8	68	8	3	40	
Transportation and environmental		484	788	46	9	36	48	56	5	(4)	42	
Automotive		409	408	22	1	29	33	-	1	6	_	
Government		19	23		-	_	_	-	_	_	_	
Media and cable (2)		1,107	1,038	1,78	2	56	_	-	_	3	_	
Forest products		223	98	18	1	-	_	-	_	_	_	
Telecommunication		689	835	1,13	1	77	272	-	202	272	_	
Mining and metals		70	45	10	4	-	_	-	_	_	_	
Information technology		177	299	37	4	48	76	-	41	7	_	
Other		3,354	2,820	54	1	35	30	17	30	_	15	
	1	19,445	18,529	12,49	2	537	587	145	414	362	99	
	\$ 2	29,192	\$ 25,944	\$ 13,41	5 \$	584	\$ 626	\$ 145	\$ 440	\$ 377	\$ 99	

Includes cable loans of \$522 million (2001 – \$455 million; 2000 – \$1,162 million) and cable gross nonaccrual loans of \$56 million in 2002.

C\$ millions, except percentage amounts)	2002	2001	2000	1999	1998
Nonaccrual loans Beginning of year Net additions Charge-offs and adjustments	\$ 2,465 1,280 (1,457)	\$ 1,678 1,912 (1,125)	\$ 1,704 813 (839)	\$ 2,001 743 (1,040)	\$ 1,819 628 (446
End of year	\$ 2,288	\$ 2,465	\$ 1,678	\$ 1,704	\$ 2,001
As a % of related loans and acceptances (1) Canada Residential mortgage Personal Business and government	.15% 1.06 2.36	.22% 1.14 2.75	.30% .91 1.97	.30% .97 2.24	.309 .99 2.52
International	.93 2.34	1.18 1.95	.97 1.15	1.07 1.28	1.21 1.49
Total	1.27%	1.36%	1.00%	1.11%	1.27%
Allowance for credit losses Allocated specific Allocated country risk Allocated general (2), (4)	\$ 894 - 1,169	\$ 951 31 1,185	\$ 747 28 863	\$ 786 34 790	\$ 1,176 40 n.a.
Total allocated (2) Unallocated (2)	2,063 251	2,167 225	1,638 337	1,610 290	n.a. n.a.
Total	\$ 2,314	\$ 2,392	\$ 1,975	\$ 1,900	\$ 2,066
As a % of loans and acceptances	1.2%	1.3%	1.1%	1.2%	1.3%
As a % of loans, acceptances and reverse repurchase agreements	1.0%	1.0%	1.0%	1.1%	1.1%
As a % of nonaccrual loans (coverage ratio), excluding LDCs	96%	93%	112%	112%	103%
Provision for credit losses Allocated specific Allocated country risk Allocated general (3)	\$ 1,065 - (22)	\$ 1,049 - 205	\$ 571 - 73	\$ 530 – n.a.	\$ 555 (80 n.a.
Total allocated (3) Unallocated (3)	1,043 22	1,254 (135)	644 47	n.a. n.a.	n.a. n.a.
Total	\$ 1,065	\$ 1,119	\$ 691	\$ 760	\$ 575
Allocated specific provisions as a % of average loans, acceptances and reverse repurchase agreements  Provision as a % of average loans, acceptances and reverse repurchase agreements	.50% .50	.52% .55	.31% .38	.30% .43	.31% .32
As a % of related average loans and acceptances Canada Residential mortgage Personal Credit card Business and government	-% 1.00 3.10 .32	.01% .94 2.73 .67	-% 1.12 2.87 .28	.01% .71 2.39 .49	.02% .76 1.39 .51
International	.39 1.28	.50 1.08	.39 .18	.35 .31	.35 .37
Total allocated specific provision Total provision for credit losses	.60% .60	.61% .65	.36% .43	.34%	.36%
Net charge-offs (excluding LDCs) as a % of average loans and acceptances	.69%	.55%	.42%	.61%	.24%
Net charge-offs as a % of average loans and acceptances	.71%	.55%	.42%	.62%	.45%

Loans and acceptances in Canada include all loans and acceptances booked in Canada, regardless of the currency or residence of the borrower.

The allocated general and the unallocated amounts totalled \$850 million in 1998. These were not separated into the allocated general and unallocated components. The amounts prior to 1999 do not include the allocated general allowance.

The allocated general provision and the unallocated provision totalled \$230 million in 1999, \$100 million in 1998. These were not separated into the allocated general into the allocated general and

<sup>(3)</sup> 

<sup>(4)</sup> Includes the allowance for off-balance sheet and other items.

U.S. GAAP Royal Bank of Canada

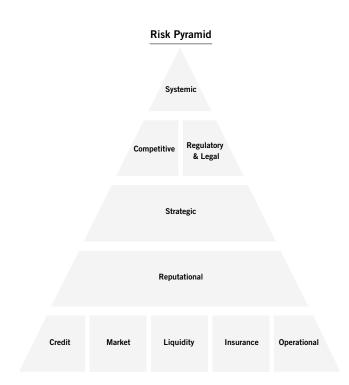
# Risk management

### Overview

The risk management function strives to build shareholder value through leadership in the strategic management of risk. Priorities include:

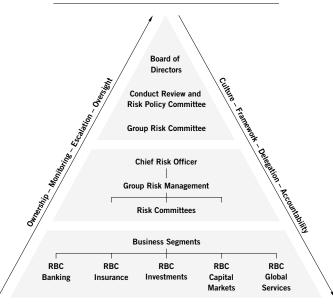
- Enhancing communication on risk and risk appetite throughout the organization
- Aligning the risk management function with our business segments
- Investing in our capabilities to better measure, understand and manage risk
- Strengthening the efficiency, accessibility and responsiveness of key risk processes and practices
- Attracting, developing and retaining a team of highly performing professionals

Our business activities expose us to the risks outlined in the risk pyramid below. We use the risk pyramid as the primary tool to identify and assess risk across the organization. It provides a common language for evaluating risk in business reviews, new business, new products, new initiatives, acquisitions or alliances. We pay particular attention to the more controllable risks along the bottom of the pyramid.



- Credit risk is the risk of loss due to a counterparty's inability to fulfill its payment obligations. It also refers to a loss in market value due to the deterioration of a counterparty's financial position. A counterparty may be an issuer, debtor, borrower, policyholder, reinsurer or guarantor.
- Market risk is the risk of loss that results from changes in interest rates, foreign exchange rates, equity prices and commodity prices.
- Liquidity risk is the risk that we are unable to generate or obtain sufficient cash or equivalents on a cost-effective basis to meet our commitments as they fall due.
- Insurance risk, relative to our insurance platform, is the risk inherent in the development, issuance and administration of insurance policies, and includes product design and pricing risk, claims administration risk, underwriting risk and liability risk.
- Operational risk is the risk of direct or indirect loss resulting from inadequate or failed technology, human performance, processes or external events. The impact of operational risk can be financial loss, loss of reputation, loss of competitive position or legal and regulatory proceedings.

### The Risk Pyramid: An organizational perspective



## An organizational perspective

The cornerstone of effective risk management is a strong risk management culture, supported by numerous strategy and policy development processes, run jointly by risk management professionals and the business segments. This partnership is designed to ensure strategic alignment of business, risk and resource issues.

Risk management professionals work in partnership with the business segments and functional units to identify risks, which are then measured, monitored and managed. In line with a group-wide portfolio management approach, portfolio analytical techniques are employed in an effort to optimize the risk-reward profile and ensure the efficient allocation of capital.

A structure of management and board committees provides oversight of the risk management process.

### The Board of Directors and Group Risk Committee

The top level of the organizational perspective risk pyramid on page 53 comprises the Board of Directors, the Conduct Review and Risk Policy Committee and Group Risk Committee. Key responsibilities are to:

- Shape, influence and communicate the organization's risk culture
- Determine and communicate the organization's risk appetite
- Define the organizational structure for Group Risk Management
- Review and approve policies for controlling risk
- Review and monitor the major risks being assumed by, or facing, the organization, providing direction as required
- Ensure there are sufficient and appropriate risk management resources across the organization against the risks being taken

### Risk management

The middle level of the organizational perspective risk pyramid on page 53 comprises the Chief Risk Officer, Group Risk Management and the various Risk Committees. The Risk Committees include the Asset/Liability Committee, U.S. Corporate Governance Committee, the Ethics and Compliance Committee, Risk Management Committee and other committees responsible for areas such as interest rate risk and trading risk. During 2002, the SPE Risk Committee was established with a mandate to review and report on the activities of SPEs. This Committee reports jointly to the Chief Risk Officer and the Chief Financial Officer to ensure compliance with SPE policies and procedures across the enterprise. See page 64 for further discussion of SPEs.

Key responsibilities are to:

- Implement and maintain an integrated enterprise-wide risk measurement, management and reporting framework
- Establish a comprehensive risk assessment and approval process including enterprise-wide policies and procedures
- Establish guidelines and risk limits to ensure appropriate risk diversification and optimization of risk-return on both a portfolio and transactional basis
- Advise the board and executive management of major risks being assumed by, or facing, the organization
- Partner with the business segments in identifying, understanding, measuring, mitigating and monitoring the risks being taken

### **Economic Capital**

Economic Capital (EC) is an estimate of the amount of equity required to underpin risks. It is calculated by determining the level of capital that is necessary to cover risks consistent with our desired solvency standard and debt ratings. EC analysis is intended to represent the shareholder's perspective and drives the optimization of shareholder returns. Calculation of EC involves a number of judgments and assumptions, and changes to them may result in different amounts of EC being computed.

EC is attributed to provide directly comparable performance measurements for each of our business activities and assist senior management in strategic planning, resource allocation and performance measurement. Capital attribution methodologies are continuously monitored to ensure risks are being consistently quantified utilizing all available information. Periodically, enhancements are made to these methodologies with the changes applied prospectively.

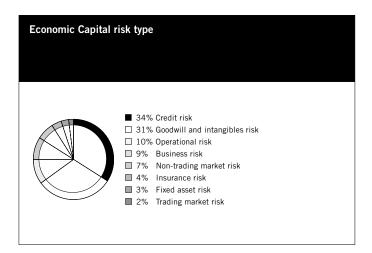
EC attribution methodology aims to:

- Cover all risks
- Ensure that a dollar of capital represents the same amount of risk wherever attributed
- Determine capital requirements in an unbiased accurate manner
- Create economically rational incentives for business managers

EC is a component in the calculation of Economic Profit (see page 26). Capital attribution strengthens risk management discipline. EC is calculated for the following eight distinct risk types: credit risk, goodwill and intangibles risk, operational risk, business risk, non-trading market risk, insurance risk, fixed asset risk and trading market risk. Credit, market insurance and operational risk are further detailed in the following sections. Business risk is the risk of loss due to variances in volumes, prices and costs caused by competitive forces, regulatory changes, and reputational and strategic risks. Goodwill and intangibles and fixed asset risks are defined as the risk that the value of these assets will be less than their net book value at a future date.

The combination of risk factors between and within risk categories and lines of business leads to some risk reduction, called diversification. These diversification benefits are passed on to our businesses. Therefore, Economic Profit and return on equity calculations are based on EC levels that include these diversification effects.

The following chart represents the proportionate EC levels by risk type for fiscal 2002.



The following sections discuss how we manage the major controllable risks including credit, market, liquidity, insurance and operational risk.

### Credit risk

Credit risk is attributed to both on-balance sheet financial instruments such as loans and acceptances and credit equivalent amounts related to off-balance sheet financial instruments.

Our approach to credit risk management preserves the independence and integrity of risk assessment while being integrated into business management processes. Policies and procedures, which are communicated throughout the organization, guide the day-to-day management of credit risk exposure and are an essential part of our business culture. The goal of credit risk management is to evaluate and manage credit risk in order to further enhance this strong credit culture.

As discussed in the credit quality section on pages 45 to 52, we have significantly enhanced our loan mix. This improvement is being achieved through our strategy of reducing exposure to non-core corporate client relationships while increasing the size of the consumer portfolio, including residential mortgages, which have very low loss rates.

We are continually adding to and improving the analytical tools used to analyze, measure and manage credit risk. This includes the use of third-party modeling tools, increased use of stress testing and enhanced management information systems.

### Risk ratings

Corporate borrowers are assigned an internal risk rating based on a detailed examination of the organization. This examination considers industry sector trends, market competitiveness, overall company strategy,

financial strength, access to funds, financial management and any other risks facing the organization. Our rating system is based on a 22-point scale.

Credit scoring models are utilized to determine a credit score for consumer and certain small business lending. The credit scores measure the relative risk of the initial extension of credit and any further increases. Consumer credit risk is monitored using statistical scoring models and payment history in order to predict portfolio behaviour.

The internal risk ratings and credit scores are assessed and updated on a regular basis.

### Portfolio diversification

Portfolio diversification is our overriding principle, therefore, our credit policies and limits are structured to ensure we are not overexposed to any given client, industry sector or geographic area.

To avoid excessive losses if any particular counterparty is unable to fulfill its payment obligations, we have established single name limits that are set according to risk ratings. In certain cases loans are syndicated in order to reduce overall exposure to a single name.

Limits are also in place to manage exposure to any particular country or sector. Each country and sector is assigned a risk rating. This risk rating considers factors common to all entities in a given country or sector yet outside the control of any individual entity. Limits are determined based on the risk rating along with our overall risk appetite and business strategy.

### Risk mitigation

In order to mitigate risk on portions of our portfolio we enter into credit derivative contracts. As at October 31, 2002, credit mitigation was in place to cover \$1.0 billion in corporate credit exposure. We also provided protection through credit derivatives to various counterparties totalling \$.3 billion as at October 31, 2002.

Loan sales are also used to mitigate risk. We seek to identify and sell loans we have made to borrowers whose risk and reward profile and borrower ratings are no longer desirable to us.

In order to respond proactively to credit deterioration and mitigate risk, a problem loan workout group with specialized expertise handles the management and collection of nonaccrual loans as well as certain accrual loans.

# Market risk

The level of market risk to which we are exposed varies continually, reflecting changing market conditions, expectations of future price and market movements and the composition of our trading and non-trading portfolios. We have established risk management policies and limits for our trading and asset/liability management activities that allow us to monitor and control the exposure to market risk resulting from these activities. We conduct trading activities over-the-counter and on exchanges in the spot, forward, futures and options markets and also participate in structured derivative transactions.

### Interest rate risk

Interest rate risk is the potential adverse impact on our earnings and economic value due to changes in interest rates. In addition to the following discussion on trading activities please see the Non-trading portfolio section on page 61.

# Credit spread risk

Credit spread risk is the potential adverse impact on our earnings and economic value due to changes in credit worthiness of persons we have credit exposure to both specifically and market-wide. We are exposed to credit spread risk through our holdings of bonds and credit derivatives. In the trading portfolio, credit spread risk arises from market-making activity as well as through proprietary trading in our credit derivatives trading unit.

#### Foreign exchange rate risk

Foreign exchange rate risk is the potential adverse impact on our earnings and economic value due to currency rate movements. We are exposed to foreign exchange rate risk in both the spot and forward foreign exchange markets and in the derivative market.

#### Equity risk

Equity risk is the potential adverse impact on our earnings due to movements in individual equity prices or general movements in the value of the stock market. We are exposed to equity risk from the buying and selling of equities as a principal in our brokerage business and our investment activities. Equity risk also results from our trading activities, including the providing of tailored equity derivative transactions to clients, arbitrage trading and proprietary trading.

### **Trading activities**

Market risks associated with trading activities are a result of market-making, positioning and sales and arbitrage activities in the interest rate, foreign exchange and equity markets. Our trading operation primarily acts as a market-maker or jobber, executing transactions that meet the financial requirements of our clients and transferring the market risks to the broad financial market. We also act as principal and take market risk proprietary positions within the authorizations granted by our Board of Directors.

We recently completed a major upgrade of our enterprise market risk management system as part of our continuous renewal process to implement best practices and enhance our risk oversight capabilities. This represents a significant milestone in our ability to assess potential for loss using modeling techniques across all risk classes in a consistent and timely manner. In November 2002, we received regulatory approval to use an internal models approach for the regulatory capital requirement on specific risk of investment grade debt portfolios.

### Value-At-Risk

Market risks associated with trading activities are managed primarily through the use of Value-At-Risk (VAR) methodology. VAR is a generally accepted risk measurement concept that uses statistical models and historical market price information to estimate within a given level of confidence the maximum loss in market value that we would experience in our trading portfolios from an adverse one-day movement in market rates and prices. Our VAR measure is based on a 99% confidence level and is an estimate of the maximum potential trading loss in 99 out of every 100 days. We use a historical simulation of the previous 500 trading day scenarios to determine VAR for our trading portfolio. The graph on page 56 shows the daily net trading revenue compared to the global trading VAR amounts for the year ended October 31, 2002. Net trading revenue is defined as the sum of the mark-to-market adjustments booked on trading positions and net interest income accrued from trading assets. During fiscal 2002, we experienced only four days of net trading losses, and we did not experience a single day with net trading losses in excess of the VAR estimate for that day.

Table 23 on the following page shows the year-end, high, average and low VAR by major risk category for our combined trading activities for the years ended October 31, 2002 and 2001. The table also shows our global VAR, which incorporates the effects of correlation in the movements of interest rates, exchange rates, equity prices and commodity prices and the resulting benefits of diversification within our trading portfolio. As the table illustrates, the average VAR in 2002 was \$11 million, the same as the average VAR in 2001. An increase in the interest rate VAR (due to the inclusion of credit spread risk within the VAR model) was offset by a reduction in risk within the equity trading portfolio.

		2002								2001							
(C\$ millions)	Y	ear-end		High		Average		Low	Y	ear-end		High		Average		Low	
Global VAR by major risk category Equity Foreign exchange and commodity Interest rate	\$	7 2 11	\$	12 9 14	\$	8 3 6	\$	6 1 2	\$	8 2 3	\$	16 6 9	\$	10 3 4	\$	6 1 2	
Global VAR (2)	\$	13	\$	18	\$	11	\$	7	\$	8	\$	18	\$	11	\$	6	

- (1) Amounts are presented on a pre-tax basis and represent one-day VAR at a 99% confidence level.
- (2) Global VAR reflects the correlation effect from each of the risk categories through diversification.

The Group Risk Management function, which is independent of the trading operations, is responsible for the daily measuring of global trading risk exposures. The function uses our VAR methodology to compare actual exposures to the limits established, to assess global risk-return trends and to alert senior management of adverse trends or positions. The function also develops and implements comprehensive risk measurement policies and risk limits that apply to trading activities.

We recognize that VAR is not an absolute measure of market risk and has its limitations since it is based on historical information only. In such circumstances, we implement other limits in order to control market liquidity risks, net position gap, term and volume for all products. This comprehensive market risk management framework is designed to ensure that an appropriate diversification of risks through policies is adopted on a global basis.

#### Back-testing

Back-testing against hypothetical profit and loss is used to monitor the statistical validity of VAR models. Hypothetical profit and loss is calculated by determining the impact of the actual one-day change in market rate or price movements on a given portfolio held constant for one day. Back-testing is performed daily across all trading portfolios. The results are submitted to OSFI on a quarterly basis. In fiscal 2002, there were two instances of the hypothetical net profit and loss exceeding the VAR. This is within the expected statistical range and supports the validity of the VAR model.

### Stress testing

We also perform analysis on the potential trading losses due to stress events as a supplementary control on our market risk exposure. This is accomplished through applying historical and internally developed scenarios to the daily trading positions to monitor the effect of extreme market movements on the value of our portfolio.

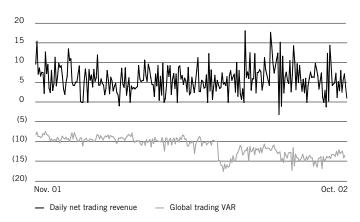
### Liquidity risk

The objective of liquidity management is to ensure we have the ability to generate or obtain sufficient cash or its equivalents on a timely and cost-effective basis to meet our commitments as they fall due. The management of liquidity risk is crucial to protecting our capital, maintaining market confidence and ensuring that we can expand into profitable business opportunities.

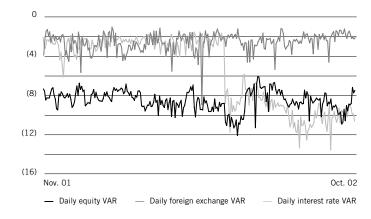
Liquidity risk is managed dynamically, exposures are continually measured, monitored and appropriately mitigated. We have developed and implemented a comprehensive liquidity management framework comprising policies, procedures, methodologies and measurements.

The Group Risk Committee and the Asset/Liability Committee provide guidance and oversight to our liquidity risk management program with the Audit Committee of the board approving our liquidity management framework and significant related policies. Corporate Treasury has global responsibility for developing liquidity management policies, strategies and contingency plans and for recommending and monitoring limits and coordinating subsidiary activities.

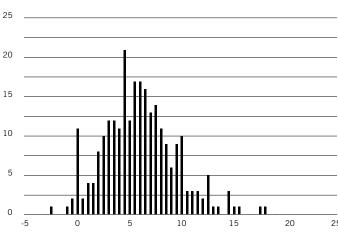
DAILY NET TRADING REVENUE VS GLOBAL TRADING VAR (C\$ millions)



GLOBAL VAR BY MAJOR RISK CATEGORY (C\$ millions)



HISTOGRAM OF DAILY NET TRADING REVENUE (number of days)



Daily net trading revenue (C\$ millions)

We have a Liquidity Crisis Team, composed of a cross-section of our senior executives. This team is responsible for the development, maintenance and success of our liquidity contingency plan. This plan would be activated in the event of a general market disruption or adverse economic developments that could destabilize our ability to meet obligations. This team meets regularly to review potential crisis scenarios and to update related action plans. Contingent liquidity exposures are identified and provisions are made to minimize possible damage through maintenance of a pool of unencumbered, high quality assets. These assets are marketable and can be immediately sold or pledged for secured borrowing and represent a dedicated and reliable source of emergency funding. In addition, a segregated portfolio of eligible securities is continuously available to support our participation in Canadian payment and settlement systems. For further information on liquidity see the Liquidity management section on page 62.

### Insurance risk

Insurance risk includes product design and pricing risk, claims administration risk, underwriting risk and liability risk.

#### Product design and pricing risk

The process of designing and pricing products includes the estimation of many factors including future investment yields, mortality, morbidity, claims experience, expenses, policy lapse rates and taxes. Product design and pricing risk is the risk that actual experience will not match the assumptions made at the time pricing was determined and to the extent they differ, financial gains or losses will occur.

This risk is managed through detailed experience studies to support pricing assumptions and independent verification of scenario testing by our actuaries. In addition a portion of the policy benefit liabilities held on the balance sheet provides for misestimation and deterioration of assumptions from those assumed in the pricing. Risk is also mitigated through reinsurance, primarily for life insurance mortality and property and casualty catastrophe risks.

### Claims administration risk

Claims administration risk is the exposure to higher than expected claims due to administrative practices in settling claims. Policies and procedures are in place that are designed to ensure that trained staff properly handle claims. There are approval limits in place to ensure that large dollar claims are handled and reviewed by experienced staff.

# **Underwriting risk**

Underwriting risk is the exposure to financial losses resulting from the inappropriate selection and acceptance of the risks to be insured. Establishing policy retention limits that vary by market and geographic location mitigates exposure to large claims.

### Liability risk

Liability risk exists when the attributes of a specific type of risk are misunderstood and improperly quantified and the liabilities established for this type of risk are inadequate. Actuaries review the assumptions used in the calculation of policy benefit liabilities on a quarterly basis.

### Operational risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed technology, human performance, processes or external events.

We endeavour to minimize operational losses by ensuring that effective infrastructure, controls, systems, and individuals are in place throughout our organization. We employ dedicated professionals who are proactive in developing and implementing new methodologies for the identification, assessment and management of operational risk.

We have developed and are currently implementing two new processes aimed at monitoring and mitigating operational risks in the organization.

#### Risk and control self-assessment (RCSA)

RCSA is a formal process of proactively identifying, documenting, assessing and managing our operational risks. Each business segment and functional unit is divided into its component activities, which become entities to be assessed. Each entity completes a workshop-based, self-assessment to determine their key risks, mitigating controls, the potential impact and likelihood of a problem occurring and the acceptability of the residual risk after existing controls are considered.

Where residual risk is deemed unacceptable, the group will agree on an action plan and timeline. The findings of the various RCSAs conducted are documented, aggregated, analyzed and reported on a group-wide basis.

#### Loss event database (LED)

LED refers to a centralized database aimed at capturing information about operational losses. The losses tracked are mapped to the entities identified in the RCSA process.

Information such as the frequency, severity and nature of operational losses are captured. This data capture will allow analysis at the business segment and enterprise level. This will lead to a better understanding of the root causes of operational losses and improved risk mitigation strategies.

# Ongoing development

Research and development efforts in the areas of quantification methodologies and key risk indicators will continue as we strive to stay at the forefront of risk management best practices.

# Financial priority: Balance sheet and capital management

# **Highlights**

- Consumer loans up 5%
- Deposits up 4%
- Internally generated capital of \$1.8 billion
- Capital ratios strengthened further
- Common share repurchases of \$764 million
- Redeemed US\$200 million of Series I and \$150 million of Series E preferred shares
- Redeemed \$400 million and issued US\$400 million of subordinated debentures

Total assets were \$382 billion at October 31, 2002, up \$19.5 billion or 5% from October 31, 2001.

Compared to October 31, 2001, securities were up \$14.3 billion or 18% and cash resources up \$3.8 billion or 22%. The growth in securities partially reflected higher levels of activity in our global equity derivatives business, which holds long and short positions in equity securities.

Total loans were up \$.4 billion or .2% from October 31, 2001, with the acquisition of Eagle Bancshares, in July 2002, contributing \$1.1 billion in loans and the acquisition of the private banking business of Barclays in June 2002, contributing \$.6 billion in loans. Consumer loans (residential mortgage, personal and credit card loans) were up \$5.5 billion or 5%. Residential mortgages were up \$5.4 billion or 8% (net of \$3.7 billion of mortgage securitizations during the year) and personal loans were down \$.5 billion or 2%. Credit card balances increased \$.6 billion or 15%, largely reflecting the maturity of \$.4 billion of credit card securitization term notes during the year. Business and government loans were down \$5.1 billion or 8%, largely reflecting planned reductions in the Canadian and U.S. corporate loan portfolios to enhance the quality of the business loan portfolio.

The \$1.0 billion increase in Other assets was largely driven by a \$2.6 billion increase in derivative-related amounts. This increase in derivative-related amounts was largely offset by a \$1.9 billion decrease in acceptances. Other – Other assets of \$13.5 billion includes \$805 million (US\$517 million) of receivables due from Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A. (Rabobank), relating to a derivative contract that is the subject of litigation with Rabobank. While the outcome of any litigation cannot be predicted with certainty, we expect to recover this amount in its entirety and accordingly have not recorded any provision for loss (for further information see Note 18 on page 91).

Total deposits were \$245 billion, up \$9.4 billion or 4% from October 31, 2001. Interest-bearing deposits were up \$8.0 billion and non-interest-bearing deposits up \$1.4 billion. Personal deposits were up \$.5 billion, business and government deposits were up \$12.3 billion or 11% and bank deposits were down \$3.4 billion or 13%. Further details on deposits are provided in Note 10 on page 83.

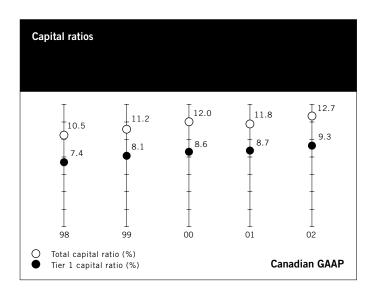
The fair value of loans and deposits differs from the respective book value due to changes in the levels of interest rates and changes in credit status. The estimated fair value of loans due from clients exceeded book values by \$2.2 billion at October 31, 2002 and \$4.4 billion at October 31, 2001. The estimated fair value of deposits owed to clients exceeded book values by \$1.5 billion at October 31, 2002 and \$2.4 billion at October 31, 2001. The net of the fair value excess of loans due from clients and the fair value excess of deposits due to clients was \$.8 billion at October 31, 2002, as shown in Note 21 on page 95. The estimated fair value of loans and deposits were in excess of book values largely due to a decline in interest rates.

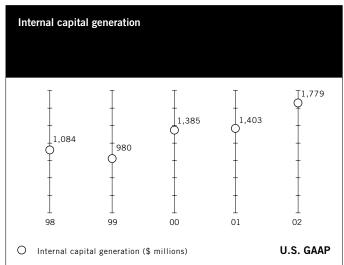
RBC Capital Trust, a closed-end trust, has a total of \$1.4 billion of transferable trust units (RBC TruCS) outstanding. RBC TruCS are reported as non-controlling interest in subsidiaries on the consolidated balance sheet and are included in Tier 1 capital under guidelines issued by OSFI.

Total balance sheet capital, which includes shareholders' equity and subordinated debentures, was \$25.7 billion at October 31, 2002, up \$.6 billion or 3% from a year ago. The most significant factor behind the increase in capital over 2001 was internal capital generation of \$1.8 billion, partially offset by net capital redemptions and net share repurchases of \$.9 billion during 2002.

As required by Statement of Financial Accounting Standards, *Employers' Accounting for Pensions* (FAS 87), we recognized in Other comprehensive income an additional pension obligation of \$276 million, net of related income taxes. The increase in additional pension obligation is primarily due to the fair value of plan assets being less than the accumulated benefit obligation for certain plans this year. Asset values declined due to weak equity markets.

We fund the pension plans in accordance with regulatory requirements, which require funding when there is a deficit on a funding basis. Different assumptions and methods are prescribed for regulatory funding purposes versus accounting purposes. Our pension plans are in a surplus position for regulatory funding purposes. Note 15 on page 88 describes the funding position for accounting purposes.





### Capital management

Capital management requires balancing the desire to maintain strong capital ratios and high debt ratings with the need to provide competitive returns to shareholders. In striving for this balance, we consider expected levels of risk-adjusted assets and balance sheet assets, future investment plans and the costs and terms of current and potential capital issues.

We are committed to maintaining strong capital ratios through internal capital generation, the issuance of capital instruments when appropriate, and controlled growth in risk-adjusted assets. We were able to achieve strong levels of internal capital generation despite weaker capital market conditions during the past year. The market environment and planned reductions of corporate loan exposures also contributed to slower growth in risk-adjusted assets, enabling us to continue repurchasing shares and redeeming some of our outstanding capital instruments. Our debt ratings continue to enhance our ability to raise capital at competitive prices.

#### Capital management activity

In fiscal 2002, we repurchased 14.3 million common shares, of which 4.5 million shares were repurchased for \$229 million under a normal course issuer bid that expired in June 2002, and 9.8 million shares were repurchased for \$513 million under a normal course issuer bid that allows for the repurchase of up to 20 million common shares, representing approximately 3% of outstanding common shares, between June 24, 2002 and June 23, 2003. During the fourth quarter of 2001, we entered into an agreement with an independent third party to execute an accelerated repurchase of six million common shares. This agreement resulted in an additional repurchase cost of \$22 million this year. In total, we spent \$764 million in connection with our share repurchases during 2002.

In November 2001, we redeemed US\$200 million of First Preferred Shares Series I and, in October 2002, redeemed \$150 million of First Preferred Shares Series E.

In November 2001, we issued US\$400 million of subordinated debentures through our European Medium Term Note Programme. In September 2002, we redeemed \$400 million of subordinated debentures.

### Regulatory capital

Capital levels for Canadian banks are regulated pursuant to guidelines issued by OSFI, based on standards issued by the Bank for International Settlements (BIS). Regulatory capital is allocated into two tiers. Tier 1 capital comprises the more permanent components of capital. The components of Tier 1 and Tier 2 capital are shown in Table 24 below.

Regulatory capital ratios are calculated by dividing Tier 1 and Total capital by risk-adjusted assets based on Canadian GAAP financial information. Risk-adjusted assets, as shown in Table 25 on page 60, are determined by applying OSFI prescribed risk weights to balance sheet assets and off-balance sheet financial instruments according to the credit risk of the counterparty. Risk-adjusted assets also include an amount for the market risk exposure associated with our trading portfolio.

Our policy is to remain well capitalized so as to provide a safety net for the variety of risks to which we are exposed to in the conduct of our business. In 1999, OSFI formally established risk-based capital targets for deposit-taking institutions in Canada. These targets are a Tier 1 capital ratio of 7% and a Total capital ratio of 10%. As at October 31, 2002, our Tier 1 and Total capital ratios were 9.3% and 12.7%, respectively, compared to 8.7% and 11.8% at October 31, 2001. We maintained capital ratios that exceeded our medium-term goals of 8.0% for the Tier 1 ratio and 11–12% for the Total capital ratio. Effective November 1, 2002, we have raised our medium-term Tier 1 capital ratio goal to 8–8.5% from 8%. Our capital ratios on a U.S. basis, calculated using guidelines issued to U.S. banks by the Board of Governors of the Federal Reserve System and using U.S. GAAP financial information, are provided in Table 24 below.

#### Pending developments

In 1999, BIS issued a proposal for a new capital adequacy framework to replace the previous Capital Accord of 1988, under which we are currently regulated. This proposal continues to be at the discussion phase. Implementation of the final proposal is not likely to occur prior to fiscal 2006.

TABLE 24 Capital ratios (1)			
(C\$ millions, except percentage amounts)	2002	2001	2000
Tier 1 capital Common equity Non-cumulative preferred shares Non-controlling interest in subsidiaries	\$ 17,238 1,545	\$ 16,141 2,024	\$ 11,504 2,037
RBC TruCS Other Goodwill	1,400 29 (4,832)	1,400 28 (4,742)	650 23 (647
	15,380	14,851	13,567
Tier 2 capital Permanent subordinated debentures Other subordinated debentures (2) General allowance (3) Non-controlling interest in subsidiaries	467 6,147 1,420	477 5,935 1,410	457 5,138 1,188 1
	8,034	7,822	6,784
Investment in insurance subsidiaries Other substantial investments First loss facility	(2,014) (368) (20)	(2,107) (387) (8)	(960) (342) (5)
Total capital	\$ 21,012	\$ 20,171	\$ 19,044
Risk-adjusted assets	\$ 165,559	\$ 171,047	\$ 158,364
Capital ratios (4) Common equity to risk-adjusted assets Tier 1 capital to risk-adjusted assets Total capital to risk-adjusted assets	10.4% 9.3% 12.7%	9.4% 8.7% 11.8%	7.3% 8.6% 12.0%
Assets-to-capital multiple (5)	17.3	17.2	15.3
U.S. basis (4), (6) Tier 1 capital to risk-adjusted assets Total capital to risk-adjusted assets Equity to assets (7)	8.5% 11.9% 4.9%	8.1% 11.2% 5.3%	7.8% 11.3% 4.5%

- (1) Using guidelines issued by the Superintendent of Financial Institutions Canada and Canadian GAAP financial information except as noted in footnote (6).
- (2) Subordinated debentures that are within five years of maturity are subject to straight-line amortization to zero during their remaining term and, accordingly, are included above at their amortized value.
- (3) The general allowance for credit losses may be included in Tier 2 capital up to a maximum of .875% (2001 .875%; 2000 .75%) of risk-adjusted assets.
   (4) On November 26, 2001, we redeemed U\$\$200 million of Non-cumulative First Preferred Shares Series I, which reduced Tier 1 capital by the same amount. On November 8, 2001, we issued U\$\$400 million of subordinated debentures, which increased Total capital by the same amount. Had these transactions taken place as at October 31, 2001, the 2001 pro forma capital ratios would have been: Tier 1 capital ratio 8.5% and Total capital ratio 12.0%. Using guidelines issued by the Board of Governors of the Federal Reserve System in the United States and U.S. GAAP financial information, the pro forma U.S. basis capital ratios would have been Tier 1 capital ratio 7.9% and Total capital ratio 11.4%.
- (5) Total assets and specified off-balance sheet financial instruments, as prescribed by the Superintendent of Financial Institutions Canada, divided by Total capital.
- (6) Using guidelines issued by the Board of Governors of the Federal Reserve System in the United States and U.S. GAAP financial information.
- (7) Average total shareholders' equity divided by average total assets.

# TABLE 25 Risk-adjusted assets (1)

<u> </u>							Risk-adjus	ted balance
(C\$ millions, except percentage amounts)			sl	Balance heet amount	Weighted average of risk weights (2)		2002	2001
Balance sheet assets								
Cash resources			\$	21,323	11%	\$	2,284	\$ 1,515
Securities								
Issued or guaranteed by Canadian or other OECD g	governments			27,712	0%		36	_
Other				66,088	11%		7,137	7,341
Residential mortgages (3)								
Insured				33,849	1%		379	383
Conventional				38,950	52%		20,168	18,511
Other loans and acceptances (3)				10 440	170/		2 000	1.010
Issued or guaranteed by Canadian or other OECD g	governments			18,448	17% 74%		3,098	1,810
Other Other assets				121,893 48,693	12%		89,836 5,692	97,553 6,114
Other assets					12/0	-	5,692	·
			\$	376,956		\$	128,630	\$ 133,227
		Credit		Credit				
	Contract amount	conversion factor		equivalent amount				
Off-balance sheet financial instruments								
Credit instruments								
Guarantees and standby letters of credit								
Financial	\$ 10,393	100%	\$	10,393	82%	\$	8,560	\$ 8,629
Non-financial	3,217	50%		1,609	100%		1,609	1,422
Documentary and commercial letters of credit	772	20%		154	97%		150	148
Securities lending	23,967	100%		23,967	3%		646	393
Commitments to extend credit								
Original term to maturity of 1 year or less	40,931	0%		_	_		-	_
Original term to maturity of more than 1 year	34,115	50%		17,058	92%		15,638	18,821
Uncommitted amounts	45,978	0%		-	-		-	_
Note issuance/revolving underwriting facilities	23	50%		12	100%	_	12	66
	\$ 159,396		<u> </u>	53,193		3	26,615	\$ 29,479
		Gross positive		Credit				
	Notional amount	replacement cost (4)		equivalent amount (5)				
Derivatives (6)								
Interest rate contracts								
Forward rate agreements	\$ 198,845	\$ 178	\$	299	21%	\$	64	\$ 114
Swaps	862,264	19,608		24,357	26%		6,323	5,617
Options purchased	55,293	563		914	28%		258	123
	1,116,402	20,349		25,570			6,645	5,854
Foreign exchange contracts								
Forward contracts	544,719	6,802		13,049	28%		3,685	3,881
Swaps	84,055	1,781		6,341	23%		1,445	1,261
Options purchased	56,204	809		1,491	29%		439	441
	684,978	9,392		20,881			5,569	5,583
Credit derivatives (7)	52,151	861		2,963	29%		858	369
Other contracts (8)	13,126	849		1,701	31%		529	617
Total derivatives before netting	\$1,866,657	31,451		51,115			13,601	12,423
Impact of master netting agreements		(20,861)		(26,930)			(7,132)	(6,339)
Total derivatives after netting		\$ 10,590	_	24,185		_	6,469	6,084
Total off-balance sheet financial instruments			\$	77,378		\$	,	\$ 35,563
General market risk						_	3,845	2,257
Total risk-adjusted assets						\$	165,559	\$ 171,047

Using guidelines issued by the Superintendent of Financial Institutions Canada and Canadian GAAP financial information.

<sup>(2)</sup> Represents the weighted average of counterparty risk weights within a particular category.

<sup>(3)</sup> Amounts are shown net of allowance for loan losses.

Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are (4) subject to daily margin requirements. Such instruments are excluded from the calculation of risk-adjusted assets as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 - \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.

Consists of (i) the total positive replacement value of all outstanding contracts, and (ii) an amount for potential future credit exposure.

<sup>(6)</sup> The notional amount of \$5,593 million (2001 – \$1,693 million) and replacement cost of \$93 million (2001 – \$49 million) of derivatives embedded in financial instruments, certain warrants and loan commitments considered as derivatives are excluded from the amounts in this table.

<sup>(7)</sup> Comprises default swaps, total return swaps and credit default baskets.

Comprises precious metals, commodity and equity-linked derivative contracts. (8)

# Asset/liability management

#### Overview

Asset/liability management comprises the evaluation, monitoring and management of our non-trading portfolio, liquidity management and funding. It is important to note that liquidity and capital resources are likely to be affected by many of the same factors which are detailed in this section of Management's discussion and analysis, the Factors discussion on pages 23 to 24 and the Risk management discussion on pages 53 to 57. Additionally, off-balance sheet financing arrangements are often integral to both liquidity and capital resources, and are discussed in detail on pages 64 to 65 of this section.

## Non-trading portfolio

Traditional banking activities, such as deposit taking and lending, expose us to market risk, of which interest rate risk, as described on page 55, is the largest component.

We actively manage the interest rate risk for the North American non-trading balance sheet and oversee all other non-trading units that have been delegated interest rate risk limits. We endeavour to adopt industry best practices and carry out the following functions:

#### **Policy**

The Conduct Review and Risk Policy Committee of the Board of Directors approves the global policies governing interest rate risk management. The policies define the acceptable limits within which risks to net interest income over a 12-month horizon and the economic value of equity are to be managed. These ranges are based on immediate and sustained  $\pm$  200 basis points parallel shifts of the yield curve. The limit for net interest income risk is 6% of projected net interest income and for economic value of equity risk is 12% of projected common equity.

#### Interest rate funds transfer pricing

We use a funds transfer pricing mechanism to centralize interest rate risk within Corporate Treasury and to ensure an economic allocation of interest income to the various business units. Funds transfer pricing at the transaction level ensures that interest rate risk is appropriately transferred to Corporate Treasury for management. The funds transfer pricing rates are market-based and aligned with risk management principles. They are supported by empirical research into client behaviour and are an integral input to the retail business pricing decisions.

# Applied research

We are dedicated to investigating best practices in instrument valuation, econometric modeling and new hedging techniques. These investigations range from evaluation of traditional asset/liability management processes to application of recent developments in quantitative methods to our processes.

We focus on developing retail product valuation models that incorporate consumer behaviour. These valuation models are typically derived through econometric estimation of consumer exercise of options embedded in retail products. The most significant embedded options are mortgage rate commitments and prepayment options. On the liability side of the balance sheet, we tend to focus on modeling administered rates and the sensitivity of liability balances to interest rate changes.

## Risk measurement

We continue to make significant investment in new technology to facilitate measurement and timely management of our interest rate risk position. A range of static and dynamic scenarios is used every week to measure our risk position based on client rates as well as funds transfer pricing rates.

Static scenarios allow us to analyze our risk at a particular point in time under various interest rate assumptions. These assumptions comprise parallel shocks as well as twists to the current yield curve. Static scenarios are employed for assessing the economic value of equity risk as well as the net interest income risk. Dynamic scenarios simulate our interest income in response to various combinations of business and market factors. Business factors include assumptions about future pricing strategies and volume and mix of new business, whereas market factors include assumptions such as changes in interest rate levels and changes in the shapes of yield curves.

We measure our risk positions for the Canadian non-trading balance sheet every week and are capable of identifying the various sources of interest rate risk.

#### Interest rate risk management

Our goal is to manage interest rate risk of the non-trading balance sheet to a targeted level, on a continual basis. We modify the risk profile of the balance sheet through proactive hedging activity.

The interest rate risk can be disaggregated into linear risk and non-linear risk based on the varying responses of the balance sheet to different interest rate movements. The linear risk is primarily managed through interest rate swaps. The non-linear risk arises mainly from embedded options in our products that allow clients to modify the maturities of their loans or deposits. Examples are a client pre-paying a personal loan or a prospective client getting a committed rate on a new mortgage before the mortgage loan takes effect. Embedded options are modeled using assumptions based on empirical research and are managed by either purchasing options or by a dynamic hedging strategy.

The performance of interest rate risk management function within Corporate Treasury is benchmarked on a total return basis. A by-product of this benchmarking exercise is a methodology that controls model risk by continuously back-testing model assumptions against actual client behaviour.

Table 26 below presents the potential impacts of 100 and 200 basis point increases and decreases in interest rates on our economic value of equity and on current earnings on our non-trading portfolio. These measures are as of October 31, 2002, and are based on assumptions made by management and validated by empirical research. The methodology assumes that no further hedging is undertaken. We have defined a risk neutral balance sheet as one where net residual assets representing equity are evenly invested over a five-year horizon. As a result of this decision, our interest rate risk profile has slightly faster re-pricing of assets than of liabilities with the duration of equity at about 2.5 years.

All interest rate measures in this section are based upon our interest rate exposures at a specific time. The exposures change continually as a result of day-to-day business activities and our risk management initiatives.

TABLE 26 Market risk measures – Non	-trading activities (1)					
		2002		20	001	
(C\$ millions)	Economic val of equity ri		Net interest income risk	omic value equity risk		Net interest income risk
100bp increase 100bp decrease	\$ (30 14		104 (151)	\$ (390) 256	\$	96 (108)
200bp increase 200bp decrease	\$ (66 34		190 (327)	\$ (842) 466	\$	179 (294)

## Liquidity management

Our liquidity management framework is designed to ensure that reliable and cost-effective sources of cash are available to satisfy current and prospective commitments, both on and off-balance sheet. The primary goals of this framework are the preservation of a large base of core client deposits, ongoing access to diversified sources of wholesale funding and the maintenance of a dedicated pool of unencumbered marketable securities that provide ready access to cash.

The Corporate Treasury function has global responsibility for the development of liquidity management policies, strategies and contingency plans and for recommending and monitoring limits within this framework. Our principal regional trading and funding platforms provide transactional support for liquidity management policies and strategies. The Group Risk Management Committee and the Asset/Liability Committee share management oversight of liquidity management and receive regular reports detailing compliance with limits and guidelines. The Audit Committee of the Board of Directors approves our liquidity management framework and significant related policies and is informed on a periodic basis about our current and prospective liquidity condition. Additionally, we have a liquidity contingency plan in place, which is maintained and administered by the Liquidity Crisis Team. Subsidiaries are responsible for managing their own liquidity in compliance with policies, practices and governing regulatory requirements.

We measure and monitor our liquidity condition from structural, tactical and contingent perspectives. The assessment of our liquidity position based on these measures reflects management estimates and judgments pertaining to the behaviour of our clients and future market conditions.

#### Structural liquidity risk management

Existing balance sheet composition can create liquidity exposure due to mismatches in effective maturities between assets and liabilities. Structural liquidity risk management addresses this type of exposure, which is measured and monitored through ongoing stress testing of our balance sheet.

We recently adopted the cash capital model to assist in the evaluation of balance sheet liquidity and in the determination of the appropriate term structure of our debt financing. This methodology provides a comprehensive, formula-based approach for the assessment of balance sheet integrity and our ability to continue as a going concern during a prolonged liquidity event, such as an unexpected withdrawal of short-term funding. The application of this model entails assigning liquidity discounts or "haircuts" to our balance sheet assets based on our assessment of the cash-generating characteristics of each asset category in the context of a sustainable business model. The illiquid component of our balance sheet assets can be determined by this analysis. Liabilities are arrayed along a stability continuum, ranging from core to volatile, on the basis of both contractual and behavioural properties in order to identify the constant elements of our funding. This analysis of our balance sheet enables us to more accurately estimate our exposure to a protracted loss of unsecured funding and to quantify our longer-term financing requirements.

## Tactical liquidity risk management

Tactical liquidity risk management addresses our normal day-to-day funding requirements and is managed by imposing limits on net funds outflows for specified periods, particularly for key short-term time horizons. Scenario analysis is performed periodically on the assumed behaviour of cash flows under varying conditions to assess funding requirements and, as required, to update assumptions and limits. Detailed reports on our principal short-term asset/liability mismatches are monitored on a daily basis to ensure compliance with the prudential limits established for overall group exposure and by major currency and geographic location. Corporate Treasury issues procedural directives to the individual units engaged in executing policy to ensure consistent application of cash flow management principles across the entire organization.

### Contingent liquidity risk management

The liquidity contingency plan identifies comprehensive action plans that would be implemented in the event of general market disruptions or adverse economic developments that could jeopardize our ability to meet commitments. Four different market scenarios, of varying duration and severity, are addressed in the liquidity contingency plan to highlight potential liquidity exposures and requisite responses. The Liquidity Crisis Team, comprising senior individuals from business and functional units, meets regularly to review and update implementation plans and to consider the need for activation in view of developments in Canada and globally.

To address potential liquidity exposures identified by our scenario analyses, we maintain a pool of segregated and unencumbered marketable securities. These high-quality assets can be readily sold or pledged for secured borrowing and represent a dedicated and reliable source of emergency funding. In addition, we maintain a separate portfolio of eligible assets to support our participation in Canadian payment and settlement systems. Liquid assets and assets purchased under reverse repurchase agreements (before pledging as detailed below) totalled \$155 billion or 41% of total assets at October 31, 2002 as compared to \$137 billion or 38% respectively at October 31, 2001. Canadian dollar liquid assets are primarily marketable securities while a material portion of our foreign currency liquid assets are issued by highly rated foreign banks. As at October 31, 2002, \$10 billion of assets had been pledged as collateral, up from \$9 billion at October 31, 2001. We have another \$39 billion in obligations related to assets sold under repurchase agreements or securities sold short at October 31, 2002, compared to \$37 billion at October 31, 2001. For further details, see Note 18 on page 92.

## Funding strategy

Diversification of funding sources is a crucial component of our overall liquidity management strategy since it expands funding flexibility, minimizes funding concentration and dependency and generally lowers financing costs. Core funding, comprising capital, longer-term liabilities and a diversified pool of personal and, to a lesser extent, commercial deposits, is the foundation of our strong structural liquidity position.

## **Credit ratings**

Our ability to access unsecured funding markets and our financing costs in such markets are primarily dependent upon maintaining acceptable credit ratings, which in turn is largely determined by the quality of our earnings, the adequacy of our capital and the effectiveness of our risk management programs. While our estimates suggest that a minor downgrade would not materially influence our funding capacity or costs, we recognize the importance of avoiding such an event and are committed to actions that should reinforce existing external assessments of the bank's financial strength. A series of downgrades could have an adverse impact on our funding capacity and on the results of our operations.

### Deposit profile

Personal deposits remain the prime source of funding for our Canadian dollar balance sheet while most foreign currency deposits originate from unsecured, "wholesale" sources, including large corporate and institutional clients and foreign commercial and central banks. Our personal deposit franchise constitutes a principal source of predictable and dependable funding. Certain commercial and institutional client groups also maintain relational balances with relatively low volatility profiles, a portion of which are considered core funding for structural liquidity purposes. Relational balances are typically maintained by commercial and corporate clients to facilitate their daily operating requirements. In some businesses, collective balances are substantial and exhibit a high degree of relative stability. We promote wholesale funding diversity and regularly review sources of short-term funds to ensure maintenance of wide

diversification by provider, product and geographic origin. In addition, we maintain an ongoing presence in different funding markets, constantly monitoring market developments and trends in order to identify opportunities or risks and to take appropriate pre-emptive actions. For further details see Note 10 on page 83.

#### Term funding sources

Long-term funding strategy is integrated with our current and estimated structural liquidity position as reflected in our cash capital position. Liquidity objectives, as well as market conditions, interest rates, credit spreads and desired financial structure, influence annual long-term funding activities, including currency mix and market concentration. Diversification into new markets and untapped investor segments is constantly evaluated against relative issuance costs. Our long-term funding sources are managed to minimize concentration by geographic location, investor segment, and currency and maturity profile. During fiscal 2002, we continued to expand our long-term funding base by issuing \$2.6 billion of senior deposit notes in various currencies and markets. Total unsecured long-term funding outstanding at October 31, 2002 was \$13.2 billion, compared with \$12.6 billion at October 31, 2001.

We use asset securitization programs as an alternative source of funding, to provide liquidity and for asset/liability management purposes. In particular, \$1.7 billion in new financing was provided during the year by the securitization and sale of government guaranteed residential mortgages (MBS). Our total outstanding MBS sold at year-end was \$2.4 billion. In addition, \$1.7 billion of our credit card receivables have been securitized through notes issued by a securitization SPE (see page 64, Special purpose entities – securitization for more details).

## Off-balance sheet

In the normal course of business, we engage in a variety of financial transactions that, under GAAP, are either not recorded on our balance sheet or are recorded on our balance sheet in amounts that differ from the full contract or notional amounts. These transactions involve, among other risks, varying degrees of market, credit and liquidity risk, which are discussed in the Risk management section on pages 53 to 57. Off-balance sheet transactions are either proprietary or client transactions, and are generally undertaken for risk management, capital management and/or funding management purposes. The types of off-balance sheet activities we undertake include issuance of credit instruments and lease commitments, derivative financial instruments and transactions with SPEs. Each of these types of activities is discussed below.

## Credit instruments

We provide credit instruments to our clients to help them meet their financing needs. Guarantees and standby letters of credit carry the same credit risk as loans and represent irrevocable assurances that we will make payments in the event that a client cannot meet its obligations to third parties. On behalf of clients, we also undertake written documentary and commercial letters of credit, authorizing a third party to draw drafts from us to a stipulated amount and typically having underlying shipments of goods as collateral. We make commitments to extend credit, which may represent unused portions of authorizations to extend credit in the form of loans, acceptances, guarantees and letters of credit. We have uncommitted amounts, which represent revocable offers by us to extend credit to a borrower, but not obligations to extend credit. We are also party to note issuance facilities (including revolving facilities), which represent underwriting agreements that enable a borrower to issue short-term debt securities. Table 27 below provides a detailed summary of our off-balance sheet credit instruments.

#### Lease commitments

We have made minimum future rental commitments for premises and equipment under long-term non-cancellable leases, which are detailed for each of the next five years and thereafter in Table 27 below. Our lease agreements do not contain any covenants that restrict our ability to pay dividends, engage in debt or equity financing transactions, or enter into additional lease agreements.

#### Derivative financial instruments

As a part of our institutional sales and trading activities, we act as counterparty to clients in transactions involving derivative financial instruments. We undertake this role to assist our clients in managing their exposure to various types of risk. We also engage in transactions involving derivative financial instruments with other counterparties to manage our exposure to interest rate, currency, credit and market risks (market risks are discussed on page 55). All derivatives are recorded at fair value on our balance sheet (fair value assumptions are discussed on page 25). Although derivative transactions are measured in terms of their notional amounts, these amounts are not recorded on our balance sheet, as the notional amounts serve as points of reference for calculating payments, and are not the actual amounts that are exchanged. Table 25 on page 60 details the notional amount, credit equivalent amount and risk-adjusted balances by derivative contract type. Note 19 on pages 93 and 94, details the notional amount of derivatives by reference to term to maturity and replacement cost, respectively.

To the extent that one or more of the derivative financial transactions we undertake involve amounts owing from third-party counterparties, we are exposed to counterparty credit risk (credit risk is discussed in more detail on page 54). Total credit risk as represented by the fair value of all derivatives that have a positive market value amounted to \$10.6 billion as at October 31, 2002, and is recorded at replacement cost on our balance sheet. Additionally, Notes 1 and 19 on pages 73 to 74 and 92 to 94, respectively, provide more detail on the accounting for derivatives.

TABLE 27 Lease commitments and credit instruments							
(C\$ millions)	٧	Vithin 1 year	1 to 3 years	Over	3 to 5 years	Over 5 years	Total
Lease commitments	\$	364	\$ 630	\$	470	\$ 754	\$ 2,218
Credit instruments							
Guarantees and standby letters of credit		4,159	6,247		1,526	1,678	13,610
Documentary and commercial letters of credit		378	236		118	40	772
Commitments to extend credit		44,832	10,624		4,233	15,357	75,046
Uncommitted amounts		814	41,121		2,835	1,208	45,978
		50,183	58,228		8,712	 18,283	135,406
Total	\$	50,547	\$ 58,858	\$	9,182	\$ 19,037	\$ 137,624

#### Special purpose entities

Special purpose entities (SPEs) are principally used to securitize financial and other assets in order to obtain access to funding, to mitigate credit risk and to manage capital. SPEs are an important part of the financial markets, providing market liquidity by facilitating investors' access to specific portfolios of assets and risks in a form that meets their investment criteria. We use SPEs to securitize a portion of our credit card receivables. We provide SPE repackaging services to clients who seek access to financial assets in a form different than what is conventionally available. We also act as an intermediary or agent for clients who want to use SPEs to securitize their own financial assets.

SPEs are typically set up for a single, discrete purpose, have a limited life and serve to legally isolate the financial assets held by the SPE from the selling organization. SPEs are not operating entities and usually have no employees. The typical SPE structure involves a company selling assets to the SPE. The SPE funds the purchase of those assets by issuing securities to investors in the form of certificates, commercial paper or other notes of indebtedness. The financial interests of investors in SPEs are usually limited to interests in the assets of the SPE, and to various forms of credit enhancement accompanying the SPE assets, which may include conditional access to a cash collateral account, overcollateralization in the form of excess assets in the SPE or a line of credit facility. Liquidity and credit facilities as well as interest rate and other swaps may be provided by financial institutions to address mismatches between the cash flows of the underlying assets and the indebtedness issued by the SPE.

We provide services to SPEs in a number of different capacities including administration of the SPEs and the underlying asset pools, as a trustee for SPEs' assets, as a liquidity or credit enhancement provider, or as a counterparty in transactions involving derivative financial instruments or as collateral manager.

We manage and monitor our direct involvement with SPEs through our SPE Risk Committee, which is comprised of representatives from functional areas including risk management, corporate treasury, finance, subsidiary governance office, law, taxation, subsidiary banking groups and human resources. This committee's key activities include formulating policies governing SPEs, reviewing new and unusual SPE transactions and monitoring the ongoing activities of SPEs.

The Financial Accounting Standards Board is currently drafting new accounting standards on the consolidation of SPEs. Since these new standards are still being drafted their impact on our balance sheet is not quantifiable but could result in us consolidating certain assets and liabilities held in our SPEs.

## Securitization of credit card receivables

We securitize some of our credit card receivables through an SPE. The SPE is funded through the issuance of senior and subordinated notes collateralized by the underlying credit card receivables. The primary economic purpose of this activity is to diversify our sources of funding and to enhance our liquidity position. Although these credit card receivables are no longer on our balance sheet, we maintain the client account and retain the relationship.

The transfer of the credit card receivables to the custodian of those assets is a sale from a legal perspective. In addition, our credit card securitization structure qualifies for sale treatment from an accounting perspective. Under FAS 140, the receivables are removed from our balance sheet resulting in a gain or loss reported in non-interest revenue. Note 7 on pages 81 and 82 provides information on our key securitization activities, including key assumptions. This SPE meets the Statement

of Financial Accounting Standard, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities* (FAS 140) criteria for a Qualifying SPE (QSPE) and, accordingly, as the transferor of the credit card receivables, we are precluded from consolidating this SPE.

We continue to service the credit card receivables sold to the QSPE. In addition, we perform an administrative role for the QSPE in which we are responsible for ensuring that the ongoing public filings of the QSPE are performed, as required, and that the investors in the QSPE's asset-backed securities receive interest and principal payments on a timely basis.

We provide first loss protection to the QSPE in two forms. Our interest in the excess spread from the QSPE is subordinate to the QSPE's obligation to the holders of its asset-backed securities. Excess spread is the residual net interest income after all other trust expenses have been paid. Therefore, our excess spread serves to absorb losses with respect to the credit card receivables before payments to the QSPE's noteholders are affected. The present value of this excess spread is reported as a retained interest within available for sale securities on our consolidated balance sheet. In addition, we provide loans to the QSPE to pay up-front expenses. These loans rank subordinate to all notes issued by the QSPE.

At October 31, 2002, total credit card receivables securitized and held off-balance sheet amounted to \$1.7 billion, compared to \$2.1 billion at October 31, 2001. The carrying value of our retained interests in securitized credit card receivables at October 31, 2002, was \$15.1 million compared to \$19.5 million in 2001, and amounts receivable under subordinated loan agreements were \$5.2 million compared to \$8.5 million in 2001.

#### Securitization of client financial assets

Within our global securitization group, our principal relationship with SPEs comes in the form of administering multi-seller asset-backed commercial paper conduit programs (multi-seller SPEs). We currently administer five multi-seller SPEs – three in Canada and two in the U.S. These five multi-seller SPEs have purchased financial assets from our clients totalling \$20.6 billion. Under current accounting standards, the five multi-seller SPEs that we administer are not consolidated on our balance sheet.

We are involved in the multi-seller SPE markets because our clients value these transactions, they offer a growing source of revenue and they generate a favorable risk-adjusted return for us. Our clients primarily utilize multi-seller SPEs to diversify their financing sources and to reduce funding costs by leveraging the value of high quality collateral.

The multi-seller SPEs purchase various financial assets from clients and finances those purchases by issuing highly rated asset-backed commercial paper. The multi-seller SPEs typically purchase the financial assets as part of a securitization transaction by our clients. In these situations, the sellers of the financial assets continue to service the respective assets and generally provide some amount of first-loss protection on the assets. We do not maintain any ownership or retained interest in these multi-seller SPEs. Instead, we provide or retain certain services such as transaction structuring and administration as specified by the multi-seller SPE's program documents and based on rating agency criteria. In addition, we provide backstop liquidity facilities and partial credit enhancement to the multi-seller SPEs. We receive market-based fee revenue from such services, which is reported as non-interest revenue. We also have no rights to, or control of, the assets owned by the multi-seller SPE.

The table below summarizes the financial assets owned by the multi-seller SPEs at fiscal years ended October 31.

#### Asset class

(C\$ millions)	2002	2001
Credit cards	\$ 4,671	\$ 3,785
Auto loans and leases	3,615	4,298
Equipment receivables	2,509	2,159
Trade receivables	2,479	2,094
Residential mortgages	2,004	1,682
Other loans	1,275	843
Dealer floor plan receivables	1,208	1,275
Consumer loans	1,196	1,114
Asset-backed securities	926	487
Other	706	579
	\$ 20,589	\$ 18,316

The commercial paper issued by each multi-seller SPE is in the SPE's own name with recourse to the financial assets owned by the multi-seller SPE. The multi-seller SPE commercial paper is non-recourse to us and non-recourse to the other multi-seller SPEs that we administer. Each multi-seller SPE is largely prohibited from issuing medium-term notes or other forms of indebtedness to finance the asset purchases. Consequently, each multi-seller SPE's commercial paper liabilities are generally equal to the assets owned by that multi-seller SPE. The small difference between each of the multi-seller SPE's assets and liabilities balances is mostly related to the discount or interest costs attributable to the commercial paper. As of October 31, 2002, the total face amount of commercial paper issued by the multi-seller SPE's equaled \$20,589 million generating \$20,534 million of cash proceeds with the difference between these amounts representing the commercial paper discount.

At fiscal years ended October 31, total commitments and amounts outstanding under liquidity and credit facilities were as shown in the following table:

Liquidity and credit facilities

	2002			20	01		
(C\$ millions)		Committed		Outstanding	Committed		Outstanding
Liquidity facilities Credit facilities	\$	22,593 7,211	\$	- -	\$ 20,614 3,856	\$	_ 
	\$	29,804	\$	_	\$ 24,470	\$	

We provide backstop liquidity facilities to the multi-seller SPEs as an alternative source of financing in the event that such SPEs are unable to access commercial paper markets, or in limited circumstances, when pre-determined performance measures of the financial assets owned by the multi-seller SPEs are not met. The terms of the backstop liquidity facilities do not require us to advance money to the multi-seller SPEs in the event of bankruptcy or to purchase non-performing or defaulted assets. None of the backstop liquidity facilities that we have provided has ever been drawn upon.

The partial credit enhancement that we provide to the multi-seller SPEs is in place to protect commercial paper investors in the event that the credit enhancement supporting the asset pools proves to be insufficient to prevent a default of one or more of the asset pools. Each of the asset pools is structured to achieve a high investment grade credit profile through credit enhancement related to each transaction. As a result, we believe that the program credit enhancements that we provide to the multi-seller SPEs present a modest amount of credit risk.

The economic exposure that we assume when we provide backstop liquidity commitments and partial credit enhancement is contingent in nature. We manage these exposures within our risk management functions in the same manner that we manage other contingent and non-contingent risk exposures. Our risk management process considers the credit, liquidity and interest rate exposure related to each of the assets. The risk exposure of each of these components individually and taken as a whole is deemed to be acceptable. All transactions are reviewed by external rating agencies. The weighted average credit quality of the assets supported by our backstop liquidity and partial credit enhancement is among the highest quality rating levels based on our internal risk rating system, which is described on page 54. The liquidity risk to us is deemed to be low based on the historical performance and high credit quality of the multi-seller SPEs' assets. Interest rate exposure is deemed to be low and is generally managed at the transaction level by passing on the funding cost variability to the securitization structures. Corporate Treasury scrutinizes contingent balance sheet risk, in effect monitoring the risk of drawdown under any of the credit facilities.

#### Creation of investment products

We use repackaging SPEs to create unique credit products to meet the needs of investors with specific requirements. As part of this process, we may enter into derivative contracts with these SPEs in order to convert various risk factors such as yield, currency or credit risk of underlying assets to meet the needs of our clients. In this role as derivative counterparty to the SPE, we assume the associated counterparty credit risk of the SPE. In order to enter into these transactions we establish an internal risk rating of the SPE and provide ongoing risk assessment and monitoring of the SPE's credit risk. As with all counterparty credit exposures, these exposures are put in place and reviewed pursuant to our normal risk management process in order to effectively manage and monitor this credit risk profile.

These SPEs often issue notes. Those notes may also be rated by external rating agencies, as well as listed on a stock exchange and are generally traded via recognized bond clearing systems. While the majority of the notes that are created in repackagings are expected to be sold on a 'buy & hold' basis, we may on occasion act as market-maker. We do not, however, provide any repackaging SPE with any guarantees or other similar support commitments. There are many functions required to create a repackaged product. We fulfill some of these functions and independent third parties or specialist service providers fulfill the remainder. Currently we act as sole arranger and swap provider for SPEs where we are involved, and in most cases as paying and issuing agent as well.

## Asset management

We act as collateral manager for several collateralized debt obligation (CDO) SPEs, which invest in leveraged bank-initiated term loans, highyield bonds and mezzanine corporate debt. As collateral manager, we are engaged by the CDO SPE, pursuant to a Collateral Management Agreement, to advise the SPE on the purchase and sale of collateral assets it holds. For these advisory services, we are paid a pre-determined marketbased fee, which is a percentage of assets held by the SPE.

The notional amount of the CDOs we managed at the end of fiscal 2002 was US\$1.6 billion (2001 - US\$1.3 billion). Although we have a nominal investment of US\$9.5 million in the "first-loss" tranche of a US\$300 million CDO, we provide no liquidity or credit support to these SPEs beyond this investment. The CDOs we manage may from time-totime purchase collateral assets originated by us or other affiliates. The program documents covering the formation and operation of the individual CDOs provide strict guidelines for the purchase of such assets.

We recognize fee income from collateral management services and, where indicated, interest income from investments in individual CDOs.

## 2001 compared to 2000

The following discussion and analysis provides a comparison of our results of operations for the years ended October 31, 2001 and 2000. This discussion should be read in conjunction with the consolidated financial statements and related Notes on pages 67 to 96. This portion of the management's discussion and analysis is based on amounts reported in the consolidated financial statements and does not exclude special items.

#### **Business segment results**

Net income from RBC Banking increased 10% to \$1,174 million in 2001 from \$1,064 million in 2000. ROE decreased 270 basis points to 16.8%.

Net income from RBC Insurance was up 68% to \$173 million in 2001, reflecting acquisitions. ROE decreased from 38.6% to 20.0% due to higher allocation of capital in light of recent acquisitions.

Net income from RBC Investments was up 23% from 2000 to \$508 million. ROE declined by 2,080 basis points to 27.0% due to higher allocation of capital as a result of recent acquisitions.

Net income from RBC Capital Markets decreased 30% to \$349 million, reflecting a large increase in the provision for credit losses. ROE declined by 1,120 basis points to 9.6%, reflecting lower net income and the higher allocation of capital for recent acquisitions.

Net income from RBC Global Services was up 44% to \$266 million reflecting fee growth from new business and value-added services added in the investor services business. ROE increased 980 basis points to 49.3%.

Other segment's net income improved to \$(35) million from \$(59) million in 2000. ROE decreased 1,600 basis points to (5.3)%.

## **Quarterly financial information**

Selected financial information for the eight most recently completed quarters is shown on page 102.

#### Net interest income

Net interest income increased 23% to \$6.5 billion in 2001 from \$5.3 billion in 2000 partially due to the acquisition of Centura Banks, in June 2001 which added more interest-bearing assets and liabilities to the balance sheet.

#### Non-interest revenue

Non-interest revenue increased 22% to 8.2 billion in 2001, accounting for 56% of total revenue.

#### Non-interest expense

Non-interest expense increased 26% to \$9.6 billion, partially reflecting the contribution of expenses from acquisitions and an increase of good-will amortization expenses associated with these acquisitions.

#### Taxes

Our income taxes for 2001 were \$1.4 billion, for an effective income tax rate of 34.7%. Income taxes were \$1.4 billion in 2000, reflecting an effective income tax rate was 38.8%.

#### **Provision for credit losses**

The provision for credit losses increased 62% to \$1,119 million in 2001 from \$691 million in 2000, largely reflecting increases in business and government provisions for credit losses. The total allowance for loan losses was \$2.3 billion or 1.3% of total loans and acceptances up from 1.1% in 2000.

# **Consolidated financial statements**

## Management's responsibility for financial reporting

The accompanying consolidated financial statements of Royal Bank of Canada were prepared by management, which is responsible for the integrity and fairness of the information presented, including the many amounts that must of necessity be based on estimates and judgments. These consolidated financial statements were prepared in accordance with United States generally accepted accounting principles. Financial information appearing throughout this Annual Report is consistent with these consolidated financial statements. Management has also prepared consolidated financial statements for Royal Bank of Canada in accordance with Canadian generally accepted accounting principles, including the accounting requirements of the Superintendent of Financial Institutions Canada, and these consolidated financial statements have also been provided to shareholders.

In discharging its responsibility for the integrity and fairness of the consolidated financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to ensure that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training of employees, policies and procedures manuals, a corporate code of conduct and accountability for performance within appropriate and well-defined areas of responsibility.

The system of internal controls is further supported by a compliance function, which ensures that the bank and its employees comply with securities legislation and conflict of interest rules, and by an internal audit staff, which conducts periodic audits of all aspects of the bank's operations.

The Board of Directors oversees management's responsibilities for financial reporting through an Audit Committee, which is composed entirely of directors who are neither officers nor employees of the bank.

This Committee reviews the consolidated financial statements of the bank and recommends them to the board for approval. Other key responsibilities of the Audit Committee include reviewing the bank's existing internal control procedures and planned revisions to those procedures, and advising the directors on auditing matters and financial reporting issues. The bank's Compliance Officer and Chief Internal Auditor have full and unrestricted access to the Audit Committee.

At least once a year, the Superintendent of Financial Institutions Canada makes such examination and enquiry into the affairs of the bank as deemed necessary to ensure that the provisions of the *Bank Act*, having reference to the safety of the depositors and shareholders of the bank, are being duly observed and that the bank is in sound financial condition.

Deloitte & Touche LLP and PricewaterhouseCoopers LLP, independent auditors appointed by the shareholders of the bank upon the recommendation of the Audit Committee, have performed an independent audit of the consolidated financial statements and their report follows. The shareholders' auditors have full and unrestricted access to the Audit Committee to discuss their audit and related findings.

Gordon M. Nixon
President & Chief Executive Officer

Peter W. Currie Vice-Chairman & Chief Financial Officer

Toronto, November 19, 2002

## Auditors' report

To the shareholders of Royal Bank of Canada

We have audited the consolidated balance sheet of Royal Bank of Canada as at October 31, 2002 and 2001, and the consolidated statements of income, changes in shareholders' equity and cash flows for each of the years in the three-year period ended October 31, 2002. These consolidated financial statements are the responsibility of the bank's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the bank as at October 31, 2002 and 2001, and the results of its operations and its cash flows for each of the years in the three-year period ended October 31, 2002, in accordance with United States generally accepted accounting principles.

We also reported separately on November 19, 2002, to the share-holders of the bank on our audit, conducted in accordance with Canadian generally accepted auditing standards, where we expressed an opinion without reservation on the October 31, 2002 and 2001, consolidated financial statements, prepared in accordance with Canadian generally accepted accounting principles, including the accounting requirements of the Superintendent of Financial Institutions Canada.

Deloitte & Touche LLP
PricewaterhouseCoopers LLP
Chartered Accountants

Toronto, November 19, 2002

Cash secures	Consolidated balance sheet		
Cash resources         2,534         1,759         15,754           Cash and due from banks         18,759         15,724         15,724           Interest-bearing deposits with banks         21,293         17,516           Securities         21,293         17,516           Securities         69,457         58,413           Available for sale         69,457         58,413           Assets purchased under reverse repurchase agreements         35,831         35,870           Loans         72,842         67,444           Residential mortgage         72,842         67,444           Personal         31,956         42,281           Business and government         4,914         4,281           Business and government         61,811         66,923           Credit card         4,914         4,283           Business and government         169,320         62,220           Obstitution         169,320         169,320         12,222           Credit card         1,525         17,177         17,177           Allowance for loan losses         8,051         9,923         2,923           Obstitution         1,525         1,528         1,524           Chear section	As at October 31 (C\$ millions)	2002	2001
Gash and due from banks (18,79 b)         \$ 2,534 b)         \$ 1,79 b)         15,72 b)         15,83 b)         15,84 b)         25,83 b)         15,84 b)         25,83 b)         15,84 b)         25,83 b)         15,83 b)         15,87 b)         25,83 b)         15,83 b)         15,87 b)         25,83 b)         15,87 b)         25,83 b)         15,87 b)         15,83 b)         15,87 b)         15,83 b)         15,87 b)         15,84 b)	Assets		
Interest-bearing deposits with banks   18,799   17,726   12,233   17,7516   12,233   17,7516	Cash resources		
	Cash and due from banks	\$ 2,534	
Securities         69,457         58,413           Trading account (pedget = 56,598 and \$4,222)         69,357         28,386         22,686           Assets purchased under reverse repurchase agreements         35,831         35,830         81,100           Loans         Personal         31,956         32,511         C7,444         4,284         4,914         4,283         22,617         C7,117         C7,117         C7,233         C1,11,17         C3,203         C2,839         C2,203         C2,273	Interest-bearing deposits with banks	18,759	15,724
Trading account (persignet - \$6,858 and \$4,2221)         58,813         58,813         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         2,585         3,5870         3,5870         3,5870         3,5870         3,5870         3,5870         3,5870         3,5870         3,5870         4,774         4,784         6,784         7,744         4,784         6,784         7,744         4,784         6,784         6,784         6,784         6,784         6,784         6,784         6,784         6,784         6,784         6,784         6,784         6,825         1,811         6,632         1,611         6,632         1,611         6,632         1,613         1,613         1,613         1,613         1,613         1,613         1,613         1,613         1,618         9,223         1,618         9,223         2,228         2,288         1,512         1,518         6,65         6,65         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61         6,61		21,293	17,516
Available for sale	Securities		
			,
Assets purchased under reverse repurchase agreements   35,871   35,870	Available for sale	25,896	22,687
Loans         Commender         72,842         67,444           Residential mortgage         72,845         32,511         23,151         Credit card         4,914         4,283         32,511         4,914         4,283         4,914         4,283         171,1523         171,175,231         171,275,231         171,275,231         47,275,233         47,275,233         47,275,233         47,275,233         47,275,233         47,275,233         47,275,233		95,353	81,100
Residential mortgage         72,842         67,444         23,1516         23,511         Codit card         4,914         4,283         Business and government         61,811         66,933         171,177         Allowance for loan losses         171,152         171,177         Allowance for loan losses         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         12,278         168,203         18,203 <td>Assets purchased under reverse repurchase agreements</td> <td>35,831</td> <td>35,870</td>	Assets purchased under reverse repurchase agreements	35,831	35,870
Personal Credit card         4,914 4,283           Business and government         61,811 66,939           Allowance for loan losses         171,232 171,177           Cuczon         169,320 168,899           Other         169,320 168,899           Customers' liability under acceptances         8,051 9,923           Derivative-related amounts         1,639 1,598           Goodwill         1,639 1,598           Goodwill         5,600 4,925           Other assets         66,56 619           Other assets         13,490 13,364           Liabilities and shareholders' equity         \$31,323 \$362,483           Liabilities and shareholders' equity         \$23,222 \$2,397           Canada         \$11,737 \$18,161           Non-interest-bearing         11,973 \$18,161           International         \$24,504 \$25,687           Other         \$25,687           Chacceptances         8,051 \$9,923           Acceptances         8,051 \$9,923           Obligations related to securities sold short         17,990 \$16,037           Obligations related to securities sold short         17,990 \$16,037           Obligations related to assets sold under repurchase agreements         21,109 \$2,086           Derivative-related amounts         32,377 \$2,94,48	Loans		
Credit card Business and government         4,914 (2,83 Business and government         6,811 (6,939 17,1,77 dec.)         171,523 171,177 dec.)         171,1523 171,177 dec.)         171,1523 171,177 dec.)         171,1523 171,177 dec.)         12,278 dec.,278 dec.,2			
Business and government         61,811 66,939           Allowance for loan losses         171,523 171,177           Cucy Commers         169,320 168,899           Other         169,320 168,899           Customers! liability under acceptances         8,051 9,923           Derivative-related amounts         16,39 1,598           Coodwill         1,639 1,598           Goodwill of the assets         16,39 1,598           Other intangibles         66,135 59,040 4,952           Other assets         13,490 1,334           Child assets         60,135 59,098           S 381,932 \$362,483         \$362,483           Liabilities and shareholders' equity         2           Canada         8           Non-interest-bearing         119,737 118,161           Interest bearing         119,737 118,161           International         2,969 2,461           Non-interest-bearing         99,112 92,668           Other         8,051 99,23           Other         8,051 99,23           Other         8,051 99,23           Other justiness bearing         11,990 16,037           Other justiness bearing         11,990 16,037           Other justiness bearing         11,990 16,037           Other ju			
Maintenance for loan losses			
Allowance for loan losses   (2,203   2,278   169,320   168,899   169,320   168,899   169,320   168,899   169,320	Business and government	61,811	66,939
Other         169,320         168,899           Customers' liability under acceptances         8,051         9,923           Derivative-related amounts         31,250         28,642           Premises and equipment         1,639         1,539         1,536           Goodwill         5,040         4,952         665         619           Other intangibles         66,135         59,098         381,932         \$ 362,483           Liabilities and shareholders' equity         Poposits           Canada         Valuation of the population of the popu	Allowance for loop loops		
Other         8,051         9,923           Customers' liability under acceptances         8,051         9,923           Derivative-related amounts         31,250         28,642           Premises and equipment         1,639         1,539           Goodwill         6,049         665         619           Other intangibles         66,155         69,098           Chief intangibles         60,135         59,098           Chards         381,932         \$ 362,483           Liabilities and shareholders' equity           Canada           Non-interest-bearing         119,737         118,161           International         119,737         118,161           International         2,969         2,461           Non-interest-bearing         9,9112         92,668           Non-interest-bearing         9,9112         92,668           Telephore         8,051         9,923           Acceptances         9,924         2,461     <	Allowance for loan losses		
Customers' liability under acceptances         8,051 (9.923 28.642)         9.023 28.642         28.642         1.539 (28.642)		169,320	168,899
Derivative-related amounts         31,250         28,642           Premises and equipment         1,639         1,598           Goodwill         5,040         4,952           Other assets         665         619           Cher assets         60,135         59,098           Liabilities and shareholders' equity         \$381,932         \$362,483           Liabilities and shareholders' equity         ****         ****           Deposits         ****         22,222         \$2,397           Interest-bearing         119,737         118,161           International         2,969         2,461           Interest-bearing         245,040         235,687           Other         ****         245,040         235,687           Other         ****         8,051         9,923           Interest-bearing         8,051         9,923         6,960           Other         ***         4,040         235,687           Other         ***         4,040         235,687           Other         ***         1,099         1,637         1,639           Obligations related to securities sold short         1,090         1,637         2,948         2,949           <	Other		2 222
Premises and equipment Goodwill Soodwill So			
Goodwill Other intangibles         5,040 655 619 100 ther assets         4,952 665 619 13,490 13,364           Other intangibles         60,135 59,098			
Other intangibles Other assets         665 13,490         619 13,490         61,35 59,098         60,135 59,098         59,098         60,135 59,098         59,098         60,135 59,098         59,098         60,135 59,098         59,098         60,135 50,248         59,098         60,135 50,248         59,098         60,098         70,098 <th< td=""><td></td><td></td><td></td></th<>			
Other assets         13,490         13,364           60,135         59,098           \$ 381,932         \$ 362,483           Liabilities and shareholders' equity           Deposits           Canada         \$ 23,222         \$ 22,397           Interest-bearing         119,737         118,161           International         2,969         2,461           Interest-bearing         99,112         92,668           Interest-bearing         99,112         92,668           Cher         245,040         235,687           Other         8,051         9,923           Acceptances         8,051         9,923           Obligations related to securities sold short         17,990         16,037           Obligations related to assets sold under repurchase agreements         21,109         20,864           Derivative-related amounts         29,821         23,979           Cher liabilities         29,821         23,979           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         2         2           Capital stock         7         7			
Canada			
\$ 381,932       \$ 362,483         Liabilities and shareholders' equity         Deposits         Canada       Non-interest-bearing       \$ 23,222       \$ 22,397         International       \$ 119,737       118,161         Non-interest-bearing       \$ 2,669       2,451         Interest-bearing       \$ 99,112       92,668         Colspan="2">Acceptances       8,051       9,923         Acceptances       8,051       9,923         Obligations related to securities sold short       \$ 11,99       20,864         Derivative-related amounts       \$ 29,821       23,979         Other liabilities       \$ 29,821       23,979         Other liabilities       \$ 29,821       23,979         Subordinated debentures       \$ 109,708       100,251         Subordinated debentures       \$ 109,708       1,515       1,990         Shareholders' equity       \$ 2,861       2,979       2,948         Copital stock       \$ 1,515       1,990       2,952         Retained earnings       \$ 1,515       1,990       2,952	Other assets		
Liabilities and shareholders' equity           Deposits         Canada           Non-interest-bearing Interest-bearing Interest Interest-bearing Interest-bea			
Deposits           Canada         \$23,222         \$2,397           Interest-bearing         119,737         118,161           Interest-bearing         2,969         2,461           Non-interest-bearing         99,112         92,668           Interest-bearing         245,040         235,687           Other         245,040         235,687           Other         8,051         9,923           Acceptances         8,051         9,923           Obligations related to securities sold short         17,990         16,037           Obigations related to assets sold under repurchase agreements         21,109         20,864           Derivative-related amounts         32,737         29,448           Other liabilities         199,708         100,251           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         2,737         2,9448           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55		\$ 381,932	\$ 362,483
Canada Non-interest-bearing International Non-interest-bearing Non-interest-bearing         119,737         118,161           Non-interest-bearing Non-interest-bearing         2,969         2,461           Non-interest-bearing         99,112         92,668           Turnerst-bearing         245,040         235,687           Other         8,051         9,923           Acceptances Obligations related to securities sold short         17,990         16,037           Obligations related to assets sold under repurchase agreements         21,109         20,864           Derivative-related amounts         32,737         29,488           Other liabilities         29,821         23,979           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         20,110         20,200         20,200           Preferred         1,515         1,990           Common (shares issued and outstanding - 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         18,755         18,205	Liabilities and shareholders' equity		
Non-interest-bearing         \$23,222         \$22,397           Interest-bearing         \$19,737         \$118,161           Non-interest-bearing         \$2,969         2,461           Interest-bearing         \$9,112         \$92,668           Cate,040         \$235,687           Other           Acceptances         \$8,051         9,923           Obligations related to securities sold short         \$17,990         \$16,037           Obligations related to assets sold under repurchase agreements         \$21,109         \$2,864           Derivative-related amounts         \$21,109         \$2,821         \$23,979           Other liabilities         \$29,821         \$23,979         \$100,251           Subordinated debentures         \$6,960         \$6,861         \$6,861           Non-controlling interest in subsidiaries         \$1,469         \$1,479           Shareholders' equity         \$2,521         \$2,9821         \$2,9821           Common (shares issued and outstanding - \$665,257,068 and \$674,020,927)         \$7,039         \$6,959           Retained earnings         \$10,473         \$9,311           Accumulated other comprehensive income         \$2,272         \$65	Deposits		
Interest-bearing   119,737   118,161     International			
International Non-interest-bearing Non-interest-bearing         2,969 99,112         2,461 92,668           Interest-bearing         245,040         235,687           Other           Acceptances         8,051 17,990         16,037 16,037 16,037 0bligations related to securities sold short         17,990 16,037 20,864 21,109         20,864 20,864 20,864 20,864 20,864           Derivative-related amounts Other liabilities         32,737 29,448 23,737         29,448 29,821         23,979           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         2         2         2         2           Preferred Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039 7,039 7,039 7,039 7,039 8,959 8,959 8,801 8,051 8,	<del>-</del>	. ,	
Non-interest-bearing         2,969 lnterest-bearing         2,461 lnterest-bearing         99,112 log-668         92,668         245,040 log-235,687         235,687         Other         Contact log-245,040 log-235,687         30 ligations related to securities sold short log-245,048 log-245,049 l	<u> </u>	119,737	118,161
Interest-bearing         99,112         92,668           245,040         235,687           Other         8,051         9,923           Acceptances         8,051         9,923           Obligations related to securities sold short         17,990         16,037           Obligations related to assets sold under repurchase agreements         21,109         20,868           Derivative-related amounts         32,737         29,484           Other liabilities         29,821         23,979           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         2         2           Capital stock         7         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55			0.461
Other         8,051         9,923           Obligations related to securities sold short         17,990         16,037           Obligations related to assets sold under repurchase agreements         21,109         20,864           Derivative-related amounts         32,737         29,448           Other liabilities         29,821         23,979           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         20,821         23,979           Capital stock         1,469         1,479           Preferred         1,515         1,990           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55	<u> </u>		
Other         Acceptances         8,051         9,923           Obligations related to securities sold short         17,990         16,037           Obligations related to assets sold under repurchase agreements         21,109         20,864           Derivative-related amounts         32,737         29,448           Other liabilities         29,821         23,979           Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         20,821         2,821         2,821         2,821         23,979           Capital stock         1,469         1,479	Interest-bearing		
Acceptances       8,051       9,923         Obligations related to securities sold short       17,990       16,037         Obligations related to assets sold under repurchase agreements       21,109       20,864         Derivative-related amounts       32,737       29,448         Other liabilities       29,821       23,979         Subordinated debentures       6,960       6,861         Non-controlling interest in subsidiaries       1,469       1,479         Shareholders' equity       2       2         Capital stock       1,515       1,990         Preferred       1,515       1,990         Common (shares issued and outstanding – 665,257,068 and 674,020,927)       7,039       6,959         Retained earnings       10,473       9,311         Accumulated other comprehensive income       (272)       (55)         18,755       18,205		245,040	235,687
Obligations related to securities sold short       17,990       16,037         Obligations related to assets sold under repurchase agreements       21,109       20,864         Derivative-related amounts       32,737       29,448         Other liabilities       29,821       23,979         Subordinated debentures       6,960       6,861         Non-controlling interest in subsidiaries       1,469       1,479         Shareholders' equity       2       2         Capital stock       1,515       1,990         Preferred       1,515       1,990         Common (shares issued and outstanding - 665,257,068 and 674,020,927)       7,039       6,959         Retained earnings       10,473       9,311         Accumulated other comprehensive income       (272)       (55         18,755       18,205	Other	0.051	0.000
Obligations related to assets sold under repurchase agreements       21,109       20,864         Derivative-related amounts       32,737       29,448         Other liabilities       29,821       23,979         Interest in subsidiaries       109,708       100,251         Subordinated debentures       6,960       6,861         Non-controlling interest in subsidiaries       1,469       1,479         Shareholders' equity         Capital stock       1,515       1,990         Preferred       1,515       1,990         Common (shares issued and outstanding – 665,257,068 and 674,020,927)       7,039       6,959         Retained earnings       10,473       9,311         Accumulated other comprehensive income       (272)       (55         18,755       18,205	·		
Derivative-related amounts Other liabilities         32,737 29,448 29,821 23,979           109,708 100,251           Subordinated debentures         6,960 6,861           Non-controlling interest in subsidiaries         1,469 1,479           Shareholders' equity         20,200 1,479           Capital stock         1,515 1,990           Preferred         1,515 1,990           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039 6,959           Retained earnings         10,473 9,311           Accumulated other comprehensive income         (272) (55           18,755 18,205			
Other liabilities         29,821         23,979           Subordinated debentures         109,708         100,251           Non-controlling interest in subsidiaries         6,960         6,861           Nareholders' equity         20			
Subordinated debentures         109,708         100,251           Non-controlling interest in subsidiaries         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         2         2           Capital stock         7         1,515         1,990           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55           18,755         18,205			
Subordinated debentures         6,960         6,861           Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         Capital stock           Preferred         1,515         1,990           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55           18,755         18,205			
Non-controlling interest in subsidiaries         1,469         1,479           Shareholders' equity         Capital stock           Preferred         1,515         1,990           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55           18,755         18,205	Subordinated debentures		
Shareholders' equity       Capital stock         Preferred       1,515       1,990         Common (shares issued and outstanding – 665,257,068 and 674,020,927)       7,039       6,959         Retained earnings       10,473       9,311         Accumulated other comprehensive income       (272)       (55         18,755       18,205			
Capital stock       1,515       1,990         Preferred       7,039       6,959         Common (shares issued and outstanding – 665,257,068 and 674,020,927)       7,039       6,959         Retained earnings       10,473       9,311         Accumulated other comprehensive income       (272)       (55         18,755       18,205		1,469	1,479
Preferred         1,515         1,990           Common (shares issued and outstanding – 665,257,068 and 674,020,927)         7,039         6,959           Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55           18,755         18,205			
Common (shares issued and outstanding – 665,257,068 and 674,020,927)       7,039       6,959         Retained earnings       10,473       9,311         Accumulated other comprehensive income       (272)       (55         18,755       18,205	·	1 515	1 990
Retained earnings         10,473         9,311           Accumulated other comprehensive income         (272)         (55           18,755         18,205			
Accumulated other comprehensive income         (272)         (55)           18,755         18,205			
<b>18,755</b> 18,205			(55)
		18,755	
		\$ 381,932	\$ 362,483

Gordon M. Nixon President & Chief Executive Officer Robert B. Peterson Director

For the year ended October 31 (C\$ millions)	2002	2001	2000
Interest income			
Loans	\$ 10,463	\$ 12,032	\$ 11,538
Trading account securities	1,945		1,519
Available for sale securities	1,130		1,150
Assets purchased under reverse repurchase agreements	651		1,078
Deposits with banks	482		824
——————————————————————————————————————	14,671	17,307	16,109
Interest expense	14,071	17,007	10,103
Deposits	5,709	8,712	9,057
Other liabilities	1,405		1,429
Subordinated debentures	406		344
Substituted descritures			
	7,520		10,830
Net interest income	7,151		5,279
Provision for credit losses	1,065	·	691
	6,086	5,378	4,588
Non-interest revenue		1.500	1 500
Capital market fees	1,866		1,538
Trading revenues	1,766		1,540
Investment management and custodial fees	1,179		860 75 <i>6</i>
Deposit and payment service charges  Mutual fund revenues	1,041 723		756 624
	723 285		
Card service revenues	285 277		420 299
Foreign exchange revenue, other than trading Insurance revenues	255	263	151
Mortgage banking revenues	240		131
Credit fees	223		212
Securitization revenues	172		104
Loss on sale of securities	(95		(11
Gain from divestitures	(55	445	(11
Other	647		187
	8,579	8,155	6,680
Non-interest expense			·
Human resources	6,263	5,696	4,695
Occupancy	788		570
Equipment	752		664
Communications	790		695
Professional fees	419	411	267
Amortization of goodwill	_	252	80
Amortization of other intangibles	72		11
Other	1,160	1,138	646
	10,244	9,641	7,628
Net income before income taxes	4,421	3,892	3,640
Income taxes	1,415		1,412
Net income before non-controlling interest	3,006	2,542	2,228
Non-controlling interest in net income of subsidiaries	108		20
Net income	\$ 2,898	\$ 2,435	\$ 2,208
Preferred share dividends	98	135	134
Net income available to common shareholders	\$ 2,800	\$ 2,300	\$ 2,074
Average number of common shares (in thousands)	672,571	641,516	606,389
Earnings per share (in dollars)	\$ 4.16		\$ 3.42
Average number of diluted common shares (in thousands)	679,153	1 '	609,865
Diluted earnings per share (in dollars)	\$ 4.12		\$ 3.40

For the year ended October 31 (C\$ millions)		2002		2001		2000
Preferred shares						
Balance at beginning of year	\$	1,990	\$	2,001	\$	1.973
Issued	Ψ	-	Ψ	250	Ψ	- 1,575
Redeemed for cancellation		(464)		(295)		_
Issuance costs, net of related income taxes		_		(3)		_
Translation adjustment on shares denominated in foreign currency		(11)		37		28
Balance at end of year		1,515		1,990		2,001
Common shares						
Balance at beginning of year		6,959		3,074		3,063
Issued		233		4,009		109
Issuance costs, net of related income taxes		(1)		(12)		_
Purchased for cancellation		(152)		(112)		(98)
Balance at end of year		7,039		6,959		3,074
Retained earnings						
Balance at beginning of year		9,311		8,314		7,495
Net income		2,898		2,435		2,208
Preferred share dividends		(98)		(135)		(134)
Common share dividends		(1,022)		(897)		(689)
Premium paid on common shares purchased for cancellation		(612)		(397)		(562)
Issuance costs, net of related income taxes		(4)		(9)		(4)
Balance at end of year		10,473		9,311		8,314
Accumulated other comprehensive income (loss), net of related income taxes						
Unrealized gains and losses on available for sale securities		202		190		(56)
Unrealized foreign currency translation gains and losses,						
net of hedging activities		(54)		(38)		(36)
Gains and losses on derivatives designated as cash flow hedges		(127)		(190)		-
Additional pension obligation		(293)		(17)		
Balance at end of year		(272)		(55)		(92)
Shareholders' equity at end of year	\$	18,755	\$	18,205	\$	13,297
Comprehensive income, net of related income taxes  Net income  Other comprehensive income  Change in unrealized gains and losses on available for sale securities	\$	2,898	\$	2,435	\$	2,208 29
Change in unrealized gams and losses on available for sale securities  Change in unrealized foreign currency translation gains and losses		(59)		473		(2)
Impact of hedging unrealized foreign currency translation gains and losses		43		(475)		4
Cumulative effect of initial adoption of FAS 133				60		-
Change in gains and losses on derivatives designated as cash flow hedges		(50)		(250)		_
Reclassification to earnings of gains and losses on cash flow hedges		113		(230)		_
Additional pension obligation		(276)		(17)		_

2,681

\$

2,239

2,472

Total comprehensive income

Consolidated statement of cash flows						
For the year ended October 31 (C\$ millions)		2002		2001		2000
Cash flows from operating activities						
Net income	\$	2,898	\$	2,435	\$	2,208
Adjustments to determine net cash provided by (used in) operating activities  Provision for credit losses		1.065		1 110		601
Depreciation		1,065 388		1,119 387		691 369
Restructuring		-		91		-
Amortization of goodwill and other intangibles		72		288		91
Deferred income taxes		45		139		(206)
Gain on sale of premises and equipment		(35)		(42)		(4)
Gain on divestitures		- (5.4)		(445)		_
Gain on loan securitizations		(54)		(29) 128		11
Loss on sale of available for sale securities Changes in operating assets and liabilities		95		128		11
Net change in accrued interest receivable and payable		(166)		(375)		110
Current income taxes		419		(460)		(434)
Derivative-related assets		(2,608)		(9,299)		(4,183)
Derivative-related liabilities		3,289	1	0,872		3,355
Trading account securities		(11,044)		(8,707)		(13,539)
Obligations related to securities sold short		1,953		3,009		(5,867)
Other		1,610		(4,920)		(215)
Net cash used in operating activities		(2,073)		(5,809)		(17,613)
Cash flows from investing activities						
Change in interest-bearing deposits with banks		(3,035)		(116)		5,125
Increase in loans, net of loan securitizations		(3,360)		(2,750)		(12,228)
Proceeds from loan securitizations		1,691		1,720		-
Proceeds from maturity of held to maturity securities  Purchases of held to maturity securities		-		_		500 (114)
Proceeds from sale of available for sale securities		16,758	1 1	.2,542		11,033
Proceeds from maturity of available for sale securities		15,717	I	4,021		16,269
Purchases of available for sale securities		(33,450)		27,975)		(24,385)
Net acquisitions of premises and equipment		(390)		(397)		(293)
Net proceeds from sale of real estate		-		57		_
Change in assets purchased under reverse repurchase agreements		39	ı	7,474)		1,969
Net cash used in acquisition of subsidiaries  Net proceeds from divestitures		(99)		(3,120) 478		(323)
Net cash used in investing activities		(6,129)	(5	23,014)		(2,447)
Cash flows from financing activities		(0,123)	(2	3,014)		(2,777)
Issue of RBC Trust Capital Securities (RBC TruCS)		_		750		650
Increase in deposits – Canada		2,402		2,434		8,818
Increase in deposits – International		4,997	1	5,690		9,405
Issue of subordinated debentures		635		1,025		1,200
Maturity of subordinated debentures		(101)		(42)		(20)
Redemption of subordinated debentures		(400)		(538)		_
Issue of preferred shares		(464)		250		_
Redemption of preferred shares for cancellation Issuance costs		(464) (5)		(295) (24)		(4)
Issue of common shares		168		657		59
Purchase of common shares for cancellation		(764)		(509)		(660)
Payment of dividends		(1,104)		(972)		(791)
Change in obligations related to assets sold under repurchase agreements		245	1	1,629		(391)
Change in short-term borrowings of subsidiaries		3,335		(387)		281
Net cash provided by financing activities		8,944	2	29,668		18,547
Net change in cash and due from banks		742		845		(1,513)
Cash and due from banks at beginning of year  Cash and due from banks at end of year	\$	1,792	\$	947 1,792	\$	2,460 947
Cash and due nom pairs at end of year	, a	2,534	Ψ	1,/92	Φ_	947
Supplemental disclosure of cash flow information						
Amount of interest paid in year	\$	8,229	1 '	1,149	\$	10,698
Amount of income taxes paid in year	\$	738	\$	1,443	\$	2,007

#### NOTE 1 Significant accounting policies

The accompanying consolidated financial statements are stated in Canadian dollars, the currency of the country in which we are incorporated and principally operate. These consolidated financial statements are prepared in accordance with United States generally accepted accounting principles (GAAP) and prevailing practices within the banking industry in that country. We have also prepared consolidated financial statements in accordance with Canadian GAAP and these have been provided to shareholders.

GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements. Actual results could differ from those estimates.

Certain comparative amounts have been reclassified to conform with the current year's presentation.

The significant accounting policies followed in the preparation of these consolidated financial statements are summarized below:

#### Basis of consolidation

The consolidated financial statements include the assets and liabilities and results of operations of all subsidiaries after elimination of intercompany transactions and balances. We have accounted for the acquisition of subsidiaries using the purchase method. The equity method is used to account for investments in associated corporations or joint ventures in which we have significant influence or exercise joint control, respectively. These investments are reported in Other assets. We have included in Non-interest revenue our share of earnings, and gains and losses realized on dispositions of these investments.

#### Translation of foreign currencies

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at rates prevailing on the balance sheet date; income and expenses are translated at average rates of exchange for the year.

Unrealized foreign currency translation gains and losses on investments in foreign branches, subsidiaries and associated corporations where the functional currency is other than the Canadian dollar are recorded in Other comprehensive income. On disposal of such investments, the accumulated net translation gain or loss is included in Non-interest revenue. Other foreign currency translation gains and losses (net of hedging activities) are included in Non-interest revenue.

## Securities

Securities are classified, based on management's intentions, as Trading account or Available for sale.

Trading account securities, which are purchased for sale in the near term, are reported at estimated fair value. Obligations to deliver trading account securities sold but not yet purchased are recorded as liabilities and carried at fair value. Realized and unrealized gains and losses on these securities are recorded as Trading revenues in Non-interest revenue. Dividend and interest income accruing on Trading account securities is recorded in Interest income. Interest expense accruing on interest-bearing securities sold short is recorded in Interest expense.

Available for sale securities include securities that may be sold in response to or in anticipation of changes in interest rates and resulting prepayment risk, changes in foreign currency risk, changes in funding sources or terms, or to meet liquidity needs. These securities are carried at estimated fair value. Unrealized gains and losses on these securities, net of income taxes, are reported in Other comprehensive income to the extent not hedged by derivatives. Dividend and interest income is recorded in Interest income. Available for sale securities include taxexempt securities, which are client financings that have been structured as after-tax investments rather than conventional loans in order to provide the issuers with a borrowing rate advantage.

Gains and losses realized on disposal of Available for sale securities, which are calculated on an average cost basis, and writedowns to reflect other than temporary impairment in value are included in Loss on sale of securities in Non-interest revenue.

## Assets purchased under reverse repurchase agreements and sold under repurchase agreements

We purchase securities under agreements to resell (reverse repurchase agreements) and sell securities under agreements to repurchase (repurchase agreements). Reverse repurchase agreements are treated as collateralized lending transactions and are carried on the Consolidated balance sheet at the amounts at which the securities were initially acquired. Repurchase agreements are treated as collateralized borrowing transactions and are carried on the Consolidated balance sheet at the amounts at which the securities were initially sold, plus accrued interest on interest-bearing securities. Interest earned on reverse repurchase agreements and interest incurred on repurchase agreements are included in Interest income and Interest expense, respectively.

#### Loans

Loans are stated net of an allowance for loan losses and unearned income, which comprises unearned interest and unamortized loan fees.

Loans are classified as nonaccrual when there is no longer reasonable assurance of the timely collection of the full amount of principal or interest. Whenever a payment is 90 days past due, loans other than credit card balances and Canadian government guaranteed loans are classified as nonaccrual unless they are fully secured or collection efforts are reasonably expected to result in repayment of debt. Credit card balances are charged off when a payment is 180 days in arrears. Canadian government guaranteed loans are classified as nonaccrual when the loan is contractually 365 days in arrears. When a loan is identified as nonaccrual, the accrual of interest is discontinued and any previously accrued but unpaid interest on the loan is charged to the Provision for credit losses. Interest received on nonaccrual loans is credited to the Allowance for loan losses on that loan. Nonaccrual loans are returned to performing status when all amounts including interest have been collected, all charges for loan impairment have been reversed and the credit quality has improved such that there is reasonable assurance of timely collection of principal and interest.

When a loan has been identified as nonaccrual, the carrying amount of the loan is reduced to its estimated realizable amount, measured by discounting the expected future cash flows at the effective interest rate inherent in the loan. In subsequent periods, recoveries of amounts previously charged off and any increase in the carrying value of the loan is credited to the Allowance for loan losses on the Consolidated balance sheet. Where a portion of a loan is charged off and the remaining balance is restructured, the new loan is carried on an accrual basis when there is no longer any reasonable doubt regarding the collectibility of principal or interest, and payments are not 90 days past due.

Collateral is obtained if, based on an evaluation of the client's creditworthiness, it is considered necessary for the client's overall borrowing facility.

Assets acquired in respect of problem loans are recorded at the lower of their fair value or the carrying value of the loan at the date of transfer. Any excess of the carrying value of the loan over the fair value of the assets acquired is recognized by a charge to the Allowance for loan losses.

Fees that relate to such activities as originating, restructuring or renegotiating loans are deferred and recognized as Interest income over the expected term of such loans. Where there is reasonable expectation that a loan will result, commitment and standby fees are also recognized as Interest income over the expected term of the resulting loan. Otherwise, such fees are recorded as Other liabilities and amortized to Non-interest revenue over the commitment or standby period.

#### Allowance for credit losses

The allowance for credit losses is maintained at a level that management considers adequate to absorb identified credit related losses in the portfolio as well as losses that have been incurred, but are not yet identifiable. The allowance relates primarily to loans but also to deposits with banks, derivatives and other credit instruments such as acceptances, guarantees and letters of credit. The allowance is increased by the Provision for credit losses, which is charged to income, and decreased by the amount of charge-offs, net of recoveries.

The allowance is determined based on management's identification and evaluation of problem accounts; estimated probable losses that exist on the remaining portfolio; and on other factors including the composition and quality of the portfolio, and changes in economic conditions.

#### Allocated specific

Allocated specific allowances are maintained to absorb losses on both specifically identified borrowers and other more homogeneous loans that have been recognized as nonaccrual. The losses relating to identified large business and government debtors are estimated based on the present value of expected payments on an account-by-account basis. The losses relating to other portfolio-type products, excluding credit cards, are based on net charge-off experience over an economic cycle. For credit cards, no specific allowance is maintained as balances are charged off if no payment has been received after 180 days. Personal loans are generally charged off at 150 days past due. Charge-offs for other loans are generally recorded when there is no realistic prospect of full recovery.

#### Allocated general

The allocated general allowance represents the best estimate of probable losses within the portion of the portfolio that has not yet been specifically identified as nonaccrual. This amount is established through the application of expected loss factors to outstanding and undrawn facilities. The allocated general allowance for large business and government loans and acceptances is based on the application of expected default and loss factors, determined by statistical loss migration analysis, delineated by loan type and rating. For more homogeneous portfolios, such as residential mortgages, small business loans, personal loans and credit cards, the determination of the allocated general allowance is done on a product portfolio basis. The losses are determined by the application of loss ratios determined through the analysis of loss migration and charge-off trends over an economic cycle, adjusted to reflect changes in the product offerings and credit quality of the pool.

## Unallocated

The unallocated allowance is based on management's assessment of probable, unidentified losses in the portfolio that have not been captured in the determination of the allocated specific or allocated general allowances. This assessment includes consideration of general economic and business conditions and regulatory requirements affecting key lending operations, recent loan loss experience, and trends in credit quality and concentrations. This allowance also reflects model and estimation risks and does not represent future losses or serve as a substitute for allocated allowances.

## **Acceptances**

Acceptances are short-term negotiable instruments issued by our customers to third parties, which we guarantee. The potential liability under acceptances is reported as a liability in the Consolidated balance sheet. The recourse against the customer in the case of a call on these commitments is reported as a corresponding asset of the same amount in Other assets. Fees earned are reported in Non-interest revenue.

## **Derivatives**

Derivatives are used in sales and trading activities to provide clients with the ability to manage their market risk exposures. Derivatives are also used to manage our exposures to interest, currency and other market risks. The most frequently used derivative products are foreign exchange forward contracts, interest rate and currency swaps, foreign currency and interest rate futures, forward rate agreements, foreign currency and interest rate options, and credit derivatives. All derivatives, including derivatives embedded in financial instruments or contracts that are not clearly and closely related to the economic characteristics of the host financial instrument or contract, are recorded at fair value on the Consolidated balance sheet.

When used in sales and trading activities, the realized and unrealized gains and losses on derivatives are recognized in Non-interest revenue. Market values are determined using pricing models that incorporate current market and contractual prices of the underlying instruments, time value of money, yield curve and volatility factors. A portion of the market value is deferred within Derivative-related amounts in liabilities and amortized to income over the life of the instruments to cover credit risk and ongoing direct servicing costs. Unrealized gains and losses are generally reported on a gross basis as Derivativerelated amounts in assets and liabilities, except where we have both the legal right and intent to settle these amounts simultaneously in which case they are presented on a net basis. Margin requirements and premiums paid are also included in Derivative-related amounts in assets, while premiums received are shown in Derivative-related amounts in liabilities.

When derivatives are used to manage our own exposures, we determine for each derivative whether hedge accounting can be applied. Where hedge accounting can be applied, a hedge relationship is designated as a fair value hedge, a cash flow hedge, or a hedge of foreign currency exposure of net investment in a foreign operation. The hedge is documented at inception detailing the particular risk management objective and the strategy for undertaking the hedge transaction. The documentation identifies the specific asset or liability being hedged, the risk that is being hedged, the type of derivative used and how effectiveness will be measured. The derivative must be highly effective in accomplishing the objective of offsetting either changes in the fair value or cash flows attributable to the risk being hedged both at inception and over the life of the hedge. If it is determined that the derivative is not highly effective as a hedge, hedge accounting is discontinued.

Non-trading derivatives that do not qualify for hedge accounting are carried at fair value on the Consolidated balance sheet, with changes in fair value recorded in Non-interest revenue.

## Fair value hedge

Fair value hedge transactions predominantly use interest rate swaps to hedge the changes in the fair value of an asset, liability or firm commitment. The carrying amount of the hedged item is adjusted by gains or losses attributable to the hedged risk and recorded in Non-interest revenue. This unrealized gain or loss is offset by changes in the fair value of the derivative.

Hedge accounting is discontinued prospectively when the derivative no longer qualifies as an effective hedge, the derivative is terminated or sold, or on the sale or early termination of the hedged item. The previously hedged asset or liability is no longer adjusted for changes in fair value. Cumulative fair value adjustments to the carrying amount of the hedged item are amortized into Net interest income over the remaining term of the original hedge relationship.

## Cash flow hedge

Cash flow hedge transactions predominantly use interest rate swaps to hedge the variability in cash flows related to a variable rate asset or liability. The effective portion of the changes in the fair value of the derivative is reported in Other comprehensive income. The ineffective portion is reported in Non-interest revenue. The amounts recognized as Other comprehensive income for cash flow hedges are reclassified to Net interest income in the periods in which Net interest income is affected by the variability in the cash flows of the hedged item.

## NOTE 1 Significant accounting policies (continued)

Hedge accounting is discontinued prospectively when the derivative no longer qualifies as an effective hedge or the derivative is terminated or sold. The amounts previously recognized in Accumulated other comprehensive income are reclassified to Net interest income in the periods in which Net interest income is affected by the variability in the cash flows of the hedged item. On the sale or early termination of the hedged item, gains and losses are reclassified immediately to Non-interest revenue.

Hedges of net foreign currency investments in subsidiaries

Foreign exchange forward contracts and U.S. dollar liabilities are used to manage exposures from subsidiaries, branches and associated companies having a functional currency other than the Canadian dollar. Foreign exchange gains and losses on these hedging instruments are recorded in Other comprehensive income.

#### Premises and equipment

Premises and equipment are stated at cost less accumulated depreciation. Depreciation is recorded principally on the straight-line basis over the estimated useful lives of the assets, which are 25 to 50 years for buildings, 3 to 10 years for computer equipment, 7 to 10 years for furniture, fixtures and other equipment, and lease term plus first option period for leasehold improvements. Gains and losses on disposal are recorded in Non-interest revenue.

#### Business combinations, goodwill and other intangibles

Effective November 1, 2001, we adopted Statement of Financial Accounting Standards, Goodwill and Other Intangible Assets (FAS 142) and Statement of Financial Accounting Standards, Business Combinations (FAS 141).

The Business Combinations standard requires that all business combinations be accounted for using the purchase method. Identifiable intangible assets are recognized separately from Goodwill and included in Other intangibles. Goodwill represents the excess of the price paid for the acquisition of subsidiaries over the fair value of the net assets acquired. Under the Goodwill and Other Intangible Assets standard, goodwill and indefinite life intangibles are no longer amortized but are subject to fair value impairment tests on at least an annual basis. Any impairment of goodwill or intangibles will be recognized as Non-interest expense in the period of impairment. Other intangibles with a finite life are amortized over their estimated useful lives and also tested for impairment.

## Income taxes

We use the asset and liability method whereby income taxes reflect the expected future tax consequences of temporary differences between the carrying amounts of assets or liabilities for book purposes compared with tax purposes. Accordingly, a deferred income tax asset or liability is determined for each temporary difference based on the tax rates that are expected to be in effect when the underlying items of income and expense are expected to be realized. Income taxes on the consolidated statement of income include the current and deferred portions of the expense. Income taxes applicable to items charged or credited to Shareholders' equity are netted with such items.

Net deferred income taxes accumulated as a result of temporary differences are included in Other assets. A valuation allowance is established to reduce deferred income tax assets to the amount expected to be realized. In addition, the consolidated statement of income contains items that are non-taxable or non-deductible for income tax purposes and, accordingly, cause the income tax provision to be different than what it would be if based on statutory rates.

## Pensions and other postretirement benefits

We offer a number of benefit plans which provide pension and other benefits to qualified employees. These plans include statutory pension plans, supplemental pension plans, defined contribution plans and health, dental and life insurance plans.

We fund our statutory pension plans and health, dental and life insurance plans annually based on actuarially determined amounts needed to satisfy employee benefit entitlements under current pension regulations. These pension plans provide benefits based on years of service, contributions and average earnings at retirement.

Actuarial valuations are performed on a regular basis to determine the present value of the accrued pension benefits, based on projections of employees' compensation levels to the time of retirement. Investments held by the pension funds primarily comprise of equity securities, bonds and debentures. Pension fund assets are valued at fair value.

Pension benefit expense consists of the cost of employee pension benefits for the current year's service, interest cost on the liability, expected investment return on the market-related value of plan assets and the amortization of both unrecognized prior service costs and unrecognized net actuarial gains or losses. Amortization is charged over the expected average remaining service life of employee groups covered by the plan.

The cumulative excess of pension fund contributions over the amounts recorded as expenses is reported as a prepaid pension benefit cost in Other assets. The cumulative excess of pension expense over pension fund contributions is reported as accrued pension benefit expense in Other liabilities. In addition, other postretirement benefits are also reported in Other liabilities.

Defined contribution plan costs are recognized in income for services rendered by employees during the period.

Recognition of an additional minimum liability is required if an unfunded accumulated benefit obligation exists and (i) an asset has been recognized as prepaid pension benefit cost, (ii) the liability already recognized as unfunded accrued pension benefit expense is less than the unfunded accumulated benefit obligation, or (iii) no accrued pension benefit expense or prepaid pension benefit cost has been recognized. If an additional liability is required to be recognized and it exceeds unrecognized prior service cost, the excess is reported as Additional pension obligation in Other comprehensive income.

## Assets under administration and assets under management

We administer and manage assets owned by clients that are not reflected on the Consolidated balance sheet. Asset management fees are earned for providing investment management services and mutual fund products. Asset administration fees are earned for providing trust, estate administration, custodial services and administration of assets securitized. Fees are recognized and reported in Non-interest revenue as the services are provided.

## Loan securitization

We periodically securitize loans by selling loans to independent special purpose entities or trusts that issue securities to investors. These transactions are accounted for as sales when we are deemed to have surrendered control over such assets and have received in exchange consideration other than beneficial interests in these transferred assets. We often retain interests in the securitized loans, such as interest-only strips or servicing rights, and in some cases cash reserve accounts. Gains on these transactions are recognized in Non-interest revenues and are dependent in part on the previous carrying amount of the loans involved in the transfer, which is allocated between the loans sold and the retained interests, based on their relative fair value at the date of transfer. To obtain fair values, quoted market prices are used, if available. When quotes are not available for retained interests, we generally determine fair value based on the present value of expected future cash flows using management's best estimates of key assumptions such as payment rates, excess spread, credit losses and discount rates commensurate with the risks involved.

Generally, the loans are transferred on a fully serviced basis. As a result, we recognize a servicing liability on the date of transfer and amortize this liability to income over the term of the transferred loans.

Retained interests in securitizations that can be contractually prepaid or otherwise settled in such a way that we would not recover substantially all of our recorded investment, are classified as Available for sale securities.

#### Insurance operations

Earned premiums, fees and changes in claims and policy benefit liabilities are included in Non-interest revenue. Investments are included in Available for sale securities and claims and policy benefit liabilities are included in Other liabilities. Investment income is included in Interest income and administrative expenses are included in Non-interest expense.

Premiums from long-duration contracts, primarily life insurance, are recognized as income when due, except for universal life and investmenttype contracts, the premiums on which are credited to policyholder balances and included in Other liabilities. Premiums from short-duration contracts, primarily property and casualty, and fees for administrative services and investment-type contracts are recognized over the related contract period.

Claims and policy benefit liabilities represent estimates for future insurance policy benefits. Liabilities for life insurance contracts except universal life and investment-type contracts are determined using the net level premium method, which incorporates assumptions for mortality, morbidity, policy lapses and surrenders, investment yields, policy dividends and operating expenses. These assumptions are not revised unless it is determined that existing deferred acquisition costs cannot be recovered. For universal life and investment-type contracts, the liability is equal to the policyholder account values and includes a net level premium reserve for some contracts. Liabilities for property and casualty insurance include unearned premiums, representing the unexpired portion of premiums, and estimated provisions for reported and unreported claims incurred.

Deferred acquisition costs are included in Other assets and amortized to Non-interest revenue and Non-interest expense. Amortization of such costs is in proportion to premium revenue for long-duration contracts, estimated gross profits for universal life and investment-type contracts, and is over the policy term for short-duration contracts.

Value of business acquired represents the present value of estimated net cash flows embedded in existing contracts acquired by us and is included in Other assets. It is amortized in the same manner as deferred acquisition costs for life insurance contracts.

## Significant future accounting changes

Stock-based compensation

The Financial Accounting Standards Board issued a proposed statement Accounting for Stock-Based Compensation – Transition and Disclosure. This proposal is an amendment to FAS 123 Accounting for Stock-Based Compensation and outlines alternative methods of transition for a voluntary change to the fair value method of accounting for stock-based employee compensation. In addition to the prospective application of the fair value recognition provision, retroactive restatement and recognition of stock-based compensation costs as if the fair value provision had been applied to all awards granted, modified or settled after fiscal years beginning after December 15, 1994, is also permitted.

## Consolidation of special purpose entities

The Financial Accounting Standards Board issued an Exposure Draft, Consolidation of Certain Special-Purpose Entities, on June 28, 2002. The Exposure Draft is an interpretation of Accounting Research Bulletin 51, Consolidated Financial Statements, and provides new guidance on determining who is a primary beneficiary of the special purpose entities and will therefore be required to consolidate the special purpose entities. The effect of this Exposure Draft cannot be determined as this time.

#### NOTE 2 Significant acquisitions and dispositions

### 2002

## Acquisitions

During 2002, we completed the acquisitions of the private banking business of Barclays PLC in the Americas (Barclays) and Eagle Bancshares, Inc. (Eagle Bancshares). Goodwill has been estimated using the best available information as at the date of these financial statements

and may be adjusted for up to one year after the closing date of the acquisition in order to incorporate refinements to the initial fair value estimates of assets and liabilities acquired. The details of these acquisitions are as follows:

	Barclays	Eagle Bancshares
Acquisition date	June 28, 2002	July 22, 2002
Business segment	RBC Investments	RBC Banking
Percentage of shares acquired		100%
Purchase consideration	Assets were purchased with an initial cash payment of approximately US\$111 million. Additional consideration that is contingent upon the amount of business retained is expected to be paid next year and will be recorded as an intangible asset.	Each Eagle Bancshares common share was purchased for US\$26 cash
Fair value of tangible assets acquired Fair value of liabilities assumed	\$ 741 (640)	\$ 1,844 (1,764)
Fair value of identifiable net tangible assets acquired Core deposit intangibles (1) Customer lists and relationships (1) Goodwill	101 - 68 -	80 22 - 133
Total purchase consideration	\$ 169	\$ 235

Core deposit intangibles and customer lists and relationships are amortized on a straight-line basis over an estimated average useful life of 10 and 15 years, respectively.

## NOTE 2 Significant acquisitions and dispositions (continued)

### Pending acquisitions

Acquisition of certain U.S. operations of Generali Group

On April 30, 2002, RBC Insurance announced an agreement to acquire certain assets of Generali Group, the Trieste, Italy-based insurer. These assets consist of the operations of Business Men's Assurance Company of America (BMA) and include an inforce block of approximately 150,000 traditional life insurance policies and annuities as well as the infrastructure for manufacturing variable insurance products. In a related transaction, RBC Dain Rauscher plans to acquire BMA's mutual fund company, Jones & Babson Inc.

The purchase price for these businesses is estimated at approximately US\$220 million. The acquisitions are subject to regulatory approvals, approval by shareholders of advisory clients of Jones & Babson Inc., and other customary closing conditions.

Acquisition of Admiralty Bancorp, Inc.

On August 29, 2002, RBC Centura Banks, Inc. (Centura), a wholly owned subsidiary of Royal Bank of Canada, and Admiralty Bancorp, Inc. (Admiralty) announced that they have signed a definitive merger agreement by which Centura will acquire Admiralty. The cash consideration expected to be paid with respect to the acquisition is approximately US\$150 million. The excess of approximately US\$100 million of the purchase price over the estimated fair value of the net tangible assets acquired will first be allocated to identifiable intangible assets, with the residual allocated to Goodwill. The acquisition is subject to regulatory approvals, approval by shareholders of Admiralty, and other customary closing conditions.

## 2001

#### **Acquisitions**

During 2001, we completed the acquisitions of Liberty Life Insurance Company and Liberty Insurance Services Corporation (Liberty), Dain Rauscher Corporation (Dain Rauscher), Centura Banks, Inc. (Centura)

and Tucker Anthony Sutro Corporation (Tucker Anthony Sutro). We accounted for all of these acquisitions using the purchase method. The details of these acquisitions are as follows:

	Liberty	Dain Rauscher	Centura	Tucker Anthony Sutro
Acquisition date	November 1, 2000	January 10, 2001	June 5, 2001	October 31, 2001
Business segment	RBC Insurance	RBC Investments & RBC Capital Markets	RBC Banking	RBC Investments & RBC Capital Markets
Percentage of shares acquired	100%	100%	100%	100%
Purchase consideration	Assets were purchased with a dividend of US\$70 million paid from Liberty Life Insurance Company plus US\$580 million cash		Approximately 67 million Royal Bank common shares were issued, valued at \$49.20 each	Each Tucker Anthony Sutro common share was purchased for US\$24 cash
Fair value of tangible assets acquired Fair value of liabilities assumed	\$ 2,858 (2,095)	, ,	\$ 18,270 (17,214)	\$ 831 (580)
Fair value of identifiable net tangible assets acquired Core deposit intangibles (1) Mortgage servicing rights (1) Goodwill	763 - - 127	294 - - 1,544	1,056 395 12 1,868	251 - - 692
Total purchase consideration	\$ 890	\$ 1,838	\$ 3,331	\$ 943

Core deposit intangibles and mortgage servicing rights are amortized on a straight-line basis over an estimated average useful life of 10 and 5 years, respectively.

## Dispositions

During 2001, we sold our institutional asset management business operated by RT Capital Management Inc. and realized a pre-tax gain of \$313 million (after-tax \$251 million) recorded in Non-interest revenue.

In addition, we divested certain other businesses and realized a pre-tax gain of \$132 million (after-tax \$111 million) recorded in Non-interest revenue.

ΓE 3	Results b	ov business a	and geographic	segment
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2002	RBC Banking	ı	RBC Insurance	Inv	RBC restments	R	BC Capital Markets	R	BC Global Services	Other	Total	Canada	United States	Other Inter- national
Net interest income on taxable equivalent basis Taxable equivalent adjustment	\$ 5,576 19	\$	223 -	\$	371	\$	553 21	\$	136 -	\$ 332 -	\$ 7,191 40	\$ 5,550 24	\$ 1,262 16	\$ 379 -
Net interest income Provision for credit losses	5,557 626		223 -		371 (1)		532 465		136 10	332 (35)	7,151 1,065	5,526 529	1,246 440	379 96
Non-interest revenue Non-interest expense	4,931 2,090 4,520		223 357 399		372 3,276 3,144		67 2,142 1,627		126 672 548	367 42 6	6,086 8,579 10,244	4,997 4,318 5,747	806 3,125 3,670	283 1,136 827
Net income before income taxes Income taxes Non-controlling interest	2,501 947 8		181 (9) -		504 158 -		582 143 -		250 77 -	403 99 100	4,421 1,415 108	3,568 1,318 100	261 49 2	592 48 6
Net income (loss)	\$ 1,546	\$	190	\$	346	\$	439	\$	173	\$ 204	\$ 2,898	\$ 2,150	\$ 210	\$ 538
Total average assets	\$ 156,500	\$	6,900	\$	15,100	\$	180,700	\$	2,400	\$ 10,100	\$ 371,700	\$ 226,800	\$ 75,800	\$ 69,100

2001		RBC Banking	li	RBC nsurance	Inv	RBC vestments	R	BC Capital Markets	F	RBC Global Services		Other		Total		Canada		United States		Other Inter- national
Net interest income on taxable equivalent basis	\$	5,349	\$	206	\$	384	\$	429	\$	148	\$	13	\$	6,529	\$	5,595	\$	485	\$	449
Taxable equivalent adjustment	Ψ	5,549	Ψ	-	Ψ	-	Ψ	21	Ψ	-	Ψ	5	Ψ	32	Ψ	30	Ψ	2	Ψ	-
Net interest income		5,343		206		384		408		148		8		6,497		5,565		483		449
Provision for credit losses		732		_		2		407		(2)		(20)		1,119		757		379		(17)
		4,611		206		382		1		150		28		5,378		4,808		104		466
Non-interest revenue		1,873		336		2,859		2,352		710		25		8,155		4,862		2,404		889
Non-interest expense		4,388		375		2,510		1,804		485		79		9,641		6,214		2,712		715
Net income before income taxes		2,096		167		731		549		375		(26)		3,892		3,456		(204)		640
Income taxes		912		(6)		223		200		109		(88)		1,350		1,402		(68)		16
Non-controlling interest		10		-		-		-		-		97		107		97		2		8
Net income (loss)	\$	1,174	\$	173	\$	508	\$	349	\$	266	\$	(35)	\$	2,435	\$	1,957	\$	(138)	\$	616
Total average assets	\$	143,000	\$	6,300	\$	11,300	\$	159,500	\$	2,400	\$	9,100	\$	331,600	\$	212,700	\$	50,900	\$	68,000

2000	RBC Banking	ı	RBC nsurance	Inv	RBC estments	R	BC Capital Markets	RI	BC Global Services	Other	Total	Canada	United States	Other Inter- national
Net interest income on taxable equivalent basis Taxable equivalent adjustment	\$ 4,705 6	\$	84	\$	359 -	\$	43 22	\$	160 -	\$ (44) -	\$ 5,307 28	\$ 5,029 28	\$ (17) -	\$ 295
Net interest income Provision for credit losses	4,699 649		84		359 (1)		21 91		160 (21)	(44) (27)	5,279 691	5,001 646	(17) 99	295 (54)
Non-interest revenue Non-interest expense	4,050 1,569 3,776		84 163 173		360 1,958 1,666		(70) 2,287 1,456		181 691 547	(17) 12 10	4,588 6,680 7,628	4,355 4,962 6,245	(116) 856 640	349 862 743
Net income before income taxes Income taxes Non-controlling interest	1,843 774 5		74 (29) -		652 239 –		761 259 –		325 140 -	(15) 29 15	3,640 1,412 20	3,072 1,434 15	100 29 -	468 (51) 5
Net income (loss)	\$ 1,064	\$	103	\$	413	\$	502	\$	185	\$ (59)	\$ 2,208	\$ 1,623	\$ 71	\$ 514
Total average assets	\$ 129,700	\$	2,200	\$	8,000	\$	131,900	\$	1,600	\$ 10,700	\$ 284,100	\$ 198,800	\$ 34,800	\$ 50,500

For management reporting purposes, our operations are grouped into the business segments of RBC Banking, RBC Insurance, RBC Investments, RBC Capital Markets and RBC Global Services. The Other segment mainly comprises Corporate Treasury, Corporate Resources, Systems & Technology and Real Estate Operations.

The business segments operate on an arm's-length basis with respect to the purchase and sale of intra-group services. Transfer pricing of funds sold or purchased, commissions, or charges and credits for services rendered are generally at market rates.

For geographic reporting purposes our operations are grouped into Canada, United States and Other International. Canadian-based activities of international money market units are included in United States and Other International.

# NOTE 4 Goodwill and Other intangibles

Effective November 1, 2001, we adopted Statement of Financial Accounting Standards, Goodwill and Other Intangible Assets (FAS 142). Under this standard, goodwill impairment is assessed at the reporting unit level on at least an annual basis. Reporting units comprise business operations with similar economic characteristics and strategies and may represent either a business or a business unit within a business segment.

We have completed both the transitional and annual test for goodwill impairment in all reporting units and have determined that goodwill is not impaired.

The projected amortization of Other intangibles for each of the years ending October 31, 2003 to October 31, 2007 is approximately

#### Goodwill

	R	BC Banking	RBC	Insurance	RBC	Investments	RBC Capital Markets	RBC Global Services	Total
Balance at October 31, 2000	\$	200	\$	4	\$	273	\$ 93	\$ 123	\$ 693
Goodwill acquired during the year		1,868		183		1,618	618	10	4,297
Amortization of goodwill during the year		(61)		(15)		(81)	(43)	(14)	(214)
Goodwill impairment		_		_		(38)	_	-	(38)
Other adjustments (1)		98		24		39	55	(2)	214
Balance at October 31, 2001		2,105		196		1,811	723	117	4,952
Goodwill acquired during the year		143		_		_	_	2	145
Other adjustments (1)		(19)		(9)		(19)	(12)	2	(57)
Balance at October 31, 2002	\$	2,229	\$	187	\$	1,792	\$ 711	\$ 121	\$ 5,040

Other adjustments include foreign exchange translations on non-Canadian dollar denominated goodwill and certain other adjustments.

## Other intangibles

			2	2002					2	2001	
	G	iross carrying amount		cumulated mortization	N	let carrying amount	Gro	ss carrying amount		cumulated mortization	Net carrying amount
Core deposit intangibles Customer lists and relationships Mortgage servicing rights	\$	423 318 41	\$	(50) (52) (18)	\$	373 266 23	\$	412 233 17	\$	(17) (30) (1)	\$ 395 203 16
Other intangibles		5		(2)		3		7		(2)	5
Total	\$	787	\$	(122)	\$	665	\$	669	\$	(50)	\$ 619

The following table discloses a reconciliation of reported net income, earnings per share and diluted earnings per share to the amounts adjusted for the exclusion of Amortization of goodwill, net of related income taxes.

	2002	2001	2000
Net income: Reported net income Amortization of goodwill, net of related income taxes	\$ 2,898 -	\$ 2,435 250	\$ 2,208 77
Adjusted net income	\$ 2,898	\$ 2,685	\$ 2,285
Earnings per share: Reported earnings per share Amortization of goodwill, net of related income taxes	\$ 4.16 -	\$ 3.58 .39	\$ 3.42
Adjusted earnings per share	\$ 4.16	\$ 3.97	\$ 3.55
Diluted earnings per share:  Reported diluted earnings per share  Amortization of goodwill, net of related income taxes	\$ 4.12 -	\$ 3.55 .39	\$ 3.40 .13
Adjusted diluted earnings per share	\$ 4.12	\$ 3.94	\$ 3.53

# NOTE 5 Securities

		1	Term to maturity (	1)			
					With no	2002	2001
	Under 1 year	1 to 5 years	Over 5 years to 10 years	Over 10 years	specific maturity	Total	Total
Trading account (2)							
Canadian government debt	\$ 5,226	\$ 4,344	\$ 1,533	\$ 1,572	\$ -	\$12,675	\$13,024
U.S. Treasury and other U.S. agencies	278	720	593	24	· _	1,615	1,148
Other OECD government debt	618	1,223	1,254	738	_	3,833	2,413
Mortgage-backed securities	74	125	86	327	_	612	689
Asset-backed securities	65	248	2,704	3,522	_	6,539	4,428
Other debt	9,253	4,265	2,001	2,906	579	19,004	20,785
Equities	, –	· –	· –	· –	25,179	25,179	15,926
	15,514	10,925	8,171	9,089	25,758	69,457	58,413
Available for sale (2)							
Canadian government debt							
Amortized cost	1,943	2,826	503	247	_	5,519	4,623
Estimated fair value	1,945	2,883	510	275	_	5,613	4,708
Yield (3)	4.0%	4.5%	5.3%	6.6%	_	4.5%	4.9%
U.S. Treasury and other U.S. agencies							
Amortized cost	544	1,204	319	1	_	2,068	2,030
Estimated fair value	552	1,280	355	1	_	2,188	2,118
Yield (3)	4.0%	5.0%	3.9%	6.0%	_	4.6%	4.8%
Other OECD government debt							
Amortized cost	2,308	291	6	_	_	2,605	1,561
Estimated fair value	2,324	303	6	_	_	2,633	1,573
Yield (3)	.3%	3.7%	4.7%	_	_	.7%	1.2%
Mortgage-backed securities	10 /0	0.770	117 70			.,,,	1.270
Amortized cost	1,126	2,730	294	435	_	4,585	4,531
Estimated fair value	1,136	2,782	312	457	_	4,687	4,676
Yield (3)	5.0%	5.0%	7.2%	6.5%	_	5.3%	5.6%
Asset-backed securities	0.070	0.070	, 12,0	0.070		0.070	0.070
Amortized cost	_	98	154	75	_	327	414
Estimated fair value	_	98	163	83	_	344	434
Yield (3)	_	8.3%	6.8%	6.6%	_	7.2%	8.2%
Other debt		0.070	0.070	0.070		7.270	0.270
Amortized cost	2,304	1,815	593	4,198	159	9,069	7,716
Estimated fair value	2,300	1,853	612	4,267	159	9,191	7,760
Yield (3)	2.3%	4.1%	6.1%	5.4%	5.1%	4.4%	5.6%
Equities	2.5 /0	7.1 /0	0.170	3.470	3.170	7.770	3.070
Cost	_	_	_	_	1,272	1,272	1,382
Estimated fair value	_	_	_	_	1,240	1,240	1,418
	0.005	0.004	1.000				
Amortized cost	8,225	8,964	1,869	4,956	1,431	25,445	22,257
Estimated fair value	8,257	9,199	1,958	5,083	1,399	25,896	22,687
Total carrying value of securities (2)	\$23,771	\$20,124	\$10,129	\$14,172	\$27,157	\$95,353	\$81,100

- (1) Actual maturities may differ from contractual maturities shown above, since borrowers may have the right to prepay obligations with or without prepayment penalties.
- Trading account and Available for sale securities are carried at estimated fair value. (2)
- The weighted average yield is based on the carrying value at the end of the year for the respective securities.

## Unrealized gains and losses on Available for sale securities

			2	002			2001								
	Amortized cost	un	Gross realized gains	u	Gross nrealized losses	Estimated fair value	Amortized cost	ur	Gross realized gains	uı	Gross nrealized losses	Estimated fair value			
Canadian government debt	\$ 5,519	\$	97	\$	(3)	\$ 5,613	\$ 4,623	\$	85	\$	_	\$ 4,708			
U.S. Treasury and other U.S. agencies	2,068		120		_	2,188	2,030		88		_	2,118			
Other OECD government debt	2,605		28		_	2,633	1,561		15		(3)	1,573			
Mortgage-backed securities	4,585		102		_	4,687	4,531		145		_	4,676			
Asset-backed securities	327		28		(11)	344	414		25		(5)	434			
Other debt	9,069		201		(79)	9,191	7,716		169		(125)	7,760			
Equities	1,272		28		(60)	1,240	1,382		104		(68)	1,418			
	\$25,445	\$	604	\$	(153)	\$25,896	\$22,257	\$	631	\$	(201)	\$22,687			

# Realized gains and losses on sale of Available for sale securities

	2002	2001	2000
Realized gains Realized losses	\$ 102 (197)	\$ 106 (234)	\$ 106 (117)
Loss on sale of securities	\$ (95)	\$ (128)	\$ (11)

NOTE 6 Loans		
	2002	2001
Canada (1)		
Residential mortgage	\$ 67,700	\$ 64,066
Personal	25,918	27,202
Credit card	4,740	4,110
Business and government	29,832	32,739
	128,190	128,117
United States (1)		
Residential mortgage	4,353	2,666
Personal	5,269	4,621
Credit card	125	128
Business and government	21,418	22,145
	31,165	29,560
Other International (1)		
Residential mortgage	789	712
Personal	769	688
Credit card	49	45
Business and government	10,561	12,055
	12,168	13,500
Total loans (2)	171,523	171,177
Allowance for loan losses	(2,203)	(2,278)
Total loans net of allowance for loan losses	\$ 169,320	\$ 168,899

Loans in Canada, United States and Other International include all loans booked in those locations, regardless of currency or residence of borrower. Loans are net of unearned income of \$131 million (2001 – \$130 million).

Loan maturities and rate sensitivity 2002

		Maturity	terr t	n				Rate ser	nsitivi	ty		
	Under 1 year	1 to 5 years		Over 5 years	Total		Floating	Fixed term		Non-rate- sensitive		Total
Residential mortgage	\$ 27,491	\$ 44,057	\$	1,294	72,842	\$	8,128 \$	64,583	\$	131	\$	72,842
Personal	30,363	1,486		107	31,956		21,934	9,716		306		31,956
Credit card	4,914	_		_	4,914		_	3,326		1,588		4,914
Business and government	45,046	13,242		3,523	61,811		14,054	45,906		1,851		61,811
Total loans Allowance for loan losses	\$ 107,814	\$ 58,785	\$	4,924	171,523 (2,203)	١.	44,116 \$	123,531	\$	3,876	1	171,523 (2,203)
Total loans net of allowance for loan losses				9	169,320						\$ 1	169,320

# Nonaccrual loans

Nonaccrual loans		
	2002	2001
Residential mortgage	131	\$ 179
Personal	306	325
Business and government	346	372
Individually impaired business and government	783 1,505	876 1,589
	2,288	\$ 2,465
Allowance for impaired loans	555	\$ 614
Average balance of impaired loans (1)	\$ 1,607	\$ 1,190

<sup>(1)</sup> For the year ended October 31, 2000, the average balance of impaired loans was \$941 million.

#### Allowance for loan losses

	2002	2001	2000
Allowance for credit losses at beginning of year	\$ 2,392	\$ 1,975	\$ 1,900
Charge-offs Recoveries	(1,457) 198	(1,125) 185	(839) 162
Net charge-offs Provision for credit losses Acquisition of Centura Banks, Inc. Acquisition of Eagle Bancshares, Inc. Other	(1,259) 1,065 - 18 98	(940) 1,119 157 - 81	(677) 691 - - 61
Allowance for credit losses at end of year Allowance for off-balance sheet and other items (1) Allowance for securities	2,314 (109) (2)	2,392 (109) (5)	1,975 (98) (6)
Allowance for loan losses at end of year	\$ 2,203	\$ 2,278	\$ 1,871

<sup>(1)</sup> The allowance for off-balance sheet and other items is included in Other liabilities.

## NOTE 7 Securitizations

During the year, we securitized \$3,734 million (2001 - \$800 million) of government guaranteed residential mortgage loans through the creation of mortgage-backed securities, and sold \$1,708 million (2001 - \$723 million) of those securities. We received net cash proceeds of \$1,691 million (2001 - \$720 million) and retained the rights to future excess interest of \$71 million (2001 - \$25 million) on the residential mortgages. A pre-tax gain on sale, net of transaction costs, of \$54 million (2001 - \$22 million) was recognized in Securitization revenues. Mortgage-backed securities, created and unsold, remain on the Consolidated balance sheet and are classified as Available for sale.

We did not sell any undivided interests in credit card loans during the year (2001 - \$1,000 million).

The key assumptions used to value the retained interests in residential mortgage loans at the date of securitization for transactions completed during the year were an annualized payment rate of 12.00%, excess spread of 1.20%, and discount rate of 4.75%.

Static pool credit losses include actual incurred and projected credit losses divided by the original balance of the loans securitized. The expected static pool credit loss ratio for securitized credit card loans at October 31, 2002 was .41%.

The following table summarizes the loan principal, nonaccrual and net charge-offs for total loans reported on our balance sheet and securitized loans that we manage as at October 31, 2002 and 2001:

# Loans reported and securitized

			2002			2001						
	Loan principal Nonaccrual (1)			Net	charge-offs	Loan principal		naccrual (1)	Net charge-c			
Residential mortgage	\$ 78,323	\$	228	\$	12	\$ 71,884	\$	283	\$	24		
Personal	31,956		371		328	32,511		387		334		
Credit card	6,589		41		172	6,383		49		152		
Business and government	61,811		1,865		779	66,939		1,991		455		
Total loans managed (2)	178,679		2,505		1,291	177,717		2,710		965		
Less: Loans securitized (3)	7,156				32	6,540				25		
Total loans reported on the Consolidated balance sheet	\$ 171,523	\$	2,505	\$	1,259	\$ 171,177	\$	2,710	\$	940		

<sup>(1)</sup> Includes past due loans greater than 90 days not classified as nonaccrual.

<sup>(2)</sup> Represents net loans outstanding and loans that have been securitized, which we continue to service, and excludes any assets we have temporarily acquired with the intent at acquisition to sell them to special purpose entities.

<sup>(3)</sup> Loan principal includes credit card loans of \$1,675 million (2001 – \$2,100 million), mortgage-backed securities created and sold of \$2,416 million (2001 – \$1,361 million) and mortgage-backed securities created and unsold of \$3,065 million (2001 – \$3,079 million).

# NOTE 7 Securitizations (continued)

At October 31, 2002, key economic assumptions and the sensitivity of the current fair value of these retained interests to immediate 10% and 20% adverse changes in key assumptions are shown in the first table below.

These sensitivities are hypothetical and should be used with caution. As the figures indicate, changes in fair value based on a variation in assumptions generally cannot be extrapolated because the relationship

of the change in assumption to the change in fair value may not be linear. Also, the effect of a variation in a particular assumption on the fair value of the retained interests is calculated without changing any other assumption; generally, changes in one factor may result in changes in another, which may magnify or counteract the sensitivities.

The second table below summarizes certain cash flows received from securitizations in 2002 and 2001.

## Sensitivity of key assumptions to adverse changes (1)

	 Impact on	on fair value		
	Credit card loans	mo	Residential ortgage loans	
Fair value of retained interests Weighted average remaining service life (in years) Payment rate	\$ 15.1 .2 39.07%	\$	94.6 3.9 13.62%	
Impact on fair value of 10% adverse change Impact on fair value of 20% adverse change	\$ (1.0)	\$	(2.7) (5.3)	
Excess spread, net of credit losses Impact on fair value of 10% adverse change Impact on fair value of 20% adverse change	\$ 5.92% (1.5) (3.1)	\$	1.19% (9.5) (18.9)	
Expected credit losses Impact on fair value of 10% adverse change Impact on fair value of 20% adverse change	\$ 1.68% (.5) (.9)		_ 	
Discount rate Impact on fair value of 10% adverse change Impact on fair value of 20% adverse change	\$ 12.50% (.1) (.1)	\$	4.55% (.3) (.6)	

All rates are annualized except for credit card loans payment rate, which is monthly.

### Cash flows from securitizations

	2002			20	001	
	Credit Residentia card loans mortgage loans			Credit card loans	Residential mortgage loans	
Proceeds from new securitizations	\$ _	\$	1,691	\$ 1,000	\$	720
Proceeds reinvested in revolving securitizations	8,512		303	6,972		13
Cash flows from retained interests in securitizations	64		15	60		10

NOTE 8 Premises and equipme
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	2002					2001				
	Cost	Accumulated depreciation							Net book value	Net book value
Land	\$ 172	\$	_	\$	172	\$ 123				
Buildings	606		287		319	335				
Computer equipment	1,605		1,163		442	437				
Furniture, fixtures and other equipment	976		650		326	313				
Leasehold improvements	901		521		380	390				
	\$ 4,260	\$	2,621	\$	1,639	\$ 1,598				

The depreciation and amortization expense for premises and equipment amounted to \$388 million and \$387 million in 2002 and 2001, respectively.

NOTE 9 Other assets								
	2002		2001					
Receivable from brokers, dealers and clients	\$ 3,229	\$	3,505					
Insurance-related assets (1)	2,987		2,043					
Accrued interest receivable	1,287		1,733					
Net deferred income tax asset	1,003		1,047					
Investment in associated corporations	224		152					
Prepaid pension benefit cost (2)	109		366					
Other	4,651		4,518					
	\$ 13,490	\$	13,364					

Insurance-related assets include, among other items, policy loan balances, premiums outstanding, amounts due from other insurers in respect of reinsurance contracts and pooling arrangements, deferred acquisition costs and value of business acquired.

Prepaid pension benefit cost represents the cumulative excess of pension fund contributions over the amounts recorded as pension benefit expense.

			20	002				2001
	Demand	1)	Notice (2)		Term (3)	Total		Total
Personal	\$ 10,73	5 \$	30,065	\$	61,092	\$ 101,892	\$ 1	.01,381
Business and government	39,00	4	8,864		71,898	119,766	1	07,485
Bank	3,08	4	85		20,213	23,382		26,821
	\$ 52,82	3 \$	39,014	\$	153,203	\$ 245,040	\$ 2	35,687
Non-interest-bearing								
Canada						\$ 23,222	\$	22,397
United States						2,078		1,918
Other International						891		543
Interest-bearing								
Canada						119,737	1	18,161
United States						35,495		25,169
Other International						63,617		67,499
						\$ 245,040	\$ 2	35,687

Deposits payable on demand include all deposits for which we do not have the right to notice of withdrawal. These deposits are for the most part, chequing accounts.

Deposits payable after notice include all deposits for which we can legally require notice of withdrawal. These deposits are for the most part, savings accounts. Term deposits include deposits payable on a fixed date. These deposits include term deposits, guaranteed investment certificates and similar instruments. At October 31, 2002, the balance of term deposits also includes senior deposit notes we have issued to provide long-term funding of \$11.3 billion (2001 – \$10.7 billion) and other notes and similar instruments in bearer form we have issued of \$21.7 billion (2001 - \$18.5 billion).

#### Other liabilities NOTE 11 2002 2001 Short-term borrowings of subsidiaries 10,173 6,838 Insurance claims and policy benefit liabilities 4,256 5.302 Payable to brokers, dealers and clients 3,630 3,202 1,263 1,887 Accrued interest payable Accrued pension and other postretirement benefit expense (1) 919 714 Dividends payable 289 273 Other 8,245 6,809

## NOTE 12 Subordinated debentures

The debentures are unsecured obligations and are subordinated in right of payment to the claims of depositors and certain other creditors. All redemptions, cancellations and exchanges of subordinated debentures

are subject to the consent and approval of the Superintendent of Financial Institutions Canada.

29,821

23,979

Maturity	Earliest par value redemption date	Interest rate	Denominated in foreign currency	20	02		2001
January 11, 2002		11.00%		\$	_	\$	41
March 1, 2002		10.50%			_	•	60
September 3, 2007	(1)	5.40%			_		400
September 3, 2008	September 3, 2003 (2)	5.45% (3)		1	00		100
March 15, 2009	•	6.50%	US\$125	1	95		199
April 12, 2009	April 12, 2004 (2)	5.40% (3)		3	50		350
June 11, 2009	June 11, 2004 (2)	5.10% (3)		3	50		350
July 7, 2009	July 7, 2004 (2)	6.05% (3)		1	75		175
October 12, 2009	October 12, 2004 (2)	6.00% (3)		1	50		150
August 15, 2010	August 15, 2005 (2)	6.40% (3)		7	00		700
February 13, 2011	February 13, 2006 (4)	5.50% (3)		1	25		125
April 26, 2011	April 26, 2006 (5)	8.20% (3)		1	00		100
September 12, 2011	September 12, 2006 (2)	6.50% (3)		3	50		350
October 24, 2011	October 24, 2006 (6)	6.75% (7)	US\$300	4	67		476
November 8, 2011	November 8, 2006 (8)	(9)	US\$400	6	25		_
June 4, 2012	June 4, 2007 (2)	6.75% (3)		5	00		500
January 22, 2013	January 22, 2008 (10)	6.10% (3)		5	00		500
November 14, 2014		10.00%		2	00		200
January 25, 2015	January 25, 2010 (11)	7.10% (3)		5	00		500
April 12, 2016	April 12, 2011 (12)	6.30% (3)		4	00		400
June 8, 2023		9.30%		1	10		110
October 1, 2083	(13)	(14)		2	50		250
June 6, 2085	(13)	(15)	US\$300	4	67		477
				6,6	14		6,513
Fair value adjustment (16)				3	46		348
				\$ 6,9	60	\$	6,861

- (1) Redeemed on September 3,2002 at par value.
- (2) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 5 basis points and (ii) par value, and thereafter at any time at par value.
- (3) Interest at stated interest rate until earliest par value redemption date, and thereafter at a rate of 1.00% above the 90-day Bankers' Acceptance rate.
- (4) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 8 basis points and (ii) par value, and thereafter at any time at par value.
- (5) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 10 basis points and (ii) par value, and thereafter at any time at par value.
- (6) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on U.S. Treasury notes plus 10 basis points and (ii) par value, and thereafter at any time at par value.
- (7) Interest at a rate of 6.75% until earliest par value redemption date, and thereafter at a rate of 1.00% above the U.S. dollar 6-month LIBOR.
- (8) Redeemable on the earliest par value redemption date at par value.
- (9) Interest at a rate of .50% above the U.S. dollar 3-month LIBOR until earliest par value redemption date, and thereafter at a rate of 1.50% above the U.S. dollar 3-month LIBOR.
- (10) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 18 basis points and (ii) par value, and thereafter at any time at par value.
- (11) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 12.5 basis points and (ii) par value, and thereafter at any time at par value.
- (12) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 22 basis points and (ii) par value, and thereafter at any time at par value.
- (13) Redeemable on any interest payment date at par value.
- (14) Interest at a rate of .40% above the 30-day Bankers' Acceptance rate.
- (15) Interest at a rate of .25% above the U.S. dollar 3-month LIMEAN. In the event of a reduction of the annual dividend we declare on our common shares, the interest payable on the debentures is reduced pro rata to the dividend reduction and the interest reduction is payable with the proceeds from the sale of newly issued common shares.
- (16) The fair value adjustment reflects the adjustment to the carrying value of hedged subordinated debentures as a result of FAS 133. The subordinated debentures specifically hedged have maturity dates ranging from October 24, 2011 to April 12, 2016.

<sup>(1)</sup> Accrued pension and other postretirement benefit expense represents the cumulative excess of pension and other postretirement benefit expense over pension fund contributions.

#### NOTE 12 Subordinated debentures (continued)

## Maturity schedule

The aggregate maturities of subordinated debentures, based on the maturity dates under the terms of issue, are as follows:

2003 – 2007	\$ -
2008 to 2012	4,310
Thereafter	2,650
	\$ 6,960

## NOTE 13 Capital stock

## Authorized capital stock

Preferred - An unlimited number of First Preferred Shares and Second Preferred Shares without nominal or par value, issuable in series; the aggregate consideration for which all the First Preferred Shares and all the Second Preferred Shares that may be issued may not exceed \$10 billion and \$5 billion, respectively.

Common – An unlimited number of shares without nominal or par value may be issued.

## Issued and outstanding capital stock

		2002			2001			2000		
	Number of shares (000s)	Amount	Dividends declared per share	Number of shares (000s)	Amount	Dividends declared per share	Number of shares (000s)	Amount	(	ividends declared er share
First Preferred										
Non-cumulative Series E (1)	_	\$ _	\$ 3.06	1,500	\$ 149	\$ 5.16	1,500	\$ 149	\$	5.38
Non-cumulative Series H (1)	_	_	-	_	_	1.69	12,000	295		2.25
US\$ Non-cumulative Series I (1)	-	-	US .02	8,000	315	US 1.91	8,000	301	l	JS 1.91
Non-cumulative Series J	12,000	294	1.78	12,000	294	1.78	12,000	294		1.78
US\$ Non-cumulative Series K	10,000	384	US 1.58	10,000	392	US 1.58	10,000	376	l	JS 1.58
Non-cumulative Series N	12,000	293	1.18	12,000	293	1.18	12,000	293		1.18
Non-cumulative Series O	6,000	145	1.38	6,000	145	1.38	6,000	145		1.38
US\$ Non-cumulative Series P	4,000	152	US 1.44	4,000	155	US 1.44	4,000	148	l	JS 1.44
Non-cumulative Series S	10,000	247	1.53	10,000	247	.65	-	-		-
		\$ 1,515			\$ 1,990			\$ 2,001		
Common										
Balance at beginning of year	674,021	\$ 6,959		602,398	\$ 3,074		617,768	\$ 3,063		
Issued	_			12,305	576		_	_		
Issued under the stock option plan (2)	5,211	175		2,819	81		2,700	59		
Issued on the acquisition of Centura Banks, Inc.	_	_		67,413	3,317		_	_		
Options granted on acquisition of Dain Rauscher Corporation	_	14		_	33		_	_		
Issued on the acquisition of										
Richardson Greenshields Limited (3)	318	15		13	2		1,667	50		
Renounced stock appreciation rights,										
net of related income taxes	_	29		-	_		_	_		
Issuance costs, net of related income taxes	_	(1)		_	(12)		_	-		
Purchased for cancellation (4)	(14,293)	(152)		(10,927)	(112)		(19,737)	(98)		
Balance at end of year	665,257	\$ 7,039	\$ 1.51	674,021	\$ 6,959	\$ 1.38	602,398	\$ 3,074	\$	1.14

On November 26, 2001 and October 11, 2002, we redeemed First Preferred Shares Series I and E respectively. On August 24, 2001 we redeemed First Preferred Shares Series H.

Includes the exercise of stock options from tandem stock appreciation rights awards, resulting in a reversal of the accrued liability, net of related income taxes, of \$8 million. During the year we exchanged nil (2001 – 36,527; 2000 – 4,701) Class B shares and 1,846,897 (2001 – 77,956; 2000 – 8,008,712) Class C shares issued by our wholly owned subsidiary,

<sup>(3)</sup> Royal Bank DS Holding Inc., on the acquisition of Richardson Greenshields Limited for 318,154 (2001 - 13,621; 2000 - 1,667,334) common shares.

Commencing in June 2001, pursuant to a one-year normal course issuer bid, we repurchased through the facilities of the Toronto and Montreal Stock Exchanges 15,401,100 common shares at an average price of \$49.32 per share. Under this bid, 10,927,200 common shares were repurchased during fiscal 2001 at a cost of \$509 million and 4,473,900 common shares were repurchased during fiscal 2002 at a cost of \$251 million. On June 24, 2002, we renewed our one-year normal course issuer bid to purchase for cancellation, up to 20 million of our common shares, representing approximately 3% of our outstanding common shares. Under this renewed bid, 9,818,900 common shares were purchased, at an average cost of \$52.27 per share, for \$513 million. During fiscal 2002, a total of 14,292,800 common shares were repurchased for \$764 million at an average cost of \$53.45 per share.

## NOTE 13 Capital stock (continued)

## Terms of preferred shares

				Conver	sion dates
	Dividend per share (1)	Redemption date (2)	Redemption price (3)	At the option of the bank (2), (4)	At the option of the holder (5)
First Preferred					
Non-cumulative Series J	0.443750	May 24, 2003	25.00	May 24, 2003	November 24, 2003
US\$ Non-cumulative Series K	US 0.393750	May 24, 2003	US 25.00	May 24, 2003	November 24, 2003
Non-cumulative Series N	0.293750	August 24, 2003	26.00	August 24, 2003	August 24, 2008
Non-cumulative Series O	0.343750	August 24, 2004	26.00	August 24, 2004	Not convertible
US\$ Non-cumulative Series P	US 0.359375	August 24, 2004	US 26.00	August 24, 2004	Not convertible
Non-cumulative Series S	0.38125	August 24, 2006	26.00	August 24, 2006	Not convertible

- (1) Non-cumulative preferential dividends on Series J, K, N, O, P and S are payable quarterly, as and when declared by the Board of Directors, on or about the 24th day of February, May, August and November.
- (2) Subject to the consent of the Superintendent of Financial Institutions Canada and the requirements of the Bank Act, we may, on or after the dates specified above, redeem First Preferred Shares. These may be redeemed (i) for cash, in the case of First Preferred Shares Series J and K equal to the redemption price as stated above, in the case of Series N at a price per share of \$26, if redeemed during the 12 months commencing August 24, 2003, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$25 if redeemed on or after August 24, 2007, and in the case of Series O and P at a price per share of \$26 if redeemed during the 12 months commencing August 24, 2004, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$26 if redeemed during the 12 months commencing August 26, 2006, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$26 if redeemed during the 12 months commencing August 26, 2006, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$26 if redeemed on or after August 24, 2010, or (ii) by conversion, in the case of Series J and K into that number of common shares determined by dividing the then-applicable redemption price by the greater of \$2.50 and 95% of the weighted average trading price of common shares at such time.
- (3) Subject to the consent of the Superintendent of Financial Institutions Canada and the requirements of the Bank Act, we may purchase First Preferred Shares for cancellation at a purchase price, in the case of the Series J and K not exceeding the then-applicable redemption price specified above plus all declared and unpaid dividends, and, in the case of the Series N, O, P and S at the lowest price or prices at which, in the opinion of the Board of Directors, such shares are obtainable.
- (4) Subject to the approval of the Toronto Stock Exchange, we may, on or after the dates specified above, convert First Preferred Shares Series N, O, P and S into our common shares. First Preferred Shares may be converted into that number of common shares determined by dividing the then-applicable redemption price by the greater of \$2.50 and 95% of the weighted average trading price of common shares at such time.
- (5) Subject to our right to redeem or to find substitute purchasers, the holder may, on or after the dates specified above, convert First Preferred Shares into our common shares. Series J, K and N may be converted, quarterly, into that number of common shares determined by dividing the then-applicable redemption price by the greater of \$2.50 and 95% of the weighted average trading price of common shares at such time.

#### Restrictions on the payment of dividends

We are prohibited by the *Bank Act* (Canada) from declaring any dividends on our preferred or common shares when we are, or would be placed as a result of the declaration, in contravention of the capital adequacy and liquidity regulations or any regulatory directives issued under the act. We may not pay dividends on our common shares at any time unless all dividends to which preferred shareholders are then entitled have been declared and paid or set apart for payment.

In addition, we may not declare or pay a dividend without the approval of the Superintendent of Financial Institutions Canada (OSFI) if, on the day the dividend is declared, the total of all dividends in that year would exceed the aggregate of our net income up to that day and of our retained net income for the preceding two years.

We have agreed that if RBC Capital Trust (a closed-end trust, which is a subsidiary) fails to pay any required distribution on its capital trust securities, we will not declare dividends of any kind on any of our preferred or common shares.

Currently, these limitations do not restrict the payment of dividends on our preferred or common shares.

### Regulatory capital

We are subject to the regulatory capital requirements defined by OSFI, which includes the use of Canadian GAAP. Two measures of capital strength established by OSFI, based on standards issued by the Bank for International Settlements (BIS), are risk-adjusted capital ratios and the assets-to-capital multiple.

OSFI requires Canadian banks to maintain a minimum Tier 1 and Total capital ratio of 4% and 8%, respectively. However, OSFI has also formally established risk-based capital targets for deposit-taking institutions in Canada. These targets are a Tier 1 capital ratio of at least 7% and a Total capital ratio of at least 10%. At October 31, 2002, our Tier 1 and Total capital ratios were 9.3% and 12.7%, respectively (2001 - 8.7%) and (2001 - 8.7%)

In the evaluation of our assets-to-capital multiple, OSFI specifies that total assets, including specified off-balance sheet financial instruments, should be no greater than 23 times Total capital. At October 31, 2002, our assets-to-capital multiple was 17.3 times (2001 – 17.2 times).

Using guidelines issued by the Board of Governors of the Federal Reserve System in the United States and U.S. GAAP financial information, our Tier 1 and Total capital ratios at October 31, 2002, were 8.5% and 11.9%, respectively (2001 - 8.1% and 11.2%, respectively).

## Other

In 2000, we entered into an agreement with a AAA rated reinsurer, which requires the reinsurer to purchase up to \$200 million of non-cumulative first preferred shares at the October 27, 2000 market price should the general allowance for credit losses (allocated general and unallocated) be drawn down below a certain level. During the year, the reinsurer was downgraded from AAA. Based on this development and an internal review by management, the agreement was not renewed.

NOTE 14 Income taxes			
	2002	2001	2000
Provision for income tax in income			
Current			
Canada – Federal	\$ 681	\$ 827	\$ 799
Provincial	265	354	349
International	155	103	258
	1,101	1,284	1,406
Deferred			
Canada – Federal	205	22	38
Provincial	70	3	9
International	39	41	(41
	314	66	6
	1,415	1,350	1,412
Income tax expense (benefit) in shareholders' equity			
Unrealized gains and losses on available for sale securities,			
net of hedging activities	(4)	221	20
Unrealized foreign currency translation gains and losses,			
net of hedging activities	100	(487)	(37
Gains and losses on derivatives designated as cash flow hedges	30	(173)	-
Stock appreciation rights	22	_	-
Additional pension obligation	(155)	(12)	_
	(7)	(451)	(17
Total income taxes	\$ 1,408	\$ 899	\$ 1,395

## Deferred income taxes (temporary differences)

	2002	2001	2000
Deferred income tax asset (1)			
Allowance for credit losses	\$ 512	\$ 582	\$ 514
Deferred compensation	339	190	78
Pension related	210	105	44
Tax loss carryforwards	22	84	72
Premises and equipment	_	_	83
Deferred income	60	61	152
Other	259	399	223
	1,402	1,421	1,166
Deferred income tax liability			
Premises and equipment	(9)	(91)	_
Deferred expense	(240)	(149)	(86)
Other	(150)	(134)	(77)
	(399)	(374)	(163)
Net deferred income tax asset	\$ 1,003	\$ 1,047	\$ 1,003

We have determined that it is more likely than not that the deferred income tax asset will be realized through a combination of future reversals of temporary differences and taxable income.

## Reconciliation to statutory tax rate

	2002			2001		2000			
Income taxes at Canadian statutory tax rate Increase (decrease) in income taxes resulting from	\$ 1,702	38.5%	\$	1,615	41.5%	\$	1,558	42.8%	
Lower average tax rate applicable to subsidiaries	(276)	(6.2)		(253)	(6.5)		(303)	(8.3)	
Tax-exempt income from securities	(7)	(.2)		(7)	(.2)		(7)	(.2)	
Tax rate change	33	.7		79	2.0		20	.5	
Other	(37)	(8.)		(84)	(2.1)		144	4.0	
Income taxes reported in income/effective tax rate	\$ 1,415	32.0%	\$	1,350	34.7%	\$	1,412	38.8%	

International earnings of certain subsidiaries would be taxed only upon their repatriation to Canada. We have not recognized a deferred tax liability for these undistributed earnings as we do not currently expect them to be repatriated. Taxes that would be payable if all foreign subsidiaries'

accumulated unremitted earnings were repatriated are estimated at \$841 million as at October 31, 2002 (2001 – \$772 million; 2000 – \$737 million).

#### Pensions and other postretirement benefits NOTE 15

We sponsor a number of defined benefit and defined contribution plans providing pension and other postretirement benefits to eligible employees.

The following tables present information related to our benefit plans, including amounts recorded on the Consolidated balance sheet and the components of net benefit expense:

#### Plan assets, benefit obligation and funded status

	Pension	plans (1	.)	Other postretiremen			plans (2)
	2002		2001		2002		2001
Change in fair value of plan assets (3) Fair value of plan assets, October 1 Actual return on plan assets Company contributions Plan participant contributions Benefits paid Plan settlements Business acquisitions Change in foreign currency exchange rate Transfers from other plans	\$ 4,049 (133) 99 19 (258) (52) - 17 6	\$	4,519 (476) 20 18 (251) - 63 12 144	\$	1 - 23 1 (25) - - -	\$	67 7 21 - (22) (72) - -
Fair value of plan assets, September 30	\$ 3,747	\$	4,049	\$	-	\$	1
Change in benefit obligation Benefit obligation, October 1 Service cost Interest cost Plan participant contributions Actuarial loss Benefits paid Transfers from other plans Plan amendments and curtailments Plan settlements Business acquisitions Change in foreign currency exchange rate Changes in assumptions	\$ 4,044 113 297 19 280 (258) 3 59 - 2 31	\$	3,710 104 268 18 55 (251) - 31 - 117 (9) 1	\$	693 22 51 1 318 (25) - 7 - - -	\$	609 64 49 - 19 (22) - (72) 35 - 11
Benefit obligation, September 30	\$ 4,590	\$	4,044	\$	1,067	\$	693
Funded status  (Deficit) excess of plan assets over benefit obligation Unrecognized net actuarial loss Unrecognized transition (asset) obligation Unrecognized prior service cost Contributions between September 30 and October 31 Other	\$ (843) 792 (26) 211 222 (1)	\$	5 32 (24) 205 - (48)	\$	(1,067) 360 190 13 3	\$	(692) 42 207 10 - 1
Net amount recognized as at October 31	\$ 355	\$	170	\$	(500)	\$	(432)
Amounts recognized in the Consolidated balance sheet consist of: Prepaid pension benefit cost Accrued pension benefit expense Intangible asset Accumulated other comprehensive income	\$ 109 (419) 205 460	\$	366 (282) 57 29				
Net amount recognized as at October 31	\$ 355	\$	170				
Weighted average assumptions Discount rate Assumed long-term rate of return on plan assets Rate of increase in future compensation	6.75% 7.00% 4.00%		7.00% 7.00% 4.40%		7.00% 4.75% 4.40%		7.25% 4.75% 4.40%

## Pension benefit expense (4)

	20	002	2001	2000
Service cost Interest cost Expected return on plan assets Amortization of transition asset Amortization of prior service cost Recognized net actuarial gain Settlement loss Other	\$	113 297 (300) (2) 32 (27) 52 (45)	\$ 104 268 (306) (2) 17 (45) - (14)	\$ 98 254 (291) (2) 22 (41) - 19
Defined benefit pension expense Defined contribution pension expense		120 61	22 30	59 6
Pension benefit expense	\$	181	\$ 52	\$ 65

# Other postretirement benefit expense (2)

	2002	2001	2000
Service cost Interest cost Expected return on plan assets Amortization of transition obligation Other	\$ 22 51 - 17 2	\$ 64 49 (1) 17 2	\$ 17 42 (3) 17
Other postretirement benefit expense	\$ 92	\$ 131	\$ 73

# 2002 sensitivity of key assumptions

Pensions	Change in obligation	Change in expense				
Impact of .25% change in discount rate assumption Impact of .25% change in rate of increase in future compensation assumption Impact of .25% change in the long-term rate of return on plan assets assumption	\$ 126 29	\$ 16 2 10				
Postretirement	Change in obligation	Change in expense				
Impact of .25% change in discount rate assumption Impact of .25% change in rate of increase in future compensation assumption	\$ 48	\$ 3 1				

- Included in these amounts are \$3,239 million (2001 \$266 million) of plan assets and \$4,131 million (2001 \$567 million) of benefit obligations for plans that are not fully funded. Includes postretirement health, dental and life insurance. The assumed health care cost trend rates for the next year used to measure the expected cost of benefits covered for the postretirement health and life plans were 8% for medical and 5% for dental, decreasing to an ultimate rate of 4% in 2009. A one percentage point increase in assumed health care cost trend rates would have increased the service and interest costs and obligation by \$12 million and \$142 million, respectively. A one percentage point decrease in assumed health care cost trends would have lowered the service and interest costs and the obligation by \$8 million and \$112 million, respectively. Plan assets includes 818,597 (2001 886,384) of Royal Bank common shares having a fair value of \$43 million (2001 \$43 million). In addition, dividends amounting to \$1 million (2001 \$1 million) were received on Royal Bank common shares held in the plan assets during the year.

  Discount rate assumption of 7.00% (2001 7.00%; 2000 7.25%) was used to determine pension benefit expense.
- (3)
- U.S. GAAP Royal Bank of Canada

## NOTE 16 Stock-based compensation

#### Stock option plans

We have two stock option plans – one for certain key employees and one for non-employee directors. Under these plans, options are periodically granted to purchase common shares at prices not less than the market price of such shares on the day of grant. The options vest over a 4-year period for employees and immediately for directors and are exercisable for a period not exceeding 10 years from the grant date.

For options issued prior to October 31, 2002 that were not accompanied by tandem stock appreciation rights (SARs), no compensation expense was recognized as the option's exercise price was not less than the market price of the underlying stock on the day of grant. When the options are exercised, the proceeds received are credited to common shares.

Between November 29, 1999 and June 5, 2001, grants of options under the employee stock option plan were accompanied by tandem SARs. With SARs, participants could choose to exercise a SAR instead of the

corresponding option. In such cases, the participants received a cash payment equal to the difference between the closing price of common shares on the day immediately preceding the day of exercise and the exercise price of the option.

Compensation expense for SARs is recognized using estimates based on past experience, of participants exercising SARs rather than the corresponding options. The compensation expense for these grants, which is amortized over the associated option's vesting period, was \$27 million for the year ended October 31, 2002 (2001 – \$23 million; 2000 – \$52 million).

During the last quarter of 2002, certain executive participants voluntarily renounced their SARs while retaining the corresponding options. At the time of renouncement, the compensation cost was fixed and the accrued liability of \$47 million was transferred to equity.

#### Stock options

	2	002		2	001		4	2000		
	Number of options (000s)	exe	Weighted average ercise price	Number of options (000s)	ex	Weighted average ercise price	Number of options (000s)	ex	Weighted average ercise price	
Outstanding at beginning of year	30,158	\$	36.84	25,880	\$	33.61	20,966	\$	32.42	
Granted	4,215		49.12	7,949		44.46	8,286		33.09	
Exercised – Common shares	(5,211)		32.07	(2,819)		28.77	(2,700)		22.05	
– SARs	(291)		34.01	(259)		33.55	_		_	
Cancelled	(392)		38.37	(593)		37.82	(672)		36.10	
Outstanding at end of year	28,479	\$	39.54	30,158	\$	36.84	25,880	\$	33.61	
Exercisable at end of year	14,050	\$	36.07	12,895	\$	32.62	8,881	\$	30.29	
Available for grant	16,105			20,289			25,849			

## Range of exercise prices

		Op	ptions outstandi	ng	Options exercisable				
	outstanding	Number Weighted Weighted average outstanding average remaining (000s) exercise price contractual life		Number exercisable (000s)	ex	Weighted average ercise price			
\$14.46-\$15.68	587	\$	15.57	3.9	587	\$	15.57		
\$24.80-\$28.25	2,816	·	26.19	6.9	2,401		25.85		
\$30.00-\$39.64	15,175		36.68	7.1	9,595		37.90		
\$43.59-\$52.19	9,901		49.15	9.4	1,467		49.04		
Total	28,479	\$	39.54	7.8	14,050	\$	36.07		

## Fair value method

FAS 123, Accounting for Stock-Based Compensation, recommends the recognition of an expense for option awards using the fair value method of accounting. It permits the use of the intrinsic value based method (APB 25, Accounting for Stock Issued to Employees), provided pro forma disclosures of net income and earnings per share applying the fair value method are made. For options with SARs attached, FAS 123 recommends the recognition of an intrinsic value based expense for the entire

award. We will be adopting the recommendations of FAS 123 prospectively for new awards granted after November 1, 2002. The impact is an estimated charge to earnings of \$6 million for the year ended October 31, 2003.

We have provided pro forma disclosures, which demonstrate the effect as if we had adopted the recommended recognition provisions of FAS 123 in 2002, 2001 and 2000 as indicated below:

# Pro forma net income and earnings per share

	 As reported				Pro forma (1)						
	2002		2001		2000		2002		2001		2000
Net income	\$ 2,898	\$	2,435	\$	2,208	\$	2,856	\$	2,399	\$	2,164
Earnings per share	4.16		3.58		3.42		4.10		3.53		3.35
Diluted earnings per share	4.12		3.55		3.40		4.07		3.50		3.34

<sup>(1)</sup> Compensation expense under the fair value based method is recognized over the vesting period of the related stock options. Accordingly, the pro forma results of applying this method may not be indicative of future amounts.

In determining the pro forma disclosures above, the fair value of options granted during 2002 was estimated on the date of grant using an option pricing model with the following assumptions: (i) risk-free interest rate of 4.89% (2001 - 5.86%; 2000 - 6.04%), (ii) expected option life of

6 years (2001, 2000 – 10 years), (iii) expected volatility of 20% (2001 – 24%; 2000 – 22%) and (iv) expected dividends of 2.9% (2001 – 2.67%; 2000 – 2.60%). The fair value of each option granted was \$10.02 (2001 – \$14.78; 2000 – \$10.26).

## NOTE 16 Stock-based compensation (continued)

## Employee share ownership plans

We offer many employees an opportunity to own stock through RBC savings and share ownership plans. Under these plans, the employee can generally contribute between 1% and 10% of their annual salary or benefit base for commissioned employees. For each contribution between 1% and 6%, we will match 50% of the employee contributions in common shares. For the RBC Dominion Securities Savings Plan our maximum annual contribution is \$4,500 per employee. For the RBC UK Share Incentive Plan our maximum annual contribution is £1,500 per employee. We contributed \$49 million (2001 - \$47 million; 2000 - \$45 million), under the terms of these plans, towards the purchase of common shares. As at October 31, 2002, an aggregate of 17,397,119 common shares were held under these plans.

## Deferred share and other plans

We offer deferred share unit plans to executives and non-employee directors. Under these plans, each executive or director may choose to receive all or a percentage of their annual incentive bonus or directors fee in the form of deferred share units (DSUs). The executives or directors must elect to participate in the plan prior to the beginning of the fiscal year. DSUs earn dividend equivalents in the form of additional DSUs at the same rate as dividends on common shares. The participant is not allowed to convert the DSUs until retirement, permanent disability or termination of employment/directorship. The cash value of the DSUs is equivalent to the market value of common shares when conversion takes place. The value of the DSUs as at October 31, 2002, was \$73 million (2001 – \$52 million; 2000 – \$26 million). The share appreciation and dividend-related compensation expense recorded for the year ended October 31, 2002, in respect of these plans was \$16 million (2001 – \$8 million; 2000 – \$7 million).

We have a deferred bonus plan for certain key employees within RBC Capital Markets. Under this plan, a percentage of each employee's annual incentive bonus is deferred and accumulates dividend equivalents at the same rate as dividends on common shares. The employee will receive the deferred bonus in equal amounts paid within 90 days of the following 3 year-end dates. The value of the deferred bonus paid will be equivalent to the original deferred bonus adjusted for dividends and changes in the market value of common shares at the time the bonus is paid. The value of the deferred bonus as at October 31, 2002, was \$187 million (2001 – \$128 million; 2000 – \$89 million). The share appreciation and dividend-related compensation expense for the year ended October 31, 2002 in respect of this plan was \$20 million (2001 – \$5 million recovery; 2000 – \$10 million).

We offer deferred share plans to certain key employees within RBC Investments with various vesting periods up to a maximum of five years. Awards under some of these plans may be deferred in the form of common shares, which are held in trust, or DSUs. The participant is not allowed to convert the DSU until retirement, permanent disability, or termination of employment. The cash value of DSUs is equivalent to the market value of common shares when conversion takes place. Certain plans award share units that track the value of common shares with payout in cash at the end of a maximum five-year term. The value of

deferred shares held in trust as at October 31, 2002, was \$34 million (2001 – \$14 million). The value of the various share units as at October 31, 2002, was \$10 million (2001 – \$4 million). The stock-based compensation expense recorded for the year ended October 31, 2002, in respect of these plans, was \$32 million (2001 – \$16 million; 2000 – \$14 million).

We offer a performance deferred share plan to certain key employees. The performance deferred share award is made up of 50% regular shares and 50% performance shares all of which vest at the end of 3 years. At the time the shares vest, the performance shares can be increased or decreased by 50% depending on our total shareholder return compared to 15 North American financial institutions. Compensation expense of \$11 million was recognized for the year ended October 31, 2002 in respect of this award. The value of common shares held in trust as at October 31, 2002 was \$34 million.

We offer a mid-term compensation plan to certain senior executive officers. Awards under this program are converted into share units equivalent to common shares. The share units vest over a three-year period in equal installments of one-third per year. The units have a value equal to the market value of common shares on each vesting date and are paid in either cash or common shares at our option. The value of the share units as at October 31, 2002 was \$16 million (2001 – \$21 million). The compensation expense recorded for the year ended October 31, 2002 in respect of this plan was \$12 million (2001 – \$8 million).

Dain Rauscher maintains a non-qualified deferred compensation plan for key employees under an arrangement called the wealth accumulation plan. This plan allows eligible employees to make deferrals of their annual income and allocate the deferrals among various fund choices, which include an RBC share unit fund that tracks the value of our common shares. Certain deferrals may also be eligible for matching contributions from us. All matching contributions are allocated to the RBC share unit fund. The compensation expense recorded for the year ended October 31, 2002, in respect of the matching contributions, was \$12 million (2001 – \$7 million). The value of the RBC share units held under the plan as at October 31, 2002 was \$70 million (2001 – \$7 million).

For other stock-based plans, compensation expense of \$19 million was recognized for the year ended October 31, 2002 (2001 – \$14 million; 2000 – \$1 million). The value of the share units and shares held under these plans as at October 31, 2002 was \$10 million (2001 – \$3 million; 2000 – \$1 million).

## Retention plan

On the acquisition of Dain Rauscher, certain key employees of Dain Rauscher were offered retention units awards totalling \$318 million in award value to be paid out evenly over expected service periods of between three and four years. Payments to participants of the plan are based on the market value of common shares on the vesting date. The compensation expense recorded for the year ended October 31, 2002 in respect of this plan was \$92 million (2001 – \$143 million). The liability under this plan was \$151 million as at October 31, 2002 (2001 – \$135 million).

NOTE 17 Earnings per share			
	2002	2001	2000
Earnings per share			
Net income	\$ 2,898	\$ 2,435	\$ 2,208
Preferred share dividends	(98)	(135)	(134)
Net income available to common shareholders	\$ 2,800	\$ 2,300	\$ 2,074
Average number of common shares (in thousands)	672,571	641,516	606,389
	\$ 4.16	\$ 3.58	\$ 3.42
Diluted earnings per share			
Net income available to common shareholders	\$ 2,800	\$ 2,300	\$ 2,074
Effect of assumed conversions (1)	_	1	2
Net income adjusted for diluted computation	\$ 2,800	\$ 2,301	\$ 2,076
Average number of common shares (in thousands)	672,571	641,516	606,389
Convertible Class B and C shares (1)	14	363	736
Stock options (2)	6,568	5,337	2,740
Average number of diluted common shares (in thousands)	679,153	647,216	609,865
	\$ 4.12	\$ 3.55	\$ 3.40

<sup>(1)</sup> The convertible shares included the Class B and C shares issued by our wholly owned subsidiary Royal Bank DS Holding Inc., on the acquisition of Richardson Greenshields Limited on November 1, 1996. The outstanding Class B shares were all exchanged into Royal Bank of Canada common shares in 2001 and the remaining Class C shares were exchanged for common shares on November 9, 2001. The price of the Class C shares was determined based on our average common share price during the 20 days prior to the date the exchange was made. During the year we exchanged nil (2001 – 36,527; 2000 – 4,701) Class B shares and 1,846,897 (2001 – 77,956; 2000 – 8,008,712) Class C shares for 318,154 (2001 – 13,621; 2000 – 1,667,334) common shares

# NOTE 18 Commitments and contingencies

#### Financial instruments with contractual amounts representing credit risk

The primary purpose of these commitments is to ensure that funds are available to a client as required. Our policy for requiring collateral security with respect to these instruments and the types of collateral security held is generally the same as for loans.

Guarantees and standby letters of credit, which represent irrevocable assurances that we will make payments in the event that a client cannot meet its obligations to third parties, carry the same credit risk as loans.

Documentary and commercial letters of credit, which are written undertakings by us on behalf of a client authorizing a third party to draw drafts on us up to a stipulated amount under specific terms and conditions, are collateralized by the underlying shipment of goods to which they relate.

In securities lending transactions, we act as an agent for the owner of a security, who agrees to lend the security to a borrower for a fee, under the terms of a pre-arranged contract. The borrower must fully collateralize the security loan at all times.

Commitments to extend credit represent unused portions of authorizations to extend credit in the form of loans, bankers' acceptances, guarantees or letters of credit.

Uncommitted amounts represent an amount for which we retain the option to extend credit to a borrower.

A note issuance facility represents an underwriting agreement that enables a borrower to issue short-term debt securities. A revolving underwriting facility represents a renewable note issuance facility that can be accessed for a specified period of time.

## Financial instruments with contractual amounts representing credit risk

	2002	2001
Guarantees and standby letters of credit	\$ 13,610	\$ 13,391
Documentary and commercial letters of credit	772	750
Securities lending	23,967	21,377
Commitments to extend credit		
Original term to maturity of 1 year or less	40,931	44,179
Original term to maturity of more than $1$ year	34,115	39,960
Uncommitted amounts	45,978	53,750
Note issuance/revolving underwriting facilities	23	132
	\$ 159,396	\$ 173,539

<sup>(2)</sup> The dilutive effect of stock options was calculated using the treasury stock method. This method calculates the number of incremental shares by assuming the outstanding stock options are (i) exercised and (ii) then reduced by the number of shares assumed to be repurchased from the issuance proceeds, using the average market price of our common shares for the period. Excluded from the calculation of diluted earnings per share were average options outstanding of 9,761 with an exercise price of \$53.76 (2001 – 7,862 at \$50.72; 1,956 at \$49.03; 2000 – 6,153,507 at \$39.64; 6,589,464 at \$39.01; 2,639 at \$38.22; and 393 at \$43.59) as the options' exercise price was greater than the average market price of our common shares.

## NOTE 18 Commitments and contingencies (continued)

#### Lease commitments

Minimum future rental commitments for premises and equipment under long-term non-cancellable leases for the next five years and thereafter are shown below.

#### Lease commitments

2003	\$ 364
2004	330
2005	300
2006	267
2007	203
Thereafter	754
Total	\$ 2,218

#### Litigation

On June 21, 2002, a week before it was due to pay Royal Bank of Canada US\$517 million plus interest under the terms of a total return swap, which is recorded in Other assets, Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A. (Rabobank) initiated an action against us in New York state court in an effort to nullify its obligation under the swap. On June 24, 2002, we instituted proceedings against Rabobank in the High Court in London, alleging that Rabobank had repudiated its obligation under the swap. On July 31, 2002, we filed a motion to dismiss

or stay Rabobank's New York lawsuit. Rabobank filed, on September 27, 2002, an application to stay our claim with the High Court in London. Both our motion to stay or dismiss and Rabobank's application to stay are proceeding and the matter of forum is expected to be considered by both courts in the near future. Management expects to recover this amount in its entirety and accordingly a provision for loss has not been recorded.

Various other legal proceedings are pending that challenge certain of our practices or actions. Many of these proceedings are loan-related and are in reaction to steps taken by us and our subsidiaries to collect delinquent loans and enforce rights in collateral securing such loans. Management considers that the aggregate liability resulting from these proceedings will not be material.

#### Pledged assets

In the ordinary course of business we accept collateral, generally under reverse repurchase and securities borrowing agreements. The fair value of collateral accepted that can be sold or repledged by us totalled \$55.9 billion (2001 - \$52.9 billion). Of this collateral, \$36.4 billion (2001 - \$41.9 billion) has been sold or repledged, generally as collateral under repurchase agreements or to cover short sales. Details of assets pledged against liabilities, including amounts that cannot be sold or repledged by the secured party, are shown below:

## Pledged assets

	2002	2001
Assets pledged to:	\$	\$
Foreign governments and central banks	1,418	113
Clearing systems, payment systems and depositories	1,075	2,470
Assets pledged in relation to:		
Derivative transactions	1,828	830
Securities borrowing and lending	19,720	16,007
Obligations related to securities sold under repurchase agreements	21,109	20,855
Other	3,389	6,095
Total	\$ 48,539	\$ 46,370

## NOTE 19 Derivative financial instruments

Derivative financial instruments are financial contracts whose value is derived from an underlying interest rate, foreign exchange rate, equity or commodity instrument or index.

## Derivative product types

We use the following derivative financial instruments for both trading and non-trading purposes.

Swaps are transactions in which two parties exchange cash flows on a specified notional amount for a predetermined period. For interest rate swaps, fixed and floating interest payments are exchanged based on a notional amount. Cross currency swaps involve the exchange of fixed or floating interest payments in one currency for the receipt of fixed or floating interest payments in another currency. Cross currency interest rate swaps involve the exchange of both interest and principal amounts in two different currencies.

Forwards and futures are contractual obligations to buy or sell a financial instrument on a future date at a specified price. Forward contracts are effectively tailor-made agreements that are transacted between counterparties in the over-the-counter market, whereas futures are standardized contracts that are transacted on regulated exchanges.

Options are contractual agreements under which the seller (writer) grants the purchaser the right, but not the obligation, either to buy (call option) or sell (put option), by or at a set date, a specified amount of

a financial instrument at a predetermined price. The seller receives a premium from the purchaser for this right.

Credit derivatives are contracts whose redemption value is linked to specified credit related events, such as bankruptcy, credit downgrade, non-payment or default. Examples of credit derivatives include credit default swaps, total return swaps and credit default baskets.

## Derivatives held or issued for trading purposes

Most of our derivative transactions relate to sales and trading activities. Sales activities include the structuring and marketing of derivative products to clients to enable them to transfer, modify or reduce current or expected risks. Trading involves market-making, positioning and arbitrage activities. Market-making involves quoting bid and offer prices to other market participants with the intention of generating revenues based on spread and volume. Positioning involves managing market risk positions with the expectation of profiting from favourable movements in prices, rates or indices. Arbitrage activities involve identifying and profiting from price differentials between markets and products. We do not deal, to any significant extent, in leveraged derivative transactions. These transactions contain a multiplier which, for any given change in market prices, could cause the change in the transaction's fair value to be significantly different from the change in fair value that would occur for a similar derivative without the multiplier.

## Derivatives held or issued for non-trading purposes

We also use derivatives in connection with our own asset/liability management activities, which include hedging and investment activities.

Interest rate swaps are used to adjust exposure to interest rate risk by modifying the repricing or maturity characteristics of existing and/or anticipated assets and liabilities. Purchased interest rate options are used to hedge redeemable deposits and other options embedded in consumer products. Written options are used in our asset/liability management activities when specifically linked to a purchased option in the form of a collar. We use credit derivatives to manage our credit exposures and for risk diversification in our lending portfolio.

Our overall interest rate risk management objective is to minimize significant unplanned fluctuations in earnings and cash flows caused by interest rate volatility. Interest rate fluctuations will either cause assets and liabilities to appreciate or depreciate in market value or cause a variability in cash flows. In a fair value hedge, gains or losses on derivatives that are linked to these assets and liabilities will substantially offset the unrealized appreciation or depreciation. In a cash flow hedge, derivatives linked to the assets and liabilities will reduce the variability of cash flows resulting from interest rate fluctuations.

We may also choose to enter into derivative transactions to economically hedge certain business strategies that do not otherwise qualify for hedge accounting, or where hedge accounting is not considered economically feasible to implement. In such circumstances, volatility from interest rate movements is reflected in Non-interest revenue.

## Fair value hedge

For the year ended October 31, 2002, the ineffective portions recognized in Non-interest revenue amounted to a net unrealized gain of \$10 million (2001 – \$11 million loss). All components of each derivative's change in fair value have been included in the assessment of fair value hedge effectiveness.

We did not hedge any firm commitments for the year ended October 31, 2002.

## Cash flow hedge

For the year ended October 31, 2002, a net unrealized loss of \$50 million (2001 - \$190 million, net of FAS 133 transition adjustment), was recorded in Other comprehensive income for the effective portion of changes in fair value of derivatives designated as cash flow hedges. The amounts recognized as Other comprehensive income are reclassified to Net income in the periods in which Net income is affected by the variability in cash flows of the hedged item. A net loss of \$113 million (2001 - nil) was reclassified to Net income during the year. A net loss of \$59 million (2001 - \$81 million) deferred in Accumulated other comprehensive income as at October 31, 2002, is expected to be reclassified to Net income during the next 12 months.

For the year ended October 31, 2002, a net unrealized gain of \$9 million (2001 – \$20 million) was recognized in Non-interest revenue for the ineffective portions of cash flow hedges. All components of each derivative's change in fair value have been included in the assessment of cash flow hedge effectiveness.

We did not hedge any forecasted transactions for the year ended October 31, 2002.

#### Derivatives - Notional amounts

Notional amounts, which are off-balance sheet, serve as a point of reference for calculating payments and are a common measure of business volume. The following table provides the notional amounts of our derivative transactions by term to maturity.

Notional amount of derivatives by term to maturity (1)

		Term to	maturity		20	02	20	001
	Within 1 year	1 to 5 years	Over 5 years (2)	Total	Trading	Other than trading	Trading	Other than trading
Over-the-counter (OTC) contracts								
Interest rate contracts								
Forward rate agreements	\$ 184,487	\$ 14,358	\$ -	\$ 198,845	\$ 194,537	\$ 4,308	\$ 95,678	\$ -
Swaps	264,829	418,082	179,353	862,264	794,961	67,303	628,735	69,167
Options purchased	8,193	35,623	11,477	55,293	55,289	4	19,787	114
Options written	9,306	34,564	12,304	56,174	56,080	94	22,177	_
Foreign exchange contracts								
Forward contracts	507,410	33,673	3,636	544,719	522,035	22,684	528,467	17,969
Cross currency swaps	893	3,405	5,609	9,907	9,907	_	8,618	_
Cross currency interest rate swaps	10,286	37,315	26,547	74,148	71,050	3,098	63,405	2,796
Options purchased	53,200	3,004	_	56,204	56,160	44	48,542	612
Options written	58,594	3,242	_	61,836	61,209	627	54,133	-
Credit derivatives (3)	3,625	37,333	11,193	52,151	50,928	1,223	20,952	955
Other contracts (4)	9,514	5,221	7,884	22,619	22,085	534	20,170	2,643
Exchange-traded contracts								
Interest rate contracts								
Futures – long positions	19,207	7,535	19	26,761	26,761	_	20,319	_
Futures – short positions	31,583	5,185	25	36,793	36,500	293	43,232	87
Options purchased	1,418	1	_	1,419	640	779	13,352	_
Options written	2,368	2	_	2,370	2,059	311	12,079	_
Foreign exchange contracts							,	
Futures – long positions	27	_	_	27	27	_	348	_
Futures – short positions	321	_	_	321	321	_	144	_
Other contracts (4)	18,356	455	-	18,811	18,811	-	58,130	_
	\$1,183,617	\$ 638,998	\$ 258,047	\$2,080,662	\$1,979,360	\$ 101,302	\$1,658,268	\$ 94,343

The notional amount of \$5,593 million (2001 - \$1,693 million) of derivatives embedded in financial instruments, certain warrants and loan commitments considered as derivatives are excluded from the amounts in this table

### Derivative-related credit risk

Credit risk from derivative transactions is generated by the potential for the counterparty to default on its contractual obligations when one or more transactions have a positive market value to us. This market value is referred to as replacement cost since it is an estimate of what it would cost to replace transactions at prevailing market rates if a default occurred.

For internal risk management purposes, the credit equivalent amount arising from a derivative transaction is defined as the sum of the replacement cost plus an add-on that is an estimate of the potential change in the market value of the transaction through to maturity. The add-on is determined by statistically based models that project the expected volatility of the variable(s) underlying the derivative, whether interest rate, foreign exchange rate, equity or commodity price. Both the

<sup>(2)</sup> Includes contracts maturing in over 10 years with a notional value of \$37,322 million (2001 - \$19,637 million). The related gross positive replacement cost is \$1,291 million

Comprises credit default swaps, total return swaps and credit default baskets.

Comprises precious metals, commodity and equity-linked derivative contracts.

## NOTE 19 Derivative financial instruments (continued)

replacement cost and the add-on are continually re-evaluated over the life of each transaction to ensure that sound credit risk valuations are used. The risk-adjusted amount is determined by applying standard measures of counterparty risk to the credit equivalent amount.

Netting is a technique that can reduce credit exposure from derivatives and is generally facilitated through the use of master netting agreements. The two main categories of netting are close-out netting and settlement netting. Under the close-out netting provision, if the counterparty defaults, we have the right to terminate all transactions covered by the master agreement at the then-prevailing market values and to sum the resulting market values, offsetting negative against positive values, to arrive at a single net amount owed by either the counterparty or us. Under the settlement netting provision, all payments and receipts in the same currency and due on the same day between specified pairs including us and the counterparty units are netted, generating a single payment in each currency, due either by us or the counterparty unit. We actively encourage counterparties to enter into master netting agreements. However, measurement of our credit exposure arising out of derivative transactions is not reduced to reflect the effects of netting unless the enforceability of that netting is supported by appropriate legal analysis as documented in our policy.

To further manage derivative-related counterparty credit exposure, we enter into agreements containing mark-to-market cap provisions with some counterparties. Under such provisions, we have the right to request that the counterparty pay down or collateralize the current market value of its derivatives position with us. The use of collateral does not currently represent a significant credit mitigation technique for us in managing derivative-related credit risk.

We subject our derivative-related credit risks to the same credit approval, limit and monitoring standards that we use for managing other transactions that create credit exposure. This includes evaluation of counterparties as to creditworthiness, and managing the size, diversification and maturity structure of the portfolio. Credit utilization for all products is compared with established limits on a continual basis and is subject to a standard exception reporting process. We utilize a single internal rating system for all credit risk exposure. In most cases, these internal ratings approximate the external risk ratings of public rating agencies. The tables below show replacement cost, credit equivalent and risk-adjusted amounts of our derivatives both before and after the impact of netting. During 2002 and 2001, neither our actual credit losses arising from derivative transactions nor the level of impaired derivative contracts were significant.

### Replacement cost of derivative financial instruments by risk rating and by counterparty type (1)

	 Risk rating (2)										Counterparty type (3)						
As at October 31, 2002	AAA, AA		А		BBB		BB or lower		Total		Banks	gov	OECD vernments		Other		Total
Gross positive replacement cost (4) Impact of master netting agreements	\$ 15,442 (10,638)	\$	11,008 (7,208)	\$	3,421 (2,142)	\$	1,580 (873)	\$	31,451 (20,861)	\$	21,427 (16,343)	\$	2,068	\$	7,956 (4,518)	\$	31,451 (20,861)
Replacement cost (after netting agreements)	\$ 4,804	\$	3,800	\$	1,279	\$	707	\$	10,590	\$	5,084	\$	2,068	\$	3,438	\$	10,590
Replacement cost (after netting agreements) – 2001	\$ 3,583	\$	4,322	\$	1,515	\$	529	\$	9,949	\$	3,652	\$	1,892	\$	4,405	\$	9,949

- (1) The replacement cost of \$93 million (2001 \$49 million) of derivatives embedded in financial instruments, certain warrants and loan commitments considered as derivatives are excluded from the amounts in this table.
- (2) Our internal risk ratings for major counterparty types approximate those of public rating agencies. Ratings of AAA, AA, A and BBB represent investment grade ratings and ratings of BB or lower represent non-investment grade ratings.
- (3) Counterparty type is defined in accordance with the capital adequacy requirements of the Superintendent of Financial Institutions Canada.
- (4) Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements and are excluded as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.

### Derivative-related credit risk (1)

	2002						2001							
	F	Replacement cost (2)	Crec	dit equivalent amount (3)	R	tisk-adjusted balance (4)		Replacement cost (2)	it equivalent amount (3)	Ri	sk-adjusted balance (4)			
Interest rate contracts														
Forward rate agreements	\$	178	\$	299	\$	64	\$	108	\$	543	\$	114		
Swaps		19,608		24,357		6,323		17,568		21,390		5,617		
Options purchased		563		914		258		416		538		123		
		20,349		25,570		6,645		18,092		22,471		5,854		
Foreign exchange contracts														
Forward contracts		6,802		13,049		3,685		6,839		12,977		3,881		
Swaps		1,781		6,341		1,445		1,902		5,536		1,261		
Options purchased		809		1,491		439		721		1,339		441		
		9,392		20,881		5,569		9,462		19,852		5,583		
Credit derivatives (5)		861		2,963		858		87		1.249		369		
Other contracts (6)		849		1,701		529		1,140		2,015		617		
Derivatives before master netting agreements		31,451		51,115		13,601		28,781		45,587		12,423		
Impact of master netting agreements		(20,861)		(26,930)		(7,132)		(18,832)		(24,450)		(6,339)		
Total derivatives after master netting agreements	\$	10,590	\$	24,185	\$	6,469	\$	9,949	\$	21,137	\$	6,084		

- (1) The replacement cost of \$93 million (2001 \$49 million) of derivatives embedded in financial instruments, certain warrants and loan commitments considered as derivatives are excluded from the amounts in this table.
- (2) Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements and are excluded as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.
- (3) Consists of (i) the total positive replacement value of all outstanding contracts, and (ii) an amount for potential future credit exposure.
- (4) Using guidelines issued by the Superintendent of Financial Institutions Canada.
- (5) Comprises credit default swaps, total return swaps and credit default baskets.
- Comprises precious metals, commodity and equity-linked derivative contracts.

## NOTE 20 Concentrations of credit risk

Concentrations of credit risk exist if a number of clients are engaged in similar activities, or are located in the same geographic region or have comparable economic characteristics such that their ability to meet contractual obligations would be similarly affected by changes in economic.

political or other conditions. Concentrations of credit risk indicate the relative sensitivity of our performance to developments affecting a particular industry or geographic location. The concentrations described below are within limits as established by management.

	2002										2	2001						
	Canada	%	United States	%	Europe	%	Other Inter- national	% Total		Canada	%	United States	%	Europe	%	Other Inter- national	%	Total
On-balance sheet assets (1)	\$158,059	73% \$	32,450	15% \$	18,917	9% \$	5,979	3% \$215,405	\$1	64,429	76%	\$ 29,612	14% \$	17,124	8%	\$ 5,805	2%	\$216,970
Off-balance sheet credit instruments (2) Committed and uncommitted (3) Other	\$ 60,397 23,266		45,573 10,723		5 13,863 4,235		1,191 148	1% \$121,024 - 38,372	1 '	76,832 20,990		\$ 43,508 9,893		14,465 4,436		\$ 3,084 331	2% 1	\$137,889 35,650
	\$ 83,663	53% \$	56,296	35% \$	18,098	11% \$	1,339	1% \$159,396	\$	97,822	56%	\$ 53,401	31% \$	18,901	11%	\$ 3,415	2%	\$173,539
Derivatives before master netting agreements (4), (5), (6)	\$ 7,734	25% \$	9,887	31% \$	5 12,232	39% \$	1,598	5% \$ 31,451	\$	6,899	24%	\$ 9,154	32% \$	11,741	41%	\$ 987	3%	\$ 28,781

- (1) Includes assets purchased under reverse repurchase agreements, loans and customers' liability under acceptances. The largest concentrations in Canada are Ontario at 38% (2001 39%) and British Columbia at 11% (2001 12%). No industry accounts for more than 10% of total on-balance sheet credit instruments.
- (2) Represents financial instruments with contractual amounts representing credit risk.
- (3) Of the commitments to extend credit, the largest industry concentration relates to financial institutions at 35% (2001 34%), mining and energy at 15% (2001 15%), transportation at 8% (2001 10%) and manufacturing at 8% (2001 10%).
- (4) The largest concentration by counterparty type of this credit exposure is with banks at 68% (2001 64%).
- (5) The replacement cost of \$93 million (2001 \$49 million) of derivatives embedded in financial instruments, certain warrants and loan commitments considered as derivatives are excluded from the amounts in this table.
- (6) Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements and are excluded as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.

## NOTE 21 Estimated fair value of financial instruments

The estimated fair values disclosed below are designed to approximate values at which these instruments could be exchanged in a current transaction between willing parties. However, many of the financial instruments lack an available trading market and therefore, fair values are based on estimates using net present value and other valuation techniques, which are significantly affected by the assumptions used concerning the amount and timing of estimated future cash flows and

discount rates, which reflect varying degrees of risk. Furthermore, due to the use of subjective judgment and uncertainties, the aggregate fair value amounts should not be interpreted as being realizable in an immediate settlement of the instruments.

The estimated fair values disclosed below do not reflect the value of assets and liabilities that are not considered financial instruments such as premises and equipment.

### Financial assets and liabilities

		2002			2001	
	Book value	Fair value	Difference	Book value	Fair value	Difference
Financial assets						
Cash resources	\$ 21,293	\$ 21,293	\$ -	\$ 17,516	\$ 17,535	\$ 19
Securities	95,353	95,353	_	81,100	81,100	_
Assets purchased under reverse						
repurchase agreements	35,831	35,831	_	35,870	35,870	_
Loans	169,320	171,546	2,226	168,899	173,263	4,364
Other assets	51,679	51,679	_	50,668	50,668	_
Financial liabilities						
Deposits	245,040	246,515	(1,475)	235,687	238,092	(2,405)
Acceptances	8,051	8,051	_	9,923	9,923	_
Obligations related to securities sold short	17,990	17,990	_	16,037	16,037	_
Obligations related to assets sold under						
repurchase agreements	21,109	21,109	_	20,864	20,864	_
Other liabilities	61,639	61,639	_	52,890	52,890	_
Subordinated debentures	6,960	6,935	25	6,861	6,845	16

#### NOTE 21

### Estimated fair value of financial instruments (continued)

#### Derivatives (1)

Average fair value for the vare need (2)   Positive   Negative   Positive   Negative   Positive   Negative	Negative
Held or issued for trading purposes	5,868 31,975 5,868 31,975 5,860 8,718
Interest rate contracts	16,692 352 17,123 5,868 318 1,975 560 8,718
Forward rate agreements	16,692 352 17,123 5,868 318 1,975 560 8,718
Swaps Options purchased Options purchased Options written         13,650 385 - 564 - 564 - 442 - 442 - 565 - 474 - 565 - 474 - 565 - 474 - 565 - 474 - 565 - 564 - 765	16,692 352 17,123 5,868 318 1,975 560 8,718
Options purchased Options written         385	352 17,123 5,868 318 1,978 566 8,718
Options written         -         325         -         474         -           Foreign exchange contracts         Foreign exchange contracts           Forward contracts         7,539         6,934         6,568         6,260         6,800           Cross currency swaps         501         294         504         340         518           Cross currency interest rate swaps         1,462         1,853         1,109         1,678         1,309           Options purchased         827         -         809         -         715           Options written         -         729         -         586         -           Credit derivatives (3)         273         259         822         483         84           Other contracts (4)         1,077         2,853         1,028         3,093         1,012           Held or issued for other than trading purposes           Interest rate contracts         -         49         -         -           Forward rate agreements         -         49         -         -           Swaps         1,140         842         1,357           Options purchased         1         1         -         -         -	5,868 318 1,975 - 560 8,718
Toreign exchange contracts	5,868 318 1,975 - 560 8,718
Foreign exchange contracts	5,868 315 1,975 - 560 8,718
Forward contracts Forward contracts Cross currency swaps Cross currency interest rate swaps Options purchased Options written  1,462 1,853 1,109 1,678 1,309 0,000	315 1,975 - 560 8,718
Cross currency swaps         501         294         504         340         518           Cross currency interest rate swaps         1,462         1,853         1,109         1,678         1,309           Options purchased         827         -         809         -         715           Options written         -         729         -         586         -           Credit derivatives (3)         273         259         822         483         84           Other contracts (4)         1,077         2,853         1,028         3,093         1,012           Held or issued for other than trading purposes         27,552         30,050         32,021         27,199           Held or issued for other than trading purposes         -         49         -           Interest rate contracts         -         49         -           Forward rate agreements         -         49         -           Swaps         1,140         842         1,357           Options purchased         1         -         -	315 1,975 - 560 8,718
Cross currency swaps         501         294         504         340         518           Cross currency interest rate swaps         1,462         1,853         1,109         1,678         1,309           Options purchased         827         -         809         -         715           Options written         -         729         -         586         -           Credit derivatives (3)         273         259         822         483         84           Other contracts (4)         1,077         2,853         1,028         3,093         1,012           deld or issued for other than trading purposes         Interest rate contracts           Forward rate agreements         -         49         -           Swaps         1,140         842         1,357           Options purchased         1         -         -         -	1,975 - 560 8,718
Cross currency interest rate swaps         1,462         1,853         1,109         1,678         1,309           Options purchased         827         -         809         -         715           Options written         -         729         -         586         -           Credit derivatives (3)         273         259         822         483         84           Other contracts (4)         1,077         2,853         1,028         3,093         1,012           Held or issued for other than trading purposes         Interest rate contracts           Forward rate agreements         -         49         -         -           Swaps         1,140         842         1,357         -         -         -         -           Options purchased         1         -	1,975 - 560 8,718
Options purchased Options written         827 -         -         809 -         -         715 586         715 -           Common tracts         10,329         9,810         8,990         8,864         9,342           Credit derivatives (3) Other contracts (4)         273 1,077         2,853 2,853         1,028 1,028         3,093 3,093         1,012           Held or issued for other than trading purposes Interest rate contracts Forward rate agreements Swaps Options purchased         -         49 49 49 1,357 0ptions purchased         -         49 49 1,140         -         -	560 8,718
Options written         -         729         -         586         -           10,329         9,810         8,990         8,864         9,342           Credit derivatives (3) Other contracts (4)         273         259         822         483         84           Other contracts (4)         1,077         2,853         1,028         3,093         1,012           teld or issued for other than trading purposes           Interest rate contracts         -         49         -           Forward rate agreements         -         49         -           Swaps         1,140         842         1,357           Options purchased         1         -         -	8,718 79
Credit derivatives (3) Other contracts (4)         273	79
Other contracts (4)         1,077         2,853         1,028         3,093         1,012           \$ 25,810         \$ 27,652         30,050         32,021         27,199           Held or issued for other than trading purposes           Interest rate contracts         -         49         -           Forward rate agreements         1,140         842         1,357           Options purchased         1         -         -	
Other contracts (4)         1,077         2,853         1,028         3,093         1,012           \$ 25,810         \$ 27,652         30,050         32,021         27,199           Held or issued for other than trading purposes           Interest rate contracts         Forward rate agreements           Forward rate agreements         -         49         -           Swaps         1,140         842         1,357           Options purchased         1         -         -	
Held or issued for other than trading purposes	
Held or issued for other than trading purposes	28,570
Swaps         1,140         842         1,357           Options purchased         1         -         -	
Options purchased 1	-
	1,104
Ontions written	-
Options written	
<b>1,141 904</b> 1,357	1,104
Foreign exchange contracts	
Forward contracts 234 94 39	313
Cross currency interest rate swaps 168 24 75	50
Options purchased – – 6	-
Options written – 3 –	
<b>402 121</b> 120	363
Credit derivatives (3) <b>39 8</b> 3	3
Other contracts (4)         13         -         296	48
<b>1,595 1,033</b> 1,776	1,518
otal gross fair values before netting <b>31,645 33,054</b> 28,975	30,088
Impact of master netting agreements	
With intent to settle net or simultaneously (5) (12) (39)	
Without intent to settle net or simultaneously (6) (20,849) (20,849) (18,793)	(39
Fotal         \$ 10,784         \$ 12,193         \$ 10,143         \$	(39 (18,793

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- (1) The fair value amount of \$93 million (2001 \$49 million) of derivatives embedded in financial instruments, certain warrants and loan commitments considered as derivatives are excluded from the amounts in this table.
- (2) Average fair value amounts are calculated based on monthly balances.
- Comprises credit default swaps, total return swaps and credit default baskets.
- (4) Comprises precious metals, commodity and equity-linked derivative contracts.
- (F) Impact of offsetting credit exposures on contracts where we have both a legally enforceable master netting agreement in place and we intend to settle the contracts on either a net basis or simultaneously.
- (6) Additional impact of offsetting credit exposures on contracts where we have a legally enforceable master netting agreement in place but do not intend to settle the contracts on a net basis or simultaneously.

# Methodologies and assumptions used to estimate fair values of financial instruments

Loans The fair value of the business and government loans portfolio is based on an assessment of two key risks as appropriate; interest rate risk and credit risk. Fair value is determined under a discounted cash flow methodology using a discount rate based on interest rates currently charged for new loans with similar terms and remaining maturities, adjusted for a credit risk factor, which is reviewed at least annually. Fair value of the consumer loan portfolio is based on a discounted cash flow methodology adjusted principally for prepayment risk. For certain variable rate loans that reprice frequently and loans without a stated maturity, fair values are assumed to be equal to carrying values.

Securities The fair values of securities are provided in the Securities note to the consolidated financial statements (note 5). These are based on quoted market prices, when available. If quoted market prices are not available, fair values are estimated using quoted market prices of similar securities.

**Deposits** The fair values of fixed rate deposits with a fixed maturity are determined by discounting the expected future cash flows, using market interest rates currently offered for deposits of similar terms and remaining maturities (adjusted for early redemptions where appropriate). The fair values of deposits with no stated maturity or deposits with floating rates are assumed to be equal to their carrying values.

Other assets/liabilities The carrying values of Other assets and Other liabilities approximate their fair values with the exception of amounts relating to derivative financial instruments held or issued for other than trading purposes. The net fair value over book value for these instruments is shown in Other assets.

**Subordinated debentures** The fair values of subordinated debentures are based on quoted market prices for similar issues, or current rates offered to us for debt of the same remaining maturity.

Financial instruments valued at carrying value Due to their short term nature, the fair value of cash resources, assets purchased under reverse repurchase agreements, customers' liability under acceptances, our liability under acceptances, obligations related to securities sold short and obligations related to assets sold under repurchase agreements is assumed to approximate carrying value.

**Derivative financial instruments** The fair values of derivative financial instruments are determined using various methodologies. For exchange-traded instruments, fair value is based on quoted market prices, where available. For non-exchange-traded instruments or where no quoted market prices are available, fair value is based on prevailing market rates for instruments with similar characteristics and maturities, net present value analysis or other pricing models as appropriate.

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Quarterly inglinglits	2002						2001								
(C\$ millions, taxable equivalent basis, except per share and percentage amounts)	+	Q4	Q3		Q2		Q1		Q4		Q3	,0.	Q2		Q1
Consolidated statement of income  Net interest income Provision for credit losses Non-interest revenue Non-interest expense Income taxes Non-controlling interest	\$	1,818 (235) 2,103 (2,601) (325) (28)	\$ 1,770 (216 2,101 (2,515 (391 (27	5) 5) 1)	1,732 (328) 2,189 (2,519) (338) (26)	\$	1,871 (286) 2,186 (2,609) (401) (27)	\$	1,772 (425) 2,265 (2,636) (268) (28)	\$	1,715 (236) 1,963 (2,598) (380) (28)		1,569 (210) 1,940 (2,263) (383) (29)	\$	1,473 (248) 1,987 (2,144) (351) (22)
Net income	\$	732				•	734	\$	680	<b>\$</b>	436		624	<u> </u>	695
Cash net income (1)	\$	749					751	\$	803		518		674		726
Core cash net income (1)	\$	749		_			751	\$	564		664		674		615
		749	\$ 730	• •	724	Þ	/51	Ф	364	Ф	004	Φ	674	Ф_	613
Earnings per share (2) Basic Diluted Cash diluted (1) Core cash diluted (1) Performance ratios	\$	1.06 1.05 1.07 1.07	\$ 1.02 1.02 1.05	<u>2</u>	1.02 1.01 1.03 1.03	\$	1.05 1.04 1.07 1.07	\$	.95 .94 1.12 .78	\$	.60 .60 .72 .94	\$	.96 .95 1.03 1.03	\$	1.09 1.08 1.13 .96
Return on common equity Cash return on common equity (1) Core cash return on common equity (1) Return on assets Return on assets after preferred dividends Net interest margin (3) Non-interest revenue as a % of gross revenues Consolidated balance sheet		16.3% 16.7 16.7 .76 .73 1.89 53.6	16.1% 16.5 16.5 .78 .75 1.91 54.3	•	16.8% 17.1 17.1 .78 .76 1.91 55.8		17.1% 17.5 17.5 .79 .77 2.03 53.9		15.7% 18.6 12.9 .78 .74 2.03 56.1		10.8% 13.1 17.0 .50 .46 1.98 53.4		19.2% 20.8 20.8 .78 .74 1.97 55.3		21.9% 23.0 19.3 .89 .85 1.89 57.4
Assets Cash resources and securities Assets purchased under reverse repurchase agreements Residential mortgage loans Personal loans Credit card loans Business and government loans Allowance for loan losses Other assets	\$	116,646 35,831 72,842 31,956 4,914 61,811 (2,203) 60,135	\$ 111,203 34,938 70,641 32,222 4,774 64,187 (2,218 61,789	3 2 1 7 3)	110,105 33,373 70,118 32,292 4,445 63,602 (2,338) 49,650	\$	103,920 30,503 69,438 31,600 4,338 64,285 (2,345) 56,661	\$	98,616 35,870 67,444 32,511 4,283 66,939 (2,278) 59,098	\$	95,684 25,101 66,499 32,264 4,128 65,111 (2,173) 48,288		87,408 26,453 64,559 29,713 4,862 59,989 (1,951) 47,910	\$	83,634 21,713 63,418 30,573 4,961 60,328 (1,947) 44,131
	\$	381,932	\$ 377,536		-	\$	-	\$		\$ 3		\$	318,943	\$	
Liabilities and shareholders' equity Deposits – Canada Deposits – International Other liabilities Subordinated debentures Non-controlling interest in subsidiaries Total equity	\$	142,959 102,081 109,708 6,960 1,469 18,755	\$ 138,801 107,239 103,791 7,318 1,444 18,943	) 	139,125 98,626 96,181 7,245 1,466 18,604	\$	139,862 96,410 95,035 7,340 1,440 18,313	\$	140,558 95,129 100,251 6,861 1,479 18,205		138,095 87,226 82,917 6,649 1,453 18,562	\$	141,000 73,506 81,117 6,992 1,481 14,847	\$	135,093 71,213 78,133 6,447 1,453 14,472
	\$	381,932	\$ 377,536	\$	361,247	\$	358,400	\$	362,483	\$ 3	334,902	\$	318,943	\$	306,811
Selected average balances and off-balance sheet data Averages Assets Loans and acceptances Deposits Common equity Total equity Assets under administration Assets under management Provision for credit losses Allocated specific	\$	382,200 178,004 248,828 17,223 18,855 1,365,900 90,800	175,364 238,647 17,139 18,800 1,413,100 94,200	) ) )	177,438 239,470 16,770 18,445 1,442,800 96,200	1	366,400 179,128 242,013 16,459 18,210 1,426,600 103,300	\$	346,300 178,042 232,928 16,450 18,497 .,342,500 100,000	1,2 1,2	844,100 173,951 224,268 14,596 16,725 271,800 110,500	1	326,900 168,600 215,988 12,639 14,648 1,198,700 110,400	1,	309,000 167,863 210,238 11,955 13,952 ,242,800 112,500
Allocated specific Allocated general	Þ	(15)	\$ 210		326 -	Þ	(11)	Ф	108	Ф	230	Ф	-	Ф	97
Total allocated Unallocated		220 15	<b>22</b> 0		328 -		275 11		533 (108)		236 -		210		275 (27)
Total	\$	235	\$ 216	5 \$	328	\$	286	\$	425	\$	236	\$	210	\$	248
Nonaccrual loans as a % of loans and acceptances		1.27%	1.32%	•	1.41%		1.52%		1.36%		1.23%		1.18%		1.03%
Capital ratios (Canadian basis) Common equity/risk-adjusted assets Tier 1 Total Capital ratios (U.S. basis)		10.4% 9.3 12.7	10.2% 9.1 12.7	•	10.0% 9.0 12.6		9.8% 8.8 12.3		9.4% 8.7 11.8		9.5% 9.3 12.3		8.0% 8.8 12.3		7.6% 8.3 11.5
Common equity/risk-adjusted assets Tier 1 Total  Common share information Share outstanding (in they conds)		10.5% 8.5 11.9	10.3% 8.5 12.0	•	10.0% 8.4 11.9		9.8% 8.1 11.6		9.5% 8.1 11.2		9.5% 8.5 11.6		8.1% 8.4 11.9		7.7% 8.0 11.1
Shares outstanding (in thousands)  End of period  Average basic  Average diluted  Dividends per share	\$	665,257 668,868 676,010 .40	671,671 673,787 680,712 \$ .38	,	673,860 673,751 680,336 .38	\$	673,596 674,465 679,729 .36	\$	674,021 681,758 687,334 .36	6	583,312 558,296 563,996 .36	\$	616,516 616,365 621,907 .33	\$	616,209 608,824 614,686 .33
Book value per share Common share price – High (4)	•	25.91 57.55 48.80 54.41 3.0% 38%	25.71 58.89 45.05 53.45 2.9% 37%	) i	25.13 57.07 46.36 54.97 2.9% 37%	٠	24.70 52.45 46.81 50.00 2.9% 34%		24.06 53.25 41.60 46.80 3.0% 38%		23.87 51.50 42.80 50.96 3.1% 62%	•	20.82 51.25 42.42 42.95 2.8% 35%	-	20.26 52.80 45.10 48.20 2.7% 31%
Divident payout ratio	_	30 /0	3/%	•	31/0		J+ /0		J0 /0		JZ /0	_		—	31/0

Cash net income, cash diluted earnings per share and cash return on common equity are computed by adding back to net income the after-tax amount of amortization of goodwill and other intangibles. Further deducting the impact of special items results in core cash net income, core cash diluted earnings per share and core cash return on common equity.

Earnings per share for the year may not equal the sum of the quarters.

Net interest income as a percentage of average assets.

<sup>(2)</sup> (3) (4)

Intraday high and low share prices.

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# Financial review Canadian GAAP

#### Caution regarding forward-looking statements

From time to time, we make written and oral forward-looking statements, included in this Annual Report, in other filings with Canadian regulators or the U.S. Securities and Exchange Commission, in reports to shareholders and in other communications, which are made pursuant to the "safe harbor" provisions of the United States *Private Securities Litigation Reform Act of 1995.* These forward-looking statements include, among others, statements with respect to our objectives for 2003, and the medium and long terms, and strategies to achieve those objectives, as well as statements with respect to our beliefs, plans, expectations, anticipations, estimates and intentions. The words "may," "could," "should," "would," "suspect," "outlook," "believe," "anticipate," "estimate," "expect," "intend," "plan," and words and expressions of similar import are intended to identify forward-looking statements.

By their very nature, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks exist that predictions, forecasts, projections and other forward-looking statements will not be achieved. We caution readers not to place undue reliance on these statements as a number of important factors could cause actual results to differ materially from the plans, objectives, expectations, estimates and intentions expressed in such forward-looking statements. These factors include, but are not limited to, the strength of the Canadian economy in general and the strength of the local economies within Canada in which we conduct operations; the strength of the United States economy and

the economies of other nations in which we conduct significant operations; the effects of changes in monetary and fiscal policy, including changes in interest rate policies of the Bank of Canada and the Board of Governors of the Federal Reserve System in the United States; changes in trade policy; the effects of competition in the markets in which we operate; inflation; capital market and currency market fluctuations; the timely development and introduction of new products and services in receptive markets; the impact of changes in the laws and regulations regulating financial services (including banking, insurance and securities); changes in tax laws; technological changes; our ability to complete strategic acquisitions and to integrate acquisitions; unexpected judicial or regulatory proceedings; unexpected changes in consumer spending and saving habits; the possible impact on our businesses of international conflicts and other developments including those relating to the war on terrorism; and our anticipation of and success in managing the risks implicated by the foregoing.

We caution that the foregoing list of important factors is not exhaustive. When relying on our forward-looking statements to make decisions, investors and others should carefully consider the foregoing factors and other uncertainties and potential events. We do not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by or on our behalf.

# Management's discussion and analysis

We evaluate our performance on a reported basis (i.e., as reported in our consolidated financial statements prepared in accordance with Canadian generally accepted accounting principles (GAAP)) as well as on a core basis (i.e., excluding special items). We view special items as transactions that are not part of normal day-to-day business operations or are unusual in nature, thereby obscuring or distorting our analysis of trends. The special items in 2001, shown in Table 6 on page 27A, total \$230 million and include gains on dispositions, a U.S. retail banking restructuring charge, income tax related to these items, and a tax expense resulting from enactments of tax rate reductions. There were no special items in 2002. Certain earnings measures, such as core earnings, do not have a standardized meaning prescribed by GAAP and therefore are unlikely to be comparable to similar measures presented by other companies. Our recent U.S. acquisitions include RBC Centura Banks, Inc. (now

includes Eagle Bancshares, Inc., RBC Mortgage and what was previously Security First Network Bank (SFNB)), RBC Liberty Insurance and RBC Dain Rauscher (includes Tucker Anthony Sutro Corporation). We present information on a core basis because some investors may also find it useful in evaluating financial performance and analyzing trends in our businesses.

The analysis and discussion that follows on pages 22A to 66A contains comparisons to 2001 that are generally based on the 2001 core numbers (i.e., excluding special items shown on page 27A). The consolidated financial statements prepared in accordance with Canadian GAAP are on pages 67A to 97A.

Our fiscal year-end is October 31. All dollar amounts in management's discussion and analysis are in Canadian dollars, unless otherwise specified.

#### Overview

TABLE 1 Net	t income			
(\$ millions, except perce	ntage amounts)	% change	2002	2001
Net income (1)		15%	\$ 2,762	\$ 2,411
Impact of specia	al items (2)		-	(230)
Core net income		27%	\$ 2,762	\$ 2,181

- (1) Net income includes goodwill amortization expense of \$246 million in 2001 (nil in 2002).
- (2) Special items are shown in Table 6 on page 27A.

As shown in the tables above, full year net income increased \$351 million or 15% (12% on a per share basis). Excluding special items of \$230 million (\$.36 per share) in 2001 detailed on page 27A, full year net income was up \$581 million or 27% and EPS were up 24%. Excluding special items and goodwill amortization expenses of \$246 million in 2001, net income was up \$335 million or 14% and EPS were up \$.39 or 11% in 2002 compared to 2001. This \$335 million growth was largely driven by a \$132 million increase in net income from recent U.S. acquisitions (excluding goodwill amortization expenses in 2001), cost savings of approximately \$165 million after-tax from operations other than our recent U.S. acquisitions and lower provisions for credit losses of approximately \$37 million after-tax.

On November 1, 2001, we adopted new accounting standards regarding business combinations under which goodwill is no longer amortized and is instead assessed for impairment at least annually. Accordingly, we did not incur goodwill amortization expense this year, whereas, in 2001, we incurred goodwill amortization expense of \$246 million after-tax (\$.38 per share).

Net income from our recent U.S. acquisitions was \$180 million in 2002, up from \$(114) million in 2001 (\$(57) million excluding special items), partially reflecting the cessation of goodwill amortization this year, which accounted for \$105 million of the net income improvement.

TABLE 2 Diluted earnings per share (EPS)									
(\$, except percen	tage amounts)	% change		2002		2001			
EPS (1)		12%	\$	3.93	\$	3.52			
Impact of	special items (2)			_		(.36)			
Core EPS		24%	\$	3.93	\$	3.16			

- (1) EPS includes goodwill amortization expense of \$.38 per share in 2001 (nil in 2002).
- (2) Special items are shown in Table 6 on page 27A.

Excluding special items and goodwill amortization expenses, recent U.S. acquisitions resulted in an increase in net income of \$132 million, largely reflecting the acquisition of Centura Banks, Inc. on June 5, 2001, which contributed seven more months of earnings in 2002 compared to 2001, synergies achieved from the integration of Tucker Anthony Sutro (acquired on October 31, 2001) into RBC Dain Rauscher, and stronger performance from RBC Dain Rauscher's fixed income business.

The lower growth rate in EPS than in net income reflected 32 million additional average common shares outstanding in 2002 as compared to last year. This largely reflects the issuance of common shares in last year's third quarter in connection with the share exchange for the acquisition of Centura Banks, partially offset by share repurchases during 2002.

As shown in Table 3 below, in 2002, U.S. and Other International revenues were \$5.8 billion or 37% of total revenues, up from \$4.2 billion or 28% in 2001. Recent U.S. acquisitions resulted in U.S. revenues increasing to \$4.3 billion or 27% of total revenues, from \$2.8 billion or 19% in 2001.

Total U.S. net income improved to \$154 million from \$(173) million in 2001 (\$(116) million excluding special items), despite higher provisions for credit losses this year, largely for the reasons described above.

TABLE 3 Earnings by geographic	segment				T						
		20	002		2001						
(\$ millions, taxable equivalent basis)	Canada	United States	Other International	Total	Canada	United States	Other International	Total			
Net interest income	\$ 5,556	\$ 1,262	\$ 380	\$ 7,198	\$ 5,614	\$ 485	\$ 450	\$ 6,549			
Other income	4,411	3,040	1,111	8,562	4,972	2,355	888	8,215			
Gross revenues	9,967	4,302	1,491	15,760	10,586	2,840	1,338	14,764			
Provision for credit losses	529	440	96	1,065	757	379	(17)	1,119			
Non-interest expense	5,920	3,676	824	10,420	6,326	2,715	714	9,755			
Income taxes (1)	1,432	32	49	1,513	1,537	(81)	23	1,479			
Net income	\$ 2,086	\$ 154	\$ 522	\$ 2,762	\$ 1,966	\$ (173)	\$ 618	\$ 2,411			
Core net income (2)	\$ 2,086	\$ 154	\$ 522	\$ 2,762	\$ 1,679	\$ (116)	\$ 618	\$ 2,181			

- (1) Includes non-controlling interest and taxable equivalent adjustment.
- (2) Excludes special items in 2001, which are described in Table 6 on page 27A. There were no special items in 2002.

#### Outlook

We are targeting growth in diluted earnings per share of 10–15% and a return on common equity of 17–19% in fiscal 2003 based on the expectations that our cost management efforts will allow expenses to grow at a lower rate than revenues and that capital market activity will pick up somewhat in 2003.

#### Financial priorities

#### Revenue growth and diversification

In 2002, revenues increased 7%, primarily reflecting recent U.S. acquisitions. Operating, or core, revenues (i.e., excluding special items in 2001) increased 10%, also primarily reflecting recent U.S. acquisitions, and were higher than our objective of core revenue growth of 7–10%. Excluding recent U.S. acquisitions, operating revenues were flat. Detailed discussion follows on pages 38A to 41A.

#### Cost control

Non-interest expense increased 7% and operating non-interest expense (which excludes special items, the costs of Stock Appreciation Rights (SARs) and retention compensation associated with acquisitions) increased 8%, reflecting recent U.S. acquisitions. Operating expenses excluding recent U.S. acquisitions were down 5%. A full description is provided on pages 42A to 44A.

#### Strong credit quality

Provisions for credit losses and impaired loans declined this year despite further deterioration in the telecommunication sector. The specific provision for credit losses ratio was .51% (.49% net of effect of credit derivatives) in 2002 compared to .53% in 2001. During the year, net write-offs were .60% compared to .47% in 2001. Detailed discussion and tables are provided on pages 45A to 52A.

# Balance sheet and capital management

Total assets were \$377 billion at October 31, 2002, up \$17.7 billion or 5% from October 31, 2001. At October 31, 2002, using Superintendent of Financial Institutions Canada (OSFI) guidelines and Canadian GAAP financial information, our Tier 1 capital ratio was 9.3% versus 8.7% at October 31, 2001, while the Total capital ratio was 12.7% versus 11.8% at October 31, 2001. Both ratios were above our medium-term (3–5 year) capital goals of 8% for Tier 1 capital and 11–12% for Total capital. More details are provided on pages 58A to 60A.

## Factors that may affect future results

There are numerous factors, many beyond our control, that could cause results to differ significantly from our expectations. Some of these factors are described below. Other factors, including credit, market, liquidity, insurance, operational and other risks are described in the Risk management section beginning on page 53A.

By their very nature, and as noted in the "Caution regarding forward-looking statements" on page 21A, forward-looking statements involve inherent risks and uncertainties, both general and specific, and risks that predictions, forecasts, projections and other forward-looking statements will not be achieved. We caution readers not to place undue reliance on such statements in this management discussion and analysis as a number of important factors could cause actual results to differ materially from the plans, objectives, goals, targets, expectations, estimates and intentions expressed in such forward-looking statements.

#### Industry and non-company factors

As an integrated financial services company conducting business in Canada, the United States and other countries, our revenues and earnings are affected by the health of the economic, business and capital markets environments specific to the geographic regions in which we conduct business.

Factors such as interest rates, inflation, exchange rates, consumer spending, business investment, government spending, the health of the capital markets and terrorism impact the business and economic environment and, ultimately, the amount of business we conduct in a specific geographic region. For example, in an economic downturn characterized by higher unemployment, lower family income, lower corporate earnings, lower business investment and consumer spending, the demand for our loan and other products would be adversely affected and the provision for credit losses would likely increase, resulting in lower earnings. Similarly, a continuation or worsening of the current prolonged downturn in the equity markets could cause a further reduction in new issue and investor trading activity, assets under management (AUM), and assets under administration (AUA) resulting in lower fee, commission and other revenues.

Our earnings are affected by the monetary policies of the Bank of Canada and the Board of Governors of the Federal Reserve System in the United States.

Changes in the supply of money and the level of interest rates can impact our profitability. A decline in interest rates would result in a decrease in the net interest income earned on our non-trading portfolio and an increase in the value of our long principal positions of securities subject to interest rate risk. Conversely, an increase in interest rates would result in an increase in the net interest income earned on our non-trading portfolio and a decrease in the value of our long principal positions of securities subject to interest rate risk. For a more complete discussion of interest rate risk and its potential impact on our non-trading portfolio, please refer to the discussion of asset/liability management activities in our non-trading portfolio on page 61A. For a more complete discussion of interest rate risk and its potential impact on the value of principal position of securities subject to interest rate risk, please refer to the discussion of trading activities on page 55A.

Our performance can be influenced by the degree of competition in the markets in which we operate.

The competition for clients among financial services companies in the consumer and business markets in which we operate is intense. Customer loyalty and retention can be influenced by a number of factors, including relative service levels, the prices of products or services and changes in the attributes of a product or service. Customer loyalty and retention can also be compromised as a result of the client being "cross sold" by a competitor firm. Non-financial companies can provide consumers with the option to pay bills and transfer funds without involving banks. Such disintermediation could reduce fee revenues.

Changes in the statutes, regulations and regulatory policies that govern activities in our various business lines could impact our results.

Regulations are in place to protect the financial and other interests of our clients. Changes to statutes, regulations or regulatory policies, including changes in the interpretation or implementation of statutes, regulations or regulatory policies, could affect us by increasing the ability of competitors to compete with the products and services we provide. In addition, our failure to comply with applicable statutes, regulations or regulatory policies could result in sanctions and financial penalties by regulatory agencies that could adversely impact our reputation and earnings.

Although we take reasonable measures to ensure compliance with governing statutes, laws, regulations and regulatory policies in the jurisdictions in which we conduct business, there is no assurance that we will always be in compliance or deemed to be in compliance. Accordingly, it is possible that we could receive a judicial or regulatory body judgment that results in fines, damages and other costs that would have a negative impact on our earnings.

#### Company specific factors

Our financial performance will be influenced by our ability to execute our U.S. expansion and integration strategy.

The first phase of our U.S. expansion strategy entailed putting together the original building blocks by acquiring businesses largely in the personal and commercial banking, insurance and wealth management areas. The second phase entails building scale by adding to these original building blocks through additional strategic acquisitions, increasing revenues through greater market penetration, new product and service offerings, heightened marketing and sales initiatives and through more client referrals between the companies operating in our different business lines. The second phase also entails achieving cost synergies through the integration of the back office and head office functions of our business units. Although we regularly explore opportunities for strategic acquisitions of companies in our lines of business, there is no assurance that we will be able to continue to complete acquisitions on terms and conditions that satisfy our investment criteria. Further, although results to date have met or exceeded our targets, there is no assurance we will continue to achieve anticipated cost synergies from the integration of acquired companies. Our performance is contingent on retaining the clients and key employees of acquired companies, although there can be no assurance that we will always succeed in doing so.

Our business depends on attracting and retaining key employees. Our success as an integrated financial services company depends to a large extent on our ability to attract and retain key employees. The competition for talented people in the financial services sector is intense. There is no assurance that we will be able to continue to attract and retain key employees, although our policies and practices are geared towards doing so and attrition at the management level is low.

#### Other factors

Other factors that may affect future results include changes in trade policy, the timely development and introduction of new products and services in receptive markets, changes in tax laws, technological changes, unexpected judicial or regulatory proceedings, unexpected changes in consumer spending and saving habits, the possible impact on our businesses of international conflicts and other developments including those relating to the war on terrorism, and our anticipation of and success in managing the risks implicated by the foregoing.

We caution that the foregoing discussion of factors that may affect future results is not exhaustive. When relying on forward-looking statements to make decisions with respect to Royal Bank of Canada, investors and others should carefully consider the foregoing factors, other uncertainties and potential events, and other external and company specific factors that may adversely impact future results and the market valuation placed on our common shares. We do not undertake to update any forward-looking statement, whether written or oral, that may be made from time to time by Royal Bank of Canada, or on our behalf.

#### **Critical accounting policies**

Our significant accounting policies are outlined in Note 1 on pages 72A to 75A. Certain of these policies require us to make estimates or assumptions that in some cases may relate to matters that are inherently uncertain. These policies include determining the allowance for credit losses, reporting the fair value of certain financial instruments, accounting for securitizations, determining the cost and obligations associated with pensions and postretirement benefits, and valuing goodwill and other intangibles.

#### Allowance for credit losses

The allowance for credit losses reflects management's estimate of probable losses in our loan and off-balance sheet portfolios at the balance sheet date. We determine and maintain an allowance based on a comprehensive and systematic review of our lending and off-balance sheet portfolios. As mentioned in Note 1 on page 73A, our evaluation focuses on identifying and evaluating problem accounts and estimating probable losses that may exist on the remaining portfolio.

Specific allowances are maintained to absorb losses on both specifically identified borrowers and other more homogeneous loans that have been recognized as impaired. The losses relating to identified large business and government debtors are estimated based on the present value of expected payments on an account-by-account basis. Management's judgment is required when forecasting the amount and timing of expected payments. The losses relating to other portfolio-type products, excluding credit cards, are based on historical net write-off experience. This amount represents the average percentage lost on impaired balances and is based on past history and management's judgment.

The general allocated allowance represents the best estimate of probable losses within the portfolio that have not been specifically identified as impaired. Estimates of portfolio losses are largely dependent on portfolio quality and economic conditions. In addition to the statistical analysis performed, management's judgment is required in determining the following inputs into the models employed:

- Expected default frequency
- Loss severity
- Write-off trends
- Economic conditions, including duration of current cycle

We determine and hold a general unallocated allowance, which explicitly reflects the subjective and judgmental elements involved in our determination of credit risk and the resulting loss estimates. In determining this allowance, management considers general economic and business conditions, regulatory requirements, recent loan loss experience and trends in credit quality and concentration.

The use of different estimates or assumptions in determining the allowance for credit losses may produce significantly different provisions for credit losses and financial results.

#### Fair value of financial instruments

We hold financial assets and liabilities, which are carried at fair value. These financial instruments comprise assets and liabilities held in our trading portfolio and derivative financial instruments. Fair value for a majority of financial instruments in our portfolios is determined based on quoted market prices and provides the best evidence of value since it is the result of two willing parties transacting in an open market. Note 21 on pages 94A and 95A contains accounting disclosure regarding the estimated fair value of financial instruments.

If quoted market prices are not available for certain assets or liabilities, we use financial valuation models to determine fair value. A provision is made in situations where we believe there is the potential the amount realized on sale will be less than the estimated fair value due to insufficient liquidity over a short period of time. We also maintain a provision for model risk, which may occur when the estimated value does not reflect the true value under certain stress market conditions. All significant financial valuation models are vetted by our risk management function, which is not involved in trading the assets and liabilities and is able to provide an independent perspective. Our internal financial valuation models for accounting are strictly controlled and regularly recalibrated, and require the approval of our risk management function. The assumptions used in the financial models are subject to management's judgment, and different assumptions may produce significantly different fair values and financial results.

As outlined in Note 1 on page 72A, changes in the fair value of trading account assets and liabilities are recognized in earnings. Writedowns to reflect permanent impairment are recognized in earnings. We regularly assess whether permanent impairment exists.

For derivative financial instruments, we determine fair value using various methodologies including quoted market prices, prevailing market values for similar instruments, and net present value of future cash flows and other pricing models. In determining the assumptions used in our pricing and valuation models, where appropriate, we look to external market inputs including factors such as interest rate yield curves, currency rates and price and rate volatilities for options and other derivatives. The use of methodologies, models and assumptions in pricing and valuing derivatives is subjective and requires management's judgment. The use of different methodologies, models and assumptions may result in significantly different fair values and financial results.

#### Securitizations

Securitization is a process by which we sell loans or other financial assets to a special purpose entity (SPE), which funds the purchase by issuing securities to investors. The return to investors is derived from the cash flows of the loans or other financial assets purchased by the SPE. Details of our securitization activities are contained in Note 7 on page 81A. A discussion of our involvements with SPEs can be found on pages 64A and 65A.

The calculation of the gain or loss on our securitization transactions involves the use of estimates and assumptions including expected credit losses, payment rates, discount rates and estimated future excess spread. The use of different estimates and assumptions may produce significantly different results reported in earnings.

#### Pensions and postretirement benefits

We offer various pension plans and postretirement benefit plans to our employees. Note 15 on page 87A contains accounting disclosure concerning our obligations with respect to these plans. The determination of obligations under our pension and other postretirement plans and related expense requires the use of actuarial valuation methods and assumptions. Assumptions typically used in determining these amounts include, as applicable, mortality rates, rate of employee turnover, future claims costs, discount rates, future salary and benefit levels, return on plan assets and future medical costs. The fair value of plan assets is determined using market values or approximations of market values for assets where market values are not readily available. Actuarial valuations and the determination of certain market value approximations are subject to management judgment and, as a result, the prepaid benefit asset (obligation) and pension and postretirement expense may differ significantly if different assumptions are used.

#### Goodwill and other intangibles

As outlined in Note 4 on page 78A, we adopted the Canadian Institute of Chartered Accountants (CICA) standard on *Goodwill and Other Intangibles Assets*. Under this accounting standard, goodwill is no longer amortized but is tested at least annually for impairment at the reporting unit level. Impairment is determined by comparing the fair value of a reporting unit to its carrying value. The fair value of a reporting unit and assets and liabilities within a reporting unit may be determined using a number of market valuations methods including quoted market prices, discounted cash flows and net realizable values. Inherent in each of these valuation techniques is the use of assumptions and estimates. Both the valuation method and the assumptions and estimates used therein are based on management's judgment. The use of different judgments and estimates may produce significantly different results in applying the goodwill impairment test.

#### **Economic Profit**

In addition to using traditional measures of financial performance such as net income, EPS and return on common equity (ROE), we also evaluate our performance based on the amount of Economic Profit earned. Economic Profit measures each business segment's cash operating earnings after providing for the cost of capital committed to the segment.

Cash operating earnings is net income available to common share-holders excluding the after-tax impact of special items and amortization of goodwill and other intangibles. The equity capital charge is derived by applying the cost of common equity, which is our proxy for the after-tax return required by shareholders for the use of their capital, to the amount of average common equity, commonly referred to as Economic Capital (EC). The estimated cost of equity is reviewed annually. As the result of a decline in longer-term bond yields since the last review, the cost of common equity was reset mid-year to 11.5% from 12.5%. The average cost of common equity in 2002 was 12%.

Economic Profit does not have any standardized meaning prescribed by GAAP, and therefore the Economic Profit information that we provide is unlikely to be comparable to similar measures presented by other companies. We present information on an Economic Profit basis as it is used by our management and because some investors may also find it useful in evaluating our financial performance and analyzing trends in our businesses.

To create shareholder value from an Economic Profit point of view, one must generate cash operating earnings in excess of the common equity capital charge. Positive Economic Profit adds to shareholder value while negative Economic Profit erodes shareholder value.

Economic Profit measures the change in value created for share-holders over time, and we believe it is an effective planning tool to focus attention on shareholder value growth opportunities. In order to maximize Economic Profit, one must seek to:

- Increase cash operating earnings without tying up more capital
- Target investments in projects that yield positive economic returns
- Improve overall effectiveness of invested capital through re-allocation from less effective uses
- Improve the risk-return profiles of the lines of business

We believe that Economic Profit analysis strengthens risk management discipline, as business segments are attributed capital based on their credit, market, operational and other risks. This discipline has resulted in controlled growth and a focus on returns commensurate with risks. Furthermore, Economic Profit encourages redistribution of resources from weaker to stronger performing businesses.

As shown in Table 4 below, we had Economic Profit of \$712 million in 2002, up from \$539 million in 2001. This increase is the result of cash operating earnings growing at a faster rate than the capital charge. The Economic Profit amounts for the business segments in 2002 and 2001 are shown in the tables on pages 28A, 30A, 32A, 34A and 36A.

TABLE 4 Economic Profit (1)									
(\$ millions, except percentage amounts)	2002		2001		2000		1999		1998
Net income available to common shareholders	\$ 2,664	\$	2,276	\$	2,140	\$	1,600	\$	1,679
Adjustment for special items (after-tax)	_		(230)		_		102		3
Adjustment for amortization of goodwill and other intangibles (after-tax)	64		282		84		63		62
Cash operating earnings	2,728		2,328		2,224		1,765		1,744
Capital charge	(2,016)		(1,789)		(1,460)		(1,386)		(1,229)
Economic Profit (1)	\$ 712	\$	539	\$	764	\$	379	\$	515
Economic Profit growth	32%		(29)%		102%		(26)%		8%
Average common equity	\$ 16,809	\$	13,843	\$	10,814	\$	10,264	\$	9,107
Cost of common equity (2)	12.0%		12.9%	-	13.5%	-	13.5%	-	13.5%

<sup>(1)</sup> Economic Profit is cash operating earnings (i.e., net income available to common shareholders excluding the after-tax impact of special items and amortization of goodwill and other intangibles) less a charge for the cost of common equity.

# Line of business results

#### Overview

Table 5 on page 27A shows our results by business segment in 2002. Our 2001 results include several special items, shown in Table 6 and described below. There were no special items in 2002.

Special items increased net income by \$230 million in 2001. There were three items that increased other income – an \$89 million gain on the formation of the Moneris Solutions merchant card processing joint venture with Bank of Montreal, a \$43 million gain on the sale of the Group Retirement Services group pension benefits administration business and a \$313 million gain on the sale of RT Capital Management's institutional money management business. Non-interest expense increased due to a \$91 million restructuring charge related to integration and cost-saving initiatives in the U.S. retail banking platform. Income taxes were increased by a tax expense of \$75 million, reflecting a write-down of deferred tax assets due to reductions in tax rates.

We attribute common equity to our business segments based on an assessment of their credit, market, operational and other risks. Common equity in the Other segment includes equity attributed to specific functional units that are reported in Other, as well as any differences between our total common equity and common equity attributed to our businesses or our functional units. We implemented a number of changes to refine our capital attribution methodologies in early 2002, resulting in higher common equity being attributed to RBC Capital Markets and RBC Investments and lower common equity to RBC Banking and RBC Insurance compared to a year ago. However, the inclusion of a full year of operations of RBC Centura Bank in 2002, as compared to 2001, resulted in more common equity being attributed to RBC Banking. The amount of common equity attributed to the Other segment increased in 2002, largely as the result of internal capital generation outstripping the need to attribute additional common equity to the other five segments, based on an assessment of their risk profiles. Our attribution of capital to the business segments involves various assumptions and judgments.

<sup>(2)</sup> Average for the year.

RBC Banking produced an ROE of 19.1% and generated 55% of our net income in 2002. Net income increased 30% from 2001 and core net income (net income excluding the special items in Table 6) increased \$266 million or 21%, as discussed on page 28A. This improvement partially reflected higher core earnings from U.S. acquisitions (which include RBC Centura acquired on June 5, 2001, and RBC Mortgage), which rose to \$195 million from \$21 million (\$73 million excluding goodwill amortization expense) a year ago.

RBC Insurance produced an ROE of 15.7% and generated 4% of our net income in 2002. Net income declined 12% from 2001, as discussed on page 30A. RBC Liberty Insurance (acquired on November 1, 2000) reported a net loss of \$18 million in 2002 compared to a loss of \$5 million (net income of \$8 million excluding goodwill amortization expense) in 2001.

RBC Investments produced an ROE of 11.0% and generated 12% of our net income in 2002. Net income declined by 33% while core net income increased \$104 million or 44%, as discussed on page 32A. RBC Dain Rauscher (acquired on January 10, 2001) made a profit of \$3 million in 2002 compared to a loss of \$73 million (\$(33) million excluding goodwill amortization) last year.

RBC Capital Markets produced an ROE of 10% and generated 15% of our net income in 2002. Net income increased 24% and core net income increased 15%, as discussed on page 34A.

RBC Global Services produced an ROE of 28.4% and generated 6% of our net income in 2002. Net income declined by 35% while core net income declined by 8%, as discussed on page 36A.

The Other segment produced an ROE of 24.4% and generated 8% of our net income in 2002. Its 2001 results are shown in Note 3 on page 77A. Gains from the securitization of mortgages contributed to the growth in earnings.

TABLE 5 Results by busin	ness segm	ent														_
							2002							20	01	
(\$ millions, taxable equivalent basis, except per share and percentage amounts)	RBC Banking	lı	RBC nsurance	Inv	RBC estments	RE	BC Capital Markets	RE	C Global Services	Other (1)		Total		Core		Reported
Net interest income Other income	\$ 5,576 2,073	\$	223 285	\$	371 3,274	\$	553 2,112	\$	137 820	\$ 338 (2)		7,198 8,562	\$	6,549 7,770	\$	6,549 8,215
Gross revenues Provision for credit losses Non-interest expense Income taxes Non-controlling interest	7,649 626 4,528 937 8		508 - 437 (46)		3,645 (1) 3,146 157		2,665 465 1,627 135		957 10 668 108	336 (35) 14 74 100		5,760 1,065 0,420 1,365 108	1	4,319 1,119 9,664 1,216 107	-	14,764 1,119 9,755 1,340 107
Taxable equivalent adjustment	19		-		-		21		_	_		40		32		32
Net income	\$ 1,531	\$	117	\$	343	\$	417	\$	171	\$ 183	\$	2,762	\$	2,181	\$	2,411
Net income As a % of total % growth over prior year % core growth over prior year ROE	55% 30% 21% 19.1%		4% (12)% (11)% 15.7%		12% (33)% 44% 11.0%		15% 24% 15% 10.0%		6% (35)% (8)% 28.4%	8% n.m. n.m. 24.4%		100% 15% 27% 15.8%		100% (4)% 14.8%		100% 6% 16.4%
Economic Profit (2) Diluted EPS	\$ 599	\$	27	\$	(17)	\$	(76)	\$	98	\$ 81	\$ \$	712 3.93	\$ \$	539 3.16	\$ \$	539 3.52

Represents other activities, which mainly comprise Corporate Treasury, Corporate Resources, Systems & Technology and Real Estate Operations.

not meaningful

(\$ millions, taxable equivalent basis, except per share amounts)	E	RBC Banking	Ins	RBC urance	Inve	RBC stments	Capital Markets	 Global Services	(	Other (2)	Total
Other income											
Gain on formation of Moneris											
Solutions joint venture	\$	_	\$	_	\$	_	\$ _	\$ 89	\$	_	\$ 89
Gain on sale of Group											
Retirement Services		7		_		36	_	_		_	43
Gain on sale of RT Capital											
Management		_		_		313	_	_		_	313
		7		_		349	_	89		_	445
Non-interest expense											
U.S. retail banking											
restructuring charge		91		_		_	_	-		-	91
Total impact (pre-tax)		(84)		_		349	_	89		_	354
Income taxes		(,									
On items listed above		(33)		_		70	_	12		_	49
Enactment of change in											
tax rates		33		(2)		5	28	-		11	75
Total impact (after-tax)	\$	(84)	\$	2	\$	274	\$ (28)	\$ 77	\$	(11)	\$ 230
Impact on diluted EPS		·									\$ .36

There were no special items at all in 2002.

Economic Profit is cash operating earnings (i.e., net income available to common shareholders excluding the after-tax impact of special items and amortization of goodwill and other intangibles) less a charge for the cost of common equity

Represents other activities, which mainly comprise Corporate Treasury, Corporate Resources. Systems & Technology and Real Estate Operations.

# **RBC Banking**

#### **Business profile**

RBC Banking serves over 11 million individuals, small and medium-sized businesses, and mid-market commercial clients in Canada, the U.S., the Caribbean and the Bahamas. Our distribution capabilities include a network of branches, business banking centres and other sales units, accredited financial planners, mobile sales representatives, automated banking machines, and telephone and Internet banking channels. We deliver a wide range of financial services including, deposit accounts, investments and mutual funds, financial planning and advice, credit and debit cards, business and personal loans, and residential and commercial mortgages.

#### Industry profile

In Canada, personal and commercial banking is a mature industry dominated by the five largest Canadian banks, although competition is fierce and niche players are increasing their presence in select businesses such as credit cards. The U.S. market is more fragmented, although many regional markets are highly competitive. Many banks have expanded their focus to include offering investment products and financial advice and planning to affluent and other targeted clients. Critical success factors, in our opinion, include providing a differentiated client experience and maintaining rigorous credit and operational risk management practices and expense control.

#### Our strengths

- Customer relationship management (CRM) combined with strong client contact capabilities and specialized sales forces
- Established Canadian retail banking brand
- Comprehensive product, service and physical and alternative distribution capabilities compared to niche players
- Highest client household penetration ratio in personal segments, and lead product market share in business markets among Canadian banks
- Among the strongest efficiency ratios of the Big 5 Canadian banks
- Acquisition integration capabilities in the U.S. market

#### Our strategy

Our vision is to grow profitable relationships with each one of our business and personal clients by creating a tailored client experience for our clients across North America, while reducing costs, and effectively managing risk and capital.

We plan to achieve our vision through the following strategic priorities:

- Ensure strong revenue growth in Canada by maximizing client retention, deepening client relationships, capturing intergenerational wealth transfer opportunities and building on our financial planning and advice capabilities
- Create a differentiated customer experience, providing a valued and superior level of service tailored to customer segment needs that builds customer loyalty and clearly differentiates us from the competition
- Accelerate U.S. revenue and earnings growth by expanding our footprint in the southeastern U.S. and building a scalable platform
- Reinforce cost management and risk mitigation through effective use of technology, strengthened low cost delivery capabilities, and rigorous management of credit, operational, regulatory and compliance risk
- Cross-platform leverage by increasing referrals and cost efficiencies across RBC in Canada and the U.S.

## Outlook for 2003

Based on our expectation of rising interest rates in Canada in 2003, we anticipate that the spread compression on deposits will ease. This, combined with reasonable loan growth, should have positive implications for revenue growth in our Canadian business. In the U.S., we anticipate branch openings and the acquisitions of Eagle Bancshares in July 2002 and of Admiralty Bancorp, Inc. (expected to close in January 2003) to have a positive impact on revenues. We also expect that the realization of a full year of cost synergies from the Eagle Bancshares acquisition will contribute to net income growth at RBC Centura. Overall, we expect solid earnings growth for this segment based on our continued focus on cost containment and credit and operational risk management and the benefits of a recovering economy.

#### Financial performance

Net income was up 30% from last year while core net income was up \$266 million or 21%. Earnings from the segment's U.S. acquisitions rose to \$195 million in 2002 from \$(36) million last year or \$21 million excluding costs related to U.S. retail bank restructuring in 2001 (\$73 million further excluding goodwill amortization expense in 2001). The higher U.S. earnings reflected the acquisition of Centura Banks on June 5, 2001, integration cost savings and revenue growth. Core net income excluding U.S. acquisitions grew 7% due to continued cost management initiatives. Core ROE increased to 19.1% in 2002 from 18.2%despite higher average common equity attributed to this segment due to U.S. acquisitions and additional business activity.

Revenues increased \$431 million or 6% from 2001, reflecting the contribution of RBC Centura (including RBC Mortgage) and the acquisition of Eagle Bancshares, which was completed on July 22, 2002. Revenues from U.S. acquisitions increased \$617 million in 2002, without which the segment's revenues would have decreased 3% due to narrower net interest margins and lower lending volumes.

Non-interest expense increased \$139 million or 3% from last year, while the efficiency ratio declined 160 basis points, as revenues grew faster than expenses. Core non-interest expense (which excludes \$91 million of costs related to U.S. retail bank restructuring in 2001) increased \$230 million or 5%. U.S. acquisitions contributed \$330 million of the core expense growth. Excluding U.S. acquisitions, core expenses fell 3%, reflecting ongoing cost management.

The total provision for credit losses fell 14% from last year, largely in the commercial loan portfolio. Net impaired loans decreased by \$92 million, reflecting improvements in both the Canadian consumer and Canadian commercial loan portfolios.

(\$ millions, taxable equivalent basis, except percentage amounts)	% change	2002	2001
Net interest income Other income	4% 11	\$ 5,576 2,073	\$ 5,349 1,869
Gross revenues	6	7,649	7,218
Provision for credit losses Allocated specific General allocated and unallocated	(5) n.m.	626 -	662 70
Total Non-interest expense (1)	(14) 3	626 4,528	732 4,389
Net income before income taxes Income taxes Non-controlling interest Taxable equivalent adjustment	19 4 (20) 217	2,495 937 8 19	2,097 900 10 6
Net income	30	\$ 1,531	\$ 1,181
U.S. net income	n.m.	\$ 195	\$ (36)
Net income as a % of total bank net income ROE Economic Profit Net interest margin Efficiency ratio Operating efficiency ratio (2) Average assets Average loans and acceptances Average deposits Average common equity Core results (3) Gross revenues Non-interest expense Net income U.S. net income	600 bp 220 bp 45% (18)bp (160)bp (50)bp 9% 6 10 16	\$ 55% 19.1% 599 3.56% 59.2% 59.0% 156,500 142,800 122,900 7,800 7,649 4,528 1,531 195	\$ 49% 16.9% 412 3.74% 60.8% 59.5% 143,100 134,900 111,400 6,700 7,211 4,298 1,265
ROE	90 bp	19.1%	18.2%
Credit information Net impaired loans Net write-offs Net write-offs as a % of	n.m. 3%	\$ (305) 744	\$ (213) 724
average loans and acceptances	(2)bp	.52%	.54%
Number of employees (full-time equivalent)	_	35,014	34,845

- Includes goodwill amortization expense of \$54 million in 2001 (nil in 2002).
- Efficiency and operating efficiency ratios are defined on page 104. Excluding special items in 2001 detailed in Table 6 on page 27A. Only the lines affected by special items are shown here not meaningful

#### Financial highlights by division

#### Canada

Operating in Canada under the RBC Royal Bank brand, we serve individuals, small and medium-sized businesses, and commercial clients in all provinces and territories. We offer our clients extensive physical and alternative distribution choices. We continue to strengthen our channel distribution capabilities, including significant reinvestment in our branch network and staff, and in our electronic banking capabilities.

We offer a wide range of financial services and advice, as detailed in our business profile on page 28A, and products and expertise in specialized areas such as foreign exchange and venture capital financing. We also provide individual and business clients with a full choice of Visa credit card products, debit cards and other smart card applications. We provide merchants with credit and debit card acceptance services, point-of-sale capabilities and Internet-secure electronic transaction solutions through Moneris Solutions, a joint venture in which we participate equally with Bank of Montreal, managed through RBC Global Services.

Our goal is to grow profitable relationships with each one of our business and personal clients, using our expertise in customer relationship management, sales management and client segmentation. We will drive revenue growth by creating a tailored client experience, leveraging client life events and providing financial planning and advice to broaden client relationships using the full capabilities of RBC.

We will continue to reinforce our cost management focus by leveraging e-enabled technology and cross-platform economies of scale. We will continue to rigorously focus on the management of credit, operational and compliance risk, including fraud management initiatives and strengthened credit-scoring capabilities.

Revenues from the domestic business decreased \$196 million or 3% from 2001, primarily due to continued spread compression on core deposits and lower personal and business lending volumes. These decreases more than offset higher residential mortgage and deposit balances and wider net interest margin earned on mortgages and credit cards. Mortgage balances increased as the low interest rate environment encouraged home purchases. Deposit balances grew while lending volumes declined, reflecting consumer and business uncertainty regarding the economy and capital markets.

#### Results

(\$ millions, taxable equivalent basis)	% change		2002		2001
Gross revenues	(3)%	\$	6,110	\$	6,306
Average residential mortgages	5		68,200		64,800
Average personal loans	(4)		23,600		24,500
Average personal deposits	2		74,400		72,900
Average business loans			.		
and acceptances	(8)		32,700		35,600
Average business deposits	9		30,500		28,100
Average card balances	3		6,200		6,000
Card spending volumes	2		26,700		26,300
Number of:					
Employees (full-time equivalent)	1		29,716		29,554
Automated banking machines	(2)		4,151		4,236
Branches	(1)		1,117		1,125
Online clients	23	2,3	11,915	1,	876,358

#### **United States**

RBC Centura serves as the focal point of our personal and commercial banking businesses in the U.S. Headquartered in Rocky Mount, North Carolina, RBC Centura serves individual and business clients in the southeastern U.S. RBC Centura also includes RBC Mortgage, a Chicagobased national retail mortgage originator, and RBC Builder Finance, a Houston-based financing division for home builders and developers. RBC Centura's footprint expanded in 2002 with the acquisition of Eagle Bancshares, which operated 14 branches in the Atlanta, Georgia metropolitan area. RBC Centura has also announced a definitive merger agreement with Admiralty Bancorp, which currently operates 10 branches in Florida, expected to close in January 2003.

Our U.S. priorities include:

- Expanding in the southeastern U.S. through targeted acquisitions and a build/buy branch expansion strategy
- Rapidly building a scalable platform to support growth
- Accelerating introduction of sales and marketing initiatives
- Growing national niche lines of business such as builder finance and residential mortgages
- Realizing synergies from functional integration and cross-selling opportunities across RBC's entire platform

Revenues increased \$617 million due mainly to a full year of RBC Centura results in 2002 compared to 5 months in 2001, as well as the contribution of Eagle Bancshares since July 22, 2002. Growth in average balances also largely reflects the inclusion of a full year of RBC Centura. Strong growth in mortgage originations and volumes at RBC Mortgage reflected high refinance activity resulting from the favourable interest rate environment.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	91%	\$ 1,296	\$ 679
Average residential mortgages	81	2,900	1,600
Average personal loans	154	3,300	1,300
Average personal deposits	121	8,600	3,900
Average business loans			
and acceptances	121	8,600	3,900
Average business deposits	93	5,400	2,800
Average card balances	_	100	100
Card spending volumes	100	400	200
Mortgage originations (\$ billions)	50	33.7	22.5
Number of:			
Employees (full-time equivalent)	1	4,181	4,126
Automated banking machines	7	275	258
Branches (1)	1	245	242
Online clients	18	89,434	75,887

Excludes RBC Mortgage and RBC Builder Finance sales offices of 252 in 2002 and 264 in 2001

#### Caribbean and the Bahamas

Operating under the brand name RBC Royal Bank of Canada, we provide a broad range of personal and commercial banking products and services to individual and business clients in the Bahamas, Barbados, the Cayman Islands and Eastern Caribbean Islands through a network of branches and automated banking machines.

Revenues increased \$10 million or 4% from 2001, aided by the sale of property in the Cayman Islands, which accounted for approximately half of the increase.

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	4%	\$ 243	\$ 233
Number of:	(4)	1 117	1 165
Employees (full-time equivalent) Automated banking machines	(4) 11	1,117 60	1,165 54
Branches	10	43	39

# **RBC Insurance**

#### **Business profile**

Operating as RBC Insurance, we provide a wide range of creditor, life, health, travel, home, auto and reinsurance products and services to more than five million clients in Canada, the U.S. and internationally. These products and services are offered through a wide variety of distribution channels, including the telephone, independent brokers, travel agents, a proprietary sales force and the Internet.

#### Industry profile

The Canadian insurance industry generates almost \$60 billion in premiums annually from more than 100 life insurance companies and more than 200 property and casualty insurers. Our U.S. business is focused in the life insurance sector, which is both competitive and fragmented and includes over 1,200 national and regional companies. The international reinsurance industry is dominated by several global players but also includes a number of niche companies.

Across all of our business lines, we are seeing a number of key trends, including consolidation, increased government regulation, shifting distribution opportunities, the convergence of insurance and investment products and increased globalization.

#### Our strengths

- A diverse set of products designed to meet a wide range of consumer needs
- Multiple distribution channels, which are supported by strong infrastructure and sales expertise
- A strong brand. As part of RBC Financial Group, we have access to a broad range of financial services, distribution channels and client base
- Market leadership in a number of Canadian insurance markets, including travel and individual life insurance

#### Our strategy

We are focused on growing our insurance organization by offering a wide range of products and services through multiple distribution channels in Canada, as well as in select U.S. and international markets. To accomplish this we will seek to:

- Ensure as many RBC clients as possible have an insurance relationship with RBC Insurance
- Target reinsurance activities that support and enhance the overall profitability of the insurance operations
- Continue to expand in the U.S. by utilizing existing scale and expanding the platform, entering new markets and focusing on cross-platform initiatives across RBC
- Build an integrated North American insurance platform by leveraging cross-border synergies where permitted, including the implementation of common administrative and technology systems

# Outlook for 2003

Our expectation of reasonable economic growth in both Canada and the U.S. should have a favourable impact on the insurance business in 2003. Our outlook is for strong revenue growth across our operations, driven by expansion into new markets as discussed in our strategy, and the pending acquisition of the U.S. life insurance operation of Business Men's Assurance Company of America (BMA). The acquisition of BMA is subject to regulatory approvals and other customary closing conditions. We anticipate that cost reductions from the realization of cross-border synergies will also help to drive net income growth.

#### Financial performance

Net income was \$117 million, down 12% from last year. Results in 2002 were adversely affected by a declining interest rate environment and weaker equity markets. RBC Liberty Insurance reported a loss of \$18 million versus a loss of \$5 million in 2001, (net income of \$8 million excluding goodwill amortization) last year. The decline in RBC Liberty Insurance earnings was largely related to higher policy surrenders and lower earnings at its outsourcing divisions. Excluding RBC Liberty Insurance, core net income fell 1%.

Core ROE improved to 15.7% from 14.8% in 2001, reflecting lower average common equity, which reflected a revised methodology for attributing capital to our insurance operations.

Premiums & deposits were up 12% from last year due largely to the contribution of RBC Liberty Insurance, while revenues increased 6% reflecting growth in the reinsurance business. RBC Liberty Insurance reported 13 months of results in 2002 versus 11 months in 2001, as its reporting period was changed from September 30 to October 31 to be consistent with our fiscal year. Excluding the additional months of RBC Liberty Insurance, premiums & deposits grew 8% and revenues declined 1%.

Expenses grew \$62 million or 17%, largely due to the two additional months of RBC Liberty Insurance and an increase in the number of employees, partly offset by the cessation of goodwill amortization this year. Excluding the additional months of RBC Liberty Insurance, expenses increased 7%.

(\$ millions, except percentage amounts)	% change	2002		2001
Premiums & deposits	12%	\$ 2,023	\$	1,812
Other income				
Earned premium	14	1,767		1,548
Fee revenue/Other	(16)	109		130
Less: Policy benefits	19	1,253		1,054
Less: Acquisition costs	(3)	338		350
	4	285		274
Net interest income	8	223		206
Gross revenues	6	508		480
Non-interest expense (1)	17	437		375
Net income before income taxes	(32)	71		105
Income taxes	n.m.	(46)		(28)
Net income	(12)%	\$ 117	\$	133
U.S. net income	(250)	\$ (6)	\$	4
Net income as a % of			ľ	
total bank net income	(200)bp	4%		6%
ROE	70 bp	15.7%		15.0%
Economic Profit	(10)%	\$ 27	\$	30
Average assets	6	5,600		5,300
Average common equity	(12)	700		800
Core results (2)				
Net income	(11)	117		131
ROE	90 bp	15.7%		14.8%
Number of employees				
(full-time equivalent)	2%	2,641		2,583

- (1) Includes goodwill amortization expense of \$13 million in 2001 (nil in 2002).
- (2) Excluding special items in 2001 detailed in Table 6 on page 27A. Only the lines affected by special items are shown here.

#### Strategy by division

#### Financial highlights by division

Our life business provides a wide range of individual and group life and health insurance products to both individual and business clients in Canada and the U.S., as well as life reinsurance and retrocession to businesses around the world.

In Canada, life and health insurance products are distributed through a network of more than 7,000 independent brokers, over 550 proprietary insurance representatives and a direct sales unit. In the U.S., Greenville, South Carolina-based Liberty Life Insurance Company provides life and health insurance products through a proprietary sales force of over 600 agents and also offers select products through direct channels.

Our goal is to continue to grow our life businesses by expanding our client base and range of products and services offered, as well as by enhancing our distribution networks.

Premiums & deposits for the life business increased 10% in 2002, partially due to 2 additional months of RBC Liberty Insurance as it reported 13 months of results in 2002 versus 11 months in 2001. Without these additional months, premiums & deposits would have been up 5%, reflecting the continued strength of both the Canadian and reinsurance businesses. Lower investment income due to the low interest rate environment, as well as higher policy surrenders at RBC Liberty Insurance, contributed to the 7% decline in revenues.

#### Results

(\$ millions, taxable equivalent basis)	% change		2002		2001
Premiums & deposits	10%	\$	1,529	\$	1,393
Gross revenues	(7)	ľ	362	i i	388
Average assets	2		4,400		4,300
Number of:					
Life and health policies					
in force in Canada (thousands)	11		2,930		2,645
Life policies in force					
in the U.S. (thousands)	(11)		2,325		2,600
Assets under management in the U.S	. (2)		367		375
U.S. sales agents	(4)		690		718

#### Non-life

Our non-life business includes home, auto, travel and property reinsurance for individual and business clients in Canada and select international

We provide Canadians with a wide range of auto and home insurance products, offering them to individual clients and employee and affinity groups through direct sales and face-to-face channels. Travel products, which are sold through travel agents, the Internet and bank channels in Canada, include trip cancellation insurance, out-of-country medical and baggage insurance.

We participate in the property reinsurance business by accepting a share of the risk on property policies issued by other insurance companies. The majority of our current business is generated from insurance companies in the U.S. and Europe.

Our goal is to grow our non-life business by continuing to build our domestic home and auto business, entering new travel insurance markets and effectively managing our property reinsurance portfolio.

Revenues from our non-life business were higher in 2002 due to stronger performance in our property reinsurance and travel businesses as last year's revenues were adversely affected by claims resulting from the World Trade Center tragedy.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Premiums & deposits	14%	\$ 413	\$ 363
Gross revenues	80	45	25
Average assets	_	700	700
Number of:			
Home and auto – personal lines			
policies in force (thousands)	37	93	68
Travel – coverages (thousands)	(7)	2,339	2,510

#### Fee businesses

We are involved in a number of other key insurance and related activities that generate fee income, including travel assistance services, structured reinsurance, the administration of bank creditor insurance programs and a proprietary sales distribution network.

Our travel and emergency assistance services include co-ordinating the delivery of emergency health, evacuation and transportation services when clients have a travel emergency, while our structured reinsurance business provides solutions to help corporations better manage financial risk.

In the U.S., our fee businesses include outsourcing services and administration and software systems provided through Liberty Insurance Services Corporation (LIS). The Business Process Outsourcing division of LIS provides services such as underwriting, billing and collection, and claims processing for nearly 4 million policies under administration. The Software Solutions division develops Web-enabled software for life, health, annuity and reinsurance administration. Together, these divisions have more than 200 client sites and serve domestic, international and multinational insurers worldwide.

Our goal is to continue to leverage our existing infrastructure and technology to enhance existing programs and grow these businesses. The substantial growth in premiums & deposits was attributable to structured reinsurance premium increases, which offset slower growth at our outsourcing divisions in the U.S. The increase in revenues reflected the stronger performance in structured reinsurance and the reporting of two additional months of RBC Liberty Insurance. Our career sales force grew substantially in 2002, reflecting increased investment in our proprietary sales distribution network.

% change		2002		2001
45%	\$	81	\$	56
51		101		67
67		500		300
22		554		455
(3)		681		699
(6)		4,100		4,342
	45% 51 67 22 (3)	45% \$ 51 67  22 (3)	45% \$ 81 51 101 67 500 22 554 (3) 681	45% \$ 81 \$ 101 67 500 22 554 (3) 681

# **RBC Investments**

#### **Business profile**

RBC Investments provides full-service and self-directed brokerage, financial planning, investment counselling, personal trust, private banking and investment management products and services primarily to private clients in Canada, the U.S. and internationally. Products and services are delivered through the RBC Royal Bank branch network across Canada, RBC Investments offices, RBC Dain Rauscher branches in the U.S., private banking offices and other locations worldwide. Services are also delivered via the Internet and telephone. In September 2002, we realigned parts of our Canadian distribution channels under a single management structure to enhance the client experience by offering seamless, comprehensive solutions.

#### Industry profile

Wealth management is a highly competitive business with numerous large and boutique firms serving the affluent and high net worth client. Many of these firms have recently developed strategies focused on attracting the high net worth market. Volatile markets and the rising costs of managing the risks inherent in the business are changing the approach and profitability of some of the players. Consolidation in the mutual fund industry has not significantly altered the competitive landscape as distribution channels continue to be expanded by all players. Self-directed brokerage businesses have come under increased pressure due to reduced transaction volumes in light of market conditions, and clients using non-revenue generating services such as research, quotes and online asset mix calculators.

#### Our strengths

- Relationship management capabilities from experienced people and technology applications
- Ability to deliver the choice of products and services clients need to meet their financial goals
- Multiple distribution channels for client convenience
- Ability to access entire RBC client base
- Solutions designed for specific investment strategies and client risk tolerance

#### Our strategy

Our goal is to be a leading provider of personalized, comprehensive investment solutions for private clients worldwide, aligning them with client needs and the markets where we serve them.

#### In Canada:

- Match distribution channel and type of service to client needs and preferences
- Seek lifelong and intergenerational relationships with clients by offering products and services for each stage of their wealth management needs

#### In the United States:

Grow through broadening and deepening relationships with existing clients as well as through targeted acquisitions over time in order to generate greater market share and scale

#### Internationally:

- Provide specialized global services to clients located around the world
- Offer solutions and provide advice and choice in an increasingly transparent international business

#### Outlook for 2003

Based on our expectation that investor confidence and capital markets performance will begin improving only by the third quarter of 2003, we expect moderate revenue growth in 2003. Cost containment efforts should help to keep the rate of expense growth below that of revenue growth. Retention compensation costs relating to recent U.S. acquisitions are forecast to be approximately \$40 million lower in 2003, further contributing to net income growth.

#### Financial performance

Net income was down 33% while core net income was up 44%. The growth in core net income was due to higher earnings from RBC Dain Rauscher, as well as the cessation of goodwill amortization this year (goodwill amortization was \$107 million in 2001). RBC Dain Rauscher's net income was \$3 million in 2002, compared to a loss of \$73 million last year (\$33 million loss excluding goodwill amortization). The improvement in RBC Dain Rauscher's net income occurred despite higher retention compensation costs and reflected the acquisition of Tucker Anthony Sutro on October 31, 2001 (since integrated into RBC Dain Rauscher) and strong performance from its fixed income division. Excluding RBC Dain Rauscher, core net income would have grown 9%, largely due to the cessation of goodwill amortization in 2002. ROE was largely unchanged from last year, excluding the gain on the sale of RT Capital Management.

Core ROE fell to 11.0% from 12.2%, due largely to an additional \$1.2 billion of average common equity attributed to the segment in 2002. Of the increase in average common equity, \$700 million related to goodwill arising from the acquisition of Tucker Anthony Sutro and most of the remainder to revised capital attribution for operational risk pertaining to this business segment.

Revenues were up 12% from 2001, or 26% excluding special items in 2001. Revenue growth reflected the acquisition of Tucker Anthony Sutro and strong results from the fixed income division of RBC Dain Rauscher. Excluding RBC Dain Rauscher's revenue growth of \$875 million, core revenues were down 6% due to weak client trading volumes in 2002.

Expenses increased 25% over a year ago, reflecting the acquisition of Tucker Anthony Sutro and higher retention compensation related to U.S. acquisitions, which increased to \$107 million from \$88 million in 2001, with \$45 million attributable to Tucker Anthony Sutro. RBC Dain Rauscher contributed \$774 million of the expense growth in 2002. Excluding RBC Dain Rauscher, expenses fell 9%, reflecting the cessation of goodwill amortization this year, higher expenses in 2001 from a \$38 million writedown of goodwill relating to Connor Clark, and good expense management.

(\$ millions, except percentage amounts)	% change		2002		2001
Net interest income Other income	(4)% 14	\$	371 3,274	\$	385 2,861
Gross revenues	12		3,645		3,246
Provision for credit losses					
Allocated specific	(150)		(1)		2
Total	(150)		(1)		2
Non-interest expense (1)	25		3,146		2,507
Net income before income taxes	(32)		500		737
Income taxes	(30)		157		224
Net income	(33)%	\$	343	\$	513
U.S. net income	n.m.	\$	(2)	\$	(81)
Net income as a % of		Ĺ		ľ	,
total bank net income	(900)bp		12%		21%
ROE	(1,620)bp		11.0%		27.2%
Economic Profit	(117)%	\$	(17)	\$	101
Average common equity	67		3,000	ľ	1,800
Core results (2)			,		·
Gross revenues	26		3,645		2,897
Net income	44		343		239
ROE	(120)bp		11.0%		12.2%
Number of employees					
Number of employees (full-time equivalent)	14%		12,001		10,512
(Tutt-tittle equivalent)	1 7 /0		12,001		10,512

- Includes goodwill amortization expense of \$107 million in 2001 (nil in 2002).
- Excluding special items in 2001 detailed in Table 6 on page 27A. Only the lines affected by special items are shown here.
- n.m. not meaningful

#### Strategy by division

#### Canada

#### Financial Planning

The new financial planning platform is operated jointly with RBC Banking. This group serves branch-based clients typically with more than \$50,000 in investable assets of which a portion must include mutual funds or managed products. Financial planning has 1,100 relationship financial planners and 550 commission-based investment and retirement planners who are also financial planners and licensed mutual fund salespeople.

#### Canadian & International Brokerage group

This group includes our private client division (full-service brokerage) and RBC Action Direct (self-directed brokerage) and serves both investors requiring advisor-based comprehensive financial solutions and self-managed investors. Services are provided by over 1,420 investment advisors, over 180 investment representatives, as well as via telephone and the Internet. This group also includes the International Advisory Group, which has both Canadian and internationally-based employees serving international clients. Our goal is to maintain our market position in Canada by continuing to build and enhance existing client relationships.

#### RBC Global Private Banking (Canada)

Our private counsel, personal trust and private banking groups serve high net worth clients across Canada, and offer a relationship management approach for the client in need of sophisticated solutions. This group works with RBC Global Private Banking (international) to ensure we can serve clients who have interests in Canada as well as around the world. In Canada, 60 investment counsellors, 80 trust officers and 200 private bankers are in locations across the country.

#### Global Asset Management

This unit includes RBC Global Investment Management and RBC Funds, Canada's second largest mutual fund company. We directly manage more than \$40 billion of assets in mutual and pooled funds as well as other client assets. We provide proprietary and externally-managed investment management products and advisory services through RBC Royal Bank, RBC Investments' distribution businesses and external distributors to private and institutional clients in Canada and worldwide. Our family of mutual funds and other pooled products encompass a broad range of investment solutions including money market, fixed income, balanced and Canadian, U.S. and global equity funds, as well as alternative investments. In 2003, our goal is to continue the strategy, first implemented in 2001, to broaden the distribution channels for investment management services and mutual fund products. This strategy has contributed to a 12% increase in our share of the Canadian mutual fund market over the past two years.

#### **United States**

#### RBC Dain Rauscher

Minneapolis-based RBC Dain Rauscher comprises a full-service brokerage subsidiary and a fixed income business. RBC Dain Rauscher plans to grow through broadening and deepening relationships with existing clients by understanding their needs and the potential profitability of the client relationship. We also plan to grow by focusing on opportunities which generate greater market share and scale within our existing markets. The integration of Boston-based Tucker Anthony Sutro was completed in 2002 and made RBC Dain Rauscher the 9th-largest full-service securities firm in the U.S., with close to 2,000 financial consultants serving individual clients from coast to coast and a fixed income business with 280 investment bankers, sales representatives and traders serving institutional and retail clients nationwide.

#### International

#### RBC Global Private Banking

This internationally-focused unit provides private banking, trust and investment counselling solutions to high net worth clients in more than 100 countries. Our goal is to provide specialized global services to high net worth clients with assets of more than \$1 million. In 2003, we intend to grow revenues by leveraging CRM capabilities within the group, by exploring potential European and North and South American acquisitions, and by building alliances in markets where we already have a presence. The addition of non-proprietary money management capabilities will expand our value proposition to clients.

#### Financial highlights by division

RBC Investments' revenues grew 12% from last year for the reasons mentioned on page 32A. The decline in revenues from the Canadian & International Brokerage group was due to lower transaction- and feebased revenues, reflecting continued weakness in capital markets. Global Asset Management's revenues declined 57% as revenues in 2001 included a \$313 million gain on the sale of RT Capital Management and 10 months of results from that business that did not recur in 2002.

#### Revenues

(\$ millions)	% change		2002		2001
Canadian & International Brokera	ge (9)%	\$	984	\$	1,076
RBC Dain Rauscher (1)	106	•	1,702	"	827
RBC Global Private Banking (2)	5		678		643
Global Asset Management (3)	(57)		286		660
Other (4)	(112)		(5)		40
	12%	\$	3,645	\$	3,246

- 2002 revenues include Tucker Anthony Sutro acquired on October 31, 2001.
- 2) Includes both Canadian and international businesses and Financial Planning.
- (3) 2001 revenues included RT Capital Management until August 15, 2001 and a \$313 million gain on the sale of RT Capital Management.
- (4) 2001 revenues included a \$36 million gain on the sale of Group Retirement Services. Excluding this gain, 2001 revenues were \$4 million.

Despite difficult capital market conditions, our Canadian & International Brokerage group was able to grow its assets, with much of the growth coming from fee-generating assets. Higher AUA in RBC Global Private Banking were related to an increase in new business, the acquisition of the assets of Barclays Bank PLC's private banking operations in the Americas and a 5% increase in the value of the British pound against the Canadian dollar. These increases largely offset lower AUA at RBC Dain Rauscher, due to declines in market values, as well as an expected decrease related to broker attrition resulting from weak market conditions and the integration of Tucker Anthony Sutro into RBC Dain Rauscher.

#### Assets under administration

(\$ millions)	% change	2002	2001
Personal			
Canadian & International Brokerag	ge 3%	\$111,340	\$ 107,760
RBC Dain Rauscher	(18)	132,930	161,740
RBC Global Private Banking	21	82,390	67,990
	(3)	326,660	337,490
Institutional			
RBC Global Private Banking	14	69,730	61,010
	(1)%	\$396,390	\$ 398,500

The decline in personal AUM largely reflected lower asset values due to weak capital market conditions. As part of the integration of Tucker Anthony Sutro into RBC Dain Rauscher, a non-core asset management business which was acquired as part of Tucker Anthony Sutro was divested, contributing to the decrease in personal AUM. Much of the increase in institutional AUM was related to the accumulation of new assets in RBC Global Private Banking and at RBC Dain Rauscher. Mutual fund asset levels remained relatively stable with lower market values offset by strong net sales driven by a successful RRSP campaign.

#### Assets under management

(\$ millions)	% change	2002	2001
Personal	(23)%	\$ 35,660	\$ 46,620
Institutional	9	18,410	16,940
Mutual funds	(1)	34,230	34,550
	(10)%	\$ 88,300	\$ 98,110

# **RBC Capital Markets**

#### **Business profile**

RBC Capital Markets provides wholesale financial services to large corporate, government and institutional clients in North America and in specialized product and industry sectors globally. Headquartered in Toronto, RBC Capital Markets has key centres of expertise in Minneapolis, New York and London, and offices in 27 other cities.

#### Industry profile

The Canadian wholesale financial services market is mature and, as a result, many Canadian firms are seeking growth opportunities outside of their domestic market, primarily in the U.S. The U.S. capital markets are dominated by several large global investment banks whose principal focus is on the top tier of companies forming the S&P 500. However, we believe significant opportunities exist for specialized players targeting the lower end of the S&P 500. To succeed in the North American context requires the ability to provide clients with innovative, value-added solutions that reflect a keen understanding of both the company and industry sector. Increasingly, new business opportunities will accrue to those firms with a reputation for adhering to high ethical standards.

#### Our strengths

- Top-tier market shares in virtually all lines of business in Canada
- Established reputation as a premier Canadian investment dealer as evidenced by our market share leadership
- Superior origination and distribution capability as measured by our standings in underwriting league tables
- Expertise and market knowledge in a broad array of industries

#### Our strategy

Our goals are to be recognized as the leading corporate and investment bank in Canada based on external rankings and to build a successful integrated North American business, while continuing to expand our specialized global businesses.

Key strategies for RBC Capital Markets include the following:

- In Canada, to maintain our position as a leading full-service provider in all of our markets by continuing to leverage the breadth of our long-standing client relationships, the depth of our trading, research and sales capabilities, and the strength of our brand and reputation in the Canadian market
- In the U.S., to provide value-added solutions by offering clients a
  broad product portfolio delivered through specialized industry
  teams, with the goal of building an integrated North American franchise. We will leverage the depth of our research and advisory
  capabilities in targeted North American industry sectors, specifically
  energy, technology, communications, health care, consumer products, and mid-size financial institutions
- Continue to expand our global specialized businesses by providing clients with customized, value-added solutions in the areas of bonds, money markets, foreign exchange, structured finance and equity and credit derivatives

#### Outlook for 2003

Given our expectations for reasonable economic growth in both Canada and the U.S. and a moderate capital markets recovery in 2003, we are anticipating modest revenue growth in 2003. Our outlook is based on the expectation of a recovery in trading volumes, merger and acquisition activities and new issue and advisory mandates to more normalized levels. We intend to maintain our focus on strategic cost management and to keep the rate of expense growth below that of revenue growth. We also plan to continue to proactively manage the credit risk associated with our corporate loan portfolio.

# Financial performance

Net income increased 24%, or 15% on a core basis, as expenses fell far more than did revenues. Core ROE was virtually unchanged from 2001, with higher net income offset by \$700 million of additional common equity attributed to the segment compared to last year, reflecting a change in methodology for attributing capital relating to credit risk.

Revenues declined \$111 million or 4% from last year, due largely to lower trading revenues in our platform resulting from continued weakness in capital markets and lower lending revenues due to targeted reductions in the corporate loan portfolio.

Non-interest expense fell \$177 million or 10% due to a lower number of employees and reduced variable compensation costs. Retention compensation costs related to the acquisition of Dain Rauscher Wessels, fully integrated into RBC Capital Markets since early 2002, were also lower, falling to \$51 million from \$88 million in 2001.

The provision for credit losses increased by \$58 million or 14% from 2001, due primarily to certain telecommunication, cable and energy accounts that were classified as impaired during the year. The increase in the provision for credit losses was partially offset by related credit derivative gains which were recorded in other income. Net impaired loans were down \$22 million or 5% from last year, reflecting write-offs in the corporate loan portfolio.

The decline in income taxes was attributable to tax rate differentials in various jurisdictions, as well as higher income taxes in 2001 resulting from a special \$28 million income tax expense shown in Table 6 on page 27A.

(\$ millions, taxable equivalent basis, except percentage amounts)	% change	2002		2001
Net interest income Other income	29% (10)	\$ 553 2,112	\$	430 2,346
Gross revenues Provision for credit losses	(4)	2,665		2,776
Allocated specific	14	465		407
Total	14	465		407
Non-interest expense (1)	(10)	1,627		1,804
Net income before income taxes	1	573		565
Income taxes	(35)	135		208
Taxable equivalent adjustment	_	21		21
Net income	24%	\$ 417	\$	336
U.S. net income	n.m.	\$ (40)	\$	(77)
Net income as a % of				
total bank net income	100 bp	15%		14%
ROE	70 bp	10.0%		9.3%
Economic Profit	n.m.	\$ (76)	\$	(56)
Average assets	14%	178,200		156,400
Average loans, acceptances and				
reverse repurchase agreements	3	61,400		59,600
Average deposits	12	79,200		70,500
Average common equity	21	4,000		3,300
Core results (2)				
Net income	15	417		364
ROE	(10)bp	10.0%		10.1%
Credit information			١.	
Net impaired loans	(5)%	\$ 390	\$	412
Net write-offs	120	510		232
Net write-offs as a % of average	9			
loans, acceptances and	. 441	020/		202/
reverse repurchase agreement	s 44 bp	.83%		.39%
Number of employees				
(full-time equivalent)	(1)%	2,938		2,954

- 1) Includes goodwill amortization expense of \$43 million in 2001 (nil in 2002).
- (2) Excluding special items in 2001 detailed in Table 6 on page 27A. Only the lines affected by special items are shown here.
- n.m. not meaningful

#### Strategy by division

#### Capital Markets Services

This division was formed in November 2001, combining the equity research, sales and trading businesses with the corporate and investment banking businesses. We offer a full range of credit and corporate finance products, including debt and equity underwriting, mergers & acquisitions (M&A) advice and execution, and expertise in research and equity sales and trading activities.

In Canada, we will build on our key strengths – expert knowledge of the Canadian markets, breadth and longevity of client relationships, depth in trading, research and sales and a long-standing reputation as a top-ranked domestic investment bank – to continue to be a full-service provider to all industries.

On a North American basis, we will be industry-focused – specifically technology, telecommunication, heath care, energy, consumer products and mid-size financial institutions. By leveraging our research and advisory capabilities, we expect to differentiate ourselves on our ability to provide superior knowledge of investment opportunities and market-based solutions for our target clients.

#### Financial highlights by division

Revenues were up 3% from 2001. Factors contributing to this increase include strong performance in Canadian equity new issue and M&A business and credit derivative gains related to accounts that were classified as impaired during the year. These factors offset lower sales and trading revenues, weak performance in U.S. equity new issue and M&A business and a 9% decline in core lending revenues. Core lending revenues decreased due to tightened spreads and the targeted reduction in the corporate loan portfolio, which is also reflected in the 13% decline in average assets.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues Average assets	3% (13)	\$ 1,063 13,600	\$ 1,034 15,700

#### **Global Financial Products**

This division was formed in November 2001 to address the continuing convergence of financial products available to clients. Its formation brought together the business activities involving the origination, syndication, securitization, trading and distribution of debt products globally. These products include loans, bonds and derivatives at both the investment grade and sub-investment grade levels. As well, Global Financial Products provides leveraged product asset management capabilities and is the centre of expertise for RBC Capital Markets' proprietary trading activities. The combination of these businesses provides the ability to maximize internal expertise and deliver a broad array of value-added ideas and solutions to clients.

We intend to continue to focus on identifying opportunities where we can build from our existing strengths to provide solutions-based approaches to structuring transactions for our clients.

Revenues were up 5% in 2002. Favourable interest rate trading environments during the year helped to fuel revenue and asset growth from our traditional bond and derivative businesses, as well as revenue growth from new initiatives developed in securitization, leveraged finance and asset management. Revenues from our proprietary trading activities were down slightly from 2001 levels. Overall, this business achieved strong performance despite difficult markets and business limitations resulting from the displacement of our New York operations after the events of September 11th.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues	5%	\$ 884	\$ 839
Average assets	41	70,700	50,200

#### Global Treasury Services

Global Treasury Services combines our money markets and foreign exchange businesses and provides global clients with foreign exchange, commodities, derivatives and interest rate products, as well as currency risk management and advisory services. These products and services are delivered through our extensive global sales and trading network, operating from centres that include Toronto, London and New York. Recognized as a market leader in foreign exchange e-commerce solutions, we also deliver services through our Internet trading platform, FX Direct, and are a member of the multi-bank global trading platform, FXall. We will continue to invest in innovative electronic delivery channels that offer sophisticated and flexible products and services.

Revenues were down 18% from 2001, which was a record year. The foreign exchange businesses experienced increased volatility in foreign exchange rates and decreased volumes, while economic and interest rate uncertainty negatively affected the money markets businesses. However, the derivative-based businesses performed well and we continued to grow revenues through e-commerce channels.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues Average assets	(18)% 6	\$ 510 76,000	\$ 619 72,000

#### **Global Credit**

Global Credit provides centralized management of all credit exposure associated with our loan portfolio. While wholesale lending is fundamental to the attraction and expansion of high-margin client businesses, lending must be strategic in order to maximize the returns to shareholders. Our portfolio and transaction management specialists use sophisticated risk management and analytical tools designed to ensure that the pricing on loans is commensurate with the associated risk and reflects the value of all products and services a client has with RBC.

Our transaction specialists use appropriate structures to provide clients with value-added, as opposed to commoditized, credit solutions. We work closely with our distribution teams to further reduce the size of our corporate lending base, while continuing to enhance the quality of earnings from this source.

Global Credit's 45% decline in revenues was mainly driven by net negative mark-to-market adjustments on credit derivatives and other financial instruments and targeted reductions in our non-core lending portfolio, which is reflected in the 25% decline in average assets. These decreases offset revenue growth from our structured lending business and our successful efforts to transition towards higher-value loan transactions with greater liquidity.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues Average assets	(45)% (25)	\$ 112 10,100	\$ 203 13,500

#### Alternative investments

Alternative Investments was formed in June 2002 with a mandate to expand our wholesale asset management capabilities, which today include operations in hedge funds and private equity. The alternative asset business provides non-traditional investment opportunities to high net worth individuals, corporations and institutional clients. These investment options include private equity and hedge funds, and can extend to other vehicles such as leveraged buyouts, Collateralized Debt Obligations (CDOs) and managed futures. We are uniquely positioned to leverage our existing infrastructure and our superior product knowledge across other businesses within RBC who have strong relationships with our target client base.

Revenues were up 19%, with strong results from our hedge fund business, which accounts for the majority of our revenues, and stable results from proprietary trading offsetting lower revenues from the Canadian equity derivatives business. Revenues from our merchant banking business were also lower due to lower capital gains and the writedowns of certain investments.

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues Average assets	19% 56	\$ 96 7,800	\$ 81 5,000

# **RBC Global Services**

#### **Business profile**

RBC Global Services offers specialized transaction processing services to business, commercial, corporate and institutional clients in domestic and select international markets. Key businesses include investment administration, correspondent banking, cash management, payments and trade finance. Our 50% interest in the Moneris Solutions merchant card processing joint venture is reported under RBC Global Services.

#### Industry profile

The industry is characterized by increasing consolidation as certain segments become more global. Monoline specialists and new market entrants compete against traditional financial institutions. Scale is increasingly important to support the significant investment in technology required to introduce new products and services, accommodate industry-driven infrastructure changes and enhance operational efficiencies.

#### Our strengths

- We have a leadership position in Canada in these businesses as measured by AUA and market share of number of client relationships
- We have strong client relationships as evidenced by our high rate of client retention and new business generated from existing clients
- We are recognized for quality of service as evidenced by our top rankings in third-party client surveys
- We continue to develop and deploy new technology and client service solutions
- We are able to leverage our market position by aligning the resources within RBC Global Services with the expertise of other RBC platforms to offer a superior integrated service to the market

Our goal is to maintain and enhance our leadership position in Canada while continuing to develop a competitive international presence. To meet our goal, we will:

- Build upon existing client relationships to develop new business in select domestic and international markets
- Grow the business through key alliances, acquisitions and partnerships and continue to leverage the Moneris Solutions joint venture
- Drive revenue growth by developing new products and selling higher-margin value-added services, such as securities lending and trade advisory
- Enhance our processing and systems platforms to deliver new capabilities, improve efficiencies and drive economies of scale
- Continue the shift to electronic payment products and services focusing on Web-based solutions.

#### Outlook for 2003

Although we expect interest rates to rise in the second half of 2003, they will likely remain low in historical terms, which will continue to have an unfavourable impact on our revenue growth in 2003. As our revenues earned on deposits and cash balances are highly dependent upon the interest rate environment, our net interest income growth may be adversely affected. At the same time, the expectation of a modest recovery in capital markets beginning in the second half of 2003 should have a favourable impact on revenues from foreign exchange and on fee revenues from higher AUA.

#### Financial performance

Net income declined 35% while core net income, excluding the gain on the formation of the Moneris Solutions joint venture in 2001, declined 8% from last year, partially reflecting an increase in the provision for credit losses.

ROE was 28.4% compared to core ROE of 34.3% in 2001. The decline in ROE reflects lower net income as well as a \$100 million increase in average common equity attributed to this segment in 2002. The higher common equity reflects the 50% interest in the Moneris Solutions joint venture and higher capital attribution for operating risk.

Revenues were down 4% from last year, reflecting lower interest income due to the low interest rate environment, as well as lower foreign exchange revenues, which more than offset a 10% increase in fee income. Core revenues (which exclude an \$89 million gain on the formation of the Moneris Solutions joint venture) were up 5%. Revenues were positively affected by the acquisition of Perpetual Fund Services (an Australian custody, investment administration and unit registry business) on July 31, 2001 and a change pertaining to the classification of services provided by us to Moneris Solutions, effective November 2001. Payments for services provided to Moneris Solutions are now being treated as revenues, whereas previously they were treated as cost recoveries. Excluding these factors, revenues were flat.

Expenses were \$69 million or 12% higher in 2002 due to the inclusion of a full year of Perpetual Fund Services as well as continued investments in technology. Excluding the acquisition of Perpetual Fund Services and the change in the classification of services provided by us to Moneris Solutions discussed above, expenses increased by 5%.

The increases in both the provision for credit losses and net impaired loans were associated with Argentine loans classified as impaired during the year.

### Results

(\$ millions, except percentage amounts)	% change	2002	2001
Net interest income	(7)%	\$ 137	\$ 147
Other income	(4)	820	851
Gross revenues	(4)	957	998
Provision for credit losses			
Allocated specific	n.m.	10	(2)
Total	n.m.	10	(2)
Non-interest expense (1)	12	668	599
Net income before income taxes	(30)	279	401
Income taxes	(22)	108	138
Net income	(35)%	\$ 171	\$ 263
U.S. net income	(41)	\$ 10	\$ 17
Net income as a % of			
total bank net income	(500)bp	6%	11%
ROE	(2,050)bp	28.4%	48.9%
Economic Profit	(19)%	\$ 98	\$ 121
Average common equity	20	600	500
Core results (2)			
Gross revenues	5	957	909
Net income	(8)	171	186
ROE	(590)bp	28.4%	34.3%
Credit information			
Net impaired loans	n.m.	\$ -	\$ (11)
Net write-offs	(114)%	(1)	7
Net write-offs as a % of			
average loans and acceptanc	es (40)bp	(.05)%	.35%
Number of employees			
(full-time equivalent)	1%	2,571	2,557

- Includes goodwill amortization expense of \$8 million in 2001 (nil in 2002).
- Excluding special items in 2001 detailed in Table 6 on page 27A. Only the lines affected by special items are shown here.

n.m. not meaningful

#### Strategy by division

#### Financial highlights by division

#### Institutional & Investor Services

Institutional & Investor Services is Canada's largest custodian as measured by AUA, and a leading provider of investment administration services to corporate and institutional investors worldwide. We operate from 13 locations throughout the world, with a global custody network spanning 80 markets.

We plan to continue to leverage our leadership position in the Canadian market to expand internationally, with a focus on serving fund managers, financial institutions and private banks.

We expect to achieve growth in our fee-based revenue streams by:

- Selling newly developed products and services to existing clients
- Expanding our client offerings in Europe and Asia-Pacific
- Further exploring alliance and acquisition opportunities

Revenues grew \$3 million or 1% in 2002, as the positive impact of the Perpetual Fund Services acquisition and higher fee income offset lower revenues from foreign exchange and interest income, due to the low interest rate environment. AUA increased by 3% from 2001 due to new business, but the effect of equity market declines largely offset the additions.

#### Results

(\$ millions, taxable equivalent basis)	% change	2002	2001
Gross revenues Assets under administration	1%	\$ 401	\$ 398
	3	963,200	936,700

#### Financial Institutions

A comprehensive range of correspondent banking services is provided to banks globally and to broker-dealers within Canada, including cash management, payments, clearing, trade, foreign exchange, derivatives lending, securities lending, custody and settlement, and structured financing.

Our goal is to leverage our leadership position in the Canadian dollar clearing market and our client relationships by:

- Identifying differentiated value-added solutions that address the unique needs of the different market segments
- Adding new revenue streams by introducing service offerings that integrate the new product developments of RBC Global Services with those of other business platforms

We will continue to monitor and actively manage our exposure to higher risk markets.

Revenues fell \$15 million or 13% from last year, primarily due to a decrease in interest income associated with the low interest environment. In addition, certain fee revenues were transferred from RBC Global Services to RBC Capital Markets in 2002, contributing to the decline in revenues. The decrease in average assets reflected strategic reductions in the size of our Latin American loan portfolio, which now totals \$146 million.

#### Results

% change		2002		2001
(13)%	\$	98	\$	113
(15)		1,700		2,000
_		1,700		1,700
	(13)%	(13)% \$	(13)% \$ 98 (15) <b>1,700</b>	(13)% <b>\$ 98</b> \$ (15) <b>1,700</b>

#### Treasury Management & Trade

Treasury Management & Trade provides cash management, payment and trade services to business, commercial, corporate and public sector segments. Our trade team provides Canadian and foreign importers and exporters with a variety of trade products, services and counsel. Our cash management group provides a range of solutions to clients that allow for more effective cash flow and integration with client processing. Through Moneris Solutions we provide merchants with credit and debit card transaction processing services.

Our goal is to continue to be the leading provider in Canada by retaining profitable client relationships and growing market share in strategic markets by:

- Introducing a market segmentation approach that accommodates the diverse needs of business markets
- Expanding the functionality of our Web-based delivery channel for both cash management and trade services
- Introducing new trade products and services as well as expanding trade alliances to meet clients' international trade requirements while effectively managing risk
- Leveraging our cash management sales and service leadership position

Revenues decreased \$29 million or 6% from 2001. Excluding the \$89 million gain on the formation of the Moneris Solutions joint venture in 2001, revenues increased \$60 million or 15%. This increase primarily reflected a change pertaining to the classification of services provided by us to Moneris Solutions, effective November 2001. Payment for services provided to Moneris Solutions are now being treated as revenues, whereas previously they were treated as cost recoveries. Excluding this factor, revenues increased 10%, reflecting growth in fee income.

(\$ millions, taxable equivalent basis, volumes in thousands)	% change	2002	2001
Gross revenues Core gross revenues (1) Average deposits	(6)% 15 6	\$ 458 458 6,350	\$ 487 398 6,000
Payment volumes (2) Payment errors (per 10,000 payments)	12 (40)	7,440 .33	6,670 .55

- (1) Excluding special items in 2001 detailed in Table 6 on page 27A.
- (2) Restated to include payment types not previously included in 2001.

# Financial priority: Revenue growth and diversification

# Highlights

- Revenues up 7%
- Operating (core) revenues up 10%, reflecting acquisitions
- Excluding recent U.S. acquisitions, operating revenues were unchanged
- Net interest income up 10%
- Net interest margin of 1.96%, down four basis points
- Other income up 4% and core other income up 10%
- Other income 54% of total revenues

TABLE 7 Operating revenues				
(\$ millions, taxable equivalent basis)	2002	2001	2002 vs 2 Increase (dec	
Net interest income	\$ 7,198	\$ 6,549	\$ 649	10%
Other income	8,562	8,215	347	4
Total revenues (reported)	15,760	14,764	996	7
Less: Special items (1)	_	(445)	(445)	n.m.
Operating revenues	15,760	14,319	1,441	10
Less: Revenues of recent U.S. acquisitions (2)	(3,190)	(1,687)	1,503	89
Operating revenues, excluding recent U.S. acquisitions	\$ 12,570	\$ 12,632	\$ (62)	-%

<sup>(1)</sup> Special items in 2001 are described in Table 6 on page 27A. There were no special items for 2002.

Total revenues were up \$1.0 billion or 7% from 2001. Operating, or core, revenues (which exclude \$445 million of gains from special items recorded in 2001) were up \$1.4 billion or 10% from a year ago.

As shown in the table above, revenues from recent U.S. acquisitions accounted for all of the growth in operating revenue. Excluding recent U.S. acquisitions, operating revenues were unchanged from a year ago. This compared to a decline in operating expenses of 5% (discussed in the Cost control section on page 42A).

#### Net interest income

Net interest income was up 10% from 2001 to \$7.2 billion. The majority of the increase stemmed from recent U.S. acquisitions. If these acquisitions are excluded, net interest income would have been up 2% due to an increase in the amount of interest-earning assets, particularly residential mortgages, which more than offset a narrower spread on deposits.

As shown in Table 8 below, the net interest margin decreased by four basis points from last year to 1.96%, reflecting a narrower spread between the prime rate and core deposit funding costs resulting from a reduction in the average Canadian prime rate to 4.15% from 6.55% in 2001.

TABLE 8 Net interest income and margin			
(\$ millions, except percentage amounts)	2002	2001	2000
Average assets	\$ 367,300	\$ 327,100	\$ 281,900
Net interest income (1)	7,198	6,549	5,307
Net interest margin (2)	1.96%	2.00%	1.88%

Taxable equivalent basis.

#### Outlook

We are targeting core revenue growth of 5–8% in fiscal 2003, based on our expectations that capital market activity will pick up somewhat, interest rates in Canada will rise and the Canadian and U.S. economies will grow somewhat faster than in 2002.

<sup>(2)</sup> Represents revenues of RBC Centura (now includes Eagle Bancshares, RBC Mortgage for the purposes of this discussion and analysis and what was previously SFNB), RBC Liberty Insurance and RBC Dain Rauscher (includes Tucker Anthony Sutro) and excludes Dain Rauscher Wessels, which was integrated into RBC Capital Markets in early 2002.

n.m. not meaningful.

<sup>(2)</sup> Net interest income, on a taxable equivalent basis, as a percentage of average assets.

#### TABLE 9 Net interest income on average assets and liabilities

(\$ millions, taxable equivalent basis,	Ave	erage balances	(1)	Interest (2)					
except percentage amounts)	2002	2001	2000	2002	2001	2000	2002	2001	2000
Assets									
Deposits with banks									
Canada	\$ 367	\$ 449	\$ 612	\$ 7 476		\$ 22 802	1.91%	4.01%	3.59%
International	15,382	16,154	13,888				3.09	5.03	5.77
	15,749	16,603	14,500	483	831	824	3.07	5.01	5.68
Securities									
Trading account	65,422	51,429	38,450	1,945		1,519	2.97	4.17	3.95
Investment account  Loan substitute	25,171 407	21,154 463	20,142 495	1,127 43		1,129 49	4.48 10.57	5.32 9.72	5.61 9.90
Loan Substitute			59,087				3.42		
	91,000	73,046		3,115		2,697		4.54	4.56
Assets purchased under reverse repurchase agreements Loans (3)	35,463	29,591	21,729	651	1,163	1,078	1.84	3.93	4.96
Canada									
Residential mortgage	65,901	62,448	59,860	3,903	4,087	3,891	5.92	6.54	6.50
Personal	26,631	28,089	26,949	1,734		2,290	6.51	8.28	8.50
Credit card	4,354	4,586	3,559	519		405	11.92	12.12	11.38
Business and government	28,650	32,347	32,927	1,291	1,281	1,506	4.51	3.96	4.57
International	125,536 41,132	127,470 32,836	123,295 24,495	7,447 3,016		8,092 3,446	5.93 7.33	6.47 11.52	6.56 14.07
International									
	166,668	160,306	147,790	10,463		11,538	6.28	7.51	7.81
Total interest-earning assets	308,880 1,753	279,546 1,188	243,106 930	14,712	17,339	16,137	4.76	6.20	6.64
Non-interest-bearing deposits with banks Customers' liability under acceptances	8,515	9,890	10,281						
Other assets	48,152	36,476	27,583						
Total assets	\$ 367,300	\$ 327,100	\$ 281,900	\$ 14,712	\$ 17,339	\$ 16,137	4.01%	5.30%	5.72%
Liabilities and shareholders' equity									
Deposits (4)									
Canada	\$ 111,880	\$ 110,228	\$ 107,533	\$ 2,964		\$ 5,060	2.65%	4.27%	4.71%
International	108,620	89,629	70,575	2,745		3,997	2.53	4.46	5.66
	220,500	199,857	178,108	5,709	8,712	9,057	2.59	4.36	5.09
Obligations related to securities sold short Obligations related to assets sold	19,912	16,509	14,195	797	654	656	4.00	3.96	4.62
under repurchase agreements	19,630	19,892	11,873	414	894	653	2.11	4.49	5.50
Subordinated debentures	6,804	6,805	5,129	406		344	5.97	6.02	6.71
Other interest-bearing liabilities	5,546	3,042	3,042	188	120	120	3.39	3.94	3.94
Total interest-bearing liabilities	272,392	246,105	212,347	7,514	10,790	10,830	2.76	4.38	5.10
Non-interest-bearing deposits	19,897	18,568	15,654						
Acceptances	8,515	9,890	10,281						
Other liabilities	47,974	36,621	30,829						
	348,778	311,184	269,111	7,514	10,790	10,830	2.15	3.47	4.02
Shareholders' equity		0.070	1.07-						
Preferred Common	1,713 16,809	2,073 13,843	1,975 10,814						
				¢ 7.514	¢ 10.700	<b>f</b> 10.020	2.050/	2.200/	2.04%
Total liabilities and shareholders' equity	\$ 367,300	\$ 327,100	\$ 281,900	\$ 7,514		\$ 10,830	2.05%	3.30%	3.84%
Net interest income as a % of total average assets	\$ 367,300	\$ 327,100	\$ 281,900	\$ 7,198	\$ 6,549	\$ 5,307	1.96%	2.00%	1.88%
Net interest income as a % of total average interest-earning assets									
Canada	\$ 196,321	\$ 182,904	\$ 176,865	\$ 6,539	\$ 5,343	\$ 4,796	3.33%	2.92%	2.71%
International	112,559	96,642	66,241	659		511	.59	1.25	.77
Total	\$ 308,880	\$ 279,546	\$ 243,106	\$ 7,198	\$ 6,549	\$ 5,307	2.33%	2.34%	2.18%
	+ 550,000	1 + 2.3,570	¥ 270,100	,,,130	¥ 0,043	+ 0,007	2.00/0	2.0-70	2.1070

Interest income includes loan fees of \$321 million (2001 – \$328 million; 2000 – \$274 million). The taxable equivalent adjustment is based on the Canadian tax rate of 38.5% (2001 – 41.5%; 2000 – 42.8%) and U.S. federal tax rate of 39.5%.

<sup>(3)</sup> 

Average balances include impaired loans and are net of the allowance for credit losses.

Deposits include savings deposits with average balances of \$39 billion (2001 – \$38 billion; 2000 – \$34 billion), interest expense of \$.3 billion (2001 – \$.6 billion; 2000 – \$.7 billion) and average rates of .69% (2001 – 1.58%; 2000 – 2.06%). Deposits also include time deposits with average balances of \$47 billion (2001 – \$44 billion; 2000 – \$38 billion), interest expense of 1.3 billion (2001 - 2.0 billion; 2000 - 2.0 billion) and average rates of 2.86% (2001 - 4.55%; 2000 - 5.26%).

TABLE 10 Change in net interest income

	2002 v Increase ( due to ch	decre	ase)		_	2001 v Increase due to c	(decre	ase)	
(\$ millions, taxable equivalent basis)	average volume (1)		average rate (1)	Net change		average volume (1)		average rate (1)	Net change
Assets									
Deposits with banks									
Canada	\$ (3)	\$	(8)	\$ (11)	\$	(6)	\$	2	\$ (4)
International	(37)		(300)	(337)		121		(110)	11
Securities									
Trading account	502		(700)	(198)		537		87	624
Investment account	195		(193)	2		55		(59)	(4)
Loan substitute	(6)		4	(2)		(3)		(1)	(4)
Assets purchased under									
reverse repurchase agreements	197		(709)	(512)		339		(254)	85
Loans									
Canada									
Residential mortgage	218		(402)	(184)		169		27	196
Personal	(116)		(475)	(591)		95		(60)	35
Credit card	(28)		(9)	(37)		123		28	151
Business and government	(156)		166	10		(26)		(199)	(225)
International	813		(1,580)	(767)		1,035		(698)	337
Total interest income	\$ 1,579	\$	(4,206)	\$ (2,627)	\$	2,439	\$	(1,237)	\$ 1,202
Liabilities									
Deposits									
Canada	\$ 70	\$	(1,818)	\$ (1,748)	\$	124	\$	(472)	\$ (348)
International	727		(1,982)	(1,255)		951		(948)	3
Obligations related to securities sold short	136		7	143		99		(101)	(2)
Obligations related to assets sold under									
repurchase agreements	(12)		(468)	(480)		377		(136)	241
Subordinated debentures	_		(4)	(4)		104		(38)	66
Other interest-bearing liabilities	87		(19)	68		_		_	
Total interest expense	1,008		(4,284)	(3,276)		1,655		(1,695)	(40)
Net interest income	\$ 571	\$	78	\$ 649	\$	784	\$	458	\$ 1,242

Volume/rate variance is allocated on the percentage relationship of changes in balances and changes in rates to the total net change in net interest income on a taxable equivalent basis.

#### Other income

As shown in Table 11 on page 41A, other income was up \$347 million, or 4%, from 2001, while core other income, which excludes special items shown in Table 6 on page 27A, was up \$792 million or 10%, both reflecting recent U.S. acquisitions. Core other income was up 11% in RBC Banking, 4% in RBC Insurance and 30% in RBC Investments, largely reflecting acquisitions. Core other income was up 8% in RBC Global Services but was down 10% in RBC Capital Markets.

Excluding the impact of recent U.S. acquisitions, core other income was down \$183 million or 3%.

Partially driven by recent U.S. acquisitions, capital market fees (consisting of fees from full-service brokerage, discount brokerage and the institutional business) were up 23%, deposit and payment service charges were up 17% and investment management and custodial fees were up 8%. Mortgage banking revenues (which relate to mortgages originated in the U.S.) rose 8%, mutual fund revenues were up 4% and securitization revenues were up 41%, reflecting \$3.7 billion of residential mortgage securitizations during the year. Card service revenues were

up 8%. Despite contributions from recent U.S. acquisitions, trading revenues were down 3%. Insurance revenues were up 1% while credit fees declined 6%. Other – other income was up \$169 million, or 53%, largely the result of a \$77 million increase in fee revenue at RBC Dain Rauscher for the provision of back office services to other brokerage firms and a \$19 million increase in fee revenue at RBC Liberty Insurance for the provision of back office services to other insurance companies.

Excluding the effect of recent U.S. acquisitions, deposit and payment service charges increased by \$82 million, securitization revenues increased by \$51 million, insurance revenues increased by \$27 million, mutual fund revenues increased by \$8 million, credit fees declined by \$17 million, capital market fees declined by \$23 million, investment management and custodial fees declined by \$77 million and trading revenues declined by \$302 million.

Other income accounted for 54% of total revenues, unchanged from 2001.

TADLE 11	Othor	incomo
TABLE 11	Other	income

(\$ millions, except percentage amounts)	2002	2001	2000	2002 vs 20 Increase (dec	
Capital market fees	\$ 1,866	\$ 1,523	\$ 1,538	\$ 343	23%
Trading revenues	1,766	1,820	1,540	(54)	(3)
Investment management and custodial fees	1,179	1,096	860	83	8
Deposit and payment service charges	1,041	887	756	154	17
Mutual fund revenues	723	692	624	31	4
Card service revenues	496	458	420	38	8
Foreign exchange revenues, other than trading	279	312	299	(33)	(11)
Credit fees	223	237	212	(14)	(6)
Mortgage banking revenues	222	206	_	16	8
Insurance revenues	204	201	191	3	1
Securitization revenues	174	123	115	51	41
Gain (loss) on disposal of premises and equipment	15	22	(16)	(7)	(32)
Loss on sale of securities	(116)	(128)	(11)	12	9
Other	490	321	204	169	53
Total core	8,562	7.770	6,732	792	10
Special items (1)	_	445	-	(445)	n.m.
Total	\$ 8,562	\$ 8,215	\$ 6,732	\$ 347	4%

Special items in 2001 are described in Table 6 on page 27A. There were no special items for 2000 and 2002.

not meaningful

TABLE 12 Trading revenues			
(\$ millions)	2002	2001	2000
Net interest income (1) Other income (2)	\$ 127 1,766	\$ (68) 1,820	\$ (365) 1,540
Total	\$ 1,893	\$ 1,752	\$ 1,175
By product			
Equity	\$ 753	\$ 684	\$ 495
Fixed income and money markets (3)	876	726	378
Foreign exchange contracts (4)	263	340	301
Commodity and precious metals	1	2	1
Total	\$ 1,893	\$ 1,752	\$ 1,175

- Includes interest earned on trading securities and other cash instruments held in the trading portfolios less funding costs associated with trading-related derivative and security positions.
- Primarily includes realized and unrealized gains and losses on trading securities, derivative instruments and foreign exchange trading activities.
- (3) Includes Canadian government securities and corporate debt instruments, swaps, interest rate options, interest rate futures, forward rate agreements.
- (4) Includes foreign exchange spot, forward, futures and options contracts.

#### **Trading revenues**

Trading revenues include gains and losses on securities and derivatives that arise from market-making, sales and principal trading activities. These securities and derivative positions are marked-to-market on a daily basis. A description of trading revenues included in net interest income and other income is provided in footnotes (1) and (2) in Table 12 above.

As shown in Table 12, total trading revenues were up \$141 million or 8% in 2002. This was partially due to the acquisition of Tucker Anthony Sutro on October 31, 2001. Proprietary trading activities are strictly managed in accordance with VAR and trading limits and we continue to conduct the majority of client-related trading in the major G7 markets and currencies.

Fixed income and money market trading revenues increased by \$150 million, or 21%, largely from increases in fixed income trading volumes due to the favourable interest rate environment provided by successive central bank rate cuts and increases in derivative trading activities. Equity trading revenues increased by \$69 million, or 10%, primarily due to the inclusion of revenues from Tucker Anthony Sutro. Foreign exchange contract trading revenues declined by \$77 million, or 23%, in part due to lower trading volumes caused by increased volatility in the foreign exchange markets.

# Financial priority: Cost control

### Highlights

- Non-interest expense up 7% from 2001 and core non-interest expense up 8%, reflecting recent U.S. acquisitions
- Operating non-interest expense excluding recent U.S. acquisitions down 5%, reflecting continued cost control efforts

As shown in the table below, non-interest expense was up \$665 million or 7% and core non-interest expense (i.e., excluding special items shown in Table 6 on page 27A) was up \$756 million or 8% from 2001.

Operating non-interest expense (which excludes the special items mentioned in Table 6 on page 27A, the costs of SARs and retention compensation associated with acquisitions) was up \$753 million or 8% in 2002

Non-interest expense of recent U.S. acquisitions was \$2.7 billion, up \$1.1 billion in 2002. The large increase is primarily due to the inclusion of a full year of expenses for RBC Centura, which was acquired on June 5, 2001, and expenses relating to the acquisition of Tucker Anthony Sutro, which was acquired on October 31, 2001. Excluding recent U.S. acquisitions, operating non-interest expense was down \$370 million or 5% from 2001. Further excluding goodwill amortization expense not associated with recent U.S. acquisitions, operating non-interest expense was down \$227 million, or 3%, in 2002.

From a segment perspective, by excluding expenses of recent U.S. acquisitions, operating expenses for RBC Investments would have been down \$135 million or 9%, for RBC Banking down \$109 million or 3% and for RBC Insurance up \$24 million or 13%. The decline in RBC Banking's expenses reflects ongoing success with its cost control initiatives initially implemented in 1999, while the reduction in RBC Investments largely reflects lower variable compensation in the weaker capital markets environment and cost control efforts. The increase in RBC Insurance expenses partially reflects the inclusion of an additional two months of expenses at RBC Liberty Insurance and higher staff costs.

Operating expenses for RBC Capital Markets were down \$140 million or 8%, whereas operating expenses at RBC Global Services were up \$66 million or 11%. The reductions at RBC Capital markets, similar to the reductions at RBC Investments, were the result of lower variable compensation and continuing cost control. The increase in RBC Global Services costs was affected by a change that became effective November 2001, pertaining to the classification of services provided by us to Moneris Solutions, a card processing joint venture in which we have a 50% interest. Payments for services provided to Moneris Solutions are now being treated as revenues, whereas previously they were treated as cost recoveries. Also, expenses were impacted by the July 2001 acquisition of Perpetual Fund Services. Excluding this acquisition, and

the change in classification of services provided to Moneris Solutions, operating expenses at RBC Global Services increased by 5%.

Human resources costs increased by \$614 million or 11% in 2002, largely the result of a \$476 million or 17% increase in salaries expense and a \$96 million or 14% increase in benefits expense. The increase in salaries expense is primarily due to the acquisitions of RBC Centura and Tucker Anthony Sutro. Pension benefit expense increased by \$129 million this year primarily due to a decrease in the fair value of plan assets due to weak equity markets, settlement costs on pension-related matters with Royal Trust pension plan members and increases in the interest cost on the benefit obligation. Furthermore, our defined contribution pension expenses were higher due to changes to our U.S. plan design and the launch of our Canadian defined contribution plan.

Other postretirement benefits expense decreased by \$39 million this year primarily as a result of an \$87 million charge that was taken in 2001 following the review of certain pension and other related future benefit plans. No similar charge was taken this year.

Retention compensation costs declined by \$18 million to \$158 million despite the addition of \$45 million of retention compensation costs pertaining to Tucker Anthony Sutro. We expect total retention compensation costs to fall to approximately \$87 million in 2003 and \$53 million in 2004. SAR expenses rose slightly during the year. SARs are discussed in Note 16 on pages 88A and 89A, and their costs are determined based upon the change in our share price and the vesting, which occurs over time.

Communications costs increased by \$115 million or 17%, equipment costs were up \$91 million or 12% and occupancy costs increased by \$72 million or 10%. These increases largely relate to the inclusion of a full year of expenses for RBC Centura Bank, which was acquired on June 5, 2001 and Tucker Anthony Sutro, which was acquired on October 31, 2001.

Excluding expenses from recent U.S. acquisitions, equipment costs would have been up \$61 million or 10%, human resource costs down \$139 million or 3%, amortization of goodwill and other intangibles down \$140 million or 86%, other costs down \$108 million or 11%, occupancy costs down \$24 million or 4%, professional fees down \$24 million or 8% and communications costs would have been up \$4 million or 1%.

TABLE 13 Operating non-interest expense					
(\$ millions)	2002		2001	2002 vs 20 Increase (deci	
Non-interest expense Less: Special items (1)	\$ 10,420 -	\$	9,755 (91)	\$ 665 (91)	7% n.m.
Core non-interest expense Less: Costs of SARs RBC Dain Rauscher retention compensation (2)	10,420 (44) (158)	)	9,664 (23) (176)	756 21 (18)	8 91 (10)
Operating expenses Less: Non-interest expense of recent U.S. acquisitions (3)	10,218 (2,732)		9,465 (1,609)	753 1,123	8 70
Operating expenses, excluding recent U.S. acquisitions  Less: Amortization of goodwill not associated with recent U.S. acquisitions (3)	7,486 -		7,856 (143)	(370) (143)	(5) n.m.
Operating expenses, excluding recent U.S. acquisitions and goodwill amortization	7,486		7,713	(227)	(3)%

- (1) Special items in 2001 are described in Table 6 on page 27A. There were no special items in 2002.
- Includes Dain Rauscher Wessels for both periods and Tucker Anthony Sutro in 2002 only.
- 3) Represents non-interest expense of RBC Centura Banks (now includes Eagle Bancshares, RBC Mortgage for the purposes of this discussion and analysis and what was previously SFNB), RBC Liberty Insurance and RBC Dain Rauscher (includes Tucker Anthony Sutro) including goodwill amortization expense of \$105 million in 2001 (nil in 2002), but excluding retention compensation costs and Dain Rauscher Wessels, which was integrated into RBC Capital Markets in early 2002.

n.m. not meaningful.

#### Outlook

In 2003, we expect to grow operating expenses at a lower rate than operating revenues.

TABLE 14 Non-interest expense							
(\$ millions, except percentage amounts)		2002	2	2001	2000	2002 vs 20 Increase (dec	
Human resources							
Salaries	\$	3,224	\$ 2	,748	\$ 2,319	\$ 476	17%
Variable compensation		2,095	2	,056	1,839	39	2
Acquisition related retention compensation		158		176	-	(18)	(10)
Benefits		794		698	441	96	14
SARs		44		23	52	21	91
		6,315	5	,701	4,651	614	11
Occupancy							
Net premises rent		595		561	384	34	6
Premises repairs and maintenance		70		55	68	15	27
Depreciation		103		91	81	12	13
Property taxes		11		6	15	5	83
Energy		17		11	22	6	55
		796		724	570	72	10
Equipment							
Office and computer rental and maintenance		516		431	376	85	20
Depreciation		304		298	289	6	2
4		820		729	665	91	12
Communications							
Telecommunication		361		290	225	71	24
Marketing and public relations		211		180	173	31	17
Postage and courier		121		108	173	13	12
						13	
Stationery and printing		108		108	127		
		801		686	695	115	17
Professional fees		419		391	267	28	7
Amortization of goodwill		_		248	76	(248)	n.m.
Amortization of other intangibles		72		36	11	36	100
Other							
Business and capital taxes		129		171	134	(42)	(25)
Travel and relocation		144		121	85	23	19
Employee training		46		43	38	3	7
Donations		41		35	26	6	17
Other		837		779	363	58	7
		1,197	1.	,149	646	48	4
Total core		10,420	9	.664	7,581	756	8
Special items (1)		-	5	91	7,301	(91)	n.m.
	_				 7.501		
<u>Total</u>	\$	10,420	\$ 9	,755	\$ 7,581	\$ 665	7%

<sup>(1)</sup> Special items in 2001 are described in Table 6 on page 27A. There were no special items for 2000 and 2002.

#### Continuing our focus on cost control

The cost control initiatives undertaken in 2002 and in prior years are continuing to yield favourable results as reflected in the 5% decline in operating expenses, excluding recent U.S. acquisitions, shown in Table 13.

RBC Banking surpassed its stated objective of no non-interest expense growth in 2002, reducing non-interest expense by \$100 million or 3%, excluding recent U.S. acquisitions. Its success is due to favourable results from a number of initiatives, including the following.

*Increasing focus on fraud prevention.* This led to over \$50 million of savings realized this year.

Eliminating duplication and other process inefficiencies. As the result of integrating the credit card business into RBC Royal Bank's product and sales structure, over \$10 million in cost savings were realized during 2002.

Integration of certain functions of SFNB, RBC Builder Finance and RBC Mortgage into RBC Centura. The successful integration of certain functions resulted in the realization of 100% of the three-year cost savings target of US\$70 million, nearly two years ahead of schedule.

Integration of certain functions of RBC Centura into RBC Royal Bank. A portion of RBC Centura call centre services has been reallocated to the RBC Royal Bank call centres in Canada, whereby over half of RBC Centura inbound calls are now handled by call centres in Canada. RBC Centura is also expecting to realize over \$7 million of cost savings in 2003 from the integration of certain operations of Eagle Bancshares.

Moving into 2003, RBC Banking is developing a common business framework enabled by e-technologies. We believe that this streamlined model will drive transformational cost reductions by providing standardized and flexible solutions across segments, channels and products. This initiative is expected to generate cost savings commencing in 2004.

n.m. not meaningful

During 2002, RBC Insurance realized cost savings by insourcing the provision of technology and infrastructure support to the RBC Systems & Technology group and by outsourcing its payroll function to an external payroll service provider. Also, RBC Liberty Insurance completed the migration and consolidation of the business insurance software and outsourcing assets acquired from Genelco, resulting in cost eliminations. RBC Liberty Insurance is also in the process of migrating to the desktop and server operating environments used by the rest of our enterprise. These changes will result in lower costs and will leverage best practices.

RBC Investments' cost-cutting program, initiated in 2001 to offset the effects of market weakness, will continue into 2003. This segment continues to seek ways to permanently reduce non-interest expense. For example, by working with the Institutional & Investor Services unit of RBC Global Services, RBC Global Private Banking was able to realize cost savings through the sourcing of its fund management processing.

RBC Dain Rauscher achieved cost savings from the continued integration of Tucker Anthony Sutro. Cost savings are being realized through a number of initiatives, including reducing overlapping positions and leveraging scale opportunities that already exist in RBC Dain Rauscher's platform. RBC Dain Rauscher also achieved cost savings through the rationalization of parts of its business in response to poor market conditions. To date, cost savings realized from these initiatives have exceeded US\$30 million. Cost savings pertaining to the completion of the integration of Tucker Anthony Sutro into RBC Dain Rauscher are expected to be another US\$30 million in 2003.

RBC Capital Markets maintained a focused cost control effort in 2002 in response to the continued weak market conditions. Expense reductions were achieved through the execution of a number of initiatives including continued integration of Capital Market Services businesses in Canada and the U.S., targeted reductions in costs associated with the management of our loan portfolio, technology support and technology capital expenditures. In 2003, RBC Capital Markets will continue its focus on cost control.

RBC Global Services is a scale business with relatively high fixed costs. To achieve cost savings, this segment is focusing on improving operational efficiency by increasing revenue to achieve economies of scale and through continued improvements in its technology infrastructure. Revenue increases will be achieved through organic revenue growth and targeted acquisitions. Acquisitions will provide opportunities for cost savings through integration.

In addition to each platform undertaking its own cost containment initiatives, we have an E<sup>2</sup> (efficiency and effectiveness) effort underway for RBC Financial Group. The primary thrust of the E<sup>2</sup> initiative is to eliminate duplication between platforms and to identify centres of expertise that can be leveraged to enhance operational efficiency and revenue growth. To date, this initiative has identified over 55 projects that could result in cost savings and additional revenue.

(4)		2002	2001	2000
(\$ millions, except percentage amounts)		2002	2001	2000
Income taxes				
Consolidated statement of income	\$ 1	1,365	\$ 1,340	\$ 1,445
Taxable equivalent adjustment		40	32	28
	1	1,405	1,372	1,473
Other taxes				
Goods and services and sales taxes		224	221	208
Payroll taxes		245	237	188
Provincial capital taxes		107	146	108
Property taxes (1)		11	6	16
Business taxes		22	25	26
Insurance premium taxes		22	21	11
		631	656	557
Total	\$ 2	2,036	\$ 2,028	\$ 2,030
Effective income tax rate (2)	3	32.2%	34.7%	38.6%
Effective total tax rate (3)	4	1.5%	44.6%	46.9%

- (1) Includes amounts netted against other income regarding investment properties.
- Income taxes reported in the consolidated statement of income, as a percentage of net income before income taxes.
- (3) Total income taxes and other taxes as a percentage of net income before income taxes and other taxes expressed on a taxable equivalent basis.

#### Income and other taxes

Income and other taxes shown in Table 15 above were \$2,036 million in 2002, comprising income taxes of \$1,405 million and other taxes of \$631 million. Income taxes increased by \$33 million from 2001, largely due to higher net income before tax. Other taxes declined by \$25 million largely as a result of a decrease in the amount of provincial capital taxes paid.

As shown above, the effective income tax rate decreased from 34.7% in 2001 to 32.2% in 2002, reflecting a reduction in federal and provincial tax rates in Canada.

In addition to the income and other taxes reported in the consolidated statement of income, the bank recorded income tax expense of \$125 million in 2002 (\$644 million income tax benefit in 2001) in shareholders' equity as shown in Note 14 on page 86A.

# Financial priority: Strong credit quality

## **Highlights**

- Business and government loans and acceptances decreased from 35% of total loans, acceptances and reverse repurchase agreements in 2001 to 32%
- Gross impaired loans down 7%
- Net impaired loans to total loans, acceptances and reverse repurchase agreements down slightly from .08% to .04%
- Provision for credit losses stable at \$1.1 billion
- Specific provision ratio of .51%, down slightly from .53%
- Net write-offs ratio of .60%, up from .47%
- Allowance for credit losses down slightly from \$2.4 billion to \$2.3 billion

# Loan portfolio

During 2002, the loan portfolio performed well in a very challenging environment, reflecting changes we have made in credit practices over the last two years. In 2002, we continued our strategy of moving towards a lower-risk portfolio mix, which includes more residential mortgage loans and less corporate loans, which are riskier and more capital intensive. As shown in the charts below, business and government loans and acceptances decreased to 32% of total loans, acceptances and reverse repurchase agreements in 2002 from 43% in 1998. This compares to a ratio of 35% in 2001.

We buy credit protection to offset losses that may result from the potential credit deterioration of particular counterparties and to manage absolute exposure. As at October 31, 2002, we had \$1 billion of credit protection in place including \$.2 billion in each of the telecommunication, energy and financial services sectors.

The portion of our business and government credit exposure rated investment grade increased slightly during 2002 from 69% to 70%. Business and government includes our small business portfolio, which is generally rated lower than larger businesses.

Table 16 on page 47A and Table 21 on page 52A provide a detailed breakdown of loans, acceptances and reverse repurchase agreements. Business and government loans and acceptances declined \$5.6 billion in Canada and \$1.7 billion internationally, with a \$2.3 billion reduction outside of the U.S., partially offset by a \$.6 billion increase in the U.S. The overall decrease is driven by the ongoing business strategy of exiting non-core client relationships in RBC Capital Markets. We do not engage in subprime lending in the U.S.

In Canada, there were no significant increases in any of the sectors other than the automotive sector where the increase was due to the reclassification of approximately \$.8 billion of loans from transportation and environment. The largest reduction was in energy (\$1.4 billion).

In the U.S., portfolio increases took place in energy (\$1.1 billion) and commercial real estate (\$.8 billion), partially offset by a decrease in

industrial products (\$.5 billion). The largest share of the increase in the energy sector was in power generation. The commercial real estate increase includes \$.2 billion of loans acquired as a result of the Eagle Bancshares acquisition.

Outside Canada and U.S., loans decreased by \$2.3 billion, including reductions in financial services, energy and industrial products. The overall reductions reflect focused de-marketing of Asia-Pacific loans, including Japan.

Telecommunication loans outstanding globally decreased by 22% to \$1.7 billion at October 31, 2002. Non-investment grade telecommunication loans were \$.9 billion, down from 59% of the portfolio to 49%. Currently seven telecommunication loans are classified as impaired, compared to six at October 31, 2001. Approximately 90% of the original impaired amount has been written-off or specifically provided for. This results in a net impaired amount of \$41 million, at the end of 2002.

At October 31, 2002, loans outstanding to the power generation sub-sector within the energy sector were \$2.0 billion, of which 48% were investment grade. The net impaired amount of \$74 million related to three accounts.

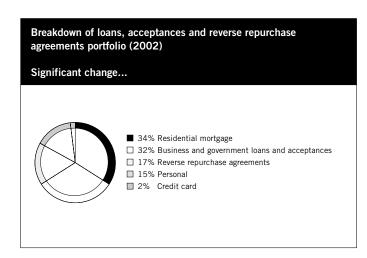
For additional discussion of loans, see the Balance sheet and capital management section on page 58A.

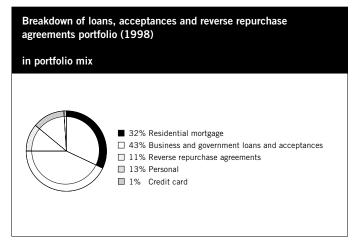
#### Impaired loans

Loans are generally classified as impaired, meaning the accrual of interest is discontinued, under conditions described in Note 1 on page 72A.

As indicated in Table 17 on page 48A, gross impaired loans decreased \$177 million during the year to \$2,288 million. This decline reflects a slowdown in net additions (\$1,280 million versus \$1,912 million in 2001) and increased write-offs (\$1,457 million versus \$1,125 million in 2001).

Gross impaired loans decreased in both the consumer and the business and government loan portfolios.





In the consumer portfolio, gross impaired loans decreased by \$67 million to \$437 million. Canada saw a large decrease (\$75 million), resulting from overall portfolio improvement due to recent initiatives such as the implementation of an advanced risk modeling technology in order to optimize risk-return and the optimization of credit policies and procedures (including the implementation of new origination models and new credit management and collection procedures).

Business and government gross impaired loans fell \$110 million to \$1,851 million. This consisted of reductions in Canada (\$276 million) and the U.S. (\$50 million), offsetting increases in other international (\$216 million). Gross impaired loans in the Canadian transportation and environment sector fell \$136 million due to a significant single name returning to performing status. There were also decreases in commercial real estate loans (\$72 million) and small business loans (\$56 million). The U.S. saw a net decrease resulting from reductions in the telecommunication sector (\$195 million), driven by significant write-offs. This decrease was partially offset by an increase in the energy and media and cable sectors. Each of these two sectors was impacted by single individual accounts. New impaired loans in Argentina contributed to an increase in other international.

As a percentage of related loans, acceptances and reverse repurchase agreements (after general allowance for loan losses) net impaired loans decreased slightly from .08% to .04%.

#### Provision for credit losses

The provision for credit losses is charged to income by an amount necessary to bring the allowance for credit losses to a level determined

appropriate by management, as discussed in the Allowance for credit losses section below.

The provision for credit losses was \$1,065 million in 2002, down \$54 million from 2001, as shown in Table 18 on page 49A.

We acquire credit protection on portions of our portfolio by entering into credit derivative contracts. We also provide protection through credit derivatives to various counterparties. This year's provision for credit losses included amounts related to a telecommunication account that was classified as impaired and was partially offset by gains of \$102 million on a related credit derivative. This amount was recorded in other income. We had also provided credit protection through derivatives to counterparties with respect to a large U.S. telecommunication company, which defaulted during the year, leading to a mark-to-market loss of \$69 million.

In the consumer portfolio, the specific provision increased by \$25 million to \$430 million. Business and government loans showed a slight decrease of \$9 million to \$635 million. This comprises decreases in Canada of \$166 million, partially offset by increases in the U.S. of \$52 million and other international of \$105 million. The decreases in Canada are spread across various industries. In the U.S., there was an increase in the energy and information technology sectors, partially offset by decreases in commercial real estate and telecommunication. The increase in U.S. energy (\$107 million) is due to a single account.

The specific provision amounted to .51% (.49% net of effect of credit derivatives) of average loans, acceptances and reverse repurchase agreements, down from .53% in 2001 and compared to a 2002 objective of .45%–.55%.

#### Outlook

In light of the continued economic and global political uncertainty that we face, we expect a specific provision for credit losses ratio of .45–.55% in 2003, which is unchanged from our 2002 objective.

#### Allowance for credit losses

The allowance for credit losses is maintained at a level that management believes is sufficient to absorb probable losses in the loan and off-balance sheet portfolios. The individual elements as well as the overall allowance are evaluated on a quarterly basis. This evaluation is based on continuing assessments of problem accounts, recent loss experience and changes in other factors, including the composition and quality of the portfolio, economic conditions and regulatory requirements. The allowance is increased by the provision for credit losses, which is charged to income, and decreased by the amount of write-offs net of recoveries.

The determination of the allowance for credit losses is based upon estimates derived from historical analysis, adjusted to take into account management's judgment relating to current assumptions. Therefore, the allowance for credit losses will inevitably differ from actual losses incurred in the future. To minimize these differences, management assesses the methodology and all significant assumptions on a regular basis.

The allowance for credit losses comprises three components – specific, general allocated and general unallocated – as described in Note 1 on page 73A.

As shown in Table 19 on page 50A, the allowance for credit losses decreased \$78 million or 3% between 2001 and 2002 to \$2,314 million. During the year, write-offs, net of recoveries, were \$1,259 million or .60% of average loans, acceptances, and reverse repurchase agreements versus \$940 million or .47% a year ago. The country risk allowance of \$31 million has been eliminated as a result of the write-off of the related fully provisioned loans.

In 2000, we entered into an agreement with an AAA rated reinsurer to provide capital if exceptional losses occur in the bank's loan portfolio. During the year, the reinsurer was downgraded from AAA. Based on this development and an internal review by management, the agreement was not renewed for fiscal 2003.

#### Credit risk concentrations

Concentration risk exists if a number of clients are engaged in similar activities, are located in the same geographic region or have comparable economic characteristics such that their ability to meet contractual obligations would be similarly affected by changes in economic, political or other conditions. Strategies to minimize concentration risk are discussed further under portfolio diversification in the Risk management section on page 55A. In terms of geographic risk, Table 16 on page 47A shows that the largest domestic geographic exposure is in Ontario, comprising 38% of total loans, acceptances and reverse repurchase agreements. Internationally, the largest concentration is in the U.S. where we have 15% of our total loans, acceptances and reverse repurchase agreements.

As shown in Table 16 on page 47A, excluding small business, the largest sector concentrations are in financial services, commercial real estate and energy, with 4%, 3% and 3% of loans, acceptances and reverse repurchase agreements, respectively.

Table 20 on page 51A illustrates geographic risk concentrations of contractual amounts with clients outside of Canada. Only 11% of contractual amounts with clients are outside Canada and the U.S.

\$ millions, except percentage amounts)	2002	2001	2000	1999	1998	2002	1998
anada							
	9,770	\$ 9,654	\$ 9,690	\$ 8,840	\$ 8,052	4.5%	4.5%
Quebec	15,190	13,863	16,191	14,936	14,066	7.1	7.9
Ontario	82,689	92,966	73,124	67,120	64,566	38.4	36.3
Prairie provinces (3)	26,989	25,192	29,402	25,521	23,288	12.5	13.1
British Columbia	23,367	22,696	25,118	23,141	22,295	10.9	12.5
otal Canada	158,005	164,371	153,525	139,558	132,267	73.4	74.3
Consumer							
Residential mortgage	67,700	64,066	61,444	58,524	56,437	31.5	31.7
Personal	25,918	27,202	27,207	24,353	21,814	12.0	12.3
Credit card	4,740	4,110	4,666	2,666	1,945	2.2	1.1
	98,358	95,378	93,317	85,543	80,196	45.7	45.1
Business and government loans and acceptances							
Small business (4)	9,470	9,788	11,701	10,334	8,452	4.4	4.7
Agriculture	4,427	4,758	4,931	4,217	3,851	2.1	2.2
Financial services	3,015	3,010	2,218	1,567	1,718	1.4	1.0
Energy	2,911	4,293	3,754	3,350	3,442 2,434	1.4 1.1	1.9 1.4
Commercial mortgages Commercial real estate	2,468 2,393	2,635 2,325	2,961 2,594	2,635 2,400	2,434	1.1	1.4
	2,393	2,325 2,447	2,874 2,874	2,400	2,802	1.0	1.4
Consumer goods Industrial products	1,569	2,447	2,470	2,301	2,802	.7	1.5
Transportation and environment (5)	1,450	2,174	1,519	1,562	1,392	.7	.8
Automotive (5)	1,370	864	673	611	698	.6	.4
Government	1,039	1,597	1,385	2,105	1,951	.5	1.1
Media and cable (6)	994	1,510	1,120	1,135	959	.5	.5
Forest products	954	1,275	1,362	1,151	1,728	.4	1.0
Telecommunication	487	677	1,008	525	361	.2	.2
Mining and metals	361	636	897	845	750	.2	.4
Information technology	191	203	210	191	204	.1	.1
Other	5,194	5,803	6,437	4,650	4,577	2.4	2.5
Reverse repurchase agreements	40,531 19,116	46,133 22,860	48,114 12,094	41,665 12,350	40,083 11,988	18.8 8.9	22.5 6.7
Total Canada	158,005	164,371	153,525	139,558	132,267	73.4	74.3
	156,005	104,371	155,525	139,336	132,207	73.4	74.3
nternational	20.440	00.070	15.020	17.047	17 700	15.1	10.0
United States	32,442	29,879	15,939	17,247	17,728	15.1	10.0
Europe, Middle East and Africa	19,006	16,860	9,782	9,642 1,502	16,822 1,573	8.8	9.5 .9
Caribbean Latin America	2,018 1,400	1,856 1,680	2,059 1,842	2,309	3,875	.9 .6	2.2
Asia	1,004	1,328	1,781	2,417	4,550	.5	2.5
Australia and New Zealand	1,468	1,207	1,218	1,693	1,085	.7	.6
Total international	57,338	52,810	32,621	34,810	45,633	26.6	25.7
Consumer		•					
Residential mortgage	5,140	3,376	1,540	718	632	2.4	.4
Personal	6,038	5,309	812	902	947	2.8	.5
Credit card	174	173	_	-	-	.1	_
	11,352	8,858	2,352	1,620	1,579	5.3	.9
Business and government loans and acceptances							
Financial services	6,542	9,347	7,912	6,937	10,896	3.0	6.1
Energy	3,731	2,994	3,051	3,887	4,702	1.7	2.6
Commercial real estate	5,124	4,082	271	464	862	2.4	.5
Consumer goods	1,383	1,699	1,111	1,411	2,756	.6	1.5
Industrial products	1,199	2,116	1,749	1,325	1,881	.6	1.1
Transportation and environmental	2,442	1,571	1,487	1,975	2,296	1.1	1.3
Automotive	411	527	513	878	2,264	.2	1.3
Government	130	128	167	773	492	.1	.3
Media and cable (6) Forest products	1,321 417	1,380 385	2,033 468	1,909 549	2,270 609	.6 .2	1.3
Telecommunication	1,246	1,558	2,244	1,206	1,756	.2 .6	1.0
Mining and metals	1,192	1,071	2,244 901	881	1,323	.6	.7
Information technology	180	396	433	709	1,212	.1	.7
Other	3,953	3,688	1,720	2,364	2,816	1.8	1.6
	29,271	30,942	24,060	25,268	36,135	13.6	20.3
Reverse repurchase agreements	16,715	13,010	6,209	7,922	7,919	7.7	4.5
otal international	57,338	52,810	32,621	34,810	45,633	26.6	25.7
otal international							
Fotal loans, acceptances and reverse repurchase agreements Allowance for loan losses	215,343 (2,203)	217,181 (2,278)	186,146 (1,871)	174,368 (1,884)	177,900 (2,026)	100%	100%

<sup>(1)</sup> Based on residence of borrower.

Includes Newfoundland and Labrador, Prince Edward Island, Nova Scotia and New Brunswick. (2)

Includes Manitoba, Saskatchewan and Alberta. (3)

Small business loans in 2002 comprises the following industries: commercial real estate of \$1,737 million (2001 – \$1,788 million); consumer goods of \$1,583 million (2001 – \$1,665 million); industrial products of \$887 million (2001 – \$916 million); transportation and environmental of \$552 million (2001 – \$605 million); automotive of \$377 million (2001 – \$434 million); forest products of \$278 million (2001 – \$296 million); energy of \$125 million (2001 – \$157 million); information technology of \$93 million (2001 – \$133 million); mining and metals of \$69 million (2001 - n.a.); financial services of \$132 million (2001 - \$96 million); media and cable of \$77 million (2001 - \$84 million); telecommunication of

<sup>\$34</sup> million (2001 – \$45 million); and other of \$3,526 million (2001 – \$3,569 million).

Commencing in 2002, certain amounts were reclassified from transportation and environmental sector grouping to the automotive group.

Includes cable loans of \$267 million in Canada in 2002 (2001 – \$330 million; 2000 – \$262 million; 1999 – \$169 million; 1998 – \$164 million) and \$634 million internationally in 2002 (2001 - \$625 million; 2000 - \$1,321 million; 1999 - \$850 million; 1998 - \$1,221 million).

TABLE 17 Impaired loans										
-	20	002		200	1		2000	1999		1998
(\$ millions, except percentage amounts)	Gross		Net (1)	Gross		Net (1)	Net (1)	Net (1)		Net (1)
Canada										
Atlantic provinces (2)	\$ 107	\$	55	\$ 124	\$	67	\$ 65	\$ 37	\$	24
Quebec	90		60	282		204	121	158		142
Ontario	471		261 98	621 143		330	287 57	190 109		80 64
Prairie provinces (3) British Columbia	177 427		292	453		71 335	266	287		350
Total Canada	1,272		766	1,623		1,007	796	781		660
Consumer	1,2,2		700	1,020		1,007	730	701		
Residential mortgage	102		87	142		118	157	131		116
Personal	275		112	310		129	51	66		61
	377		199	452		247	208	197		177
Business and government										
Small business (4)	205		104	261		132	141	134		43
Agriculture (4)	141		97	111		86	39	49		31
Financial services	-		(1)	7		2	7	1		(1)
Energy	1		1	27		9	-	32		5
Commercial mortgages	17		8	22		5	- 41	7		5
Commercial real estate Consumer goods	23 47		11 26	95 11		44 5	41 23	109 19		69 29
Industrial products	23		12	45		26	23 18	6		1
Transportation and environment	138		108	274		222	120	12		3
Automotive	10		3	18		5	4	-		_
Media and cable	18		6	43		15	17	30		23
Forest products	199		156	195		184	180	197		285
Telecommunication Mining and metals	20		6	- 1		- 1	- (1)	- (1)		_
Information technology	6		2	11		7	(2)	2		8
Other	47		28	50		17	1	(13)		(18)
	895		567	1,171		760	588	584		483
Total Canada	1,272		766	1,623		1,007	796	781		660
International										
United States	584		355	626		375	69	25		15
Latin America	217		154	14		5	3	3		1
Europe, Middle East and Africa	115		50	79		35	7	12		24
Caribbean	71		52	55		39	26	28		31
Australia and New Zealand Asia	26 3		17	23 14		19 3	- 2	- 35		- 54
noid										
LDCs	1,016		628 -	811 31		476 -	107 -	103		125
Total international	1,016		628	842		476	107	103		125
Consumer										
Residential mortgage	29		26	37		35	5	6		7
Personal	31		17	15		8	-	-		
	60		43	52		43	5	6		7
Business and government										
Financial services	77		46	83		24	(2)	22		15
Energy	242		139	3		-	(2)	3		4
Commercial real estate Consumer goods	75 10		62 7	81 19		49 7	1	4 2		10 34
Industrial products	30		13	10		(2)	38	15		22
Transportation and environment	68		39	91		58	25	_		1
Automotive	29		22	33		25	-	(3)		10
Media and cable (5)	56		56	_		_	-	-		-
Telecommunication	77		35	272		122	-	_		-
Mining and metals Information technology	128 48		90 17	40 76		29 70	6	2		_
Other	116		59	76 82		51	36	52		22
	956		585	790		433	102	97		118
Total international	1,016		628	842		476	107	103		125
Total (6), (7)	\$ 2,288	\$	1,394	\$ 2,465	\$	1,483	\$ 903	\$ 884	\$	785
	_,		,	 ,	<u> </u>	,	 	 	<u> </u>	

<sup>(1)</sup> 

<sup>(2)</sup> Includes Newfoundland and Labrador, Prince Edward Island, Nova Scotia and New Brunswick.

<sup>(3)</sup> (4) Includes Manitoba, Saskatchewan and Alberta.

Includes government guaranteed portions of impaired loans of \$64 million in small business in 2002 (2001 – \$95 million; 2000 – \$101 million; 1999 – \$79 million) and \$10 million in agriculture (2001 – \$6 million; 2000 – \$6 million; 1999 – \$5 million). Prior to 1999, only the non-guaranteed portion was considered impaired. Consists entirely of cable impaired loans.

<sup>(5)</sup> 

Includes foreclosed assets of \$32 million in 2002 (2001 – \$37 million; 2000 – \$16 million; 1999 – \$26 million; 1998 – \$28 million).

Past due loans greater than 90 days not included in impaired loans was \$217 million in 2002 (2001 - \$245 million).

TABLE 18 Provision for credit losses		2002	2001	2000	1999	1	1998
(\$ millions, except percentage amounts)		2002	2001	2000	1999	1	.990
Canada							
Atlantic provinces (1)	\$		\$ 63	\$ 58	\$ 32	\$	35
Quebec		(5) 330	43	22	71 52		63
Ontario Prairie provinces (2)		86	398 81	342 64	95		144 53
British Columbia		59	104	40	192		132
Total Canada Consumer		529	689	526	442		427
Consumer Residential mortgage		3	8	_	4		9
Personal		266	265	301	172		17
Credit card		135	125	102	55		28
		404	398	403	231		208
Business and government							
Small business		110	164	105	113		4
Agriculture		22	20	4	2		
Financial services		(27)	(9)	-	5		11:
Energy		4	17	(8)	12		
Commercial mortgages		(5)	7	2	8		(0
Commercial real estate		(15)	15	(17)	9		(3)
Consumer goods		19	2 14	7	11		2
Industrial products		(7)	13	2 56	(10) 7		()
Transportation and environment Automotive		(19)	17	56	-		(2
Media and cable		(7)	13	12	8		
Forest products		4	7	(36)	81		7
Telecommunication		59	-	(1)	(32)		(2
Mining and metals		(1)	_	(1)	1		(2
Information technology		3	3	8	8		
Other		(15)	8	(10)	(12)		3
		125	291	123	211		219
Total Canada		529	689	526	442		427
International							
United States		440	377	99	45		(7
Latin America		57	5	2	2		(2
Europe, Middle East and Africa		38	(1)	(9)	21		10
Caribbean		6	(6)	3	_		;
Australia and New Zealand		5	4	_	_		
Asia		(10)	(19)	(50)	20		124
Total international		536	360	45	88		128
Consumer							
Residential mortgage		7	-	-	1		
Personal		15	5	-	-		
Credit card		4	2	_	_		
		26	7	_	1		
Business and government					_		
Financial services		21	(3)	(21)	2		3
Energy		141	(8)	(2)	-		2
Commercial real estate		4	65	1	2		(:
Consumer goods		(2)	_	(7)	(10)		(!
Industrial products		5	3	34	31		
Transportation and environment		21	8	42	- (0)		(
Automotive Madia and cable		1	7	(8)	(2)		2
Media and cable		202	3 272	_			
Telecommunication		202	2/2	2	- 15		
Mining and metals Information technology		41	7	_	3		
Other		48	(1)	4	46		4
Ottler							
		510	353	45	87		12
Total international		536	360	45	88		12
Total specific provision Country risk provision		1,065 -	1,049 -	571 -	530 -		55 (8)
General allocated (3)		(22)	205	73	n.a.		n.a
General unallocated (3)		22	(135)	47	n.a.		n.a
Total general provision (3)		-	70	120	230		10
Total	\$	1,065	\$ 1,119	\$ 691	\$ 760	\$	57
	¥	,	,			*	

<sup>(1)</sup> (2) (3)

Includes Newfoundland and Labrador, Prince Edward Island, Nova Scotia and New Brunswick.
Includes Manitoba, Saskatchewan and Alberta.
The general allocated provision and the general unallocated provision together totalled \$230 million in 1999 and \$100 million in 1998. These were not separated into the general allocated and general unallocated components.

TABLE 19 Allowance for credit losses					
(\$ millions, except percentage amounts)	2002	2001	2000	1999	1998
Allowance at beginning of year	\$ 2,392	\$ 1,975	\$ 1,900	\$ 2,066	\$ 2,118
Provision for credit losses	1,065	1,119	691	760	575
Write-offs					
Canada Residential mortgage	(11)	(15)	(11)	(14)	(17)
Personal	(381)	(394)	(372)	(236)	(163)
Credit card	(172)	(169)	(150)	(65)	(52)
Business and government	(330)	(296)	(225)	(524)	(250)
	(894)	(874)	(758)	(839)	(482)
International		(0)			
Residential mortgage Personal	(1) (17)	(9) (7)	_	_	_
Credit card	(6)	(2)	_	_	_
Business and government	(506)	(233)	(81)	(229)	(29)
LDC exposures	(33)			(4)	(325)
	(563)	(251)	(81)	(233)	(354)
	(1,457)	(1,125)	(839)	(1,072)	(836)
Recoveries					
Canada Residential mortgage	_	_	_	2	6
Personal	68	66	44	31	26
Credit card	37	44	48	10	24
Business and government	72	58	48	66	80
	177	168	140	109	136
International Personal	2	1	_		
Credit card	1	_	_	_	_
Business and government	18	16	22	5	8
	21	17	22	5	8
	198	185	162	114	144
Net write-offs	(1,259)	(940)	(677)	(958)	(692)
Acquisition of Centura Banks	-	157	-	-	-
Acquisition Eagle Bancshares Adjustments	18 98	- 81	61	32	- 65
Allowance at end of year	\$ 2,314	\$ 2,392	\$ 1,975	\$ 1,900	\$ 2,066
Allocation of allowance (1)					
Canada		45	4.0	F0	
Residential mortgage Personal	\$ 35 429	\$ 45 447	\$ 46 403	\$ 53 344	\$ 50 156
Credit card	147	147	88	60	-
Business and government	711	791	664	748	604
	1,322	1,430	1,201	1,205	810
International					
Residential mortgage	6	4	11	9	7
Personal Credit card	36 5	33 5	_	_	_
Business and government	583	581	322	380	359
	630	623	333	389	366
Allocated allowance for loan losses (2)	1,952	2,053	1,534	1,594	n.a.
Unallocated allowance for loan losses (2)	251	225	337	290	n.a.
Total allowance for loan losses	2,203	2,278	1,871	1,884	2,026
Allowance for off-balance sheet and other items (3) Allowance for tax-exempt securities	109 2	109 5	98 6	- 16	40
Total allowance for credit losses	\$ 2,314	\$ 2,392	\$ 1,975	\$ 1,900	\$ 2,066
Percentage of loans to total loans (4), (5)		-		 	· ·
Canada  Posidontial mortgago	32%	30%	33%	2/10/	200/
Residential mortgage Personal	32% 12	30% 12	33% 15	34% 14	32% 12
Credit card	2	2	2	1	1
Business and government	26	30	32	32	32
International	72	74	82	81	77
International	28	26	18	19	23
Total	100%	100%	100%	100%	100%

<sup>(1)</sup> As a result of a change in methodology in 1999, the allowance for loan losses in 2002, 2001, 2000 and 1999 includes amounts for the general allocated allowance, which have been allocated to loan categories. These amounts total \$1,060 million (2001 - \$1,076 million; 2000 - \$765 million; 1999 - \$790 million) and have been allocated as follows: for Canada - residential mortgage \$20 million (2001 - \$21 million; 2000 - \$18 million; 1999 - \$11 million), personal \$266 million (2001 - \$266 million; 2000 - \$207 million; 1999 - \$174 million; 1999 - \$370 million), and for International - residential mortgage \$3 million (2001 - \$2 million; 2000 - \$21 million; 2000 - \$321 million; 1999 - \$370 million), and for International - residential mortgage \$3 million (2001 - \$2 million; 2000 and 1999 - nil), personal \$22 million (2001 - \$26 million; 2000 and 1999 - nil), credit card \$5 million (2001 - \$5 million; 2000 and 1999 - nil), business and government \$211 million (2001 - \$224 million; 2000 - \$131 million; 1999 - \$175 million). The amounts prior to 1999 do not include the general allocated allowance.

<sup>(2)</sup> The general allocated and the general unallocated allowance totalled \$850 million in 1998. These were not separated into the general allocated and general unallocated components prior to October 31, 1999.

<sup>(3)</sup> Commencing in 2000, the allowance for off-balance sheet and other items was separated and reported under other liabilities. Previously, the amount was included in the allowance for loan losses.

<sup>(4)</sup> Loans include acceptances and reverse repurchase agreements.

<sup>(5)</sup> Loans in Canada include all loans booked in Canada, regardless of the currency or residence of the borrower.

# TABLE 20 Foreign outstandings (1)

	2002	2	2001		200	0
(\$ millions, except percentage amounts)		% of total assets		% of total assets		% of total assets
United States – Banks Government	\$ 5,838 3,257		\$ 7,186 3,834	9	5,462 889	
Other	62,210		49,172		30,034	
	71,305	18.92%	60,192	16.75%	36,385	12.56%
Western Europe United Kingdom – Banks	7,179		6,275		4,347	
Government	295		153		26	
Other	5,719		5,256		5,791	
	13,193	3.50	11,684	3.25	10,164	3.51
France – Banks	2,061		2,378		2,379	
Government	86		68		45	
Other	831		1,176		1,552	
	2,978	.79	3,622	1.01	3,976	1.37
Germany – Banks	5,344		5,952		5,471	
Government	318		173		1	
Other	381		559		643	
	6,043	1.60	6,684	1.86	6,115	2.11
Netherlands	2,271	.60	2,218	.62	1,300	.45
Switzerland	1,714	.45	1,362	.38	1,687	.58
Other	5,658	1.51	5,244	1.46	4,305	1.49
Control/Frateur Forces Middle Foot and Africa	31,857	8.45	30,814	8.58	27,547	9.51
Central/Eastern Europe, Middle East and Africa	247	.07	469	.13	645	.22
Latin America Argentina	146	.04	193	.06	324	.11
Brazil	38	.01	71	.02	75	.02
Chile	800	.21	836	.23	751	.26
Mexico	493	.13	696	.19	343	.12
Other	42	.01	174	.05	212	.08
	1,519	.40	1,970	.55	1,705	.59
Caribbean	1 452	20	1 500	40	1.540	F.4
Bahamas Other	1,453 485	.38 .13	1,520 1,902	.42 .53	1,549 1,952	.54 .67
other	1,938	.51	3,422	.95	3,501	1.21
Asia	1,536	.51	5,422	.33	3,301	1.21
Japan – Banks	321		53		634	
Government	2,426		1,663		1,599	
Other	64		988		1,000	
	2,811	.75	2,704	.75	3,233	1.12
Singapore	229	.06	217	.06	336	.11
South Korea	405	.11	449	.13	338	.11
Other	38	.01	145	.04	188	.07
	3,483	.93	3,515	.98	4,095	1.41
Australia and New Zealand	2,842	.75	2,335	.65	1,775	.61
Allowance for loan losses (2)	(760)	(.20)	(728)	(.20)	(441)	(.15)
Total	\$ 112,431	29.83%	\$ 101,989	28.39%	75,212	25.96%

Includes contractual amounts with clients in a foreign country related to: loans, accrued interest, acceptances, interest-bearing deposits with banks, securities, other interest-earning investments and other monetary assets including net revaluation gains on foreign exchange and derivative products. Local currency outstandings, whether or not hedged or funded by local

currency borrowings, are included in country exposure outstandings. Foreign outstandings are reported based on location of ultimate risk.

The allowance for loan losses includes the international component of the specific, general allocated and general unallocated allowance. For years prior to 2002, the allowance for loan losses also includes the country risk allowance.

U.S. loans, acceptances and reverse repurchase agreements and loan quality information (1) TABLE 21

		Loan balance		Gro	ss impaired lo	ans	N	et impaired loan	s	Provi	sion for credit I	osses
(\$ millions)	2002	2001	2000	2002	2001	2000	2002	2001	2000	2002	2001	2000
Consumer Residential mortgage Personal Credit card	\$ 4,351 5,269 125	\$ 2,664 4,621 128	\$ 845 78 -	\$ 16 31 -	\$ 24 15	\$ - - -	\$ 13 17	\$ 22 8 -	\$ - - -	\$ 7 15 4	\$ 8 5 2	\$ - - -
	9,745	7,413	923	47	39	_	30	30	_	26	15	_
Business and government loans and acceptances												
Financial services Energy	3,770 2,680	4,104 1,613	4,521 1,582	46 95	30 -	_	35 29	23		11 107	7 –	
Commercial real estate Consumer goods	4,531 958	3,773 1.172	44 435	75 10	81 9	4	62 7	49 7	1	5 4	66 2	2
Industrial products Transportation and environmental	974 484	1,513 788	1,107 469	30 36	8 48	68 56	13 28	(1) 26	34 25	8	3 (4)	40 42
Automotive Government	409 19	408 23	221	29	33	-	22	25	-	1	6	-
Media and cable (2)	1,107	1,038 98	1,782 181	56	-	_	56	_	-	-	3	_
Forest products Telecommunication	223 689	835	1,131	77	272	_	35	122	-	202	272	_
Mining and metals Information technology Other	70 177 3,348	45 299 3,089	104 374 541	48 35	76 30	- - 17	- 17 21	70 24	- - 9	41 30	7 -	- - 15
Reverse repurchase agreements	19,439 3,258	18,798 3,668	12,492 2,524	537	587	145	325	345	69 -	414	362	99
-	\$ 32,442	\$ 29,879	\$ 15,939	\$ 584	\$ 626	\$ 145	\$ 355	\$ 375	\$ 69	\$ 440	\$ 377	\$ 99

<sup>(1)</sup> Based on residence of the borrower.

Includes cable loans of \$522 million in 2002 (2001 – \$455 million; 2000 – \$1,162 million) and cable gross impaired loans of \$56 million in 2002. (2)

(\$ millions, except percentage amounts)		2002		2001		2000		1999		1998
Gross impaired loans Beginning of year	\$	2.465	\$	1,678	\$	1.704	\$	2.001	\$	1.819
Net additions Write-offs and adjustments		1,280 (1,457)		1,912 (1,125)		813 (839)		743 (1,040)		628 (446
End of year	\$	2,288	\$	2,465	\$	1,678	\$	1,704	\$	2,001
Allowance for credit losses										
Specific Country risk	\$	894 -	\$	951 31	\$	747 28	\$	786 34	\$	1,176 40
General allowance (2)										
General allocated (2), (4) General unallocated (2)		1,169 251		1,185 225		863 337		790 290		n.a
Total general allowance (2)		1.420		1,410		1,200		1,080		n.a 850
Total	\$	2,314	\$	2,392	\$	1,975	\$	1,900	\$	2,066
	Ф	1.0%	Ф	1.1%	Ψ	1.0%	φ	1,900	Ψ	1.2%
As a % of loans, acceptances and reverse repurchase agreements										
As a % of impaired loans (coverage ratio), excluding LDCs		96%		93%		112%		112%		103%
Net impaired loans as a % of related loans, acceptances and reverse repurchase agreements (1) Canada										
Residential mortgage		.13%		.18%		.26%		.22%		.21%
Personal		.43		.48		.19		.27		.28
Business and government		1.00		1.17		.99		1.05		.86
International		.49 1.05		.63 .85		.52 .33		.55 .32		.48 .31
Total before general allowance for loan losses		.65		.69		.49		.52		.44
Total after general allowance for loan losses		.04%		.09		(.11)%		(.11)%		(.04)9
Provision for credit losses		.04 /6		.0076		(.11)/0		(.11)/0		(.04)
Specific	\$	1,065	\$	1,049	\$	571	\$	530	\$	555
Country risk	•	-	•	_,	•	-	,	-	•	(80
General provision (3)										
General allocated (3)		(22)		205		73		n.a.		n.a.
General unallocated (3)		22		(135)		47		n.a.		n.a.
Total general provision		-		70		120		230		100
Total	\$	1,065	\$	1,119	\$	691	\$	760	\$	575
As a % of related average loans, acceptances and reverse repurchase agreements										
Canada Residential mortgage		-%		.01%		-%		.01%		.02%
Personal		1.00		.94		1.12		.71		.76
Credit card		3.10		2.73		2.87		2.39		1.39
Business and government		.21		.52		.22		.40		.37
		.34		.45		.36		.32		.31
International		.98		.74		.13		.23		.31
Total specific provision		.51%		.53%		.32%		.30%		.31%
Total provision		.51%		.56%		.38%		.43%		.32%
Net write-offs (excluding LDCs) as a % of average loans, acceptances and		.58%		.47%		.38%		.54%		.21%
reverse repurchase agreements		.30 %		.47/0		.30 /0		.54 /6		.21/0

Loans in Canada include all loans booked in Canada, regardless of the currency or residence of the borrower. The general allowance was not separated into allocated and unallocated components prior to October 31, 1999.

<sup>(3)</sup> (4) The general provision was not separated into allocated and unallocated components prior to November 1, 1999.

Includes the allowance for off-balance sheet and other items.

# Risk management

#### Overview

The risk management function strives to build shareholder value through leadership in the strategic management of risk. Priorities include:

- Enhancing communication on risk and risk appetite throughout the organization
- Aligning the risk management function with our business segments
- Investing in our capabilities to better measure, understand and manage risk
- Strengthening the efficiency, accessibility and responsiveness of key risk processes and practices
- Attracting, developing and retaining a team of highly performing professionals

Our business activities expose us to the risks outlined in the risk pyramid below. We use the risk pyramid as the primary tool to identify and assess risk across the organization. It provides a common language for evaluating risk in business reviews, new business, new products, new initiatives, acquisitions or alliances. We pay particular attention to the more controllable risks along the bottom of the pyramid.



- Credit risk is the risk of loss due to a counterparty's inability to fulfill its payment obligations. It also refers to a loss in market value due to the deterioration of a counterparty's financial position. A counterparty may be an issuer, debtor, borrower, policyholder, reinsurer or guarantor.
- Market risk is the risk of loss that results from changes in interest rates, foreign exchange rates, equity prices and commodity prices.
- Liquidity risk is the risk that we are unable to generate or obtain sufficient cash or equivalents on a cost-effective basis to meet our commitments as they fall due.
- Insurance risk, relative to our insurance platform, is the risk inherent in the development, issuance and administration of insurance policies, and includes product design and pricing risk, claims administration risk, underwriting risk and liability risk.
- Operational risk is the risk of direct or indirect loss resulting from inadequate or failed technology, human performance, processes or external events. The impact of operational risk can be financial loss, loss of reputation, loss of competitive position or legal and regulatory proceedings.

#### The Risk Pyramid: An organizational perspective



## An organizational perspective

The cornerstone of effective risk management is a strong risk management culture, supported by numerous strategy and policy development processes, run jointly by risk management professionals and the business segments. This partnership is designed to ensure strategic alignment of business, risk and resource issues.

Risk management professionals work in partnership with the business segments and functional units to identify risks, which are then measured, monitored and managed. In line with a group-wide portfolio management approach, portfolio analytical techniques are employed in an effort to optimize the risk-reward profile and ensure the efficient allocation of capital.

A structure of management and board committees provides oversight of the risk management process.

The Board of Directors and Group Risk Committee

The top level of the organizational perspective risk pyramid on page 53A comprises the Board of Directors, the Conduct Review and Risk Policy Committee and Group Risk Committee. Key responsibilities are to:

- Shape, influence and communicate the organization's risk culture
- Determine and communicate the organization's risk appetite
- Define the organizational structure for Group Risk Management
- Review and approve policies for controlling risk
- Review and monitor the major risks being assumed by, or facing, the organization, providing direction as required
- Ensure there are sufficient and appropriate risk management resources across the organization against the risks being taken

#### Risk management

The middle level of the organizational perspective risk pyramid on page 53A comprises the Chief Risk Officer, Group Risk Management and the various Risk Committees. The Risk Committees include the Asset/Liability Committee, U.S. Corporate Governance Committee, the Ethics and Compliance Committee, Risk Management Committee and other committees responsible for areas such as interest rate risk and trading risk. During 2002, the SPE Risk Committee was established with a mandate to review and report on the activities of SPEs. This Committee reports jointly to the Chief Risk Officer and the Chief Financial Officer to ensure compliance with SPE policies and procedures across the enterprise. See page 64A for further discussion of SPEs.

Key responsibilities are to:

- Implement and maintain an integrated enterprise-wide risk measurement, management and reporting framework
- Establish a comprehensive risk assessment and approval process including enterprise-wide policies and procedures
- Establish guidelines and risk limits to ensure appropriate risk diversification and optimization of risk-return on both a portfolio and transactional basis
- Advise the board and executive management of major risks being assumed by, or facing, the organization
- Partner with the business segments in identifying, understanding, measuring, mitigating and monitoring the risks being taken

#### **Economic Capital**

Economic Capital (EC) is an estimate of the amount of equity required to underpin risks. It is calculated by determining the level of capital that is necessary to cover risks consistent with our desired solvency standard and debt ratings. EC analysis is intended to represent the shareholder's perspective and drives the optimization of shareholder returns. Calculation of EC involves a number of judgments and assumptions, and changes to them may result in different amounts of EC being computed.

EC is attributed to provide directly comparable performance measurements for each of our business activities and assist senior management in strategic planning, resource allocation and performance measurement. Capital attribution methodologies are continuously monitored to ensure risks are being consistently quantified utilizing all available information. Periodically, enhancements are made to these methodologies with the changes applied prospectively.

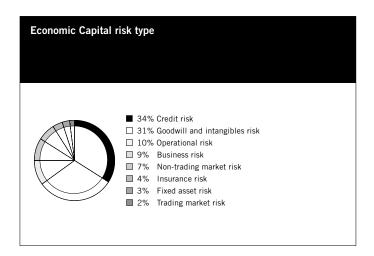
EC attribution methodology aims to:

- Cover all risks
- Ensure that a dollar of capital represents the same amount of risk wherever attributed
- Determine capital requirements in an unbiased accurate manner
- Create economically rational incentives for business managers

EC is a component in the calculation of Economic Profit (see page 26A). Capital attribution strengthens risk management discipline. EC is calculated for the following eight distinct risk types: credit risk, goodwill and intangibles risk, operational risk, business risk, non-trading market risk, insurance risk, fixed asset risk and trading market risk. Credit, market, insurance and operational risk are further detailed in the following sections. Business risk is the risk of loss due to variances in volumes, prices and costs caused by competitive forces, regulatory changes, and reputational and strategic risks. Goodwill and intangibles and fixed asset risks are defined as the risk that the value of these assets will be less than their net book value at a future date.

The combination of risk factors between and within risk categories and lines of business leads to some risk reduction, called diversification. These diversification benefits are passed on to our businesses. Therefore, Economic Profit and return on equity calculations are based on EC levels that include these diversification effects.

The following chart represents the proportionate EC levels by risk type for fiscal 2002.



The following sections discuss how we manage the major controllable risks including credit, market, liquidity, insurance and operational risk.

#### Credit risk

Credit risk is attributed to both on-balance sheet financial instruments such as loans and acceptances and credit equivalent amounts related to off-balance sheet financial instruments.

Our approach to credit risk management preserves the independence and integrity of risk assessment while being integrated into business management processes. Policies and procedures, which are communicated throughout the organization, guide the day-to-day management of credit risk exposure and are an essential part of our business culture. The goal of credit risk management is to evaluate and manage credit risk in order to further enhance this strong credit culture.

As discussed in the credit quality section on pages 45A to 52A, we have significantly enhanced our loan mix. This improvement is being achieved through our strategy of reducing exposure to non-core corporate client relationships while increasing the size of the consumer portfolio, including residential mortgages, which have very low loss rates.

We are continually adding to and improving the analytical tools used to analyze, measure and manage credit risk. This includes the use of third-party modeling tools, increased use of stress testing and enhanced management information systems.

#### Risk ratings

Corporate borrowers are assigned an internal risk rating based on a detailed examination of the organization. This examination considers industry sector trends, market competitiveness, overall company strategy,

financial strength, access to funds, financial management and any other risks facing the organization. Our rating system is based on a 22-point scale.

Credit scoring models are utilized to determine a credit score for consumer and certain small business lending. The credit scores measure the relative risk of the initial extension of credit and any further increases. Consumer credit risk is monitored using statistical scoring models and payment history in order to predict portfolio behaviour.

The internal risk ratings and credit scores are assessed and updated on a regular basis.

### Portfolio diversification

Portfolio diversification is our overriding principle, therefore, our credit policies and limits are structured to ensure we are not overexposed to any given client, industry sector or geographic area.

To avoid excessive losses if any particular counterparty is unable to fulfill its payment obligations, we have established single name limits that are set according to risk ratings. In certain cases loans are syndicated in order to reduce overall exposure to a single name.

Limits are also in place to manage exposure to any particular country or sector. Each country and sector is assigned a risk rating. This risk rating considers factors common to all entities in a given country or sector yet outside the control of any individual entity. Limits are determined based on the risk rating along with our overall risk appetite and business strategy.

### Risk mitigation

In order to mitigate risk on portions of our portfolio we enter into credit derivative contracts. As at October 31, 2002, credit mitigation was in place to cover \$1.0 billion in corporate credit exposure. We also provided protection through credit derivatives to various counterparties totalling \$.3 billion as at October 31, 2002.

Loan sales are also used to mitigate risk. We seek to identify and sell loans we have made to borrowers whose risk and reward profile and borrower ratings are no longer desirable to us.

In order to respond proactively to credit deterioration and mitigate risk, a problem loan workout group with specialized expertise handles the management and collection of impaired loans as well as certain loans not currently impaired.

### Market risk

The level of market risk to which we are exposed varies continually, reflecting changing market conditions, expectations of future price and market movements and the composition of our trading and non-trading portfolios. We have established risk management policies and limits for our trading and asset/liability management activities that allow us to monitor and control the exposure to market risk resulting from these activities. We conduct trading activities over-the-counter and on exchanges in the spot, forward, futures and options market and also participate in structured derivative transactions.

### Interest rate risk

Interest rate risk is the potential adverse impact on our earnings and economic value due to changes in interest rates. In addition to the following discussion on trading activities please see the Non-trading portfolio section on page 61A.

### Credit spread risk

Credit spread risk is the potential adverse impact on our earnings and economic value due to changes in credit worthiness of persons we have credit exposure to both specifically and market-wide. We are exposed to credit spread risk through our holdings of bonds and credit derivatives. In the trading portfolio, credit spread risk arises from market-making activity as well as through proprietary trading in our credit derivatives trading unit.

#### Foreign exchange rate risk

Foreign exchange rate risk is the potential adverse impact on our earnings and economic value due to currency rate movements. We are exposed to foreign exchange rate risk in both the spot and forward foreign exchange markets and in the derivative market.

#### Equity risk

Equity risk is the potential adverse impact on our earnings due to movements in individual equity prices or general movements in the value of the stock market. We are exposed to equity risk from the buying and selling of equities as a principal in our brokerage business and our investment activities. Equity risk also results from our trading activities, including the providing of tailored equity derivative transactions to clients, arbitrage trading and proprietary trading.

### **Trading activities**

Market risks associated with trading activities are a result of market-making, positioning and sales and arbitrage activities in the interest rate, foreign exchange and equity markets. Our trading operation primarily acts as a market-maker or jobber, executing transactions that meet the financial requirements of our clients and transferring the market risks to the broad financial market. We also act as principal and take market risk proprietary positions within the authorizations granted by our Board of Directors.

We recently completed a major upgrade of our enterprise market risk management system as part of our continuous renewal process to implement best practices and enhance our risk oversight capabilities. This represents a significant milestone in our ability to assess potential for loss using modeling techniques across all risk classes in a consistent and timely manner. In November 2002, we received regulatory approval to use an internal models approach for the regulatory capital requirement on specific risk of investment grade debt portfolios.

### Value-At-Risk

Market risks associated with trading activities are managed primarily through the use of Value-At-Risk (VAR) methodology. VAR is a generally accepted risk measurement concept that uses statistical models and historical market price information to estimate within a given level of confidence the maximum loss in market value that we would experience in our trading portfolios from an adverse one-day movement in market rates and prices. Our VAR measure is based on a 99% confidence level and is an estimate of the maximum potential trading loss in 99 out of every 100 days. We use a historical simulation of the previous 500 trading day scenarios to determine VAR for our trading portfolio. The graph on page 56A shows the daily net trading revenue compared to the global trading VAR amounts for the year ended October 31, 2002. Net trading revenue is defined as the sum of the mark-to-market adjustments booked on trading positions and net interest income accrued from trading assets. During fiscal 2002, we experienced only four days of net trading losses, and we did not experience a single day with net trading losses in excess of the VAR estimate for that day.

Table 23 on the following page shows the year-end, high, average and low VAR by major risk category for our combined trading activities for the years ended October 31, 2002 and 2001. The table also shows our global VAR, which incorporates the effects of correlation in the movements of interest rates, exchange rates, equity prices and commodity prices and the resulting benefits of diversification within our trading portfolio. As the table illustrates, the average VAR in 2002 was \$11 million, the same as the average VAR in 2001. An increase in the interest rate VAR (due to the inclusion of credit spread risk within the VAR model) was offset by a reduction in risk within the equity trading portfolio.

2002								2001								
(\$ millions)	Ye	ear-end		High		Average		Low	Y	ear-end		High		Average		Low
Global VAR by major risk category Equity Foreign exchange and commodity	\$	7 2	\$	12 9	\$	8	\$	6	\$	8 2	\$	16 6	\$	10	\$	6
Interest rate	¢	11	¢	14	<b>¢</b>	11	¢	2	¢	3	\$	9	<b>\$</b>	11	\$	6
Global VAR (2)	\$	13	\$	18	\$	11	\$	7	\$	8	\$	18	\$	11	\$	

- (1) Amounts are presented on a pre-tax basis and represent one-day VAR at a 99% confidence level.
- (2) Global VAR reflects the correlation effect from each of the risk categories through diversification.

The Group Risk Management function, which is independent of the trading operations, is responsible for the daily measuring of global trading risk exposures. The function uses our VAR methodology to compare actual exposures to the limits established, to assess global risk-return trends and to alert senior management of adverse trends or positions. The function also develops and implements comprehensive risk measurement policies and risk limits that apply to trading activities.

We recognize that VAR is not an absolute measure of market risk and has its limitations since it is based on historical information only. In such circumstances, we implement other limits in order to control market liquidity risks, net position gap, term and volume for all products. This comprehensive market risk management framework is designed to ensure that an appropriate diversification of risks through policies is adopted on a global basis.

#### Back-testing

Back-testing against hypothetical profit and loss is used to monitor the statistical validity of VAR models. Hypothetical profit and loss is calculated by determining the impact of the actual one-day change in market rate or price movements on a given portfolio held constant for one day. Back-testing is performed daily across all trading portfolios. The results are submitted to OSFI on a quarterly basis. In fiscal 2002, there were two instances of the hypothetical net profit and loss exceeding the VAR. This is within the expected statistical range and supports the validity of the VAR model.

### Stress testing

We also perform analysis on the potential trading losses due to stress events as a supplementary control on our market risk exposure. This is accomplished through applying historical and internally developed scenarios to the daily trading positions to monitor the effect of extreme market movements on the value of our portfolio.

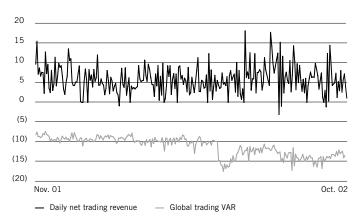
### Liquidity risk

The objective of liquidity management is to ensure we have the ability to generate or obtain sufficient cash or its equivalents on a timely and cost-effective basis to meet our commitments as they fall due. The management of liquidity risk is crucial to protecting our capital, maintaining market confidence and ensuring that we can expand into profitable business opportunities.

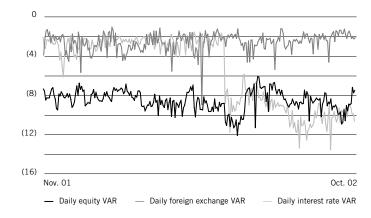
Liquidity risk is managed dynamically, exposures are continually measured, monitored and appropriately mitigated. We have developed and implemented a comprehensive liquidity management framework comprising policies, procedures, methodologies and measurements.

The Group Risk Committee and the Asset/Liability Committee provide guidance and oversight to our liquidity risk management program with the Audit Committee of the board approving our liquidity management framework and significant related policies. Corporate Treasury has global responsibility for developing liquidity management policies, strategies and contingency plans and for recommending and monitoring limits and coordinating subsidiary activities.

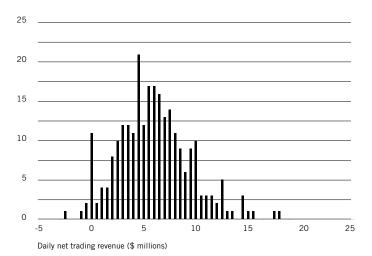
DAILY NET TRADING REVENUE VS GLOBAL TRADING VAR (\$ millions)



GLOBAL VAR BY MAJOR RISK CATEGORY (\$ millions)



HISTOGRAM OF DAILY NET TRADING REVENUE (number of days)



We have a Liquidity Crisis Team, composed of a cross-section of our senior executives. This team is responsible for the development, maintenance and success of our liquidity contingency plan. This plan would be activated in the event of a general market disruption or adverse economic developments that could destabilize our ability to meet obligations. This team meets regularly to review potential crisis scenarios and to update related action plans. Contingent liquidity exposures are identified and provisions are made to minimize possible damage through maintenance of a pool of unencumbered, high-quality assets. These assets are marketable and can be immediately sold or pledged for secured borrowing and represent a dedicated and reliable source of emergency funding. In addition, a segregated portfolio of eligible securities is continuously available to support our participation in Canadian payment and settlement systems. For further information on liquidity see the Liquidity management section on page 62A.

### Insurance risk

Insurance risk includes product design and pricing risk, claims administration risk, underwriting risk and liability risk.

### Product design and pricing risk

The process of designing and pricing products includes the estimation of many factors including future investment yields, mortality, morbidity, claims experience, expenses, policy lapse rates and taxes. Product design and pricing risk is the risk that actual experience will not match the assumptions made at the time pricing was determined and to the extent they differ, financial gains or losses will occur.

This risk is managed through detailed experience studies to support pricing assumptions and independent verification of scenario testing by our actuaries. In addition a portion of the policy benefit liabilities held on the balance sheet provides for misestimation and deterioration of assumptions from those assumed in the pricing. Risk is also mitigated through reinsurance, primarily for life insurance mortality and property and casualty catastrophe risks.

### Claims administration risk

Claims administration risk is the exposure to higher than expected claims due to administrative practices in settling claims. Policies and procedures are in place that are designed to ensure that trained staff properly handle claims. There are approval limits in place to ensure that large dollar claims are handled and reviewed by experienced staff.

### Underwriting risk

Underwriting risk is the exposure to financial losses resulting from the inappropriate selection and acceptance of the risks to be insured. Establishing policy retention limits that vary by market and geographic location mitigates exposure to large claims.

### Liability risk

Liability risk exists when the attributes of a specific type of risk are misunderstood and improperly quantified and the liabilities established for this type of risk are inadequate. Actuaries review the assumptions used in the calculation of policy benefit liabilities on a quarterly basis. Provision for adverse deviations are included in the policy benefit liabilities to mitigate this risk.

### Operational risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed technology, human performance, processes or external events.

We endeavour to minimize operational losses by ensuring that effective infrastructure, controls, systems, and individuals are in place throughout our organization. We employ dedicated professionals who are proactive in developing and implementing new methodologies for the identification, assessment and management of operational risk.

We have developed and are currently implementing two new processes aimed at monitoring and mitigating operational risks in the organization.

### Risk and control self-assessment (RCSA)

RCSA is a formal process of proactively identifying, documenting, assessing and managing our operational risks. Each business segment and functional unit is divided into its component activities, which become entities to be assessed. Each entity completes a workshop-based, self-assessment to determine their key risks, mitigating controls, the potential impact and likelihood of a problem occurring and the acceptability of the residual risk after existing controls are considered.

Where residual risk is deemed unacceptable, the group will agree on an action plan and timeline. The findings of the various RCSAs conducted are documented, aggregated, analyzed and reported on a group-wide basis.

#### Loss event database (LED)

LED refers to a centralized database aimed at capturing information about operational losses. The losses tracked are mapped to the entities identified in the RCSA process.

Information such as the frequency, severity and nature of operational losses are captured. This data capture will allow analysis at the business segment and enterprise level. This will lead to a better understanding of the root causes of operational losses and improved risk mitigation strategies.

### Ongoing development

Research and development efforts in the areas of quantification methodologies and key risk indicators will continue as we strive to stay at the forefront of risk management best practices.

### Financial priority: Balance sheet and capital management

### **Highlights**

- Consumer loans up 5%
- Deposits up 4%
- Internally generated capital of \$1.6 billion
- Capital ratios strengthened further
- Common share repurchases of \$764 million
- Redeemed US\$200 million of Series I and \$150 million of Series E preferred shares
- Redeemed \$400 million and issued US\$400 million of subordinated debentures

Total assets were \$377 billion at October 31, 2002, up \$17.7 billion or 5% from October 31, 2001.

Compared to October 31, 2001, securities were up \$13.3 billion or 17% and cash resources up \$3.8 billion or 22%. The growth in securities partially reflected higher levels of activity in our global equity derivatives business, which holds long and short positions in equity securities.

Total loans were up \$.1 billion or .1% from October 31, 2001, with the acquisition of Eagle Bancshares in July 2002, contributing \$1.1 billion in loans and the acquisition of the private banking business of Barclays in June 2002, contributing \$.6 billion in loans. Consumer loans (residential mortgage, personal and credit card loans) were up \$5.5 billion or 5%. Residential mortgages were up \$5.4 billion or 8% (net of \$3.7 billion of mortgage securitizations during the year) and personal loans were down \$.5 billion or 2%. Credit card balances increased \$.6 billion or 15%, largely reflecting the maturity of \$.4 billion of credit card securitization term notes during the year. Business and government loans were down \$5.4 billion or 8%, largely reflecting planned reductions in the Canadian and U.S. corporate loan portfolios to enhance the quality of the business loan portfolio.

The \$.5 billion increase in Other assets was largely driven by a \$3.0 billion increase in derivative-related amounts. This increase in derivative-related amounts was largely offset by a \$1.9 billion decrease in acceptances. Other – Other assets of \$11.1 billion includes \$805 million (US\$517 million) of receivables due from Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A. (Rabobank), relating to a derivative contract that is the subject of litigation with Rabobank. While the outcome of any litigation cannot be predicted with certainty, we expect to recover this amount in its entirety and accordingly have not recorded any provision for loss (for further information see Note 18 on page 90A).

Total deposits were \$243 billion, up \$10.0 billion or 4% from October 31, 2001. Interest-bearing deposits were up \$8.2 billion and non-interest-bearing deposits up \$1.8 billion. Personal deposits were up \$.5 billion, business and government deposits were up \$12.4 billion or 12% and bank deposits were down \$2.9 billion or 12%. Further details on deposits are provided in Note 10 on page 82A.

The fair value of loans and deposits differs from the respective book value due to changes in the levels of interest rates and changes in credit status. The estimated fair value of loans due from clients exceeded book values by \$2.3 billion at October 31, 2002 and \$4.2 billion at October 31, 2001. The estimated fair value of deposits owed to clients exceeded book values by \$1.7 billion at October 31, 2002, and \$2.7 billion at October 31, 2001. The net of the fair value excess of loans due from clients and the fair value excess of deposits due to clients was \$.6 billion at October 31, 2002, as shown in Note 21 on page 94A of our consolidated financial statements. The estimated fair value of loans and deposits were in excess of book values largely due to a decline in interest rates.

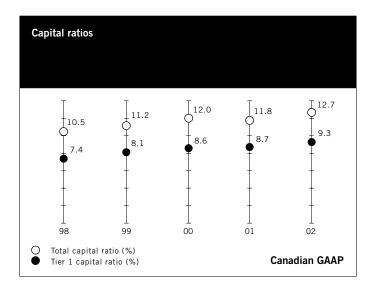
RBC Capital Trust, a closed-end trust, has a total of \$1.4 billion of transferable trust units (RBC TruCS) outstanding. RBC TruCS are reported as non-controlling interest in subsidiaries on the consolidated balance sheet and are included in Tier 1 capital under guidelines issued by OSFI.

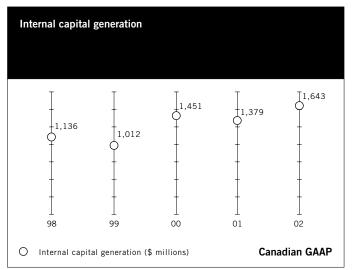
Total balance sheet capital, which includes shareholders' equity and subordinated debentures, was \$25.4 billion at October 31, 2002, up \$.7 billion or 3% from a year ago. The most significant factor behind the increase in capital over 2001 was internal capital generation of \$1.6 billion, partially offset by net capital redemptions and net share repurchases of \$.9 billion during 2002.

We fund the pension plans in accordance with regulatory requirements, which generally require funding when there is a deficit on a funding basis. Different assumptions and methods are prescribed for regulatory funding purposes versus accounting purposes. Our pension plans are in a surplus position for regulatory funding purposes. Note 15 on page 87A describes the funding position for accounting purposes.

### Capital management

Capital management requires balancing the desire to maintain strong capital ratios and high debt ratings with the need to provide competitive returns to shareholders. In striving for this balance, we consider expected levels of risk-adjusted assets and balance sheet assets, future investment plans and the costs and terms of current and potential capital issues.





We are committed to maintaining strong capital ratios through internal capital generation, the issuance of capital instruments when appropriate, and controlled growth in risk-adjusted assets. We were able to achieve strong levels of internal capital generation despite weaker capital market conditions during the past year. The market environment and planned reductions of corporate loan exposures also contributed to slower growth in risk-adjusted assets, enabling us to continue repurchasing shares and redeeming some of our outstanding capital instruments. Our debt ratings continue to enhance our ability to raise capital at competitive prices.

### Capital management activity

In fiscal 2002, we repurchased 14.3 million common shares, of which 4.5 million shares were repurchased for \$229 million under a normal course issuer bid that expired in June 2002, and 9.8 million shares were repurchased for \$513 million under a normal course issuer bid that allows for the repurchase of up to 20 million common shares, representing approximately 3% of outstanding common shares, between June 24, 2002 and June 23, 2003. During the fourth quarter of 2001, we entered into an agreement with an independent third party to execute an accelerated repurchase of six million common shares. This agreement resulted in an additional repurchase cost of \$22 million this year. In total, we spent \$764 million in connection with our share repurchases during 2002.

In November 2001, we redeemed US\$200 million of First Preferred Shares Series I and, in October 2002, redeemed \$150 million of First Preferred Shares Series E.

In November 2001, we issued US\$400 million of subordinated debentures through our European Medium Term Note Programme. In September 2002, we redeemed \$400 million of subordinated debentures.

### Regulatory capital

Capital levels for Canadian banks are regulated pursuant to guidelines issued by OSFI, based on standards issued by the Bank for International Settlements (BIS). Regulatory capital is allocated into two tiers. Tier 1 capital comprises the more permanent components of capital. The components of Tier 1 and Tier 2 capital are shown in Table 24 below.

Regulatory capital ratios are calculated by dividing Tier 1 and Total capital by risk-adjusted assets based on Canadian GAAP financial information. Risk-adjusted assets, as shown in Table 25 on page 60A, are determined by applying OSFI prescribed risk weights to balance sheet assets and off-balance sheet financial instruments according to the credit risk of the counterparty. Risk-adjusted assets also include an amount for the market risk exposure associated with our trading portfolio.

Our policy is to remain well capitalized so as to provide a safety net for the variety of risks to which we are exposed to in the conduct of our business. In 1999, OSFI formally established risk-based capital targets for deposit-taking institutions in Canada. These targets are a Tier 1 capital ratio of 7% and a Total capital ratio of 10%. As at October 31, 2002, our Tier 1 and Total capital ratios were 9.3% and 12.7%, respectively, compared to 8.7% and 11.8% at October 31, 2001. We maintained capital ratios that exceeded our medium-term goals of 8.0% for the Tier 1 ratio and 11-12% for the Total capital ratio. Effective November 1, 2002, we have raised our medium-term Tier 1 capital ratio goal to 8-8.5% from 8%. Our capital ratios on a U.S. basis, calculated using guidelines issued to U.S. banks by the Board of Governors of the Federal Reserve System and using U.S. GAAP financial information, are provided in Table 24 below.

#### Pending developments

In 1999, BIS issued a proposal for a new capital adequacy framework to replace the previous Capital Accord of 1988, under which we are currently regulated. This proposal continues to be at the discussion phase. Implementation of the final proposal is not likely to occur prior to fiscal 2006.

TABLE 24 Capital ratios (1)			
(\$ millions, except percentage amounts)	2002	2001	2000
Tier 1 capital Common equity Non-cumulative preferred shares Non-controlling interest in subsidiaries	\$ 17,238 1,545	\$ 16,141 2,024	\$ 11,504 2,037
RBC TruCS Other Goodwill	1,400 29 (4,832)	1,400 28 (4,742)	650 23 (647)
	15,380	14,851	13,567
Tier 2 capital Permanent subordinated debentures Other subordinated debentures (2) General allowance (3) Non-controlling interest in subsidiaries	467 6,147 1,420	477 5,935 1,410	457 5,138 1,188 1
	8,034	7,822	6,784
Investment in insurance subsidiaries Other substantial investments First loss facility	(2,014) (368) (20)	(387)	(960) (342) (5)
Total capital	\$ 21,012	\$ 20,171	\$ 19,044
Risk-adjusted assets	\$ 165,559	\$ 171,047	\$ 158,364
Capital ratios (4) Common equity to risk-adjusted assets Tier 1 capital to risk-adjusted assets Total capital to risk-adjusted assets	10.4% 9.3% 12.7%	9.4% 8.7% 11.8%	7.3% 8.6% 12.0%
Assets-to-capital multiple (5)	17.3	17.2	15.3
U.S. basis (4), (6) Tier 1 capital to risk-adjusted assets Total capital to risk-adjusted assets Equity to assets (7)	8.5% 11.9% 4.9%	8.1% 11.2% 5.3%	7.8% 11.3% 4.5%

- Using guidelines issued by the Superintendent of Financial Institutions Canada and Canadian GAAP financial information except as noted in footnote (6).
- Subordinated debentures that are within five years of maturity are subject to straight-line amortization to zero during their remaining term and, accordingly, are included above at their
- The general allowance for credit losses may be included in Tier 2 capital up to a maximum of .875% (2000 and 1999 .75%) of risk-adjusted assets. On October 27, 2000, we entered into a (3) five-year agreement with a AAA rated reinsurer, which requires the reinsurer to purchase up to \$200 million of non-cumulative first preferred shares at the October 27, 2000 market price should
- the general allowance for credit losses be drawn down below a certain level. If these shares had been issued they would have qualified as Tier 1 capital.

  On November 26, 2001, we redeemed US\$200 million of Non-cumulative First Preferred Shares Series I, which reduced Tier 1 capital by the same amount. On November 8, 2001, we issued US\$400 million of subordinated debentures, which increased Total capital by the same amount. Had these transactions taken place as at October 31, 2001, the 2001 pro forma capital ratios would have been: Tier 1 capital ratio – 8.5% and Total capital ratio – 12.0%. Using guidelines issued by the Board of Governors of the Federal Reserve System in the United States and U.S. GAAP financial information, the pro forma U.S. basis capital ratios would have been Tier 1 capital ratio – 7.9% and Total capital ratio – 11.4%.
- Total assets and specified off-balance sheet financial instruments, as prescribed by the Superintendent of Financial Institutions Canada, divided by Total capital.
- Using guidelines issued by the Board of Governors of the Federal Reserve System in the United States and U.S. GAAP financial information.
- Average total shareholders' equity divided by average total assets.

#### Risk-adjusted assets (1) TABLE 25

Securities   Sec								Risk-adjus	ted ba	lance
Same prosumone   Same property   Same proper	(\$ millions, except percentage amounts)			s				2002		2001
Securities   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sovernments   Sissued or guaranteed by Canadian or other OECD   Sissued or gua	Balance sheet assets									
Subsection of guaranteed by Canadian or other DECD governments   27,712   0%   7,34	Cash resources			\$	21,323	11%	\$	2,284	\$	1,515
Other         Residential mortgages (a) Insured         33,849         1%         7,137         7,34 Residential mortgages (a) Insured         33,849         1%         379         38.83         20,168         18,511         18,181         18,181         17%         20,088         18,181         1,181         1,181         1,181         1,181         1,181         1,181         1,181         1,181         3,098         1,181         1,181         1,181         3,098         9,755         6,092         6,111         1,181         1,181         1,181         1,181         1,181         3,098         9,755         6,092         6,111         1,181 <td></td>										
Residential mortgages (2)   Insured Correctional Other loans and acceptances (3)   Issued or guaranteed by Canadian or other OECD governments   Italy 12, 12, 13, 13, 13, 13, 13, 13, 13, 13, 13, 13		governments			,					
Insured     33,849   1%   370   388   389   1%   370   388   389   38					66,088	11%		7,137		7,341
Commerciational Content					22.040	1.0/		270		202
Susued or guaranteed by Canadian or other OECD governments   18,448   17%   83,098   1,311					,					
Second or guaranteed by Canadian or other OEOD governers					38,950	52%		20,168		18,511
Other other other assets         121,893         74%         89,836         97,552           Other assets         48,695         12%         5,692         6,112           Contract amount of contracts and standby letters of credit of manual and sta		rovernments			18 //8	17%		3 008		1 810
Second   S		governments								,
					,					
	Other desects			Φ.		12,0	_	·	Φ.	
Mathematics				*	376,956		<u> </u>	128,630	\$	133,227
Part		0								
Credit instruments   Guarantees and standby letters of credit   Financial   \$10,393   \$100%   \$10,393   \$82%   \$8,560   \$8,625   \$8,000   \$1,000										
Credit instruments   Guarantees and standby letters of credit   Financial   \$10,393   \$100%   \$10,393   \$82%   \$8,560   \$8,625   \$8,000   \$1,000	Off-balance sheet financial instruments									
Financial										
Non-financial   3,217   50%   1,609   100%   1,609   1,422	Guarantees and standby letters of credit									
Decimentary and commercial letters of credit   772   20%   154   97%   150   144	Financial	\$ 10,393	100%	\$	10,393	82%	\$	8,560	\$	8,629
Securities lending	Non-financial				1,609			1,609		1,422
Commitments to extend credit	Documentary and commercial letters of credit							150		148
Original term to maturity of 1 year or less         40,931         0%         — <th< td=""><td><u> </u></td><td>23,967</td><td>100%</td><td></td><td>23,967</td><td>3%</td><td></td><td>646</td><td></td><td>393</td></th<>	<u> </u>	23,967	100%		23,967	3%		646		393
Original term to maturity of more than 1 year Uncommitted amounts Note issuance/revolving underwriting facilities         34,115 23 50% 12 100% 12 100% 12 66         15,638 18,822 100% 12 100% 12 66         15,638 18,822 100% 12 100% 12 66         15,638 18,822 100% 12 100% 12 66         15,638 18,822 100% 12 100% 12 66         15,638 18,822 100% 12 100% 12 66         16,615 29,475 12 66         29,475 12 66										
Uncommitted amounts   Note issuance/revolving underwriting facilities   23   50%   12   100%   12   66   66   66   66   66   66   66	, ,	,						-		_
Note issuance/revolving underwriting facilities   23   50%   12   100%   12   66		,			17,058	92%		15,638		18,821
Sample					-	-		-		_
Notinal amount   Amount   Credit replacement cost (4)   Credit requivalent amount (5)	Note issuance/revolving underwriting facilities		50%	_		100%	-			
National amount   Replacement cost (4)   amount (5)   Requivalent amount (5)   Replacement cost (4)   amount (5)   Replacement (5)   Rep		\$ 159,396		\$	53,193		\$	26,615	\$	29,479
Derivatives   Interest rate contracts   Forward rate agreements   Stage   St			Gross positive		Credit					
Interest rate contracts										
Interest rate contracts	Derivatives									
Forward rate agreements										
Swaps Options purchased       862,264 55,293 563 914       19,608 24,357 914       26% 258 258 123       6,323 5,617 258       5,617 258 123         Foreign exchange contracts         Forward contracts         Forward contracts       544,719 6,802 13,049 28% 3,685 3,88       3,885 3,88         Swaps 84,055 1,781 6,341 23% Options purchased       56,204 809 1,491 29% 439 445       29% 439 445         Credit derivatives (6) 52,151 861 2,963 Other contracts (7) 13,126 849 1,701 31% 529 615       5,569 5,583         Credit derivatives before netting agreements       \$1,866,657 31,451 51,115 13,601 12,423         Impact of master netting agreements       (20,861) (26,930) (26,930) (7,132) (6,333) (6,333) (7,132) (6,333) (6,335) (6,469 6,084) (6		\$ 198,845	\$ 178	\$	299	21%	\$	64	\$	114
1,116,402   20,349   25,570   6,645   5,854			19,608	·	24,357	26%	ľ	6,323	·	5,617
Foreign exchange contracts Forward contracts Swaps Swaps Options purchased  684,978  684,978  684,978  704  684,978  705  704  704  705  705  705  705  705	Options purchased	55,293	563		914	28%		258		123
Foreign exchange contracts Forward contracts Swaps Swaps Options purchased  684,978  684,978  684,978  704  684,978  705  704  704  705  705  705  705  705		1.116.402	20.349		25.570			6.645		5,854
Forward contracts         544,719         6,802         13,049         28%         3,685         3,885           Swaps         84,055         1,781         6,341         23%         1,445         1,265           Options purchased         56,204         809         1,491         29%         439         44           Credit derivatives (6)         52,151         861         2,963         29%         858         369           Other contracts (7)         13,126         849         1,701         31%         529         617           Total derivatives before netting         \$1,866,657         31,451         51,115         13,601         12,423           Impact of master netting agreements         (20,861)         (26,930)         (7,132)         (6,339)           Total derivatives after netting         \$10,590         24,185         6,469         6,084           otal off-balance sheet financial instruments         \$77,378         \$33,084         \$35,563           eneral market risk         3,845         2,255	Foreign eychange contracts	, , , ,	- , -					.,.		-,
Swaps       84,055       1,781       6,341       23%       1,445       1,260         Options purchased       56,204       809       1,491       29%       439       441         Cedit derivatives (6)       52,151       861       2,963       29%       858       369         Other contracts (7)       13,126       849       1,701       31%       529       613         Total derivatives before netting       \$1,866,657       31,451       51,115       13,601       12,423         Impact of master netting agreements       (20,861)       (26,930)       (7,132)       (6,339         Total derivatives after netting       \$10,590       24,185       6,469       6,084         otal off-balance sheet financial instruments       77,378       \$33,084       \$35,563         eneral market risk       3,845       2,257	5 5	544 719	6 802		13 049	28%		3 685		3 881
Options purchased         56,204         809         1,491         29%         439         44           684,978         9,392         20,881         5,569         5,583           Credit derivatives (6)         52,151         861         2,963         29%         858         369           Other contracts (7)         13,126         849         1,701         31%         529         617           Total derivatives before netting         \$1,866,657         31,451         51,115         13,601         12,423           Impact of master netting agreements         (20,861)         (26,930)         (7,132)         (6,339           Total derivatives after netting         \$10,590         24,185         6,469         6,084           otal off-balance sheet financial instruments         \$77,378         \$33,084         \$35,563           eneral market risk         3,845         2,257		,								
Credit derivatives (6) Other contracts (7)         52,151 S2,151 S49 S2,151 S4	•									441
Credit derivatives (6) Other contracts (7)         52,151 13,126         861 2,963 849         29% 1,701 31%         858 529 613           Total derivatives before netting Impact of master netting agreements         \$1,866,657 31,451 51,115         51,115 13,601 12,423         13,601 12,423           Total derivatives after netting agreements         (20,861) (26,930) (26,930) (7,132) (6,339) (6,339) (7,132) (6,339) (6,339) (7,378) (6,369) (7,378) (6,369) (7,378) (6,369) (7,378) (6,369) (7,378) (6,369) (7,378)	.,,						-			5,583
Other contracts (7)         13,126         849         1,701         31%         529         617           Total derivatives before netting         \$1,866,657         31,451         51,115         13,601         12,423           Impact of master netting agreements         (20,861)         (26,930)         (7,132)         (6,339)           Total derivatives after netting         \$10,590         24,185         6,469         6,084           otal off-balance sheet financial instruments         \$77,378         \$33,084         \$35,563           eneral market risk         3,845         2,255	Credit derivatives (6)					20%				
Impact of master netting agreements         (20,861)         (26,930)         (7,132)         (6,339)           Total derivatives after netting         \$ 10,590         24,185         6,469         6,084           otal off-balance sheet financial instruments         \$ 77,378         \$ 33,084         \$ 35,563           eneral market risk         3,845         2,257										617
Total derivatives after netting         \$ 10,590         24,185         6,469         6,084           otal off-balance sheet financial instruments         \$ 77,378         \$ 33,084         \$ 35,563           eneral market risk         3,845         2,257	Total derivatives before netting	\$1,866,657	31,451		51,115			13,601		12,423
otal off-balance sheet financial instruments       \$ 77,378       \$ 33,084       \$ 35,563         eneral market risk       3,845       2,257	Impact of master netting agreements		(20,861)		(26,930)			(7,132)		(6,339
eneral market risk 2,25	Total derivatives after netting		\$ 10,590		24,185			6,469		6,084
	Total off-balance sheet financial instruments			\$	77,378		\$	33,084	\$	35,563
otal risk-adjusted assets \$ 165,559 \$ 171.04	General market risk							3,845		2,257
	Total risk-adjusted assets						\$	165,559	\$	171,047

Using guidelines issued by the Superintendent of Financial Institutions Canada and Canadian GAAP financial information.

<sup>(2)</sup> Represents the weighted average of counterparty risk weights within a particular category.

<sup>(3)</sup> (4) Amounts are shown net of allowance for loan losses.

Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements. Such instruments are excluded from the calculation of risk-adjusted assets as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 - \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.

Consists of (i) the total positive replacement value of all outstanding contracts, and (ii) an amount for potential future credit exposure.

 $Comprises\ credit\ default\ swaps,\ total\ return\ swaps\ and\ credit\ default\ baskets.$ 

Comprises precious metals, commodity and equity-linked derivative contracts.

### Asset/liability management

### Overview

Asset/liability management comprises the evaluation, monitoring and management of our non-trading portfolio, liquidity management and funding. It is important to note that liquidity and capital resources are likely to be affected by many of the same factors which are detailed in this section of Management's discussion and analysis, the Factors discussion on pages 23A to 24A and the Risk management discussion on pages 53A to 57A. Additionally, off-balance sheet financing arrangements are often integral to both liquidity and capital resources, and are discussed in detail on pages 64A to 65A of this section.

### Non-trading portfolio

Traditional banking activities, such as deposit taking and lending, expose us to market risk, of which interest rate risk, as described on page 55A, is the largest component.

We actively manage the interest rate risk for the North American non-trading balance sheet and oversee all other non-trading units that have been delegated interest rate risk limits. We endeavour to adopt industry best practices and carry out the following functions:

#### **Policy**

The Conduct Review and Risk Policy Committee of the Board of Directors approves the global policies governing interest rate risk management. The policies define the acceptable limits within which risks to net interest income over a 12-month horizon and the economic value of equity are to be managed. These ranges are based on immediate and sustained  $\pm$  200 basis points parallel shifts of the yield curve. The limit for net interest income risk is 6% of projected net interest income and for economic value of equity risk is 12% of projected common equity.

#### Interest rate funds transfer pricing

We use a funds transfer pricing mechanism to centralize interest rate risk within Corporate Treasury and to ensure an economic allocation of interest income to the various business units. Funds transfer pricing at the transaction level ensures that interest rate risk is appropriately transferred to Corporate Treasury for management. The funds transfer pricing rates are market-based and aligned with risk management principles. They are supported by empirical research into client behaviour and are an integral input to the retail business pricing decisions.

### Applied research

We are dedicated to investigating best practices in instrument valuation, econometric modeling and new hedging techniques. These investigations range from evaluation of traditional asset/liability management processes to application of recent developments in quantitative methods to our processes.

We focus on developing retail product valuation models that incorporate consumer behaviour. These valuation models are typically derived through econometric estimation of consumer exercise of options embedded in retail products. The most significant embedded options are mortgage rate commitments and prepayment options. On the liability side of the balance sheet, we tend to focus on modeling administered rates and the sensitivity of liability balances to interest rate changes.

#### Risk measurement

We continue to make significant investment in new technology to facilitate measurement and timely management of our interest rate risk position. A range of static and dynamic scenarios is used every week to measure our risk position based on client rates as well as funds transfer pricing rates.

Static scenarios allow us to analyze our risk at a particular point in time under various interest rate assumptions. These assumptions comprise parallel shocks as well as twists to the current yield curve. Static scenarios are employed for assessing the economic value of equity risk as well as the net interest income risk. Dynamic scenarios simulate our interest income in response to various combinations of business and market factors. Business factors include assumptions about future pricing strategies and volume and mix of new business, whereas market factors include assumptions such as changes in interest rate levels and changes in the shapes of yield curves.

We measure our risk positions for the Canadian non-trading balance sheet every week and are capable of identifying the various sources of interest rate risk.

#### Interest rate risk management

Our goal is to manage interest rate risk of the non-trading balance sheet to a targeted level, on a continual basis. We modify the risk profile of the balance sheet through proactive hedging activity.

The interest rate risk can be disaggregated into linear risk and non-linear risk based on the varying responses of the balance sheet to different interest rate movements. The linear risk is primarily managed through interest rate swaps. The non-linear risk arises mainly from embedded options in our products that allow clients to modify the maturities of their loans or deposits. Examples are a client pre-paying a personal loan or a prospective client getting a committed rate on a new mortgage before the mortgage loan takes effect. Embedded options are modeled using assumptions based on empirical research and are managed by either purchasing options or by a dynamic hedging strategy.

The performance of interest rate risk management function within Corporate Treasury is benchmarked on a total return basis. A by-product of this benchmarking exercise is a methodology that controls model risk by continuously back-testing model assumptions against actual client behaviour.

Table 26 below presents the potential impacts of 100 and 200 basis point increases and decreases in interest rates on our economic value of equity and on current earnings on our non-trading portfolio. These measures are as of October 31, 2002, and are based on assumptions made by management and validated by empirical research. The methodology assumes that no further hedging is undertaken. We have defined a risk neutral balance sheet as one where net residual assets representing equity are evenly invested over a five-year horizon. As a result of this decision, our interest rate risk profile has slightly faster re-pricing of assets than of liabilities with the duration of equity at about 2.5 years.

All interest rate measures in this section are based upon our interest rate exposures at a specific time. The exposures change continually as a result of day-to-day business activities and our risk management initiatives.

TABLE 26 Market risk measures – Non-trading activities (1)									
		20	02		2001				
(\$ millions)	Economic value of equity risk			Net interest income risk	Economic value of equity risk			Net interest income risk	
100bp increase 100bp decrease	\$	(309) 145	\$	104 (151)	\$	(390) 256	\$	96 (108)	
200bp increase 200bp decrease	\$	(662) 345	\$	190 (327)	\$	(842) 466	\$	179 (294)	

### Liquidity management

Our liquidity management framework is designed to ensure that reliable and cost-effective sources of cash are available to satisfy current and prospective commitments, both on and off-balance sheet. The primary goals of this framework are the preservation of a large base of core client deposits, ongoing access to diversified sources of wholesale funding and the maintenance of a dedicated pool of unencumbered marketable securities that provide ready access to cash.

The Corporate Treasury function has global responsibility for the development of liquidity management policies, strategies and contingency plans and for recommending and monitoring limits within this framework. Our principal regional trading and funding platforms provide transactional support for liquidity management policies and strategies. The Group Risk Management Committee and the Asset/Liability Committee share management oversight of liquidity management and receive regular reports detailing compliance with limits and guidelines. The Audit Committee of the Board of Directors approves our liquidity management framework and significant related policies and is informed on a periodic basis about our current and prospective liquidity condition. Additionally, we have a liquidity contingency plan in place, which is maintained and administered by the Liquidity Crisis Team. Subsidiaries are responsible for managing their own liquidity in compliance with policies, practices and governing regulatory requirements.

We measure and monitor our liquidity condition from structural, tactical and contingent perspectives. The assessment of our liquidity position based on these measures reflects management estimates and judgments pertaining to the behaviour of our clients and future market conditions.

### Structural liquidity risk management

Existing balance sheet composition can create liquidity exposure due to mismatches in effective maturities between assets and liabilities. Structural liquidity risk management addresses this type of exposure, which is measured and monitored through ongoing stress testing of our balance sheet.

We recently adopted the cash capital model to assist in the evaluation of balance sheet liquidity and in the determination of the appropriate term structure of our debt financing. This methodology provides a comprehensive, formula-based approach for the assessment of balance sheet integrity and our ability to continue as a going concern during a prolonged liquidity event, such as an unexpected withdrawal of short-term funding. The application of this model entails assigning liquidity discounts or "haircuts" to our balance sheet assets based on our assessment of the cash-generating characteristics of each asset category in the context of a sustainable business model. The illiquid component of our balance sheet assets can be determined by this analysis. Liabilities are arrayed along a stability continuum, ranging from core to volatile, on the basis of both contractual and behavioural properties in order to identify the constant elements of our funding. This analysis of our balance sheet enables us to more accurately estimate our exposure to a protracted loss of unsecured funding and to quantify our longer-term financing requirements.

### Tactical liquidity risk management

Tactical liquidity risk management addresses our normal day-to-day funding requirements and is managed by imposing limits on net funds outflows for specified periods, particularly for key short-term time horizons. Scenario analysis is performed periodically on the assumed behaviour of cash flows under varying conditions to assess funding requirements and, as required, to update assumptions and limits. Detailed reports on our principal short-term asset/liability mismatches are monitored on a daily basis to ensure compliance with the prudential limits established for overall group exposure and by major currency and geographic location. Corporate Treasury issues procedural directives to the individual units engaged in executing policy to ensure consistent application of cash flow management principles across the entire organization.

### Contingent liquidity risk management

The liquidity contingency plan identifies comprehensive action plans that would be implemented in the event of general market disruptions or adverse economic developments that could jeopardize our ability to meet commitments. Four different market scenarios, of varying duration and severity, are addressed in the liquidity contingency plan to highlight potential liquidity exposures and requisite responses. The Liquidity Crisis Team, comprising senior individuals from business and functional units, meets regularly to review and update implementation plans and to consider the need for activation in view of developments in Canada and globally.

To address potential liquidity exposures identified by our scenario analyses, we maintain a pool of segregated and unencumbered marketable securities. These high-quality assets can be readily sold or pledged for secured borrowing and represent a dedicated and reliable source of emergency funding. In addition, we maintain a separate portfolio of eligible assets to support our participation in Canadian payment and settlement systems. Liquid assets and assets purchased under reverse repurchase agreements (before pledging as detailed below) totalled \$154 billion or 41% of total assets at October 31, 2002, as compared to \$136 billion or 38% respectively at October 31, 2001. Canadian dollar liquid assets are primarily marketable securities while a material portion of our foreign currency liquid assets are issued by highly rated foreign banks. As at October 31, 2002, \$10 billion of assets had been pledged as collateral, unchanged from October 31, 2001. We have another \$40 billion in obligations related to assets sold under repurchase agreements or securities sold short at October 31, 2002, compared to \$37 billion at October 31, 2001. For further details, see Note 18 on page 91A.

### **Funding strategy**

Diversification of funding sources is a crucial component of our overall liquidity management strategy since it expands funding flexibility, minimizes funding concentration and dependency and generally lowers financing costs. Core funding, comprising capital, longer-term liabilities and a diversified pool of personal and, to a lesser extent, commercial deposits, is the foundation of our strong structural liquidity position.

### Credit ratings

Our ability to access unsecured funding markets and our financing costs in such markets are primarily dependent upon maintaining acceptable credit ratings, which in turn is largely determined by the quality of our earnings, the adequacy of our capital and the effectiveness of our risk management programs. While our estimates suggest that a minor downgrade would not materially influence our funding capacity or costs, we recognize the importance of avoiding such an event and are committed to actions that should reinforce existing external assessments of the bank's financial strength. A series of downgrades could have an adverse impact on our funding capacity and on the results of our operations.

### Deposit profile

Personal deposits remain the prime source of funding for our Canadian dollar balance sheet while most foreign currency deposits originate from unsecured, "wholesale" sources, including large corporate and institutional clients and foreign commercial and central banks. Our personal deposit franchise constitutes a principal source of predictable and dependable funding. Certain commercial and institutional client groups also maintain relational balances with relatively low volatility profiles, a portion of which are considered core funding for structural liquidity purposes. Relational balances are typically maintained by commercial and corporate clients to facilitate their daily operating requirements. In some businesses, collective balances are substantial and exhibit a high degree of relative stability. We promote wholesale funding diversity and regularly review sources of short-term funds to ensure maintenance of wide

diversification by provider, product and geographic origin. In addition, we maintain an ongoing presence in different funding markets, constantly monitoring market developments and trends in order to identify opportunities or risks and to take appropriate pre-emptive actions. For further details see Note 10 on page 83A.

### Term funding sources

Long-term funding strategy is integrated with our current and estimated structural liquidity position as reflected in our cash capital position. Liquidity objectives, as well as market conditions, interest rates, credit spreads and desired financial structure, influence annual long-term funding activities, including currency mix and market concentration. Diversification into new markets and untapped investor segments is constantly evaluated against relative issuance costs. Our long-term funding sources are managed to minimize concentration by geographic location, investor segment, and currency and maturity profile. During fiscal 2002, we continued to expand our long-term funding base by issuing \$2.6 billion of senior deposit notes in various currencies and markets. Total unsecured long-term funding outstanding at October 31, 2002, was \$13.2 billion, compared with \$12.6 billion at October 31, 2001.

We use asset securitization programs as an alternative source of funding, to provide liquidity and for asset/liability management purposes. In particular, \$1.7 billion in new financing was provided during the year by the securitization and sale of government guaranteed residential mortgages (MBS). Our total outstanding MBS sold at year-end was \$2.4 billion. In addition, \$1.7 billion of our credit card receivables have been securitized through notes issued by a securitization SPE (see page 64A, Special purpose entities – securitization for more details).

### Off-balance sheet

In the normal course of business, we engage in a variety of financial transactions that, under GAAP, are either not recorded on our balance sheet or are recorded on our balance sheet in amounts that differ from the full contract or notional amounts. These transactions involve, among other risks, varying degrees of market, credit and liquidity risk, which are discussed in the Risk management section on pages 53A to 57A. Off-balance sheet transactions are either proprietary or client transactions, and are generally undertaken for risk management, capital management and/or funding management purposes. The types of off-balance sheet activities we undertake include issuance of credit instruments and lease commitments, derivative financial instruments and transactions with SPEs. Each of these types of activities is discussed below.

### Credit instruments

We provide credit instruments to our clients to help them meet their financing needs. Guarantees and standby letters of credit carry the same credit risk as loans and represent irrevocable assurances that we will make payments in the event that a client cannot meet its obligations to

third parties. On behalf of clients, we also undertake written documentary and commercial letters of credit, authorizing a third party to draw drafts from us to a stipulated amount and typically having underlying shipments of goods as collateral. We make commitments to extend credit, which may represent unused portions of authorizations to extend credit in the form of loans, acceptances, guarantees and letters of credit. We have uncommitted amounts, which represent revocable offers by us to extend credit to a borrower, but not obligations to extend credit. We are also party to note issuance facilities (including revolving facilities), which represent underwriting agreements that enable a borrower to issue short-term debt securities. Table 27 below provides a detailed summary of our off-balance sheet credit instruments.

#### Lease commitments

We have made minimum future rental commitments for premises and equipment under long-term non-cancellable leases, which are detailed for each of the next five years and thereafter in Table 27 below. Our lease agreements do not contain any covenants that restrict our ability to pay dividends, engage in debt or equity financing transactions, or enter into additional lease agreements.

#### **Derivative financial instruments**

As a part of our institutional sales and trading activities, we act as counterparty to clients in transactions involving derivative financial instruments. We undertake this role to assist our clients in managing their exposure to various types of risk. We also engage in transactions involving derivative financial instruments with other counterparties to manage our exposure to interest rate, currency, credit and market risks (market risks are discussed on page 55A). All derivatives, except those for other than trading purposes, are recorded at fair value on our balance sheet (fair value assumptions are discussed on page 25A). Although derivative transactions are measured in terms of their notional amounts, these amounts are not recorded on our balance sheet, as the notional amounts serve as points of reference for calculating payments, and are not the actual amounts that are exchanged. Table 25 on page 60A details the notional amount, credit equivalent amount and risk-adjusted balances by derivative contract type. The table in Note 19 on pages 92A and 93A, details the notional amount of derivatives by reference to term to maturity and replacement cost, respectively.

To the extent that one or more of the derivative financial transactions we undertake involve amounts owing from third-party counterparties, we are exposed to counterparty credit risk (credit risk is discussed in more detail on page 54A). Total credit risk as represented by the fair value of all derivatives that have a positive market value amounted to \$10.6 billion as at October 31, 2002, and is recorded at replacement cost on our balance sheet. Additionally, Notes 1 and 19 on pages 73A and 91A to 93A, respectively, provide more detail on the accounting for derivatives.

TABLE 27 Lease commitments and credit instruments									
(\$ millions)		Vithin 1 year	1 to 3 years		Over 3 to 5 years		Over 5 years		Total
Lease commitments	\$	364	\$	630	\$	470	\$	754	\$ 2,218
Credit instruments									
Guarantees and standby letters of credit		4,159		6,247		1,526		1,678	13,610
Documentary and commercial letters of credit		378		236		118		40	772
Commitments to extend credit		44,832		10,624		4,233		15,357	75,046
Uncommitted amounts		814		41,121		2,835		1,208	45,978
		50,183		58,228		8,712		18,283	135,406
Total	\$	50,547	\$	58,858	\$	9,182	\$	19,037	\$ 137,624

#### Special purpose entities

Special purpose entities (SPEs) are principally used to securitize financial and other assets in order to obtain access to funding, to mitigate credit risk and to manage capital. SPEs are an important part of the financial markets, providing market liquidity by facilitating investors' access to specific portfolios of assets and risks in a form that meets their investment criteria. We use SPEs to securitize a portion of our credit card receivables. We provide SPE repackaging services to clients who seek access to financial assets in a form different than what is conventionally available. We also act as an intermediary or agent for clients who want to use SPEs to securitize their own financial assets.

SPEs are typically set up for a single, discrete purpose, have a limited life and serve to legally isolate the financial assets held by the SPE from the selling organization. SPEs are not operating entities and usually have no employees. The typical SPE structure involves a company selling assets to the SPE. The SPE funds the purchase of those assets by issuing securities to investors in the form of certificates, commercial paper or other notes of indebtedness. The financial interests of investors in SPEs are usually limited to interests in the assets of the SPE, and to various forms of credit enhancement accompanying the SPE assets, which may include conditional access to a cash collateral account, overcollateralization in the form of excess assets in the SPE or a line of credit facility. Liquidity and credit facilities as well as interest rate and other swaps may be provided by financial institutions to address mismatches between the cash flows of the underlying assets and the indebtedness issued by the SPE.

We provide services to SPEs in a number of different capacities including administration of the SPEs and the underlying asset pools, as a trustee for SPEs' assets, as a liquidity or credit enhancement provider, or as a counterparty in transactions involving derivative financial instruments or as collateral manager.

We manage and monitor our direct involvement with SPEs through our SPE Risk Committee, which comprises representatives from functional areas including risk management, corporate treasury, finance, subsidiary governance office, law, taxation, subsidiary banking groups and human resources. This committee's key activities include formulating policies governing SPEs, reviewing new and unusual SPE transactions and monitoring the ongoing activities of SPEs.

The CICA is currently drafting new accounting standards on the consolidation of SPEs. Since these new standards are still being drafted their impact on our balance sheet is not quantifiable but could result in us consolidating certain assets and liabilities held in our SPEs.

### Securitization of credit card receivables

We securitize some of our credit card receivables through an SPE. The SPE is funded through the issuance of senior and subordinated notes collateralized by the underlying credit card receivables. The primary economic purpose of this activity is to diversify our sources of funding and to enhance our liquidity position. Although these credit card receivables are no longer on our balance sheet, we maintain the client account and retain the relationship.

The transfer of the credit card receivables to the custodian of those assets is a sale from a legal perspective. In addition, our credit card securitization structure qualifies for sale treatment from an accounting perspective. Under AcG-12, the receivables are removed from our balance sheet resulting in a gain or loss reported in other income. Note 7 on page 81A provides information on our key securitization activities, including key assumptions. This SPE meets the AcG-12 criteria for a Qualifying SPE (QSPE) and, accordingly, as the transferor of the credit card receivables, we are precluded from consolidating this SPE.

We continue to service the credit card receivables sold to the QSPE. In addition, we perform an administrative role for the QSPE in which we are responsible for ensuring that the ongoing public filings of the QSPE are performed, as required, and that the investors in the QSPE's asset-backed securities receive interest and principal payments on a timely basis.

We provide first loss protection to the QSPE in two forms. Our interest in the excess spread from the QSPE is subordinate to the QSPE's obligation to the holders of its asset-backed securities. Excess spread is the residual net interest income after all other trust expenses have been paid. Therefore, our excess spread serves to absorb losses with respect to the credit card receivables before payments to the QSPE's noteholders are affected. Under AcG-12, the present value of excess spread of credit card receivables sold on or after April 1, 2001, is reported as a retained interest within investment account securities on our consolidated balance sheet. Whereas, the excess spread of credit receivables sold prior to April 1, 2001, is recognized in other income when received from the QSPE. In addition, we provide loans to the QSPE to pay up-front expenses. These loans rank subordinate to all notes issued by the QSPE.

At October 31, 2002, total credit card receivables securitized and held off-balance sheet amounted to \$1.7 billion, compared to \$2.1 billion at October 31, 2001. The carrying value of our retained interests held in securitized credit card receivables at October 31, 2002, was \$9.1 million compared to \$9.5 million in 2001, and amounts receivable under subordinated loan agreements were \$5.2 million compared to \$8.5 million in 2001.

#### Securitization of client financial assets

Within our global securitization group, our principal relationship with SPEs comes in the form of administering multi-seller asset-backed commercial paper conduit programs (multi-seller SPEs). We currently administer five multi-seller SPEs – three in Canada and two in the U.S. These five multi-seller SPEs have purchased financial assets from our clients totalling \$20.6 billion. Under current accounting standards, the five multi-seller SPEs that we administer are not consolidated on our balance sheet

We are involved in the multi-seller SPE markets because our clients value these transactions, they offer a growing source of revenue and they generate a favorable risk-adjusted return for us. Our clients primarily utilize multi-seller SPEs to diversify their financing sources and to reduce funding costs by leveraging the value of high-quality collateral.

The multi-seller SPEs purchase various financial assets from clients and finances those purchases by issuing highly rated asset-backed commercial paper. The multi-seller SPEs typically purchase the financial assets as part of a securitization transaction by our clients. In these situations, the sellers of the financial assets continue to service the respective assets and generally provide some amount of first-loss protection on the assets. We do not maintain any ownership or retained interest in these multi-seller SPEs. Instead, we provide or retain certain services such as transaction structuring and administration as specified by the multi-seller SPE's program documents and based on rating agency criteria. In addition, we provide backstop liquidity facilities and partial credit enhancement to the multi-seller SPEs. We receive market-based fee revenue from such services, which is reported as other income. We also have no rights to, or control of, the assets owned by the multi-seller SPE.

The table below summarizes the financial assets owned by the multi-seller SPEs at fiscal years ended October 31.

#### Asset class

(\$ millions)		2002	2001
Credit cards	\$	4,671	\$ 3,785
Auto loans and leases	Ċ	3,615	4,298
Equipment receivables		2,509	2,159
Trade receivables		2,479	2,094
Residential mortgages		2,004	1,682
Other loans		1,275	843
Dealer floor plan receivables		1,208	1,275
Consumer loans		1,196	1,114
Asset-backed securities		926	487
Other		706	579
	\$	20,589	\$ 18,316

The commercial paper issued by each multi-seller SPE is in the SPE's own name with recourse to the financial assets owned by the multi-seller SPE. The multi-seller SPE commercial paper is non-recourse to us and non-recourse to the other multi-seller SPEs that we administer. Each multi-seller SPE is largely prohibited from issuing medium-term notes or other forms of indebtedness to finance the asset purchases. Consequently, each multi-seller SPE's commercial paper liabilities are generally equal to the assets owned by that multi-seller SPE. The small difference between each of the multi-seller SPE's assets and liabilities balances is mostly related to the discount or interest costs attributable to the commercial paper. As of October 31, 2002, the total face amount of commercial paper issued by the multi-seller SPE's equaled \$20,589 million generating \$20,534 million of cash proceeds with the difference between these amounts representing the commercial paper discount.

At fiscal years ended October 31, total commitments and amounts outstanding under liquidity and credit facilities were as shown in the following table:

Liquidity and credit facilities

	20	!	2001						
(\$ millions)	Committed		Outstanding		Committed		Outstanding		
Liquidity facilities Credit facilities	\$ 22,593 7,211	\$	- -	\$	20,614 3,856	\$	_ _		
	\$ 29,804	\$	_	\$	24,470	\$	_		

We provide backstop liquidity facilities to the multi-seller SPEs as an alternative source of financing in the event that such SPEs are unable to access commercial paper markets, or in limited circumstances, when pre-determined performance measures of the financial assets owned by the multi-seller SPEs are not met. The terms of the backstop liquidity facilities do not require us to advance money to the multi-seller SPEs in the event of bankruptcy or to purchase non-performing or defaulted assets. None of the backstop liquidity facilities that we have provided has ever been drawn upon.

The partial credit enhancement that we provide to the multi-seller SPEs is in place to protect commercial paper investors in the event that the credit enhancement supporting the asset pools proves to be insufficient to prevent a default of one or more of the asset pools. Each of the asset pools is structured to achieve a high investment grade credit profile through credit enhancement related to each transaction. As a result, we believe that the program credit enhancements that we provide to the multi-seller SPEs present a modest amount of credit risk.

The economic exposure that we assume when we provide backstop liquidity commitments and partial credit enhancement is contingent in

nature. We manage these exposures within our risk management functions in the same manner that we manage other contingent and non-contingent risk exposures. Our risk management process considers the credit, liquidity and interest rate exposure related to each of the assets. The risk exposure of each of these components individually and taken as a whole is deemed to be acceptable. All transactions are reviewed by external rating agencies. The weighted average credit quality of the assets supported by our backstop liquidity and partial credit enhancement is among the highest quality rating levels based on our internal risk rating system, which is described on page 54A. The liquidity risk to us is deemed to be low based on the historical performance and high credit quality of the multi-seller SPEs' assets. Interest rate exposure is deemed to be low and is generally managed at the transaction level by passing on the funding cost variability to the securitization structures. Corporate Treasury scrutinizes contingent balance sheet risk, in effect monitoring the risk of drawdown under any of the credit facilities.

### Creation of investment products

We use repackaging SPEs to create unique credit products to meet the needs of investors with specific requirements. As part of this process, we may enter into derivative contracts with these SPEs in order to convert various risk factors such as yield, currency or credit risk of underlying assets to meet the needs of our clients. In this role as derivative counterparty to the SPE, we assume the associated counterparty credit risk of the SPE. In order to enter into these transactions we establish an internal risk rating of the SPE and provide ongoing risk assessment and monitoring of the SPE's credit risk. As with all counterparty credit exposures, these exposures are put in place and reviewed pursuant to our normal risk management process in order to effectively manage and monitor this credit risk profile.

These SPEs often issue notes. Those notes may also be rated by external rating agencies, as well as listed on a stock exchange and are generally traded via recognized bond clearing systems. While the majority of the notes that are created in repackagings are expected to be sold on a 'buy & hold' basis, we may on occasion act as market-maker. We do not, however, provide any repackaging SPE with any guarantees or other similar support commitments. There are many functions required to create a repackaged product. We fulfill some of these functions and independent third parties or specialist service providers fulfill the remainder. Currently we act as sole arranger and swap provider for SPEs where we are involved, and in most cases as paying and issuing agent as well.

### Asset management

We act as collateral manager for several collateralized debt obligation (CDO) SPEs, which invest in leveraged bank-initiated term loans, high-yield bonds and mezzanine corporate debt. As collateral manager, we are engaged by the CDO SPE, pursuant to a Collateral Management Agreement, to advise the SPE on the purchase and sale of collateral assets it holds. For these advisory services, we are paid a pre-determined market-based fee, which is a percentage of assets held by the SPE.

The notional amount of the CDOs we managed at the end of fiscal 2002 was US\$1.6 billion (2001 – US\$1.3 billion). Although we have a nominal investment of US\$9.5 million in the "first-loss" tranche of a US\$300 million CDO, we provide no liquidity or credit support to these SPEs beyond this investment. The CDOs we manage may from time-to-time purchase collateral assets originated by us or other affiliates. The program documents covering the formation and operation of the individual CDOs provide strict guidelines for the purchase of such assets.

We recognize fee income from collateral management services and, where indicated, interest income from investments in individual CDOs.

### 2001 compared to 2000

The following discussion and analysis provides a comparison of our results of operations for the years ended October 31, 2001 and 2000. This discussion should be read in conjunction with the consolidated financial statements and related Notes on pages 67A to 97A. This portion of the management's discussion and analysis is based on amounts reported in the consolidated financial statements and does not exclude special items.

### **Business segment results**

Net income from RBC Banking increased 10% to \$1,181 million in 2001 from \$1,078 million in 2000. ROE decreased 280 basis points to 16.9%.

Net income from RBC Insurance was up 1% to \$133 million in 2001, reflecting acquisitions. ROE decreased from 49% to 15% due to higher allocation of capital in light of recent acquisitions.

Net income from RBC Investments was up 23% from 2000 to \$513 million. ROE declined by 2,100 basis points to 27.2% due to higher allocation of capital as a result of recent acquisitions.

Net income from RBC Capital Markets decreased 34% to \$336 million, reflecting a large increase in the provision for credit losses. ROE declined by 1,180 basis points to 9.3%, reflecting lower net income and the higher allocation of capital for recent acquisitions.

Net income from RBC Global Services was up 42% to \$263 million reflecting the growth from new business and value-added services added in the investor services business. ROE increased 940 basis points to 48.9%.

Other segment's net income improved to \$(15) million from \$(45) million in 2000. ROE increased 10 basis points to (2.8)%.

### **Quarterly financial information**

Selected financial information for the eight most recently completed quarters is shown on page 102A.

#### Net interest income

Net interest income increased 23% to \$6.5 billion in 2001 from \$5.3 billion in 2000 partially due to the acquisition of Centura Banks, in June 2001 which added more interest-bearing assets and liabilities to the balance sheet.

### Other income

Other income increased 22% to \$8.2 billion in 2001, accounting for 56% of total revenue.

### Non-interest expense

Non-interest expense increased 29% to \$9.8 billion, partially reflecting the contribution of expenses from acquisitions and an increase of good-will amortization expenses associated with these acquisitions.

#### Taxes

Our income taxes for 2001 were \$1.3 billion, for an effective income tax rate of 34.7%. Income taxes were \$1.4 billion in 2000, reflecting an effective income tax rate was 38.6%.

### Provision for credit losses

The provision for credit losses increased 62% to \$1,119 million in 2001 from \$691 million in 2000, largely reflecting increases in business and government provisions for credit losses. The total allowance for loan losses was \$2.3 billion or 1.1% of total loans, acceptances and reverse repurchase agreements up from 1.0% in 2000.

### **Consolidated financial statements**

### Management's responsibility for financial reporting

The accompanying consolidated financial statements of Royal Bank of Canada were prepared by management, which is responsible for the integrity and fairness of the information presented, including the many amounts that must of necessity be based on estimates and judgments. These consolidated financial statements were prepared in accordance with Canadian generally accepted accounting principles, including the accounting requirements of the Superintendent of Financial Institutions Canada. Financial information appearing throughout this Annual Report is consistent with these consolidated financial statements. Management has also prepared consolidated financial statements for Royal Bank of Canada in accordance with United States generally accepted accounting principles, and these consolidated financial statements have also been provided to shareholders.

In discharging its responsibility for the integrity and fairness of the consolidated financial statements and for the accounting systems from which they are derived, management maintains the necessary system of internal controls designed to ensure that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training of employees, policies and procedures manuals, a corporate code of conduct and accountability for performance within appropriate and well-defined areas of responsibility.

The system of internal controls is further supported by a compliance function, which ensures that the bank and its employees comply with securities legislation and conflict of interest rules, and by an internal audit staff, which conducts periodic audits of all aspects of the bank's operations.

The Board of Directors oversees management's responsibilities for financial reporting through an Audit Committee, which is composed entirely of directors who are neither officers nor employees of the bank.

This Committee reviews the consolidated financial statements of the bank and recommends them to the board for approval. Other key responsibilities of the Audit Committee include reviewing the bank's existing internal control procedures and planned revisions to those procedures, and advising the directors on auditing matters and financial reporting issues. The bank's Compliance Officer and Chief Internal Auditor have full and unrestricted access to the Audit Committee.

At least once a year, the Superintendent of Financial Institutions Canada makes such examination and enquiry into the affairs of the bank as deemed necessary to ensure that the provisions of the *Bank Act*, having reference to the safety of the depositors and shareholders of the bank, are being duly observed and that the bank is in sound financial condition.

Deloitte & Touche LLP and PricewaterhouseCoopers LLP, independent auditors appointed by the shareholders of the bank upon the recommendation of the Audit Committee, have performed an independent audit of the consolidated financial statements and their report follows. The shareholders' auditors have full and unrestricted access to the Audit Committee to discuss their audit and related findings.

Gordon M. Nixon
President & Chief Executive Officer

Peter W. Currie Vice-Chairman & Chief Financial Officer

Toronto, November 19, 2002

### Auditors' report

To the shareholders of Royal Bank of Canada

We have audited the consolidated balance sheet of Royal Bank of Canada as at October 31, 2002 and 2001, and the consolidated statements of income, changes in shareholders' equity and cash flows for each of the years in the three-year period ended October 31, 2002. These consolidated financial statements are the responsibility of the bank's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation.

In our opinion, these consolidated financial statements present fairly, in all material respects, the financial position of the bank as at October 31, 2002 and 2001, and the results of its operations and its cash flows for each of the years in the three-year period ended October 31, 2002, in accordance with Canadian generally accepted accounting principles, including the accounting requirements of the Superintendent of Financial Institutions Canada.

We also reported separately on November 19, 2002, to the share-holders of the bank on our audit, conducted in accordance with Canadian generally accepted auditing standards, where we expressed an opinion without reservation on the October 31, 2002 and 2001, consolidated financial statements, prepared in accordance with United States generally accepted accounting principles.

Deloitte & Touche LLP
PricewaterhouseCoopers LLP
Chartered Accountants

Toronto, November 19, 2002

2002	2021
	2001
\$ 2,534	\$ 1,792
18,789	15,743
21,323	17,535
68,328	58,192
25,078	21,877
394	438
93,800	80,507
35,831	35,870
	67.440
	67,442
	32,511 4,283
	67,152
· ·	171,388
(2,203)	
169,258	169,110
8,051	9,923
	27,240
	1,602
•	4,919
	619 11,935
,	56,238
	\$ 359,260
φ 370,930	φ 339,200
<b>*</b> 101 000	<b>A</b> 101 001
	\$ 101,381 107,141
	24,925
	233,447
8,051	9,923
19,110	16,443
	20,864
	28,646
	23,780
106,604	99,656
6,614	6,513
1,469	1,479
1 5/5	2,024
	6,973
10,181	9,168
18,783	18,165
	\$ 359,260
	18,789 21,323 68,328 25,078 394 93,800 35,831 72,840 31,956 4,914 61,751 171,461 (2,203) 169,258 8,051 30,258 1,653 5,004 665 11,113 56,744 \$ 376,956 \$ 101,892 119,591 22,003 243,486  8,051 19,110 21,109 32,137 26,197 106,604 6,614 1,469

Gordon M. Nixon President & Chief Executive Officer Robert B. Peterson Director

Consolidated statement of income	2002	2001	2000
For the year ended October 31 (\$ millions)	2002	2001	2000
Interest income		4 10 000	<b>4</b> 11 500
Loans	\$ 10,463		\$ 11,538
Securities	3,075		2,669
Assets purchased under reverse repurchase agreements	651	,	1,078
Deposits with banks	483	831	824
	14,672	17,307	16,109
Interest expense			
Deposits	5,709	8,712	9,057
Other liabilities	1,399	1,668	1,429
Subordinated debentures	406	410	344
	7,514	10,790	10,830
Net interest income	7,158	6,517	5,279
Provision for credit losses	1,065		691
	6,093	5,398	4,588
Other income	3,333	0,000	.,000
Capital market fees	1,866	1,523	1,538
Trading revenues	1,766		1,540
Investment management and custodial fees	1,179		860
Deposit and payment service charges	1,041		756
Mutual fund revenues	723		624
Card service revenues	496		420
	279		299
Foreign exchange revenue, other than trading			299
Credit fees	223		212
Mortgage banking revenues	222		101
Insurance revenues	204		191
Securitization revenues	174		115
Loss on sale of securities	(116		(11)
Gain from divestitures Other	- 505	445 343	- 188
Ottlei	8,562		6,732
	8,302	0,213	0,732
Non-interest expense	6.215	F 700	4.651
Human resources	6,315		4,651
Occupancy	796		570
Equipment	820		665
Communications	801		695
Professional fees	419		267
Amortization of goodwill		248	76
Amortization of other intangibles	72		11
Other	1,197		646
	10,420	9,755	7,581
Net income before income taxes	4,235		3,739
Income taxes	1,365	1,340	1,445
Net income before non-controlling interest	2,870		2,294
Non-controlling interest in net income of subsidiaries	108	107	20
Net income	\$ 2,762	\$ 2,411	\$ 2,274
Preferred share dividends	98	135	134
Net income available to common shareholders	\$ 2,664	\$ 2,276	\$ 2,140
Average number of common shares (in thousands)	672,571	641,516	606,389
Earnings per share (in dollars)	\$ 3.96		\$ 3.53
Average number of diluted common shares (in thousands)	678,120		609,865
Diluted earnings per share (in dollars)	\$ 3.93		\$ 3.51

Consolidated statement of	changes in	shareholders'	equity
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For the year ended October 31 (\$ millions)	2002	2001	2000
Preferred shares			
Balance at beginning of year	\$ 2,024	\$ 2,037	\$ 2,009
Issued	_	250	_
Redeemed for cancellation	(468)	(300)	_
Translation adjustment on shares denominated in foreign currency	(11)	37	28
Balance at end of year	1,545	2,024	2,037
Common shares			
Balance at beginning of year	6,973	3,076	3,065
Issued	236	4,009	109
Purchased for cancellation	(152)	(112)	(98)
Balance at end of year	7,057	6,973	3,076
Retained earnings			
Balance at beginning of year	9,168	8,428	7,541
Net income	2,762	2,411	2,274
Preferred share dividends	(98)	(135)	(134)
Common share dividends	(1,022)	(897)	(689)
Cumulative effect of initial adoption of Employee Future Benefits			
accounting standard, net of related income taxes	-	(221)	_
Premium paid on common shares purchased for cancellation	(612)	(397)	(562)
Issuance costs, net of related income taxes	(1)	(19)	(4)
Change in unrealized foreign currency translation gains and losses	(59)	473	(2)
Impact of hedging unrealized foreign currency translation gains and losses,			
net of related income taxes	43	(475)	4
Balance at end of year	10,181	9,168	8,428
Shareholders' equity at end of year	\$ 18,783	\$ 18,165	\$ 13,541

Consolidated statement of cash flows			
For the year ended October 31 (\$ millions)	2002	2001	2000
Cash flows from operating activities			
Net income	\$ 2,762	\$ 2,411	\$ 2,274
Adjustments to determine net cash provided by (used in) operating activities  Provision for credit losses	1,065	1.119	691
Depreciation	407	389	370
Restructuring	_	91	_
Amortization of goodwill and other intangibles	72	284	87
Deferred income taxes	98	(165)	(193)
Gain on sale of premises and equipment	(35)	(42)	(4)
Gain on divestitures	-	(445)	_
Gain on loan securitizations	(54)	(29)	- 11
Loss on sale of investment account securities	116	128	11
Changes in operating assets and liabilities  Net change in accrued interest receivable and payable	(263)	(142)	78
Current income taxes	419	(460)	(434)
Derivative-related assets	(3,018)	(8,076)	(4,004)
Derivative-related liabilities	3,491	10,070	3,355
Trading account securities	(10,136)	(11,836)	(12,493)
Obligations related to securities sold short	2,667	2,869	(4,466)
Other	(614)	(3,373)	399
Net cash used in operating activities	(3,023)	(7,207)	(14,329)
Cash flows from investing activities			
Change in interest-bearing deposits with banks	(3,046)	(135)	5,125
Increase in loans, net of loan securitizations	(3,087)	(2,930)	(12,213)
Proceeds from loan securitizations	1,691	1,720	_
Proceeds from sale of investment account securities	16,388	12,503	10,947
Proceeds from maturity of investment account securities	15,717	14,021	16,769
Purchases of investment account securities	(33,093)	(27,494)	(24,453)
Decrease in loan substitute securities	(410)	27	70
Net acquisitions of premises and equipment Net proceeds from sale of real estate	(419)	(370) 57	(281)
Change in assets purchased under reverse repurchase agreements	39	(17,474)	1,969
Net cash used in acquisition of subsidiaries	(99)	(3,120)	(323)
Net proceeds from divestitures	-	478	(020)
Net cash used in investing activities	(5,865)	(22,717)	(2,390)
Cash flows from financing activities			
Issue of RBC Trust Capital Securities (RBC TruCS)	_	750	650
Increase in deposits	8,085	19,225	14,882
Issue of subordinated debentures	635	1,025	1,200
Maturity of subordinated debentures	(101)	(42)	(20)
Redemption of subordinated debentures	(400)	(538)	_
Issue of preferred shares  Redemption of preferred shares for cancellation	(469)	250	_
Issuance costs	(468) (1)	(300) (19)	(4)
Issue of common shares	168	657	59
Purchase of common shares for cancellation	(764)	(509)	(660)
Payment of dividends	(1,104)	(972)	(791)
Change in obligations related to assets sold under repurchase agreements	245	11,629	(391)
Change in short-term borrowings of subsidiaries	3,335	(387)	281
Net cash provided by financing activities	9,630	30,769	15,206
Net change in cash and due from banks	742	845	(1,513)
Cash and due from banks at beginning of year	1,792	947	2,460
Cash and due from banks at end of year	\$ 2,534	\$ 1,792	\$ 947
Supplemental disclosure of cash flow information			
Amount of interest paid in year	\$ 8,229	\$ 11,149	\$ 10,698
Amount of income taxes paid in year	\$ 738	\$ 1,443	\$ 2,007

### NOTE 1 Significant accounting policies

Pursuant to the *Bank Act*, these consolidated financial statements are prepared in accordance with Canadian generally accepted accounting principles (GAAP), including the accounting requirements of the Superintendent of Financial Institutions Canada. We have also prepared consolidated financial statements in accordance with United States GAAP and these have been provided to shareholders. Note 23 of the consolidated financial statements describes and reconciles the differences between Canadian and United States GAAP.

GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements. Actual results could differ from those estimates.

Certain comparative amounts have been reclassified to conform with the current year's presentation.

The significant accounting policies followed in the preparation of these consolidated financial statements are summarized below:

#### Basis of consolidation

The consolidated financial statements include the assets and liabilities and results of operations of all subsidiaries after elimination of intercompany transactions and balances. We have accounted for the acquisition of subsidiaries using the purchase method. The equity method is used to account for investments in associated corporations in which the bank has significant influence. These investments are reported in Other assets. Our share of earnings, and gains and losses realized on dispositions of these investments are included in Other income. The proportionate consolidation method is used to account for investments in which we exercise joint control, whereby our pro rata share of assets, liabilities, income and expenses are consolidated.

#### Translation of foreign currencies

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at rates prevailing on the balance sheet date; income and expenses are translated at average rates of exchange for the year.

Unrealized foreign currency translation gains and losses (net of hedging activities and related income taxes) on investments in foreign branches, subsidiaries and associated corporations where the functional currency is other than the Canadian dollar are recorded in Retained earnings. On disposal of such investments, the accumulated net translation gain or loss is included in Other income. Other foreign currency translation gains and losses (net of hedging activities) are included in Other income.

### Securities

Securities are classified, based on management's intentions, as Trading account or Investment account.

Trading account securities, which are purchased for sale in the near term, are reported at estimated fair value. Obligations to deliver trading account securities sold but not yet purchased are recorded as liabilities and carried at fair value. Realized and unrealized gains and losses on these securities are recorded as Trading revenues in Other income. Dividend and interest income accruing on Trading account securities is recorded in Interest income. Interest expense accruing on interest-bearing securities sold short is recorded in Interest expense.

Investment account securities include securities that may be sold in response to or in anticipation of changes in interest rates and resulting prepayment risk, changes in foreign currency risk, changes in funding sources or terms, or to meet liquidity needs. Investment account equity securities are carried at cost and investment account debt securities at amortized cost. Dividend and interest income is recorded in Interest income. Premiums and discounts on debt securities are amortized to Interest income using the effective yield method over the term to

maturity of the related securities. Gains and losses realized on disposal of securities, which are calculated on an average cost basis, and write-downs to reflect other than temporary impairment in value are included in Loss on sale of securities in Other income.

Loan substitute securities are client financings that have been structured as after-tax investments rather than conventional loans in order to provide the issuers with a borrowing rate advantage. Such securities are accorded the accounting treatment applicable to loans and, if required, are reduced by an allowance for credit losses.

## Assets purchased under reverse repurchase agreements and sold under repurchase agreements

We purchase securities under agreements to resell (reverse repurchase agreements) and sell securities under agreements to repurchase (repurchase agreements). Reverse repurchase agreements are treated as collateralized lending transactions and are carried on the Consolidated balance sheet at the amounts at which the securities were initially acquired. Repurchase agreements are treated as collateralized borrowing transactions and are carried on the Consolidated balance sheet at the amounts at which the securities were initially sold, plus accrued interest on interest-bearing securities. Interest earned on reverse repurchase agreements and interest incurred on repurchase agreements are included in Interest income and Interest expense, respectively.

#### Loans

Loans are stated net of an allowance for loan losses and unearned income, which comprises unearned interest and unamortized loan fees.

Loans are classified as impaired when there is no longer reasonable assurance of the timely collection of the full amount of principal or interest. Whenever a payment is 90 days past due, loans other than credit card balances and Canadian government guaranteed loans are classified as impaired unless they are fully secured or collection efforts are reasonably expected to result in repayment of debt. Credit card balances are written off when a payment is 180 days in arrears. Canadian government guaranteed loans are classified as impaired when the loan is contractually 365 days in arrears. When a loan is identified as impaired, the accrual of interest is discontinued and any previously accrued but unpaid interest on the loan is charged to the Provision for credit losses. Interest received on impaired loans is credited to the Allowance for loan losses on that loan. Impaired loans are returned to performing status when all amounts including interest have been collected, all charges for loan impairment have been reversed and the credit quality has improved such that there is reasonable assurance of timely collection of principal and interest.

When a loan has been identified as impaired, the carrying amount of the loan is reduced to its estimated realizable amount, measured by discounting the expected future cash flows at the effective interest rate inherent in the loan. In subsequent periods, recoveries of amounts previously written off and any increase in the carrying value of the loan is credited to the Provision for credit losses on the consolidated income statement. Where a portion of a loan is written off and the remaining balance is restructured, the new loan is carried on an accrual basis when there is no longer any reasonable doubt regarding the collectibility of principal or interest, and payments are not 90 days past due.

Collateral is obtained if, based on an evaluation of the client's creditworthiness, it is considered necessary for the client's overall borrowing facility.

Assets acquired in respect of problem loans are recorded at the lower of their fair value or the carrying value of the loan at the date of transfer. Any excess of the carrying value of the loan over the fair value of the assets acquired is recognized by a charge to the provision for loan losses.

Fees that relate to such activities as originating, restructuring or renegotiating loans are deferred and recognized as Interest income over the expected term of such loans. Where there is reasonable expectation that a loan will result, commitment and standby fees are also recognized as Interest income over the expected term of the resulting loan. Otherwise, such fees are recorded as Other liabilities and amortized to Other income over the commitment or standby period.

### Allowance for credit losses

The allowance for credit losses is maintained at a level that management considers adequate to absorb identified credit related losses in the portfolio as well as losses that have been incurred, but are not yet identifiable. The allowance relates primarily to loans but also to deposits with banks, derivatives, loan substitute securities and other credit instruments such as acceptances, guarantees and letters of credit. The allowance is increased by the Provision for credit losses, which is charged to income, and decreased by the amount of write-offs, net of recoveries.

The allowance is determined based on management's identification and evaluation of problem accounts; estimated probable losses that exist on the remaining portfolio; and on other factors including the composition and quality of the portfolio, and changes in economic conditions.

#### Specific

Specific allowances are maintained to absorb losses on both specifically identified borrowers and other more homogeneous loans that have become impaired. The losses relating to identified large business and government debtors are estimated based on the present value of expected payments on an account-by-account basis. The losses relating to other portfolio-type products, excluding credit cards, are based on net write-off experience over an economic cycle. For credit cards, no specific allowance is maintained as balances are written off if no payment has been received after 180 days. Personal loans are generally written off at 150 days past due. Write-offs for other loans are generally recorded when there is no realistic prospect of full recovery.

### General allocated

The general allocated allowance represents the best estimate of probable losses within the portion of the portfolio that has not yet been specifically identified as impaired. This amount is established quarterly through the application of expected loss factors to outstanding and undrawn facilities. The general allocated allowance for large business and government loans and acceptances is based on the application of expected default and loss factors, determined by statistical loss migration analysis, delineated by loan type and rating. For more homogeneous portfolios, such as residential mortgages, small business loans, personal loans and credit cards, the determination of the general allocated allowance is done on a product portfolio basis. The losses are determined by the application of loss ratios determined through the analysis of loss migration and write-off trends over an economic cycle, adjusted to reflect changes in the product offerings and credit quality of the pool.

### General unallocated

The general unallocated allowance is based on management's assessment of probable, unidentified losses in the portfolio that have not been

captured in the determination of the specific or general allocated allowances. This assessment evaluated quarterly includes consideration of general economic and business conditions and regulatory requirements affecting key lending operations, recent loan loss experience, and trends in credit quality and concentrations. This allowance also reflects model and estimation risks and does not represent future losses or serve as a substitute for other allowances.

### Acceptances

Acceptances are short-term negotiable instruments issued by our customers to third parties, which we guarantee. The potential liability under acceptances is reported as a liability in the Consolidated balance sheet. The recourse against the customer in the case of a call on these commitments is reported as a corresponding asset of the same amount in Other assets. Fees earned are reported in Other income.

### **Derivatives**

Derivatives are used in sales and trading activities to provide clients with the ability to manage their market risk exposures. We also use derivatives to manage our exposures to interest, currency and other market risks. The most frequently used derivative products are foreign exchange forward contracts, interest rate and currency swaps, foreign currency and interest rate futures, forward rate agreements, foreign currency and interest rate options, and credit derivatives.

When used in sales and trading activities, the realized and unrealized gains and losses on derivatives are recognized in Other income. Market values are determined using pricing models that incorporate current market and contractual prices of the underlying instruments, time value of money, yield curve and volatility factors. A portion of the market value is deferred within Derivative-related amounts in liabilities and amortized to income over the life of the instruments to cover credit risk and ongoing direct servicing costs. Unrealized gains and losses are generally reported on a gross basis as Derivative-related amounts in assets and liabilities, except where we have both the legal right and intent to settle these amounts simultaneously in which case they are presented on a net basis. Margin requirements and premiums paid are also included in Derivative-related amounts in assets, while premiums received are shown in Derivative-related amounts in liabilities.

When we use derivatives to manage our exposures, the income or expense is recognized over the life of the transaction as an adjustment to interest income or expense. Where derivatives have been designated and function effectively as hedges, realized gains and losses are deferred and amortized over the life of hedged assets or liabilities as adjustments to Interest income or Interest expense.

### Premises and equipment

Premises and equipment are stated at cost less accumulated depreciation. Depreciation is recorded principally on the straight-line basis over the estimated useful lives of the assets, which are 25 to 50 years for buildings, 3 to 10 years for computer equipment, 7 to 10 years for furniture, fixtures and other equipment, and lease term plus first option period for leasehold improvements. Gains and losses on disposal are recorded in Other income.

#### NOTE 1

### Significant accounting policies (continued)

### Business combinations, goodwill and other intangibles

Effective November 1, 2001, we adopted the Canadian Institute of Chartered Accountants (CICA) standards on *Goodwill and Other Intangible Assets* and *Business Combinations*.

The *Business Combinations* standard requires that all business combinations be accounted for using the purchase method. Identifiable intangible assets are recognized separately from goodwill and included in Other intangibles. Goodwill represents the excess of the price paid for the acquisition of subsidiaries over the fair value of the net assets acquired. Under the *Goodwill and Other Intangible Assets* standard, goodwill and indefinite life intangibles are no longer amortized but are subject to fair value impairment tests on at least an annual basis. Any impairment of goodwill or intangibles will be recognized as Non-interest expense in the period of impairment. Other intangibles with a finite life are amortized over their estimated useful lives and also tested for impairment.

### Income taxes

We use the asset and liability method whereby income taxes reflect the expected future tax consequences of temporary differences between the carrying amounts of assets or liabilities for book purposes compared with tax purposes. Accordingly, a deferred income tax asset or liability is determined for each temporary difference based on the tax rates that are expected to be in effect when the underlying items of income and expense are expected to be realized. Income taxes on the consolidated statement of income include the current and deferred portions of the expense. Income taxes applicable to items charged or credited to Retained earnings are netted with such items.

Net deferred income taxes accumulated as a result of temporary differences are included in Other assets. A valuation allowance is established to reduce deferred income tax assets to the amount expected to be realized. In addition, the consolidated statement of income contains items that are non-taxable or non-deductible for income tax purposes and, accordingly, cause the income tax provision to be different than what it would be if based on statutory rates.

### Pensions and other postretirement benefits

We offer a number of benefit plans which provide pension and other benefits to qualified employees. These plans include statutory pension plans, supplemental pension plans, defined contribution plans and health, dental and life insurance plans.

We fund our statutory pension plans and health, dental and life insurance plans annually based on actuarially determined amounts needed to satisfy employee benefit entitlements under current pension regulations. These pension plans provide benefits based on years of service, contributions and average earnings at retirement.

Actuarial valuations are performed on a regular basis to determine the present value of the accrued pension benefits, based on projections of employees' compensation levels to the time of retirement. Investments held by the pension funds primarily comprise of equity securities, bonds and debentures. Pension fund assets are valued at fair value each year.

Pension benefit expense consists of the cost of employee pension benefits for the current year's service, interest cost on the liability, expected investment return on the market-related value of plan assets and the amortization of both unrecognized prior service costs and unrecognized net actuarial gains or losses. Amortization is charged over the expected average remaining service life of employee groups covered by the plan.

The cumulative excess of pension fund contributions over the amounts recorded as expenses is reported as a prepaid pension benefit cost in Other assets. The cumulative excess of pension expense over pension fund contributions is reported as accrued pension benefit expense in Other liabilities. In addition, other postretirement benefits are also reported in Other liabilities.

Defined contribution plan costs are recognized in income for services rendered by employees during the period.

### Assets under administration and assets under management

We administer and manage assets owned by clients that are not reflected on the Consolidated balance sheet. Asset management fees are earned for providing investment management services and mutual fund products. Asset administration fees are earned for providing trust, estate administration, custodial services and administration of assets securitized. Fees are recognized and reported in Other income as the services are provided.

### Loan securitization

We periodically securitize loans by selling loans to independent special purpose entities or trusts that issue securities to investors. These transactions are accounted for as sales when we are deemed to have surrendered control over such assets and have received in exchange consideration other than beneficial interests in these transferred assets. We often retain interests in the securitized loans, such as interest-only strips or servicing rights, and in some cases cash reserve accounts. Gains on these transactions are recognized in Other income and are dependent in part on the previous carrying amount of the loans involved in the transfer, which is allocated between the loans sold and the retained interests, based on their relative fair value at the date of transfer. To obtain fair values, quoted market prices are used, if available. When quotes are not available for retained interests, we generally determine fair value based on the present value of expected future cash flows using management's best estimates of key assumptions such as payment rates, excess spread, credit losses and discount rates commensurate with the risks involved.

Generally, the loans are transferred on a fully serviced basis. As a result, we recognize a servicing liability on the date of transfer and amortize this liability to income over the term of the transferred loans.

Retained interests in securitizations that can be contractually prepaid or otherwise settled in such a way that we would not recover substantially all of our recorded investment, are classified as Investment account securities.

### Insurance operations

Earned premiums, fees, and changes in claims and policy benefit liabilities are included in Other income. Investments are included in Investment account securities and claims and policy benefit liabilities are included in Other liabilities. Investment income is included in Interest income and administrative expenses are included in Non-interest expense.

Premiums from long-duration contracts, primarily life insurance, are recognized as income when due. Premiums from short-duration contracts, primarily property and casualty, and fees for administrative services and investment-type contracts are recognized over the related contract period.

Claims and policy benefit liabilities represent estimates for future insurance policy benefits. Liabilities for life insurance contracts are determined using the Canadian Asset Liability Method (CALM), which incorporates assumptions for mortality, morbidity, policy lapses and surrenders, investment yields, policy dividends, operating and policy maintenance expenses and provision for adverse deviations. These assumptions are updated to reflect the results of the latest empirical tests. Liabilities for property and casualty insurance include unearned premiums, representing the unexpired portion of premiums, and estimated provisions for reported and unreported claims incurred.

Realized gains and losses on disposal of investments that support life insurance liabilities are deferred and amortized to Other income over a maximum period of 20 years. The differences between the market value and adjusted carrying cost of equity securities and real estate investments are reduced annually by 15% and 10%, respectively.

Deferred acquisition costs for life insurance are implicitly recognized in claims and policy benefit liabilities by CALM. For property and casualty insurance these costs are classified as Other assets and amortized over the policy term.

### Significant future accounting changes

Hedging relationships

In November 2001, the CICA issued Accounting Guideline 13, Hedging Relationships (AcG-13), whose effective date has been postponed by the CICA to fiscal years beginning on or after July 1, 2003. We are early adopting this guideline effective November 1, 2002.

AcG-13 establishes specific criteria for non-trading derivatives to qualify for hedge accounting. Where we intend to apply hedge accounting, a hedge relationship will be designated at inception detailing the particular risk management objective and the strategy for undertaking the hedge transaction. The documentation will identify the specific asset or liability being hedged, the risk that is being hedged, the type of derivative used and how effectiveness will be measured. The derivative must be highly effective in offsetting either changes in the fair value or cash flows attributable to the risk being hedged, both at inception and over the life of the hedge. Where a non-trading derivative has been designated and functions effectively as a hedge, the existing accounting treatment will continue as described earlier in this note. This hedge accounting will

be discontinued prospectively when the derivative ceases to qualify as an effective hedge, and the fair value of the derivative will be recognized on the balance sheet at that time. The amounts required to record the derivative at this fair value will be deferred and recognized in income as the hedged item affects net income. Subsequent changes in fair value will be recognized immediately in Other income until the derivative qualifies for hedge accounting again. The fair value at the time the derivative qualifies again will be recognized in income as the hedged item affects net income.

Non-trading derivatives that do not qualify for hedge accounting under AcG-13 are carried at fair value on the balance sheet effective November 1, 2002. This will increase assets by \$428 million and liabilities by \$395 million. The resulting transition gain of \$33 million will be deferred, further increasing liabilities, and recognized in income as the original hedged item affects net income.

### Consolidation of special purpose entities

The CICA issued a draft Accounting Guideline, Consolidation of Special-Purpose Entities on August 1, 2002. The proposed guideline provides guidance on determining who is a primary beneficiary of the special purpose entities and will therefore be required to consolidate the special purpose entities. The effect of this proposed guideline cannot be determined at this time.

#### Significant acquisitions and dispositions NOTE 2

#### 2002

#### Acquisitions

During 2002, we completed the acquisitions of the private banking business of Barclays PLC in the Americas (Barclays) and Eagle Bancshares, Inc. (Eagle Bancshares). Goodwill has been estimated using the best available information as at the date of these financial statements

and may be adjusted for up to one year after the closing date of the acquisition in order to incorporate refinements to the initial fair value estimates of assets and liabilities acquired. The details of these acquisitions are as follows:

	Barclays	Eagle Bancshares
Acquisition date	June 28, 2002	July 22, 2002
Business segment	RBC Investments	RBC Banking
Percentage of shares acquired	=	100%
Purchase consideration	Assets were purchased with an initial cash payment of approximately US\$111 million. Additional consideration that is contingent upon the amount of business retained is expected to be paid next year and will be recorded as an intangible asset.	Each Eagle Bancshares common share was purchased for US\$26 cash
Fair value of tangible assets acquired Fair value of liabilities assumed	\$ 741 (640)	\$ 1,844 (1,764)
Fair value of identifiable net tangible assets acquired Core deposit intangibles (1) Customer lists and relationships (1) Goodwill	101 - 68 -	80 22 - 133
Total purchase consideration	\$ 169	\$ 235

Core deposit intangibles and customer lists and relationships are amortized on a straight-line basis over an estimated average useful life of 10 and 15 years, respectively.

### NOTE 2 Significant acquisitions and dispositions (continued)

### Pending acquisitions

Acquisition of certain U.S. operations of Generali Group

On April 30, 2002, RBC Insurance announced an agreement to acquire certain assets of Generali Group, the Trieste, Italy-based insurer. These assets consist of the operations of Business Men's Assurance Company of America (BMA) and include an inforce block of approximately 150,000 traditional life insurance policies and annuities as well as the infrastructure for manufacturing variable insurance products. In a related transaction, RBC Dain Rauscher plans to acquire BMA's mutual fund company, Jones & Babson Inc.

The purchase price for these businesses is estimated at approximately US\$220 million. The acquisitions are subject to regulatory approvals, approval by shareholders of advisory clients of Jones & Babson Inc., and other customary closing conditions.

### Acquisition of Admiralty Bancorp, Inc.

On August 29, 2002, RBC Centura Banks, Inc. (Centura), a wholly owned subsidiary of Royal Bank of Canada, and Admiralty Bancorp, Inc. (Admiralty) announced that they have signed a definitive merger agreement by which Centura will acquire Admiralty. The cash consideration expected to be paid with respect to the acquisition is approximately US\$150 million. The excess of approximately US\$100 million of the purchase price over the estimated fair value of the net tangible assets acquired will first be allocated to identifiable intangible assets, with the residual allocated to Goodwill. The acquisition is subject to regulatory approvals, approval by shareholders of Admiralty, and other customary closing conditions.

### 2001

#### **Acquisitions**

During 2001, we completed the acquisitions of Liberty Life Insurance Company and Liberty Insurance Services Corporation (Liberty), Dain Rauscher Corporation (Dain Rauscher), Centura Banks, Inc. (Centura)

and Tucker Anthony Sutro Corporation (Tucker Anthony Sutro). We accounted for all of these acquisitions using the purchase method. The details of these acquisitions are as follows:

	Liberty	Dain Rauscher	Centura	Tucker Anthony Sutro
Acquisition date	November 1, 2000	January 10, 2001	June 5, 2001	October 31, 2001
Business segment	RBC Insurance	RBC Investments & RBC Capital Markets	RBC Banking	RBC Investments & RBC Capital Markets
Percentage of shares acquired	100%	100%	100%	100%
Purchase consideration	Assets were purchased with a dividend of US\$70 million paid from Liberty Life Insurance Company plus US\$580 million cash	Each Dain Rauscher common share was purchased for US\$95 cash	Approximately 67 million Royal Bank common shares were issued, valued at \$49.20 each	Each Tucker Anthony Sutro common share was purchased for US\$24 cash
Fair value of tangible assets acquired Fair value of liabilities assumed	\$ 2,084 (1,383)	\$ 3,719 (3,425)	\$ 18,270 (17,214)	\$ 831 (580)
Fair value of identifiable net tangible assets acquired Core deposit intangibles (1) Mortgage servicing rights (1) Goodwill	701 - - 189	294 - - 1,544	1,056 395 12 1,868	251 - - 692
Total purchase consideration	\$ 890	\$ 1,838	\$ 3,331	\$ 943

<sup>(1)</sup> Core deposit intangibles and mortgage servicing rights are amortized on a straight-line basis over an estimated average useful life of 10 and 5 years, respectively.

### Dispositions

During 2001, we sold our institutional asset management business operated by RT Capital Management Inc. and realized a pre-tax gain of \$313 million (after-tax \$251 million) recorded in Other income.

In addition, we divested certain other businesses and realized a pre-tax gain of \$132 million (after-tax \$111 million) recorded in Other income.

OTE 3 Results by	business and	l geographic	segment
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2002	RBC Banking	ı	RBC nsurance	Inv	RBC estments	R	BC Capital Markets	R	BC Global Services	Other	Total	Canada	United States	Other Inter- national
Net interest income on taxable equivalent basis Taxable equivalent adjustment	\$ 5,576 19	\$	223 -	\$	371 -	\$	553 21	\$	137 -	\$ 338	\$ 7,198 40	\$ 5,556 24	\$ 1,262 16	\$ 380 -
Net interest income Provision for credit losses	5,557 626		<b>223</b> –		371 (1)		532 465		137 10	338 (35)	7,158 1,065	5,532 529	1,246 440	380 96
Other income Non-interest expense	4,931 2,073 4,528		223 285 437		372 3,274 3,146		67 2,112 1,627		127 820 668	373 (2) 14	6,093 8,562 10,420	5,003 4,411 5,920	806 3,040 3,676	284 1,111 824
Net income before income taxes Income taxes Non-controlling interest	2,476 937 8		71 (46) -		500 157 -		552 135 -		279 108 -	357 74 100	4,235 1,365 108	3,494 1,308 100	170 14 2	571 43 6
Net income (loss)	\$ 1,531	\$	117	\$	343	\$	417	\$	171	\$ 183	\$ 2,762	\$ 2,086	\$ 154	\$ 522
Total average assets	\$ 156,500	\$	5,600	\$	15,100	\$	178,200	\$	2,500	\$ 9,400	\$ 367,300	\$ 225,700	\$ 72,600	\$ 69,000

2001	RBC Banking	ı	RBC nsurance	Inv	RBC vestments	R	BC Capital Markets	R	BC Global Services	Other	Total	Canada	United States	Other Inter- national
Net interest income on														
taxable equivalent basis	\$ 5,349	\$	206	\$	385	\$	430	\$	147	\$ 32	\$ 6,549	\$ 5,614	\$ 485	\$ 450
Taxable equivalent adjustment	6		_		_		21		_	5	32	30	2	_
Net interest income	5,343		206		385		409		147	27	6,517	5,584	483	450
Provision for credit losses	732		_		2		407		(2)	(20)	1,119	757	379	(17)
	4,611		206		383		2		149	47	5,398	4,827	104	467
Other income	1,869		274		2,861		2,346		851	14	8,215	4,972	2,355	888
Non-interest expense	4,389		375		2,507		1,804		599	81	9,755	6,326	2,715	714
Net income before income taxes	2,091		105		737		544		401	(20)	3,858	3,473	(256)	641
Income taxes	900		(28)		224		208		138	(102)	1,340	1,410	(85)	15
Non-controlling interest	10		_		_		_		_	97	107	97	2	8
Net income (loss)	\$ 1,181	\$	133	\$	513	\$	336	\$	263	\$ (15)	\$ 2,411	\$ 1,966	\$ (173)	\$ 618
Total average assets	\$ 143,100	\$	5,300	\$	11,200	\$	156,400	\$	2,400	\$ 8,700	\$ 327,100	\$ 210,500	\$ 50,200	\$ 66,400

2000	RBC Banking	I	RBC Insurance	Inv	RBC vestments	R	BC Capital Markets	R	BC Global Services	Other	Total	Canada	United States	Other Inter- national
Net interest income on taxable equivalent basis Taxable equivalent adjustment	\$ 4,705 6	\$	84	\$	359 -	\$	43 22	\$	160	\$ (44) -	\$ 5,307 28	\$ 5,029 28	\$ (17) -	\$ 295 -
Net interest income	4,699		84		359		21		160	(44)	5,279	5,001	(17)	295
Provision for credit losses	649		_		(1)		91		(21)	(27)	691	646	99	(54)
	4,050		84		360		(70)		181	(17)	4,588	4,355	(116)	349
Other income	1,570		202		1,958		2,287		691	24	6,732	4,997	856	879
Non-interest expense	3,752		173		1,658		1,445		547	6	7,581	6,198	640	743
Net income before income taxes	1,868		113		660		772		325	1	3,739	3,154	100	485
Income taxes	785		(19)		244		264		140	31	1,445	1,467	29	(51)
Non-controlling interest	5		_		-		_		-	15	20	15	_	5
Net income (loss)	\$ 1,078	\$	132	\$	416	\$	508	\$	185	\$ (45)	\$ 2,274	\$ 1,672	\$ 71	\$ 531
Total average assets	\$ 129,700	\$	2,100	\$	8,000	\$	131,900	\$	1,600	\$ 8,600	\$ 281,900	\$ 196,600	\$ 34,700	\$ 50,600

For management reporting purposes, our operations are grouped into the business segments of RBC Banking, RBC Insurance, RBC Investments, RBC Capital Markets and RBC Global Services. The Other segment mainly comprises Corporate Treasury, Corporate Resources, Systems & Technology and Real Estate Operations.

The business segments operate on an arm's-length basis with respect to the purchase and sale of intra-group services. Transfer pricing of funds sold or purchased, commissions, or charges and credits for services rendered are generally at market rates.

For geographic reporting purposes, our operations are grouped into Canada, United States and Other International. Canadian-based activities of international money market units are included in United States and Other International.

### NOTE 4 Goodwill and Other intangibles

Effective November 1, 2001, we adopted the Canadian Institute of Chartered Accountants (CICA) standard on *Goodwill and other intangible assets*. Under this standard, goodwill impairment is assessed at the reporting unit level on at least an annual basis. Reporting units comprise business operations with similar economic characteristics and strategies and may represent either a business segment or a business unit within a business segment.

We have completed both the transitional and annual test for good-will impairment in all reporting units and have determined that goodwill is not impaired.

The projected amortization of Other intangibles for each of the years ending October 31, 2003 to October 31, 2007 is approximately \$76 million.

### Goodwill

	RE	BC Banking	RBC	Insurance	RBC	Investments	RBC Capital Markets	RBC Global Services	Total
Balance at October 31, 2000	\$	200	\$	4	\$	241	\$ 80	\$ 123	\$ 648
Goodwill acquired during the year		1,868		189		1,618	618	10	4,303
Amortization of goodwill during the year		(61)		(15)		(78)	(42)	(14)	(210)
Goodwill impairment		_		_		(38)	_	_	(38)
Other adjustments (1)		98		26		39	55	(2)	216
Balance at October 31, 2001		2,105		204		1,782	711	117	4,919
Goodwill acquired during the year		143		_		_	_	2	145
Other adjustments (1)		(19)		(8)		(21)	(14)	2	(60)
Balance at October 31, 2002	\$	2,229	\$	196	\$	1,761	\$ 697	\$ 121	\$ 5,004

<sup>(1)</sup> Other adjustments include foreign exchange translations on non-Canadian dollar denominated goodwill and certain other adjustments.

### Other intangibles

			2	2002					2001	
	Gro	ss carrying amount		cumulated mortization	ı	Net carrying amount	Gro	ss carrying amount	ccumulated amortization	Net carrying amount
Core deposit intangibles	\$	423	\$	(50)	\$	373	\$	412	\$ (17)	\$ 395
Customer lists and relationships		318		(52)		266		233	(30)	203
Mortgage servicing rights		41		(18)		23		17	(1)	16
Other intangibles		5		(2)		3		7	(2)	5
Total	\$	787	\$	(122)	\$	665	\$	669	\$ (50)	\$ 619

The following table discloses a reconciliation of reported net income, earnings per share and diluted earnings per share to the amounts adjusted for the exclusion of Amortization of goodwill, net of related income taxes.

		2002	2001	2000
Net income:				
Reported net income	\$	2,762	\$ 2,411	\$ 2,274
Amortization of goodwill, net of related income taxes		_	246	73
Adjusted net income	\$	2,762	\$ 2,657	\$ 2,347
Earnings per share:				
Reported earnings per share	\$	3.96	\$ 3.55	\$ 3.53
Amortization of goodwill, net of related income taxes		-	.38	.12
Adjusted earnings per share	\$	3.96	\$ 3.93	\$ 3.65
Diluted earnings per share:				
Reported diluted earnings per share	\$	3.93	\$ 3.52	\$ 3.51
Amortization of goodwill, net of related income taxes	· ·	_	 .38	 .12
Adjusted diluted earnings per share	\$	3.93	\$ 3.90	\$ 3.63

### NOTE 5 Securities

		-	Term to maturity (	1)			
			•		With no	2002	2001
	Under 1 year	1 to 5 years	Over 5 years to 10 years	Over 10 years	specific maturity	Total	Total
Trading account (2)							
Canadian government debt	\$ 5,171	\$ 4,690	\$ 1,620	\$ 1,469	\$ -	\$12,950	\$13,032
U.S. Treasury and other U.S. agencies	278	809	560	32	_	1,679	953
Other OECD government debt	618	1,223	1,254	738	_	3,833	2,413
Mortgage-backed securities	71	99	86	327	_	583	689
Asset-backed securities	66	247	2,704	3,523	_	6,540	4,428
Other debt	9,355	4,237	1,942	2,887	579	19,000	21,252
Equities	, –				23,743	23,743	15,425
	15,559	11,305	8,166	8,976	24,322	68,328	58,192
Investment account (2)							
Canadian government debt							
Amortized cost	1,943	2,826	503	247	_	5,519	4,623
Estimated fair value	1,945	2,883	510	275	_	5,613	4,708
Yield (3)	4.0%	4.5%	5.3%	6.6%	_	4.5%	4.9%
U.S. Treasury and other U.S. agencies	11070	110 /0	0.070	0.070		110 70	1.570
Amortized cost	544	1,204	319	1	_	2,068	2,030
Estimated fair value	552	1,280	355	1	_	2,188	2,118
Yield (3)	4.0%	5.0%	3.9%	6.0%	_	4.6%	4.8%
Other OECD government debt	4.070	3.070	3.5 /0	0.070		4.070	4.070
Amortized cost	2,308	291	6	_	_	2,605	1,561
Estimated fair value	2,324	303	6	_	_	2,633	1,573
Yield (3)	.3%	3.7%	4.7%	_	_	.7%	1.2%
Mortgage-backed securities	.5 /6	3.7 /6	4.7 /0	_	_	.7 /0	1.2/0
Amortized cost	1 126	2 720	294	435		4 505	4,531
	1,126 1,136	2,730 2,782	312	455 457	_	4,585 4,687	4,551
Estimated fair value Yield (3)	5.0%	2,762 5.0%	7.2%	6.5%	_	5.3%	5.6%
	5.0%	5.0%	7.2%	6.5%	_	5.5%	5.6%
Asset-backed securities		98	154	75		207	414
Amortized cost	_		154	75 22	_	327	414
Estimated fair value	-	98	163	83	_	344	434
Yield (3)	-	8.3%	6.8%	6.6%	-	7.2%	8.2%
Other debt	0.000	1 400	500	4 100	150	0.700	7 001
Amortized cost	2,263	1,490	592	4,198	159	8,702	7,331
Estimated fair value	2,258	1,527	613	4,267	159	8,824	7,375
Yield (3)	2.3%	4.1%	6.3%	5.5%	5.1%	4.5%	5.5%
Equities							
Cost	_	_	_	_	1,272	1,272	1,387
Estimated fair value				_	1,240	1,240	1,423
Amortized cost	8,184	8,639	1,868	4,956	1,431	25,078	21,877
Estimated fair value	8,215	8,873	1,959	5,083	1,399	25,529	22,307
Loan substitute (4)	50	344	_	_	_	394	438
Total carrying value of securities (2)	\$23,793	\$20,288	\$10,034	\$13,932	\$25,753	\$93,800	\$80,507
Total estimated fair value of securities	\$23,824	\$20,522	\$10,125	\$14,059	\$25,721	\$94,251	\$80,937

- Actual maturities may differ from contractual maturities shown above, since borrowers may have the right to prepay obligations with or without prepayment penalties.
- Trading account securities are carried at estimated fair value. Investment account securities are carried at amortized cost for debt securities and cost for equity securities.
- (2) The weighted average yield is based on the carrying value at the end of the year for the respective securities. (4) The carrying value of loan substitute securities approximates estimated fair value.

### Unrealized gains and losses on Investment account securities

			2	2002					20	01		
	Amortized cost	un	Gross realized gains	u	Gross nrealized losses	Estimated fair value	Amortized cost	ur	Gross realized gains	uı	Gross nrealized losses	Estimated fair value
Canadian government debt	\$ 5,519	\$	97	\$	(3)	\$ 5,613	\$ 4,623	\$	85	\$	_	\$ 4,708
U.S. Treasury and other U.S. agencies	2,068		120		_	2,188	2,030		88		_	2,118
Other OECD government debt	2,605		28		_	2,633	1,561		15		(3)	1,573
Mortgage-backed securities	4,585		102		_	4,687	4,531		145		_	4,676
Asset-backed securities	327		28		(11)	344	414		25		(5)	434
Other debt	8,702		201		(79)	8,824	7,331		169		(125)	7,375
Equities	1,272		28		(60)	1,240	1,387		104		(68)	1,423
	\$25.078	\$	604	\$	(153)	\$25.529	\$21.877	\$	631	\$	(201)	\$22.307

### Realized gains and losses on sale of Investment account securities

	2002	2001	2000
Realized gains	\$ 78	\$ 106	\$ 106
Realized losses	(194)	(234)	(117)
Loss on sale of securities	\$ (116)	\$ (128)	\$ (11)

NOTE 6 Loans		
	2002	2001
Canada (1)		
Residential mortgage	\$ 67,700	\$ 64,066
Personal	25,918	27,202
Credit card	4,740	4,110
Business and government	29,778	32,682
	128,136	128,060
United States (1)		
Residential mortgage	4,351	2,664
Personal	5,269	4,621
Credit card	125	128
Business and government	21,412	22,414
	31,157	29,827
Other International (1)		
Residential mortgage	789	712
Personal	769	688
Credit card	49	45
Business and government	10,561	12,056
	12,168	13,501
Total loans (2)	171,461	171,388
Allowance for loan losses	(2,203)	
Total loans net of allowance for loan losses	\$ 169,258	\$ 169,110

(1) (2) Loans in Canada, United States and Other International include all loans booked in those locations, regardless of currency or residence of borrower. Loans are net of unearned income of \$131 million (2001 – \$130 million).

Loan maturities and rate sensitivity 2002

		Matu	ity term		Rate sensitivity						
	Under 1 year	1 to 5 years			Floating	Fixed term	Non-rate- sensitive	Total			
Residential mortgage Personal Credit card Business and government	\$ 27,489 30,363 4,914 44,986	\$ 44,057 1,486 13,242	107 	31,956	21,934		131 306 1,588 1,851	\$ 72,840 31,956 4,914 61,751			
Total loans Allowance for loan losses	\$ 107,752	\$ 58,785	\$ 4,924	171,461 (2,203)		\$ 123,469 \$	3,876	171,461 (2,203)			
Total loans net of allowance for loan losses				\$ 169,258				\$ 169,258			

### Impaired loans

		2002		2001
	Gross	Specific allowance	Net	Net
Residential mortgage Personal Business and government (1)	\$ 131 306 1,851	\$ (18) (177) (699)	\$ 113 129 1,152	\$ 153 137 1,193
	\$ 2,288	\$ (894)	\$ 1,394	\$ 1,483

Includes specific allowances of \$2 million (2001 – \$5 million) related to loan substitute securities.

### Allowance for loan losses

					2002					2001
	Balance at beginning of year	Write-offs	Recove	eries	Provision I for credit losses	Eagle Bancs at acqu		Other	Balance at end of year	Balance at end of year
Residential mortgage Personal Credit card Business and government (1) General unallocated allowance	\$ 49 480 152 1,486 225	\$ (12) (398) (178) (869)	\$	70 38 90	\$ 1 283 140 619 22	\$	4 1 - 10 3	\$ (1) 29 - 69 1	\$ 41 465 152 1,405 251	\$ 49 480 152 1,486 225
Total allowance for credit losses	\$ 2,392	\$ (1,457)	\$ 1	198	\$ 1,065	\$	18	\$ 98	\$ 2,314	\$ 2,392
Specific allowances Country risk allowances General allowance General allocated General unallocated	\$ 951 31 1,185 225	\$ (1,424) (33) - -	\$ 1	198 - - -	\$ 1,065 - (22) 22	\$	10 - 5 3	\$ 94 2 1 1	\$ 894 - 1,169 251	\$ 951 31 1,185 225
Total general allowance for credit losses	1,410	_		_	_		8	2	1,420	1,410
Total allowance for credit losses Allowance for off-balance sheet and other items (2) Allowance for loan substitute securities	\$ 2,392 (109) (5)	\$ (1,457) 9	\$ 1	198	\$ 1,065	\$	18	\$ 98	\$ 2,314 (109) (2)	\$ 2,392 (109) (5)
Total allowance for loan losses	2,278	(1,448)	1	198	1,065		18	92	\$ 2,203	\$ 2,278

Includes \$2 million (2001 – \$5 million) related to loan substitute securities and \$109 million (2001 – \$109 million) related to off-balance sheet and other items. The allowance for off-balance sheet and other items was reported separately under Other liabilities.

#### **Securitizations** NOTE 7

During the year, we securitized \$3,734 million (2001 - \$800 million) of government guaranteed residential mortgage loans through the creation of mortgage-backed securities, and sold \$1,708 million (2001 -\$723 million) of those securities. We received net cash proceeds of \$1,691 million (2001 – \$720 million) and retained the rights to future excess interest of \$71 million (2001 - \$25 million) on the residential mortgages. A pre-tax gain on sale, net of transaction costs, of \$54 million (2001 – \$22 million) was recognized in Securitization revenues. Mortgage-backed securities, created and unsold, remain on the Consolidated balance sheet and are classified as Investment account.

We did not sell any undivided interests in credit card loans during the year (2001 - \$1,000 million).

The key assumptions used to value the retained interests in residential mortgage loans at the date of securitization for transactions completed during the year were an annualized payment rate of 12.00%, excess spread of 1.20%, and discount rate of 4.75%.

Static pool credit losses include actual incurred and projected credit losses divided by the original balance of the loans securitized. The expected static pool credit loss ratio for securitized credit card loans at October 31, 2002 was .41%.

The following table summarizes the loan principal, impaired and net write-offs for total loans reported on our balance sheet and securitized loans that we manage as at October 31, 2002 and 2001:

#### Loans reported and securitized

			<b>2002</b> 2001							
	Loan principal	Impaired (1)		Net write-offs		Loan principal	Impaired (1)		Net write-offs	
Residential mortgage	\$ 78,321	\$	228	\$	12	\$ 71,882	\$	283	\$	24
Personal	31,956		371		328	32,511		387		334
Credit card	6,589		41		172	6,383		49		152
Business and government	61,751		1,865		779	67,152		1,991		455
Total loans managed (2)	178,617		2,505		1,291	177,928		2,710		965
Less: Loans securitized (3)	7,156		_		32	6,540				25
Total loans reported on the Consolidated balance sheet	\$ 171,461	\$	2,505	\$	1,259	\$ 171,388	\$	2,710	\$	940

- Includes past due loans greater than 90 days not classified as impaired.
- Represents net loans outstanding and loans that have been securitized, which we continue to service, and excludes any assets we have temporarily acquired with the intent at acquisition to sell them to special purpose entities
- Loan principal includes credit card loans of \$1,675 million (2001 \$2,100 million), mortgage-backed securities created and sold of \$2,416 million (2001 \$1,361 million) and (3)mortgage-backed securities created and unsold of \$3,065 million (2001 - \$3,079 million).

At October 31, 2002, key economic assumptions and the sensitivity of the current fair value of these retained interests to immediate 10% and 20% adverse changes in key assumptions are shown in the first table below.

These sensitivities are hypothetical and should be used with caution. As the figures indicate, changes in fair value based on a variation in assumptions generally cannot be extrapolated because the relationship of the change in assumption to the change in fair value may not be linear. Also, the effect of a variation in a particular assumption on the fair value of the retained interests is calculated without changing any other assumption; generally, changes in one factor may result in changes in another, which may magnify or counteract the sensitivities.

The second table below summarizes certain cash flows received from securitizations in 2002 and 2001.

### Sensitivity of key assumptions to adverse changes (1)

	 Impact on	n fair value		
	Credit card loans	mo	Residential ortgage loans	
Fair value of retained interests	\$ 15.1	\$	94.6	
Weighted average remaining service life (in years)	.2		3.9	
Payment rate	39.07%		13.62%	
Impact on fair value of 10% adverse change	\$ (1.0)	\$	(2.7)	
Impact on fair value of 20% adverse change	(1.9)		(5.3)	
Excess spread, net of credit losses	5.92%		1.19%	
Impact on fair value of 10% adverse change	\$ (1.5)	\$	(9.5)	
Impact on fair value of 20% adverse change	(3.1)		(18.9)	
Expected credit losses	1.68%		_	
Impact on fair value of 10% adverse change	\$ (.5)	\$	-	
Impact on fair value of 20% adverse change	(.9)			
Discount rate	12.50%		4.55%	
Impact on fair value of 10% adverse change	\$ (.1)	\$	(.3)	
Impact on fair value of 20% adverse change	(.1)	-	(.6)	

All rates are annualized except for credit card loans payment rate, which is monthly.

### Cash flows from securitizations

	2002				20	01	
	Credit card loans		Residential tgage loans		Credit card loans		esidential gage loans
Proceeds from new securitizations	\$ _	\$	1,691	\$	1,000	\$	720
Proceeds reinvested in revolving securitizations	8,512		303		6,972		13
Cash flows from retained interests in securitizations	64		15		60		10

Leasehold improvements

NOTE 8 Premises and equipment						
	2002					2001
	Cost		cumulated preciation		Net book value	Net book value
Land	\$ 172	\$	_	\$	172	\$ 123
Buildings	606		287		319	335
Computer equipment	1,654		1,198		456	441
Furniture, fixtures and other equipment	976		650		326	313

901

\$

4,309

\$

521

2,656

\$

380

1,653

390

1,602

The depreciation and amortization expense for premises and equipment amounted to \$407 million and \$389 million in 2002 and 2001, respectively.

NOTE 9 Other assets		
	2002	200
Receivable from brokers, dealers and clients	\$ 3,229	\$ 3,50
Accrued interest receivable	1,319	1,75
Net deferred income tax asset	999	1,09
Insurance-related assets (1)	936	70
Prepaid pension benefit cost (2)	429	36
Investment in associated corporations	92	6
Other	4,109	4,43
	\$ 11,113	\$ 11,93

<sup>(1)</sup> Insurance-related assets include, among other items, policy loan balances, premiums outstanding, amounts due from other insurers in respect of reinsurance contracts and pooling arrangements and deferred acquisition costs.

<sup>(2)</sup> Prepaid pension benefit cost represents the cumulative excess of pension fund contributions over the amounts recorded as pension benefit expense.

		20	02				200
	Demand (1)	Notice (2)		Term (3)	То	tal	Tota
Personal Business and government	\$ 10,735 39,004	\$ 30,065 8,864	\$	61,092 71,723	\$ 101,89 119,59		\$ 101,383 107,143
Bank	1,705	85		20,213	22,00	3	24,92
	\$ 51,444	\$ 39,014	\$	153,028	\$ 243,48	6	\$ 233,44
Non-interest-bearing							
Canada					\$ 21,84	3	\$ 20,50
United States					2,07	8	1,918
Other International					89	1	543
Interest-bearing							
Canada					119,73	7	118,16
United States					35,32	0	24,82
Other International					63,61	7	67,499
					\$ 243,48	6	\$ 233,447

Deposits payable on demand include all deposits for which we do not have the right to notice of withdrawal. These deposits are for the most part, chequing accounts.
 Deposits payable after notice include all deposits for which we can legally require notice of withdrawal. These deposits are for the most part, savings accounts.

<sup>(3)</sup> Term deposits include deposits payable on a fixed date. These deposits include term deposits, guaranteed investment certificates and similar instruments. At October 31, 2002, the balance of term deposits also includes senior deposit notes we have issued to provide long-term funding of \$11.3 billion (2001 – \$10.7 billion) and other notes and similar instruments in bearer form we have issued of \$21.7 billion (2001 – \$18.5 billion).

### NOTE 11 Other liabilities

	2002	2001
Short-term borrowings of subsidiaries	\$ 10,173	\$ 6,838
Payable to brokers, dealers and clients	3,630	3,202
Insurance claims and policy benefit liabilities	3,424	2,986
Accrued interest payable	1,399	2,114
Accrued pension and other postretirement benefit expense (1)	574	630
Dividends payable	289	273
Other	6,708	7,737
	\$ 26,197	\$ 23,780

<sup>(1)</sup> Accrued pension and other postretirement benefit expense represents the cumulative excess of pension and other postretirement benefit expense over pension fund contributions.

### NOTE 12 Subordinated debentures

The debentures are unsecured obligations and are subordinated in right of payment to the claims of depositors and certain other creditors. All redemptions, cancellations and exchanges of subordinated debentures are subject to the consent and approval of the Superintendent of Financial Institutions Canada.

Maturity	Earliest par value redemption date	Interest rate	Denominated in foreign currency		2002		2001
January 11, 2002		11.00%		\$	_	\$	41
March 1, 2002		10.50%		·	_	·	60
September 3, 2007	(1)	5.40%			_		400
September 3, 2008	September 3, 2003 (2)	5.45% (3)			100		100
March 15, 2009		6.50%	US\$125		195		199
April 12, 2009	April 12, 2004 (2)	5.40% (3)			350		350
June 11, 2009	June 11, 2004 (2)	5.10% (3)			350		350
July 7, 2009	July 7, 2004 (2)	6.05% (3)			175		175
October 12, 2009	October 12, 2004 (2)	6.00% (3)			150		150
August 15, 2010	August 15, 2005 (2)	6.40% (3)			700		700
February 13, 2011	February 13, 2006 (4)	5.50% (3)			125		125
April 26, 2011	April 26, 2006 (5)	8.20% (3)			100		100
September 12, 2011	September 12, 2006 (2)	6.50% (3)			350		350
October 24, 2011	October 24, 2006 (6)	6.75% (7)	US\$300		467		476
November 8, 2011	November 8, 2006 (8)	(9)	US\$400		625		_
June 4, 2012	June 4, 2007 (2)	6.75% (3)			500		500
January 22, 2013	January 22, 2008 (10)	6.10% (3)			500		500
November 14, 2014		10.00%			200		200
January 25, 2015	January 25, 2010 (11)	7.10% (3)			500		500
April 12, 2016	April 12, 2011 (12)	6.30% (3)			400		400
June 8, 2023		9.30%			110		110
October 1, 2083	(13)	(14)			250		250
June 6, 2085	(13)	(15)	US\$300		467		477
				\$	6,614	\$	6,513

- (1) Redeemed on September 3, 2002 at par value.
- (2) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 5 basis points and (ii) par value, and thereafter at any time at par value.
- (3) Interest at stated interest rate until earliest par value redemption date, and thereafter at a rate of 1.00% above the 90-day Bankers' Acceptance rate.
- (4) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 8 basis points and (ii) par value, and thereafter at any time at par value.
- (5) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 10 basis points and (ii) par value, and thereafter at any time at par value.
- (6) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on U.S. Treasury notes plus 10 basis points and (iii) par value, and thereafter at any time at par value.
- (7) Interest at a rate of 6.75% until earliest par value redemption date, and thereafter at a rate of 1.00% above the U.S. dollar 6-month LIBOR.
- (8) Redeemable on the earliest par value redemption date at par value.
- (9) Interest at a rate of .50% above the U.S. dollar 3-month LIBOR until earliest par value redemption date, and thereafter at a rate of 1.50% above the U.S. dollar 3-month LIBOR.
- (10) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 18 basis points and (ii) par value, and thereafter at any time at par value.
- (11) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 12.5 basis points and (ii) par value, and thereafter at any time at par value.
- (12) Redeemable at any time prior to the earliest par value redemption date at the greater of (i) the fair value of the subordinated debentures based on the yield on Government of Canada bonds plus 22 basis points and (ii) par value, and thereafter at any time at par value.
- (13) Redeemable on any interest payment date at par value.
- (14) Interest at a rate of .40% above the 30-day Bankers' Acceptance rate.
- (15) Interest at a rate of .25% above the U.S. dollar 3-month LIMEAN. In the event of a reduction of the annual dividend we declare on our common shares, the interest payable on the debentures is reduced pro rata to the dividend reduction and the interest reduction is payable with the proceeds from the sale of newly issued common shares.

### NOTE 12 Subordinated debentures (continued)

### Maturity schedule

The aggregate maturities of subordinated debentures, based on the maturity dates under the terms of issue, are as follows:

2003 – 2007	\$ -
2008 to 2012	4,187
Thereafter	2,427
	\$ 6,614

### NOTE 13 Capital stock

### Authorized capital stock

Preferred - An unlimited number of First Preferred Shares and Second Preferred Shares without nominal or par value, issuable in series; the aggregate consideration for which all the First Preferred Shares and all the Second Preferred Shares that may be issued may not exceed \$10 billion and \$5 billion, respectively.

Common – An unlimited number of shares without nominal or par value may be issued.

### Issued and outstanding capital stock

issued and outstanding capital stock					0001				0000		
		2002			2001				2000		
	Number of shares (000s)	Amount	Dividends declared per share	Number of shares (000s)	Amount	Dividends declared per share	Numbe of share (000	6	Amount		Dividends declared per share
First Preferred											
Non-cumulative Series E (1)	_	\$ _	\$ 3.06	1,500	\$ 150	\$ 5.16	1,500	) \$	150	\$	5.38
Non-cumulative Series H (1)	_	_	-	_	_	1.69	12,000	)	300		2.25
US\$ Non-cumulative Series I (1)	-	_	US .02	8,000	318	US 1.91	8,000	)	304		US 1.91
Non-cumulative Series J	12,000	300	1.78	12,000	300	1.78	12,000	)	300		1.78
US\$ Non-cumulative Series K	10,000	389	US 1.58	10,000	397	US 1.58	10,000	)	381		US 1.58
Non-cumulative Series N	12,000	300	1.18	12,000	300	1.18	12,000	)	300		1.18
Non-cumulative Series 0	6,000	150	1.38	6,000	150	1.38	6,000	)	150		1.38
US\$ Non-cumulative Series P	4,000	156	US 1.44	4,000	159	US 1.44	4,000	)	152		US 1.44
Non-cumulative Series S	10,000	250	1.53	10,000	250	.65		-	-		_
		\$ 1,545			\$ 2,024			\$	2,037		
Common											
Balance at beginning of year	674,021	\$ 6,973		602,398	\$ 3,076		617,768	3 \$	3,065		
Issued	_	_		12,305	576			-	_		
Issued under the stock option plan (2)	5,211	176		2,819	81		2,700	)	59		
Issued on the acquisition of Centura Banks, Inc.	-	-		67,413	3,317		-	-	-		
Options granted on acquisition of Dain Rauscher Corporation	-	14		_	33			-	-		
Issued on the acquisition of											
Richardson Greenshields Limited (3)	318	15		13	2		1,667	,	50		
Renounced stock appreciation rights,											
net of related income taxes	-	31		-	-			-	-		
Purchased for cancellation (4)	(14,293)	(152)		(10,927)	(112)		(19,73	')	(98)	)	
Balance at end of year	665,257	\$ 7,057	\$ 1.51	674,021	\$ 6,973	\$ 1.38	602,398	3 \$	3,076	\$	1.14

- On November 26, 2001 and October 11, 2002, we redeemed First Preferred Shares Series I and E, respectively. On August 24, 2001, we redeemed First Preferred Shares Series H.
- Includes the exercise of stock options from tandem stock appreciation rights awards, resulting in a reversal of the accrued liability, net of related income taxes, of \$9 million.

During the year we exchanged nil (2001 - 36,527; 2000 - 4,701) Class B shares and 1,846,897 (2001 - 77,956; 2000 - 8,008,712) Class C shares issued by our wholly owned subsidiary, Royal Bank DS Holding Inc., on the acquisition of Richardson Greenshields Limited for 318,154 (2001 – 13,621; 2000 – 1,667,334) common shares.

Commencing in June 2001, pursuant to a one-year normal course issuer bid, we repurchased through the facilities of the Toronto and Montreal Stock Exchanges 15,401,100 common shares at an average price of \$49.32 per share. Under this bid, 10,927,200 common shares were repurchased during fiscal 2001 at a cost of \$509 million and 4,473,900 common shares were repurchased during fiscal 2002 at a cost of \$251 million. On June 24, 2002, we renewed our one-year normal course issuer bid to purchase for cancellation, up to 20 million of our common shares, representing approximately 3% of our outstanding common shares. Under this renewed bid, 9,818,900 common shares were purchased, at an average cost of \$52.27 per share, for \$513 million. During fiscal 2002, a total of 14,292,800 common shares were repurchased for \$764 million at an average cost of \$53.45 per share.

### NOTE 13 Capital stock (continued)

### Terms of preferred shares

				Conver	sion dates
			Redemption price (3)	At the option of the bank (2), (4)	At the option of the holder (5)
First Preferred					
Non-cumulative Series J	0.443750	May 24, 2003	25.00	May 24, 2003	November 24, 2003
US\$ Non-cumulative Series K	US 0.393750	May 24, 2003	US 25.00	May 24, 2003	November 24, 2003
Non-cumulative Series N	0.293750	August 24, 2003	26.00	August 24, 2003	August 24, 2008
Non-cumulative Series O	0.343750	August 24, 2004	26.00	August 24, 2004	Not convertible
US\$ Non-cumulative Series P	US 0.359375	August 24, 2004	US 26.00	August 24, 2004	Not convertible
Non-cumulative Series S	0.38125	August 24, 2006	26.00	August 24, 2006	Not convertible

- (1) Non-cumulative preferential dividends on Series J, K, N, O, P and S are payable quarterly, as and when declared by the Board of Directors, on or about the 24th day of February, May, August and November.
- (2) Subject to the consent of the Superintendent of Financial Institutions Canada and the requirements of the Bank Act, we may, on or after the dates specified above, redeem First Preferred Shares. These may be redeemed (i) for cash, in the case of First Preferred Shares Series J and K equal to the redemption price as stated above, in the case of Series N at a price per share of \$26, if redeemed during the 12 months commencing August 24, 2003, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$25 if redeemed on or after August 24, 2007, and in the case of Series O and P at a price per share of \$26 if redeemed during the 12 months commencing August 24, 2004, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$25 if redeemed on or after August 24, 2008, and in the case of Series S at a price per share of \$26 if redeemed during the 12 months commencing August 26, 2006, and decreasing by \$0.25 each 12-month period thereafter to a price per share of \$25 if redeemed on or after August 24, 2010, or (ii) by conversion, in the case of Series J and K into that number of common shares determined by dividing the then-applicable redemption price by the greater of \$2.50 and 95% of the weighted average trading price of common shares at such time.
- (3) Subject to the consent of the Superintendent of Financial Institutions Canada and the requirements of the Bank Act, we may purchase First Preferred Shares for cancellation at a purchase price, in the case of the Series J and K not exceeding the then-applicable redemption price specified above plus all declared and unpaid dividends, and, in the case of the Series N, O, P and S at the lowest price or prices at which, in the opinion of the Board of Directors, such shares are obtainable.
- (4) Subject to the approval of the Toronto Stock Exchange, we may, on or after the dates specified above, convert First Preferred Shares Series N, O, P and S into our common shares. First Preferred Shares may be converted into that number of common shares determined by dividing the then-applicable redemption price by the greater of \$2.50 and 95% of the weighted average trading price of common shares at such time.
- (5) Subject to our right to redeem or to find substitute purchasers, the holder may, on or after the dates specified above, convert First Preferred Shares into our common shares. Series J, K and N may be converted, quarterly, into that number of common shares determined by dividing the then-applicable redemption price by the greater of \$2.50 and 95% of the weighted average trading price of common shares at such time.

#### Restrictions on the payment of dividends

We are prohibited by the *Bank Act* (Canada) from declaring any dividends on our preferred or common shares when we are, or would be placed as a result of the declaration, in contravention of the capital adequacy and liquidity regulations or any regulatory directives issued under the act. We may not pay dividends on our common shares at any time unless all dividends to which preferred shareholders are then entitled have been declared and paid or set apart for payment.

In addition, we may not declare or pay a dividend without the approval of the Superintendent of Financial Institutions Canada (OSFI) if, on the day the dividend is declared, the total of all dividends in that year would exceed the aggregate of our net income up to that day and of our retained net income for the preceding two years.

We have agreed that if RBC Capital Trust (a closed-end trust, which is a subsidiary) fails to pay any required distribution on its capital trust securities, we will not declare dividends of any kind on any of our preferred or common shares.

Currently, these limitations do not restrict the payment of dividends on our preferred or common shares.

### Regulatory capital

We are subject to the regulatory capital requirements defined by OSFI, which includes the use of Canadian GAAP. Two measures of capital

strength established by OSFI, based on standards issued by the Bank for International Settlements (BIS), are risk-adjusted capital ratios and the assets-to-capital multiple.

OSFI requires Canadian banks to maintain a minimum Tier 1 and Total capital ratio of 4% and 8%, respectively. However, OSFI has also formally established risk-based capital targets for deposit-taking institutions in Canada. These targets are a Tier 1 capital ratio of at least 7% and a Total capital ratio of at least 10%. At October 31, 2002, our Tier 1 and Total capital ratios were 9.3% and 12.7%, respectively (2001-8.7% and 11.8%, respectively).

In the evaluation of our assets-to-capital multiple, OSFI specifies that total assets, including specified off-balance sheet financial instruments, should be no greater than 23 times Total capital. At October 31, 2002, our assets-to-capital multiple was 17.3 times (2001 - 17.2 times).

### Othe

In 2000, we entered into an agreement with a AAA rated reinsurer, which requires the reinsurer to purchase up to \$200 million of non-cumulative first preferred shares at the October 27, 2000 market price should the general allowance for credit losses (allocated general and unallocated) be drawn down below a certain level. During the year, the reinsurer was downgraded from AAA. Based on this development and an internal review by management, the agreement was not renewed.

NOTE 14 Income taxes				
		2002	2001	2000
Provision for income tax in income				
Current				
Canada – Federal	\$	703	\$ 845	\$ 799
Provincial		272	360	349
International			103	258
		1,130	1,308	1,406
Deferred				
Canada – Federal		167	16	60
Provincial		57	1	20
International		11	15	(41)
		235	32	39
		1,365	1,340	1,445
Income tax expense (benefit) in shareholders' equity				
Unrealized foreign currency translation gains and losses, net of hedging activities		100	(487)	(37)
Stock appreciation rights		25	_	
Cumulative effect of initial adoption of <i>Employee Future Benefits</i> accounting standard			(157)	
		125	(644)	(37)
Total income taxes	\$	1,490	\$ 696	\$ 1,408

Deferred income taxes (temporary differences)

	2002	2001	2000
Deferred income tax asset (1)			
Allowance for credit losses	\$ 512	\$ 582	\$ 514
Deferred compensation	339	190	78
Pension related	43	93	_
Tax loss carryforwards	22	84	72
Premises and equipment	_	_	83
Deferred income	60	61	81
Other	259	399	223
	1,235	1,409	1,051
Deferred income tax liability			
Premises and equipment	(9)	(91)	-
Deferred expense	(77)	(88)	(59)
Pension related	_	_	(119)
Other	(150)	(134)	(77)
	(236)	(313)	(255)
Net deferred income tax asset	\$ 999	\$ 1,096	\$ 796

<sup>(1)</sup> We have determined that it is more likely than not that the deferred income tax asset will be realized through a combination of future reversals of temporary differences and taxable income.

Reconciliation to statutory tax rate

	2002			2001		2000			
Income taxes at Canadian statutory tax rate Increase (decrease) in income taxes resulting from	\$ 1,630	38.5%	\$	1,601	41.5%	\$	1,600	42.8%	
Lower average tax rate applicable to subsidiaries	(276)	(6.5)		(253)	(6.5)		(311)	(8.3)	
Tax-exempt income from securities	(7)	(.2)		(7)	(.2)		(7)	(.2)	
Tax rate change	33	.8		63	1.6		36	1.0	
Other	(15)	(.4)		(64)	(1.7)		127	3.3	
Income taxes reported in income/effective tax rate	\$ 1,365	32.2%	\$	1,340	34.7%	\$	1,445	38.6%	

International earnings of certain subsidiaries would be taxed only upon their repatriation to Canada. We have not recognized a deferred tax liability for these undistributed earnings as we do not currently expect them to be repatriated. Taxes that would be payable if all foreign subsidiaries' accumulated unremitted earnings were repatriated are estimated at 841 million as at October 31, 2002 (2001 – 772 million; 2000 – 737 million).

### NOTE 15 Pensions and other postretirement benefits

We sponsor a number of defined benefit and defined contribution plans providing pension and other postretirement benefits to eligible employees.

The following tables present information related to our benefit plans, including amounts recorded on the Consolidated balance sheet and the components of net benefit expense:

### Plan assets, benefit obligation and funded status

	Pension	plans (1	)	C	lans (2)		
	2002		2001		2002		2001
Change in fair value of plan assets (3) Fair value of plan assets, October 1 Actual return on plan assets Company contributions Plan participant contributions Benefits paid Plan settlements Business acquisitions Change in foreign currency exchange rate Transfers from other plans	\$ 4,049 (133) 99 19 (258) (52) - 17	\$	4,519 (476) 20 18 (251) - 63 12	\$	1 - 23 1 (25) - - -	\$	67 7 21 - (22) (72) -
Fair value of plan assets, September 30	\$ 3,747	\$	4,049	\$	_	\$	1
Change in benefit obligation Benefit obligation, October 1 Service cost Interest cost Plan participant contributions Actuarial loss Benefits paid Transfers from other plans Plan amendments and curtailments Plan settlements Business acquisitions Change in foreign currency exchange rate Changes in assumptions	\$ 4,044 113 297 19 280 (258) 3 59 - 2 31	\$	3,710 104 268 18 55 (251) - 31 - 117 (9) 1	\$	693 22 51 1 318 (25) - 7 - - -	\$	609 64 49 - 19 (22) - (72) 35 - 11
Benefit obligation, September 30	\$ 4,590	\$	4,044	\$	1,067	\$	693
Funded status (Deficit) excess of plan assets over benefit obligation Unrecognized net actuarial loss Unrecognized transition (asset) obligation Unrecognized prior service cost Contributions between September 30 and October 31 Other	\$ (843) 792 (26) 211 222 (1)	\$	5 32 (24) 205 - (48)	\$	(1,067) 360 190 13 3	\$	(692) 42 207 10 - 1
Prepaid asset (accrued liability) as at October 31	\$ 355	\$	170	\$	(500)	\$	(432)
Weighted average assumptions Discount rate Assumed long-term rate of return on plan assets Rate of increase in future compensation	6.75% 7.00% 4.00%		7.00% 7.00% 4.40%		7.00% 4.75% 4.40%		7.25% 4.75% 4.40%

### Pension benefit expense (4)

	2002	200	l	2000
Service cost	\$ 113	\$ 10	4 \$	98
Interest cost	297	26	8	254
Expected return on plan assets	(300	(30	6)	(291)
Amortization of transition asset	(2	) (	2)	(2)
Amortization of prior service cost	32	1	7	22
Recognized net actuarial gain	(27	(4	5)	(41)
Settlement loss	52		_	_
Other	(45	(1	4)	19
Defined benefit pension expense	120	2	2	59
Defined contribution pension expense	61	3	0	6
Pension benefit expense	\$ 181	\$ 5	2 \$	65

### Other postretirement benefit expense (2)

	2002	2001	2000
Service cost	\$ 22	\$ 64	\$ 17
Interest cost	51	49	42
Expected return on plan assets	-	(1)	(3)
Amortization of transition obligation	17	17	17
Other	2	2	_
Other postretirement benefit expense	\$ 92	\$ 131	\$ 73

### 2002 sensitivity of key assumptions

Impact of .25% change in rate of increase in future compensation assumption

Pensions	Change in obligation	Change in expense
Impact of .25% change in discount rate assumption Impact of .25% change in rate of increase in future compensation assumption Impact of .25% change in the long-term rate of return on plan assets assumption	\$ 126 29	\$ 16 2 10
Postretirement	Change in obligation	Change in expense
Impact of .25% change in discount rate assumption	\$ 48	\$ 3

- (1) Included in these amounts are \$3,239 million (2001 \$266 million) of plan assets and \$4,131 million (2001 \$567 million) of benefit obligations for plans that are not fully funded.
- (2) Includes postretirement health, dental and life insurance. The assumed health care cost trend rates for the next year used to measure the expected cost of benefits covered for the postretirement health and life plans were 8% for medical and 5% for dental, decreasing to an ultimate rate of 4% in 2009. A one percentage point increase in assumed health care cost trend rates would have increased the service and interest costs and obligation by \$12 million and \$142 million, respectively. A one percentage point decrease in assumed health care cost trends would have lowered the service and interest costs and the obligation by \$8 million and \$112 million respectively.
- the service and interest costs and the obligation by \$8 million and \$112 million, respectively.

  (3) Plan assets includes 818,597 (2001 886,384) of Royal Bank common shares having a fair value of \$43 million (2001 \$43 million). In addition, dividends amounting to \$1 million (2001 \$1 million) were received on Royal Bank common shares held in the plan assets during the year.
- (2001 \$1 million) were received on royal bank common shares field in the plan assets during the year.

  (4) Discount rate assumption of 7.00% (2001 7.00%; 2000 7.25%) was used to determine pension benefit expense.

### NOTE 16 Stock-based compensation

### Stock option plans

We have two stock option plans – one for certain key employees and one for non-employee directors. Under these plans, options are periodically granted to purchase common shares at prices not less than the market price of such shares on the day of grant. The options vest over a 4-year period for employees and immediately for directors and are exercisable for a period not exceeding 10 years from the grant date.

For options issued prior to October 31, 2002 that were not accompanied by tandem stock appreciation rights (SARs), no compensation expense was recognized as the option's exercise price was not less than the market price of the underlying stock on the day of grant. When the options are exercised, the proceeds received are credited to common shares.

Between November 29, 1999 and June 5, 2001, grants of options under the employee stock option plan were accompanied by tandem SARs.

With SARs, participants could choose to exercise a SAR instead of the corresponding option. In such cases, the participants received a cash payment equal to the difference between the closing price of common shares on the day immediately preceding the day of exercise and the exercise price of the option. The compensation expense for these grants, which is amortized over the associated option's vesting period, was \$44 million for the year ended October 31, 2002 (2001 – \$23 million; 2000 – \$52 million).

During the last quarter of 2002, certain executive participants voluntarily renounced their SARs while retaining the corresponding options. At the time of renouncement, the compensation cost was fixed and the accrued liability of \$51 million was transferred to equity.

#### Stock options

	2	002		2		2000			
	Number of options (000s)	exe	Weighted average ercise price	Number of options (000s)	e	Weighted average xercise price	Number of options (000s)	ex	Weighted average ercise price
Outstanding at beginning of year	30,158	\$	36.84	25,880	\$	33.61	20,966	\$	32.42
Granted	4,215		49.12	7,949	-	44.46	8,286		33.09
Exercised – Common shares	(5,211)		32.07	(2,819)		28.77	(2,700)		22.05
– SARs	(291)		34.01	(259)		33.55	_		_
Cancelled	(392)		38.37	(593)		37.82	(672)		36.10
Outstanding at end of year	28,479	\$	39.54	30,158	\$	36.84	25,880	\$	33.61
Exercisable at end of year Available for grant	14,050 16,105	\$	36.07	12,895 20,289	\$	32.62	8,881 25,849	\$	30.29

### Range of exercise prices

		Optio	ons outstand	ing	Options exe	ercisabl	е
	Number outstanding (000s)	ex	Weighted average ercise price	Weighted average remaining contractual life	Number exercisable (000s)	ехе	Weighted average ercise price
\$14.46-\$15.68	587	\$	15.57	3.9	587	\$	15.57
\$24.80-\$28.25	2,816		26.19	6.9	2,401		25.85
\$30.00-\$39.64	15,175		36.68	7.1	9,595		37.90
\$43.59-\$52.19	9,901		49.15	9.4	1,467		49.04
Total	28,479	\$	39.54	7.8	14,050	\$	36.07

### Fair value method

CICA 3870, Stock-based Compensation and Other Stock-based Payments, recommends the recognition of an expense for option awards using the fair value method of accounting. It permits the use of other methods, including the intrinsic value based method, provided pro forma disclosures of net income and earnings per share applying the fair value method are made. We will be adopting the recommendations of CICA 3870

prospectively for new awards granted after November 1, 2002. The impact is an estimated charge to earnings of \$6 million for the year ended October 31, 2003.

We have provided pro forma disclosures, which demonstrate the effect as if we had adopted the recommended recognition provisions of CICA 3870 in 2002, 2001 and 2000 as indicated below:

### Pro forma net income and earnings per share

		As	reported			Pr	o forma (1)	
	2002		2001	2000	2002		2001	2000
Net income	\$ 2,762	\$	2,411	\$ 2,274	\$ 2,730	\$	2,375	\$ 2,230
Earnings per share	3.96		3.55	3.53	3.91		3.49	3.46
Diluted earnings per share	3.93		3.52	3.51	3.89		3.47	3.44

<sup>(1)</sup> Compensation expense under the fair value based method is recognized over the vesting period of the related stock options. Accordingly, the pro forma results of applying this method may not be indicative of future amounts.

In determining the pro forma disclosures above, the fair value of options granted during 2002 was estimated on the date of grant using an option pricing model with the following assumptions: (i) risk-free interest rate of 4.89% (2001 - 5.86%, 2000 - 6.04%), (ii) expected option life of

6 years (2001; 2000 - 10 years), (iii) expected volatility of 20% (2001 - 24%; 2000 - 22%) and (iv) expected dividends of 2.9% (2001 - 2.67%; 2000 - 2.60%). The fair value of each option granted was \$10.02 (2001 - \$14.78; 2000 - \$10.26).

### NOTE 16 Stock-based compensation (continued)

### Employee share ownership plans

We offer many employees an opportunity to own stock through RBC savings and share ownership plans. Under these plans, the employee can generally contribute between 1% and 10% of their annual salary or benefit base for commissioned employees. For each contribution between 1% and 6%, we will match 50% of the employee contributions in common shares. For the RBC Dominion Securities Savings Plan our maximum annual contribution is \$4,500 per employee. For the RBC UK Share Incentive Plan our maximum annual contribution is £1,500 per employee. We contributed \$49 million (2001 – \$47 million; 2000 – \$45 million), under the terms of these plans, towards the purchase of common shares. As at October 31, 2002, an aggregate of 17,397,119 common shares were held under these plans.

### Deferred share and other plans

We offer deferred share unit plans to executives and non-employee directors. Under these plans, each executive or director may choose to receive all or a percentage of their annual incentive bonus or directors fee in the form of deferred share units (DSUs). The executives or directors must elect to participate in the plan prior to the beginning of the fiscal year. DSUs earn dividend equivalents in the form of additional DSUs at the same rate as dividends on common shares. The participant is not allowed to convert the DSUs until retirement, permanent disability or termination of employment/directorship. The cash value of the DSUs is equivalent to the market value of common shares when conversion takes place. The value of the DSUs as at October 31, 2002, was \$73 million (2001 – \$52 million; 2000 – \$26 million). The share appreciation and dividend-related compensation expense recorded for the year ended October 31, 2002 in respect of these plans was \$16 million (2001 – \$8 million, 2000 – \$7 million).

We have a deferred bonus plan for certain key employees within RBC Capital Markets. Under this plan, a percentage of each employee's annual incentive bonus is deferred and accumulates dividend equivalents at the same rate as dividends on common shares. The employee will receive the deferred bonus in equal amounts paid within 90 days of the following 3 year-end dates. The value of the deferred bonus paid will be equivalent to the original deferred bonus adjusted for dividends and changes in the market value of common shares at the time the bonus is paid. The value of the deferred bonus as at October 31, 2002, was \$187 million (2001 – \$128 million; 2000 – \$89 million). The share appreciation and dividend-related compensation expense for the year ended October 31, 2002 in respect of this plan was \$20 million (2001 – \$5 million recovery; 2000 – \$10 million).

We offer deferred share plans to certain key employees within RBC Investments with various vesting periods up to a maximum of five years. Awards under some of these plans may be deferred in the form of common shares, which are held in trust, or DSUs. The participant is not allowed to convert the DSU until retirement, permanent disability, or termination of employment. The cash value of DSUs is equivalent to the market value of common shares when conversion takes place. Certain plans award share units that track the value of common shares with payout in cash at the end of a maximum five-year term. The value of

deferred shares held in trust as at October 31, 2002, was \$34 million (2001 – \$14 million). The value of the various share units as at October 31, 2002, was \$10 million (2001 – \$4 million). The stock-based compensation expense recorded for the year ended October 31, 2002, in respect of these plans, was \$32 million (2001 – \$16 million; 2000 – \$14 million).

We offer a performance deferred share plan to certain key employees. The performance deferred share award is made up of 50% regular shares and 50% performance shares all of which vest at the end of 3 years. At the time the shares vest, the performance shares can be increased or decreased by 50% depending on our total shareholder return compared to 15 North American financial institutions. Compensation expense of \$11 million was recognized for the year ended October 31, 2002 in respect of this award. The value of common shares held in trust as at October 31, 2002, was \$34 million.

We offer a mid-term compensation plan to certain senior executive officers. Awards under this program are converted into share units equivalent to common shares. The share units vest over a three-year period in equal installments of one-third per year. The units have a value equal to the market value of common shares on each vesting date and are paid in either cash or common shares at our option. The value of the share units as at October 31, 2002 was \$16 million (2001 – \$21 million). The compensation expense recorded for the year ended October 31, 2002 in respect of this plan was \$12 million (2001 – \$8 million).

Dain Rauscher maintains a non-qualified deferred compensation plan for key employees under an arrangement called the wealth accumulation plan. This plan allows eligible employees to make deferrals of their annual income and allocate the deferrals among various fund choices, which include an RBC share unit fund that tracks the value of our common shares. Certain deferrals may also be eligible for matching contributions from us. All matching contributions are allocated to the RBC share unit fund. The compensation expense recorded for the year ended October 31, 2002, in respect of the matching contributions, was \$12 million (2001 – \$7 million). The value of the RBC share units held under the plan as at October 31 2002, was \$70 million (2001 – \$7 million).

For other stock-based plans, compensation expense of \$19 million was recognized for the year ended October 31, 2002 (2001 – \$14 million; 2000 - \$1 million). The value of the share units and shares held under these plans as at October 31, 2002 was \$10 million (2001 – \$3 million; 2000 - \$1 million).

### Retention plan

On the acquisition of Dain Rauscher, certain key employees of Dain Rauscher were offered retention units awards totalling \$318 million in award value to be paid out evenly over expected service periods of between three and four years. Payments to participants of the plan are based on the market value of common shares on the vesting date. The compensation expense recorded for the year ended October 31, 2002 in respect of this plan was \$92 million (2001 – \$143 million). The liability under this plan was \$151 million as at October 31, 2002 (2001 – \$135 million).

NOTE 17 Earnings per share				
	2002	2001		2000
Earnings per share				
Net income	\$ 2,762	\$ 2,411	\$	2,274
Preferred share dividends	(98)	(135)	-	(134)
Net income available to common shareholders	\$ 2,664	\$ 2,276	\$	2,140
Average number of common shares (in thousands)	672,571	641,516		606,389
	\$ 3.96	\$ 3.55	\$	3.53
Diluted earnings per share				
Net income available to common shareholders	\$ 2,664	\$ 2,276	\$	2,140
Effect of assumed conversions (1)	-	1		2
Net income adjusted for diluted computation	\$ 2,664	\$ 2,277	\$	2,142
Average number of common shares (in thousands)	672,571	641,516		606,389
Convertible Class B and C shares (1)	14	363		736
Stock options (2)	5,535	5,337		2,740
Average number of diluted common shares (in thousands)	678,120	647,216		609,865
	\$ 3.93	\$ 3.52	\$	3.51

- The convertible shares included the Class B and C shares issued by our wholly owned subsidiary Royal Bank DS Holding Inc., on the acquisition of Richardson Greenshields Limited on November 1, 1996. The outstanding Class B shares were all exchanged into Royal Bank of Canada common shares in 2001 and the remaining Class C shares were exchanged for common shares on November 9, 2001. The price of the Class C shares was determined based on our average common share price during the 20 days prior to the date the exchange was made. During the year we exchanged nil (2001 - 36,527; 2000 - 4,701) Class B shares and 1,846,897 (2001 - 77,956; 2000 - 8,008,712) Class C shares for 318,154 (2001 - 13,621; 2000 - 1,667,334)
- The dilutive effect of stock options was calculated using the treasury stock method. This method calculates the number of incremental shares by assuming the outstanding stock options are (i) exercised and (ii) then reduced by the number of shares assumed to be repurchased from the issuance proceeds, using the average market price of our common shares for the period. Excluded from the calculation of diluted earnings per share were average options outstanding of 9,761 with an exercise price of \$53.76 (2001 – 7,862 at \$50.72; 1,956 at \$49.03; 2000 – 6,153,507 at \$39.64; 6,589,464 at \$39.01; 2,639 at \$38.22; and 393 at \$43.59) as the options' exercise price was greater than the average market price of our common shares.

#### NOTE 18 Commitments and contingencies

#### Financial instruments with contractual amounts representing credit risk

The primary purpose of these commitments is to ensure that funds are available to a client as required. Our policy for requiring collateral security with respect to these instruments and the types of collateral security held is generally the same as for loans.

Guarantees and standby letters of credit, which represent irrevocable assurances that we will make payments in the event that a client cannot meet its obligations to third parties, carry the same credit risk as loans.

Documentary and commercial letters of credit, which are written undertakings by us on behalf of a client authorizing a third party to draw drafts on us up to a stipulated amount under specific terms and conditions, are collateralized by the underlying shipment of goods to which they relate.

In securities lending transactions, we act as an agent for the owner of a security, who agrees to lend the security to a borrower for a fee, under the terms of a pre-arranged contract. The borrower must fully collateralize the security loan at all times.

Commitments to extend credit represent unused portions of authorizations to extend credit in the form of loans, bankers' acceptances, guarantees or letters of credit.

Uncommitted amounts represent an amount for which we retain the option to extend credit to a borrower.

A note issuance facility represents an underwriting agreement that enables a borrower to issue short-term debt securities. A revolving underwriting facility represents a renewable note issuance facility that can be accessed for a specified period of time.

### Financial instruments with contractual amounts representing credit risk

	2002	2001
Guarantees and standby letters of credit	\$ 13,610	\$ 13,391
Documentary and commercial letters of credit	772	750
Securities lending	23,967	21,377
Commitments to extend credit		
Original term to maturity of 1 year or less	40,931	44,179
Original term to maturity of more than $1$ year	34,115	39,960
Uncommitted amounts	45,978	53,750
Note issuance/revolving underwriting facilities	23	132
	\$ 159,396	\$ 173,539

#### **Commitments and contingencies** (continued) NOTE 18

#### Lease commitments

Minimum future rental commitments for premises and equipment under long-term non-cancellable leases for the next five years and thereafter

### Lease commitments

2003	\$ 364
2004	330
2005	300
2006	267
2007	203
Thereafter	754
Total	\$ 2,218

#### Litigation

On June 21, 2002, a week before it was due to pay Royal Bank of Canada US\$517 million plus interest under the terms of a total return swap, which is recorded in Other assets, Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A. (Rabobank) initiated an action against us in New York state court in an effort to nullify its obligation under the swap. On June 24, 2002, we instituted proceedings against Rabobank in the High Court in London, alleging that Rabobank had repudiated its obligation under the swap. On July 31, 2002, we filed a motion to dismiss or stay Rabobank's New York lawsuit. Rabobank filed, on September 27, 2002, an application to stay our claim with the High Court in London. Both our motion to stay or dismiss and Rabobank's application to stay are proceeding and the matter of forum is expected to be considered by both courts in the near future. Management expects to recover this amount in its entirety and accordingly a provision for loss has not been recorded.

Various other legal proceedings are pending that challenge certain of our practices or actions. Many of these proceedings are loan-related and are in reaction to steps taken by us and our subsidiaries to collect delinquent loans and enforce rights in collateral securing such loans. Management considers that the aggregate liability resulting from these proceedings will not be material.

### Pledged assets

In the ordinary course of business we accept collateral, generally under reverse repurchase and securities borrowing agreements. The fair value of collateral accepted that can be sold or repledged by us totalled \$55.9 billion (2001 - \$52.9 billion). Of this collateral, \$36.4 billion (2001 – \$41.9 billion) has been sold or repledged, generally as collateral under repurchase agreements or to cover short sales. Details of assets pledged against liabilities, including amounts that cannot be sold or repledged by the secured party, are shown below:

### Pledged assets

	2002	2001
Assets pledged to:		
Foreign governments and central banks	\$ 1,418	\$ 113
Clearing systems, payment systems and depositories	1,075	2,470
Assets pledged in relation to:		
Derivative transactions	1,828	830
Securities borrowing and lending	20,840	16,413
Obligations related to securities sold under repurchase agreements	21,109	20,855
Other	3,389	6,095
Total	\$ 49,659	\$ 46,776

#### NOTE 19 **Derivative financial instruments**

Derivative financial instruments are financial contracts whose value is derived from an underlying interest rate, foreign exchange rate, equity or commodity instrument or index.

### **Derivative product types**

We use the following derivative financial instruments for both trading and non-trading purposes.

Swaps are transactions in which two parties exchange cash flows on a specified notional amount for a predetermined period. For interest rate swaps, fixed and floating interest payments are exchanged based on a notional amount. Cross currency swaps involve the exchange of fixed or floating interest payments in one currency for the receipt of fixed or floating interest payments in another currency. Cross currency interest rate swaps involve the exchange of both interest and principal amounts in two different currencies.

Forwards and futures are contractual obligations to buy or sell a financial instrument on a future date at a specified price. Forward contracts are effectively tailor-made agreements that are transacted between counterparties in the over-the-counter market, whereas futures are standardized contracts that are transacted on regulated exchanges.

Options are contractual agreements under which the seller (writer) grants the purchaser the right, but not the obligation, either to buy (call option) or sell (put option), by or at a set date, a specified amount of a financial instrument at a predetermined price. The seller receives a premium from the purchaser for this right.

Credit derivatives are contracts whose redemption value is linked to specific credit related events, such as bankruptcy, credit downgrade, non-payment or default. Examples of credit derivatives include credit default swaps, total return swaps and credit default baskets.

### Derivatives held or issued for trading purposes

Most of our derivative transactions relate to sales and trading activities. Sales activities include the structuring and marketing of derivative products to customers to enable them to transfer, modify or reduce current or expected risks. Trading involves market-making, positioning and arbitrage activities. Market-making involves quoting bid and offer prices to other market participants with the intention of generating revenues based on spread and volume. Positioning involves managing market risk positions with the expectation of profiting from favourable movements in prices, rates or indices. Arbitrage activities involve identifying and profiting from price differentials between markets and products. We do not deal, to any significant extent, in leveraged derivative transactions. These transactions contain a multiplier which, for any given change in market prices, could cause the change in the transaction's fair value to be significantly different from the change in fair value that would occur for a similar derivative without the multiplier.

### Derivatives held or issued for non-trading purposes

We also use derivatives in connection with our own asset/liability management activities, which include hedging and investment activities.

Interest rate swaps are used to adjust exposure to interest rate risk by modifying the repricing or maturity characteristics of existing and/or anticipated assets and liabilities. As at October 31, 2002, the level of interest rate derivatives in place to hedge anticipated transactions, and accounted for as a hedge, was insignificant. Purchased interest rate options are used to hedge redeemable deposits and other options embedded in consumer products. Written options are used in our asset/liability management activities when specifically linked to a purchased

option in the form of a collar. We use credit derivatives to manage our credit exposures and for risk diversification in our lending portfolio. The amount of our deferred gains and losses associated with non-trading derivatives hedging anticipated transactions was insignificant.

### Derivatives - Notional amounts

Notional amounts, which are off-balance sheet, serve as a point of reference for calculating payments and are a common measure of business volume. The following table provides the notional amounts of our derivative transactions by term to maturity.

Notional amount of derivatives by term to maturity

			Те	rm to r	maturity			20	02	20	001	
		Within 1 year	<b>5</b> y	1 to ears	Over 5 years (1)		Total	Trading	Other than trading	Trading	Of	ther than trading
Over-the-counter (OTC) contracts												
Interest rate contracts												
Forward rate agreements	\$	184,487	\$ 14	358	\$ -	\$ 1	198,845	\$ 194,537	\$ 4,308	\$ 95,678	\$	_
Swaps		264,829	418	082	179,353	8	862,264	794,961	67,303	628,735		69,167
Options purchased		8,193	35	623	11,477		55,293	55,289	4	19,787		114
Options written		9,306	34	564	12,304		56,174	56,080	94	22,177		_
Foreign exchange contracts												
Forward contracts		507,410	33	673	3,636	5	544,719	522,035	22,684	528,467		17,969
Cross currency swaps		893	3	405	5,609		9,907	9,907	_	8,618		_
Cross currency interest rate swaps		10,286	37	315	26,547		74,148	71,050	3,098	63,405		2,796
Options purchased		53,200	3	004	_		56,204	56,160	44	48,542		612
Options written		58,594	3	242	_		61,836	61,209	627	54,133		_
Credit derivatives (2)		3,625	37	333	11,193		52,151	50,928	1,223	20,952		955
Other contracts (3)		9,514	5	221	7,884		22,619	22,085	534	20,170		2,643
Exchange-traded contracts												
Interest rate contracts												
Futures – long positions		19,207	7	535	19		26,761	26,761	_	20,319		_
Futures – short positions		31,583	5	185	25		36,793	36,500	293	43,232		87
Options purchased		1,418		1	_		1,419	640	779	13,352		_
Options written		2,368		2	_		2,370	2,059	311	12,079		_
Foreign exchange contracts										,		
Futures – long positions		27		_	_		27	27	_	348		_
Futures – short positions		321		_	_		321	321	_	144		_
Other contracts (3)		18,356		455	_		18,811	18,811	_	58,130		
	\$1	,183,617	\$ 638	998	\$ 258,047	\$2,0	080,662	\$1,979,360	\$ 101,302	\$1,658,268	\$	94,343

- (1) Includes contracts maturing in over 10 years with a notional value of \$37,322 million (2001 \$19,637 million). The related gross positive replacement cost is \$1,291 million (2001 \$950 million).
- Comprises credit default swaps, total return swaps and credit default baskets.
- (3) Comprises precious metals, commodity and equity-linked derivative contracts.

### Derivative-related credit risk

Credit risk from derivative transactions is generated by the potential for the counterparty to default on its contractual obligations when one or more transactions have a positive market value to us. This market value is referred to as replacement cost since it is an estimate of what it would cost to replace transactions at prevailing market rates if a default occurred.

For internal risk management purposes, the credit equivalent amount arising from a derivative transaction is defined as the sum of the replacement cost plus an add-on that is an estimate of the potential change in the market value of the transaction through to maturity. The add-on is determined by statistically based models that project the expected volatility of the variable(s) underlying the derivative, whether interest rate, foreign exchange rate, equity or commodity price. Both the replacement cost and the add-on are continually re-evaluated over the life of each transaction to ensure that sound credit risk valuations are used. The risk-adjusted amount is determined by applying standard measures of counterparty risk to the credit equivalent amount.

Netting is a technique that can reduce credit exposure from derivatives and is generally facilitated through the use of master netting agreements. The two main categories of netting are close-out netting and settlement netting. Under the close-out netting provision, if the counterparty defaults, we have the right to terminate all transactions covered by the master agreement at the then-prevailing market values and to sum the resulting market values, offsetting negative against positive values, to arrive at a single net amount owed either by us or the counterparty. Under the settlement netting provision, all payments and receipts in the same currency and due on the same day between specified pairs including us and the counterparty units are netted, generating a single

payment in each currency, due either by us or the counterparty unit. We actively encourage counterparties to enter into master netting agreements. However, measurement of our credit exposure arising out of derivative transactions is not reduced to reflect the effects of netting unless the enforceability of that netting is supported by appropriate legal analysis as documented in our policy.

To further manage derivative-related counterparty credit exposure, we enter into agreements containing mark-to-market cap provisions with some counterparties. Under such provisions, we have the right to request that the counterparty pay down or collateralize the current market value of its derivatives position with us. The use of collateral does not currently represent a significant credit mitigation technique for us in managing derivative-related credit risk.

We subject our derivative-related credit risks to the same credit approval, limit and monitoring standards that we use for managing other transactions that create credit exposure. This includes evaluation of counterparties as to creditworthiness, and managing the size, diversification and maturity structure of the portfolio. Credit utilization for all products is compared with established limits on a continual basis and is subject to a standard exception reporting process. We utilize a single internal rating system for all credit risk exposure. In most cases, these internal ratings approximate the external risk ratings of public rating agencies. The tables below show replacement cost, credit equivalent and risk-adjusted amounts of our derivatives both before and after the impact of netting. During 2002 and 2001, neither our actual credit losses arising from derivative transactions nor the level of impaired derivative contracts were significant.

#### **Derivative financial instruments** (continued) NOTE 19

### Replacement cost of derivative financial instruments by risk rating and by counterparty type

	Risk rating (1)										Counterparty type (2)							
As at October 31, 2002	AAA, AA		А		ВВВ		BB or lower		Total	_	Banks	gov	OECD vernments		Other		Total	
Gross positive replacement cost (3) Impact of master netting agreements	\$ 15,442 (10,638)	\$	11,008 (7,208)	\$	3,421 (2,142)	\$	1,580 (873)	\$	31,451 (20,861)	\$	21,427 (16,343)	\$	2,068 -	\$	7,956 (4,518)	\$	31,451 (20,861)	
Replacement cost (after netting agreements)	\$ 4,804	\$	3,800	\$	1,279	\$	707	\$	10,590	\$	5,084	\$	2,068	\$	3,438	\$	10,590	
Replacement cost (after netting agreements) – 2001	\$ 3,583	\$	4,322	\$	1,515	\$	529	\$	9,949	\$	3,652	\$	1,892	\$	4,405	\$	9,949	

<sup>(1)</sup> Our internal risk ratings for major counterparty types approximate those of public rating agencies. Ratings of AAA, AA, A and BBB represent investment grade ratings and ratings of BB or lower represent non-investment grade ratings.

Counterparty type is defined in accordance with the capital adequacy requirements of the Superintendent of Financial Institutions Canada.

### Derivative-related credit risk

			2002					2001		
	Replacement cost (1)	Cred	dit equivalent amount (2)	R	isk-adjusted balance (3)	Replacement cost (1)	Cred	dit equivalent amount (2)	R	isk-adjusted balance (3)
Interest rate contracts Forward rate agreements Swaps Options purchased	\$ 178 19,608 563	\$	299 24,357 914	\$	64 6,323 258	\$ 108 17,568 416	\$	543 21,390 538	\$	114 5,617 123
	20,349		25,570		6,645	18,092		22,471		5,854
Foreign exchange contracts Forward contracts Swaps Options purchased	6,802 1,781 809		13,049 6,341 1,491		3,685 1,445 439	6,839 1,902 721		12,977 5,536 1,339		3,881 1,261 441
	9,392		20,881		5,569	9,462		19,852		5,583
Credit derivatives (4) Other contracts (5)	861 849		2,963 1,701		858 529	87 1,140		1,249 2,015		369 617
Derivatives before master netting agreements Impact of master netting agreements	31,451 (20,861)		51,115 (26,930)		13,601 (7,132)	28,781 (18,832)		45,587 (24,450)		12,423 (6,339)
Total derivatives after master netting agreements	\$ 10,590	\$	24,185	\$	6,469	\$ 9,949	\$	21,137	\$	6,084

Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements and are excluded as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 – \$194 million) is excluded at October 31,

<sup>(3)</sup> Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements and are excluded as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 - \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.

<sup>2002.</sup> Written options are excluded as they represent our obligations and as such do not attract credit risk.

Consists of (i) the total positive replacement value of all outstanding contracts, and (ii) an amount for potential future credit exposure. (2)

Using guidelines issued by the Superintendent of Financial Institutions Canada. (3)

Comprises credit default swaps, total return swaps and credit default baskets.

Comprises precious metals, commodity and equity-linked derivative contracts.

### NOTE 20 Concentrations of credit risk

Concentrations of credit risk exist if a number of clients are engaged in similar activities, or are located in the same geographic region or have comparable economic characteristics such that their ability to meet contractual obligations would be similarly affected by changes in economic,

political or other conditions. Concentrations of credit risk indicate the relative sensitivity of our performance to developments affecting a particular industry or geographic location. The concentrations described below are within limits as established by management.

		2002							2001										
	Canad	a %	United States	%	Europe	%	Other Inter- national	% Tota	ıl	Canada	%	United States	%	Europe	%	Other Inter- national	%	Total	
On-balance sheet assets (1)	\$158,00	5 73%	\$ 32,442	15%	\$ 18,917	9%	\$ 5,979	3% \$215,34	3 \$	164,371	76%	\$ 29,879	14% \$	16,724	8%	\$ 6,207	2%	\$217,181	
Off-balance sheet credit instruments (2) Committed and uncommitted (3) Other	\$ 60,39 23,26		\$ 45,573 10,723		\$ 13,863 4,235		\$ 1,191 148	1% \$121,02 - 38,37		76,832 20,990		\$ 43,508 9,893		14,465 4,436		\$ 3,084 331	2% 1	\$137,889 35,650	
	\$ 83,66	3 53%	\$ 56,296	35%	\$ 18,098	11%	\$ 1,339	1% \$159,39	6 \$	97,822	56%	\$ 53,401	31% \$	18,901	11%	\$ 3,415	2%	\$173,539	
Derivatives before master netting agreements (4), (5)	\$ 7,73	4 25%	\$ 9,887	31%	\$ 12,232	39%	\$ 1,598	5% \$ 31,45	1 \$	6,899	24%	\$ 9,154	32% \$	11,741	41%	\$ 987	3%	\$ 28,781	

- (1) Includes assets purchased under reverse repurchase agreements, loans and customers' liability under acceptances. The largest concentrations in Canada are Ontario at 38% (2001 43%) and British Columbia at 11% (2001 11%). No industry accounts for more than 10% of total on-balance sheet credit instruments.
- (2) Represents financial instruments with contractual amounts representing credit risk.
- (3) Of the commitments to extend credit, the largest industry concentration relates to financial institutions at 35% (2001 34%), mining and energy at 15% (2001 15%), transportation at 8% (2001 10%) and manufacturing at 8% (2001 10%).
- (4) The largest concentration by counterparty type of this credit risk exposure is with banks at 68% (2001 64%).
- (5) Represents the total current replacement value of all outstanding contracts in a gain position, before factoring in the impact of master netting agreements. Exchange-traded instruments are subject to daily margin requirements and are excluded as they are deemed to have no additional credit risk. The fair value of \$194 million (2001 \$194 million) is excluded at October 31, 2002. Written options are excluded as they represent our obligations and as such do not attract credit risk.

### NOTE 21 Estimated fair value of financial instruments

The estimated fair values disclosed below are designed to approximate values at which these instruments could be exchanged in a current transaction between willing parties. However, many of the financial instruments lack an available trading market and therefore, fair values are based on estimates using net present value and other valuation techniques, which are significantly affected by the assumptions used concerning the amount and timing of estimated future cash flows and

discount rates, which reflect varying degrees of risk. Furthermore, due to the use of subjective judgment and uncertainties, the aggregate fair value amounts should not be interpreted as being realizable in an immediate settlement of the instruments.

The estimated fair values disclosed below do not reflect the value of assets and liabilities that are not considered financial instruments such as premises and equipment.

### Financial assets and liabilities

		2002			2001	
	Book value	Fair value	Difference	Book value	Fair value	Difference
Financial assets						
Cash resources	\$ 21,323	\$ 21,323	\$ -	\$ 17,535	\$ 17,535	\$ -
Securities	93,800	94,251	451	80,507	80,937	430
Assets purchased under reverse						
repurchase agreements	35,831	35,831	_	35,870	35,870	_
Loans	169,258	171,546	2,288	169,110	173,263	4,153
Customers' liability under acceptances	8,051	8,051	_	9,923	9,923	_
Other assets	39,943	40,465	522	37,865	37,915	50
Financial liabilities						
Deposits	243,486	245,136	(1,650)	233,447	236,196	(2,749)
Acceptances	8,051	8,051	_	9,923	9,923	_
Obligations related to securities sold short	19,110	19,110	_	16,443	16,443	_
Obligations related to assets sold under	·	•			•	
repurchase agreements	21,109	21,109	_	20,864	20,864	_
Other liabilities	57,760	57,760	_	51,918	51,198	_
Subordinated debentures	6,614	6,935	(321)	6,513	6,845	(332)

### NOTE 21 Estimated fair value of financial instruments (continued)

#### Derivatives

#### 2002 2001 Year-end Average fair value Year-end for the year ended (1) fair value fair value Positive Positive Positive Negative Negative Negative Held or issued for trading purposes Interest rate contracts 96 82 178 \$ 108 79 Forward rate agreements \$ \$ 177 \$ 13,650 14,323 18,468 18,930 16,211 16,692 Swaps 385 Options purchased 564 442 325 474 352 Options written 14,131 14,730 19,210 19,581 16,761 17,123 Foreign exchange contracts Forward contracts 7,539 6,934 6,568 6,260 6,800 5,868 Cross currency swaps 501 504 518 315 1,109 Cross currency interest rate swaps 1,462 1,853 1,678 1,309 1,975 Options purchased 809 715 729 586 560 Options written 10,329 9,810 8,990 8,864 9,342 8,718 259 Credit derivatives (2) 822 483 2,853 2,650 1,012 Other contracts (3) 1,077 1,028 3,093 25,810 27,652 30,050 32,021 27,199 28,570 Held or issued for other than trading purposes Interest rate contracts Forward rate agreements 1,140 1,357 1,104 Swaps 842 Options purchased 13 Options written 904 1,357 1,141 1,104 Foreign exchange contracts Forward contracts 234 94 39 313 Cross currency interest rate swaps 168 24 75 50 Options purchased 6 Options written 3 402 121 120 363 Credit derivatives (2) 8 39 3 296 48 Other contracts (3) 1,595 1,033 1,776 1,518 Total gross fair values before netting 31,645 33,054 28,975 30,088 Impact of master netting agreements (39)With intent to settle net or simultaneously (4) (12)(12) (39)Without intent to settle net or simultaneously (5) (20,849) (20,849) (18,793) (18,793) \$ Total 10,784 12,193 10,143 11,256

- (1) Average fair value amounts are calculated based on monthly balances.
- (2) Comprises credit default swaps, total return swaps and credit default baskets.
- (3) Comprises precious metals, commodity, equity-linked derivative contracts.
- (4) Impact of offsetting credit exposures on contracts where we have both a legally enforceable master netting agreement in place and we intend to settle the contracts on either a net basis or simultaneously.
- (5) Additional impact of offsetting credit exposures on contracts where we have a legally enforceable master netting agreement in place but do not intend to settle the contracts on a net basis or simultaneously.

## Methodologies and assumptions used to estimate fair values of financial instruments

Loans The fair value of the business and government loans portfolio is based on an assessment of two key risks as appropriate; interest rate risk and credit risk. Fair value is determined under a discounted cash flow methodology using a discount rate based on interest rates currently charged for new loans with similar terms and remaining maturities, adjusted for a credit risk factor, which is reviewed at least annually. Fair value of the consumer loan portfolio is based on a discounted cash flow methodology adjusted principally for prepayment risk. For certain variable rate loans that reprice frequently and loans without a stated maturity, fair values are assumed to be equal to carrying values.

Securities The fair values of securities are provided in the Securities note to the consolidated financial statements (note 5). These are based on quoted market prices, when available. If quoted market prices are not available, fair values are estimated using quoted market prices of similar securities.

**Deposits** The fair values of fixed rate deposits with a fixed maturity are determined by discounting the expected future cash flows, using market interest rates currently offered for deposits of similar terms and remaining maturities (adjusted for early redemptions where appropriate). The fair values of deposits with no stated maturity or deposits with floating rates are assumed to be equal to their carrying values.

Other assets/liabilities The carrying values of Other assets and Other liabilities approximate their fair values with the exception of amounts relating to derivative financial instruments held or issued for other than trading purposes. The net fair value over book value for these instruments is shown in Other assets.

**Subordinated debentures** The fair values of subordinated debentures are based on quoted market prices for similar issues, or current rates offered to us for debt of the same remaining maturity.

Financial instruments valued at carrying value Due to their short term nature, the fair value of cash resources, assets purchased under reverse repurchase agreements, customers' liability under acceptances, our liability under acceptances, obligations related to securities sold short and obligations related to assets sold under repurchase agreements is assumed to approximate carrying value.

**Derivative financial instruments** The fair values of derivative financial instruments are determined using various methodologies. For exchange-traded instruments, fair value is based on quoted market prices, where available. For non-exchange-traded instruments or where no quoted market prices are available, fair value is based on prevailing market rates for instruments with similar characteristics and maturities, net present value analysis or other pricing models as appropriate.

### NOTE 22 Contractual repricing and maturity schedule

The table below details our exposure to interest rate risk as defined and prescribed by the Canadian Institute of Chartered Accountants handbook Section 3860, *Financial Instruments – Disclosure and Presentation*. On- and off-balance sheet financial instruments are reported based on the earlier of their contractual repricing date or maturity date. Effective interest rates have been disclosed where applicable. The effective rates shown represent historical rates for fixed-rate instruments carried at amortized cost and current market rates for floating-rate instruments or instruments carried at fair value.

The table below does not incorporate management's expectation of future events where expected repricing or maturity dates differ significantly from the contractual dates. We incorporate these assumptions in the management of interest rate risk exposure. These assumptions include expected repricing of trading instruments and certain loans and deposits. Taking into account these assumptions on the consolidated contractual repricing and maturity schedule at October 31, 2002, would result in a change in the under-one-year gap from (37.5) billion to (37.5) billion (2001 - (35.3)) billion to (19.1) billion).

Carrying amount by earlier of contractual repricing or maturity date

Second   S		Immediately rate-sensitive	Under 3 months	3 to month		Over 6 to 12 months		Over 1 to 5 years		Over 5 years	Non-interest- sensitive		Total
Effective interest rate	Assets												
Effective interest rate	Cash resources	\$ -	\$ 16,483	\$ 1,760	\$	2,013	\$	78	\$	_	\$ 989	\$	21,323
Page		·	2.32%	2.16%			·	2.21%	·		·		,
Effective interest rate	Securities												
Investment account and loan substitute	Trading account	_	13,400	4,483	3	3,358		10,634		12,131	24,322		68,328
See	Effective interest rate		2.31%	2.07%	•	2.96%		3.79%		4.73%			
Part	Investment account and loan substitute	_	5,173	2,120	)	2,938		10,257		3,553	1,431		25,472
Properties   14,116   13,169   1300   1301   1308	Effective interest rate		3.41%	3.00%	•	3.37%		3.88%		4.81%			
Effective interest rate	Assets purchased under reverse												
Marche   M	repurchase agreements	_	34,990	300	)			1		2	23		35,831
Section   Sect	Effective interest rate		2.54%	2.86%	•	3.05%		2.94%		3.88%			
Definition	Loans	44,116								,	85	1	.69,258
Mathematical   Math	Effective interest rate		3.51%	4.74%	•	5.66%		6.03%		6.19%			
Deposits   Para   Par	Other assets			-	-						56,744		56,744
Deposits		44,116	111,667	16,886	<u> </u>	20,342		78,919		21,432	83,594	3	376,956
Effective interest rate	Liabilities												
Diligations related to securities sold short   CHETHECTIVE interest rate   3.81%   2.77%   2.84%   3.71%   5.16%   5.685   5.685   19.11	•	98,018									_	2	243,486
Process	Effective interest rate					2.80%							
Displations related to assets sold	Obligations related to securities sold short	_								5,285	5,685		19,110
under repurchase agreements         -         19,874         516         667         -         -         52         21,10           Effective interest rate         2,54%         2,91%         3.05%         -         -         66,385         66,385           Other liabilities         -         1,348         -         100         3,263         1,903         -         66,61           Effective interest rate         2,40%         -         5,45%         6,25%         7,04%         7,23%         1,460         66,61           Effective interest rate         2,40%         -         -         -         1,400         69         1,46           Effective interest rate         2,40%         -         -         -         1,400         69         1,46           Effective interest rate         -         -         -         -         -         7,23%         17,238         18,78           Effective interest rate         98,018         102,104         14,172         23,511         38,218         17,504         89,429         376,95           Derivatives used for asset liability         -         -         63,902         9,563         7,734         (2,442)         (23,421)         (4,655)			3.81%	2.77%	•	2.84%		3.71%		5.16%			
Effective interest rate Other liabilities         2.54%         2.91%         3.05%	9												
Other liabilities		=	,					_		_	52		21,109
Subordinated debentures			2.54%	2.91%	•	3.05%							
Effective interest rate   2.40%   5.45%   6.25%   7.04%   7.04%   1.46%   Non-controlling interest in subsidiaries   7.23%   7.23%   7.23%   1.46%   Shareholders' equity   7.23%   1.46%		_			-			-			66,385		
Non-controlling interest in subsidiaries   -   -   -   -     -		_			-						_		6,614
Effective interest rate Shareholders' equity ————————————————————————————————————			2.40%			5.45%		6.25%					
Shareholders' equity   Fifective interest rate   Page 11,165   Page 11		_	_	-	-	_		_			69		1,469
Section   Sect		_	_	_		_		700			17 238		18 783
On-balance sheet gap         (53,902)         9,563         2,714         (3,169)         40,701         9,928         (5,835)           Off-balance sheet financial instruments (1) Derivatives used for asset liability management purposes         8         8         8         8         8         8         8         9         1,734         1,734         1,2442         1,2342         1,4655         1         6,791         1,791											17,200		10,700
On-balance sheet gap         (53,902)         9,563         2,714         (3,169)         40,701         9,928         (5,835)           Off-balance sheet financial instruments (1) Derivatives used for asset liability management purposes         8         8         8         8         8         8         8         9         1,734         1,734         1,2442         1,2342         1,4655         1         6,791         1,791		98.018	102.104	14.172	2	23.511					89.429	3	376.956
Off-balance sheet financial instruments (1)           Derivatives used for asset liability management purposes         - (36,659)         (734)         (2,442)         (23,421)         (4,655)         - (67,91)           Effective interest rate         5.20%         5.32%         4.52%         5.14%         5.70%         - (67,91)           Receive side instruments         - 34,758         1,958         6,235         19,085         5,875         - 67,91           Receive side instruments         - 34,758         1,958         6,235         19,085         5,875         - 67,91           Effective interest rate         5.01%         3.61%         3.61%         5.34%         6.08%         - 67,91           Derivatives used for trading purposes         - 2,223         (59)         2,033         (383)         2,731         (6,545)           Effective interest rate         2.82%         2.88%         2.98%         3.69%         5.04%           Total gap         \$(53,902)         \$9,885         \$3,879         \$2,657         \$35,982         \$13,879         \$(12,380)         \$           Canadian dollar         (28,082)         \$9,885         \$3,879         \$2,657         \$35,982         \$13,879         \$(12,380)         \$	On-halance sheet gan					,		,					
Derivatives used for asset liability management purposes Pay side instruments Effective interest rate Payside instruments Effective interest rate  5.20% Foreign currency  1,36,659  1,734  1,242  1,23,421  1,4,655  - (67,91  1,655  - (67,91  1,655  - (67,91  1,655  - (67,91  1,655  - (67,91  1,655  - (67,91  1,655  - (67,91  1,655  - (67,91  1,655  1,085  1,		(33,302)	3,300	2,71		(3,103)		40,701		3,320	(0,000)		
management purposes         Pay side instruments         —         (36,659)         (734)         (2,442)         (23,421)         (4,655)         —         (67,91)           Effective interest rate         5.20%         5.32%         4.52%         5.14%         5.70%         —         67,91           Receive side instruments         —         34,758         1,958         6,235         19,085         5,875         —         67,91           Effective interest rate         5.01%         3.61%         5.34%         6.08%         —         67,91           Derivatives used for trading purposes         —         2,223         (59)         2,033         (383)         2,731         (6,545)         —           Effective interest rate         2,82%         2,88%         2,98%         3.69%         5.04%         —           Fotal gap         \$(53,902)         \$9,885         \$3,879         \$2,657         \$35,982         \$13,879         \$(12,380)         \$           Correign currency         (25,074)         781         265         2,545         5,029         9,404         7,516         46           Correign currency         (25,074)         781         265         2,545         5,029         9,404 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>													
Pay side instruments         –         (36,659)         (734)         (2,442)         (23,421)         (4,655)         –         (67,91)           Effective interest rate         5.20%         5.32%         4.52%         5.14%         5.70%         –         67,91           Receive side instruments         –         34,758         1,958         6,235         19,085         5,875         –         67,91           Effective interest rate         5.01%         3.61%         3.61%         5.34%         6.08%         6.08%         –         67,91           Derivatives used for trading purposes         –         2,223         (59)         2,033         (383)         2,731         (6,545)         –           Effective interest rate         2,82%         2,88%         2,98%         3.69%         5.04%         –         66,545)         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –         67,91         –													
Receive side instruments		_	(36,659)	(734	<b>-</b> )	(2,442)		(23,421)		(4,655)	_	(	(67,911
Effective interest rate Derivatives used for trading purposes Effective interest rate Derivatives used for trading purposes Effective interest rate  2,223 (59) 2,033 (383) 2,731 (6,545)  2,82% 2,88% 2,98% 3,69% 5,04%   - 322 1,165 5,826 (4,719) 3,951 (6,545)  Total gap \$ (53,902) \$ 9,885 \$ 3,879 \$ 2,657 \$ 35,982 \$ 13,879 \$ (12,380) \$  Canadian dollar Coreign currency (28,828) 9,104 3,614 112 30,953 4,475 (19,896) (46,545)  Foreign currency (25,074) 781 265 2,545 5,029 9,404 7,516 46,546  Foreign during purposes  - 322 1,165 5,826 (4,719) 3,951 (6,545)  - 34,475 (19,896) (46,646)  - 34,540 5,940 5,940 5,960 (5,600)  - 46,545)  - 46	Effective interest rate		5.20%	5.32%	•	4.52%		5.14%		5.70%			
Derivatives used for trading purposes Effective interest rate  2,223 (59) 2,033 (383) 2,731 (6,545)  2,826 2,888 2,988 3,699 5,048   Total gap \$ (53,902) \$ 9,885 \$ 3,879 \$ 2,657 \$ 35,982 \$ 13,879 \$ (12,380) \$ \$ 12,380 \$ \$ 13,879 \$ 12,589  Conadian dollar \$ (28,828) \$ 9,104 \$ 3,614 \$ 112 \$ 30,953 \$ 4,475 \$ (19,896) \$ (46,646) \$ (7,292) \$ (4,784) \$ 38,156 \$ 1,759 \$ (24,598) \$ (5,60) \$ (5,60) \$ (5,60) \$ (18,137) \$ 8,390 \$ (4,529) \$ (136) \$ 4,540 \$ 5,924 \$ 9,557 \$ 5,600	Receive side instruments	_	34,758	1,958	3	6,235		19,085		5,875	_		67,911
Effective interest rate 2.82% 2.88% 2.98% 3.69% 5.04%  - 322 1,165 5,826 (4,719) 3,951 (6,545)  Fotal gap \$ (53,902) \$ 9,885 \$ 3,879 \$ 2,657 \$ 35,982 \$ 13,879 \$ (12,380) \$  Canadian dollar (28,828) 9,104 3,614 112 30,953 4,475 (19,896) (46,600)  Foreign currency (25,074) 781 265 2,545 5,029 9,404 7,516 46,600  Fotal gap \$ (53,902) \$ 9,885 \$ 3,879 \$ 2,657 \$ 35,982 \$ 13,879 \$ (12,380) \$  Canadian dollar - 2001 (8,064) (786) (7,292) (4,784) 38,156 1,759 (24,598) (5,600)  Foreign currency - 2001 (18,137) 8,390 (4,529) (136) 4,540 5,924 9,557 5,600	Effective interest rate		5.01%	3.61%	•	3.61%		5.34%		6.08%			
Fotal gap         \$ (53,902)         \$ 9,885         \$ 3,879         \$ 2,657         \$ 35,982         \$ 13,879         \$ (12,380)         \$           Canadian dollar Foreign currency         (28,828)         9,104         3,614         112         30,953         4,475         (19,896)         (46           Foreign currency         (25,074)         781         265         2,545         5,029         9,404         7,516         46           Foreign durrency         (53,902)         \$ 9,885         \$ 3,879         \$ 2,657         \$ 35,982         \$ 13,879         \$ (12,380)         \$           Canadian dollar – 2001         (8,064)         (786)         (7,292)         (4,784)         38,156         1,759         (24,598)         (5,60)           Foreign currency – 2001         (18,137)         8,390         (4,529)         (136)         4,540         5,924         9,557         5,60	Derivatives used for trading purposes	_	2,223	(59	9)	2,033		(383)		2,731	(6,545)		-
Fotal gap         \$ (53,902)         \$ 9,885         \$ 3,879         \$ 2,657         \$ 35,982         \$ 13,879         \$ (12,380)         \$           Canadian dollar         (28,828)         9,104         3,614         112         30,953         4,475         (19,896)         (46           Foreign currency         (25,074)         781         265         2,545         5,029         9,404         7,516         46           Fotal gap         \$ (53,902)         \$ 9,885         \$ 3,879         \$ 2,657         \$ 35,982         \$ 13,879         \$ (12,380)         \$           Canadian dollar - 2001         (8,064)         (786)         (7,292)         (4,784)         38,156         1,759         (24,598)         (5,60)           Foreign currency - 2001         (18,137)         8,390         (4,529)         (136)         4,540         5,924         9,557         5,60	Effective interest rate		2.82%	2.88%	)	2.98%		3.69%		5.04%			
Canadian dollar         (28,828)         9,104         3,614         112         30,953         4,475         (19,896)         (46)           Foreign currency         (25,074)         781         265         2,545         5,029         9,404         7,516         46           Foreign currency         (53,902)         9,885         3,879         2,657         35,982         13,879         \$ (12,380)         \$           Canadian dollar – 2001         (8,064)         (786)         (7,292)         (4,784)         38,156         1,759         (24,598)         (5,60)           Foreign currency – 2001         (18,137)         8,390         (4,529)         (136)         4,540         5,924         9,557         5,60)		_	322	1,16	)	5,826		(4,719)		3,951	(6,545)		
Foreign currency         (25,074)         781         265         2,545         5,029         9,404         7,516         46           Fotal gap         \$ (53,902)         \$ 9,885         \$ 3,879         \$ 2,657         \$ 35,982         \$ 13,879         \$ (12,380)         \$           Canadian dollar – 2001         (8,064)         (786)         (7,292)         (4,784)         38,156         1,759         (24,598)         (5,60)           Foreign currency – 2001         (18,137)         8,390         (4,529)         (136)         4,540         5,924         9,557         5,60	Total gap	\$ (53,902)	\$ 9,885	\$ 3,879	\$	2,657	\$	35,982	\$	13,879	\$ (12,380)	\$	_
Foreign currency         (25,074)         781         265         2,545         5,029         9,404         7,516         46           Fotal gap         \$ (53,902)         \$ 9,885         \$ 3,879         \$ 2,657         \$ 35,982         \$ 13,879         \$ (12,380)         \$           Canadian dollar – 2001         (8,064)         (786)         (7,292)         (4,784)         38,156         1,759         (24,598)         (5,60)           Foreign currency – 2001         (18,137)         8,390         (4,529)         (136)         4,540         5,924         9,557         5,60	Canadian dollar	(28,828)	9,104	3,614	ļ	112		30,953		4,475	(19,896)		(466
Canadian dollar – 2001 (8,064) (786) (7,292) (4,784) 38,156 1,759 (24,598) (5,60) (7,000) (18,137) 8,390 (4,529) (136) 4,540 5,924 9,557 5,600	Foreign currency	. , .											466
Foreign currency – 2001 (18,137) 8,390 (4,529) (136) 4,540 5,924 9,557 5,60	Total gap	\$ (53,902)	\$ 9,885	\$ 3,879	\$	2,657	\$	35,982	\$	13,879	\$ (12,380)	\$	
Foreign currency – 2001 (18,137) 8,390 (4,529) (136) 4,540 5,924 9,557 5,60	Canadian dollar – 2001	(8.064)	(786)	(7.29	2)	(4,784)		38,156		1,759	(24.598)		(5,609
Fotal gap - 2001 \$ (26,201) \$ 7,604 \$ (11,821) \$ (4,920) \$ 42,696 \$ 7,683 \$ (15,041) \$	Foreign currency – 2001												5,609
	Total gap – 2001	\$ (26,201)	\$ 7,604	\$ (11,82)	.) \$	(4,920)	\$	42,696	\$	7,683	\$ (15,041)	\$	-

<sup>(1)</sup> Represents net notional amounts.

#### Reconciliation of Canadian and United States generally accepted accounting principles NOTE 23

These consolidated financial statements are prepared in accordance with Canadian generally accepted accounting principles (GAAP), including the accounting requirements of the Superintendent of Financial Institutions Canada. As required by the United States Securities and Exchange Commission, material differences between Canadian and United States GAAP are described below.

### Summary of reconciliation to U.S. GAAP

			2002					2001			2000							
	Ne	t income	Sha	reholders' equity		Assets	Ne	t income	Sha	reholders' equity	Assets	Ne	et income	Shar	eholders' equity		Assets	
Canadian GAAP	\$	2,762	\$	18,783	\$	376,956	\$	2,411	\$	18,165	\$ 359,260	\$	2,274	\$	13,541	\$	289,740	
Insurance accounting (1)		72		92		1,969		41		19	1,290		(29)		(13)		416	
Derivative instruments and hedging activities (2)		56		(72)		925		(1)		(191)	1,235		_		_		-	
Costs of Stock Appreciation Rights (3)		10		7		(4)		-		-	-		-		-		_	
Additional pension obligation (4)		-		(293)		167		_		(17)	12		_		-		_	
Reclassification of securities (5)		-		210		210		-		199	199		-		(56)		(46)	
Trade date accounting (6)		-		-		(146)		-		-	(1,464)		-		-		419	
Substantively enacted tax rate change (7)		-		-		-		(16)		-	-		16		16		16	
Postretirement benefits other than pensions (8)		-		-		-		_		-	-		(35)		(163)		123	
Pension benefits (8)		-		-		-		-		-	-		-		(27)		(27)	
Other (9)		(2)		28		1,855		-		30	1,951		(18)		(1)		3,413	
U.S. GAAP	\$	2,898	\$	18,755	\$	381,932	\$	2,435	\$	18,205	\$ 362,483	\$	2,208	\$	13,297	\$	294,054	
Earnings per share	\$	4.16					\$	3.58				\$	3.42					
Diluted earnings per share	\$	4.12					\$	3.55				\$	3.40					

- There are differences between U.S. and Canadian GAAP treatment with respect to life insurance premiums, investment accounting, acquisition costs and claims and policy benefit liabilities. These lead to timing differences in income and expense recognition The application of U.S. GAAP to our insurance operations would increase Net income by \$72 million for the year ended October 31, 2002. Differences with respect to deferred acquisition costs and claims and policy benefit liabilities would account for \$24 million and \$32 million of the increase, respectively. The increase would also include \$16 million of realized gains on investments, which are taken into income as realized under U.S. GAAP but deferred and amortized under Canadian GAAP. Other assets and Other liabilities would increase by \$1,969 million and \$1,877 million, respectively and Shareholders' equity would increase by \$92 million as at October 31, 2002.
- Under U.S. GAAP, all derivatives are recorded on the balance sheet at fair value. Changes in the fair value of derivatives are recorded in Net income, or if the derivative is designated and to the extent it functions effectively as a cash flow hedge, in Other comprehensive income within Shareholders' equity. For derivatives designated as fair value hedges, the changes recorded in Net income are generally offset by changes in the fair value of the hedged item attributable to the risk being hedged. The changes recorded in Other comprehensive income are subsequently amortized to Net income to offset the effects of interest rate variability on cash flows of the hedged item. Under Canadian GAAP, derivatives used in sales and trading activities are recorded on the balance sheet at fair value with changes in fair value recorded in Net income. Recording derivatives and hedging activities in accordance with U.S. GAAP would increase Net income by \$56 million for the year ended October 31, 2002, increase Securities by \$82 million, Loans by \$62 million, Other assets by \$811 million, Deposits by \$175 million, Other liabilities by \$476 million and Subordinated debentures by \$346 million, and decrease Cash resources by \$30 million, and Shareholders' equity by \$72 million as at October 31, 2002.
- Between November 29, 1999 and June 5, 2001, grants of options under the employee stock option plan were accompanied by tandem stock appreciation rights (SARs). With SARs, participants could choose to exercise a SAR instead of the corresponding option. In such cases, the participants received a cash payment equal to the difference between the closing price of common shares on the day immediately preceding the day of exercise and the exercise price of the option. For such plans, compensation expense under U.S. GAAP would be measured using estimates based on past experience of participants exercising SARs rather than the corresponding options. However, Canadian GAAP considers such a plan to result in a liability and requires measurement of compensation expense assuming that all participants will exercise SARs. Recognizing compensation expense in accordance with U.S. GAAP would increase Net income by \$10 million for the year ended October 31, 2002 and reduce Other liabilities by \$11 million as at October 31. 2002. The related income tax effects would reduce Other assets by \$4 million and Shareholders' equity would increase by \$7 million as at October 31, 2002.
- For defined benefit pension plans, U.S. GAAP requires that the excess of the unfunded accumulated benefit obligation over the unrecognized prior service cost be recorded in Other comprehensive income. Recognition of this additional pension obligation would increase Other liabilities by \$460 million, the related deferred income taxes would increase Other assets by \$167 million and Shareholders' equity would decrease by \$293 million as at October 31, 2002.

- Under U.S. GAAP, Securities are classified as Trading account (carried at estimated fair value) or Available for sale (carried at estimated fair value). The net unrealized gain (loss) on Available for sale securities, net of related income taxes, is reported as Other comprehensive income within Shareholders' equity except where the changes in market value are effectively hedged by derivatives. These hedged unrealized gains (losses) are recorded in Net income, where they are generally offset by the changes in fair value of the hedging derivatives. Under Canadian GAAP, Securities are classified as Investment account (carried at amortized cost) or Trading account (carried at estimated fair value). Classifying Securities in accordance with U.S. GAAP would increase Securities by \$342 million, decrease the related deferred income taxes included in Other assets by \$132 million, and increase Shareholders' equity by \$210 million as at October 31, 2002.
- Under U.S. GAAP, trade date accounting for Securities is used for both the Consolidated balance sheet and the consolidated statement of income. Our practice under Canadian GAAP is settlement date accounting for the Consolidated balance sheet and trade date accounting for the consolidated statement of income. The application of trade date accounting to our Consolidated balance sheet would decrease Securities by \$220 million and Other liabilities by \$146 million, and increase Other assets by \$74 million as at October 31, 2002.
- Under U.S. GAAP, the effects of changes in tax rates on deferred income taxes are recorded when the tax rate change has been passed into law. Under Canadian GAAP, these effects are recorded when the tax rate change has been substantively enacted The reductions in the corporate tax rate announced during calendar year 2000 and considered substantively enacted then, were passed into law in 2001.
- We adopted the new accounting standard issued by the CICA for Employee Future Benefits which requires us to accrue the costs of all postretirement benefits over the working lives of employees instead of the previous method of expensing costs when paid. The new standard also requires a change to the discount rate used to value future benefit obligations from an estimated long-term rate to a market-based interest rate. As a result of adopting this new standard on November 1, 2000, there are no longer differences between Canadian and U.S. GAAP related to employee future benefits accounting except as noted in footnote (4).
- Other differences between U.S. and Canadian GAAP relate to the right of offset, accounting for joint ventures and other minor items. Investments in joint ventures are proportionately consolidated under Canadian GAAP and accounted for under the equity method under U.S. GAAP. Accounting for joint ventures in accordance with U.S. GAAP would not affect Net income. The net of these items would reduce Net income by \$2 million for the year ended October 31, 2002, increase Shareholders' equity by \$28 million, Assets by \$1,855 million and Liabilities by \$1,827 million as at October 31, 2002.

### **Quarterly highlights**

Quarterly inginights		2002							2001									
(\$ millions, taxable equivalent basis, except per share and percentage amounts)		Q4		Q3		Q2		Q1		Q4		Q3		Q2		Q1		
Consolidated statement of income  Net interest income Other income Provision for credit losses Non-interest expense Income taxes Non-controlling interest	\$	1,815 2,043 (235) (2,634) (295) (28)	\$	1,768 2,104 (216) (2,547) (385) (27)	\$	1,746 2,192 (328) (2,583) (324) (26)	\$	1,869 2,223 (286) (2,656) (401) (27)	\$	1,784 2,255 (425) (2,668) (262) (28)		1,719 2,008 (236) (2,638) (333) (28)	\$	1,580 1,924 (210) (2,287) (376) (29)	\$	1,466 2,028 (248) (2,162) (401) (22)		
Net income	\$	666	\$	697	\$	677	\$	722	\$	656	\$	492	\$	602	\$	661		
Cash net income (1)	\$	683	\$	713	\$	691	\$	739	\$	778	\$	573	\$	651	\$	691		
Core cash net income (1)	\$	683	\$	713	\$	691	\$	739	\$	539	\$	660	\$	651	\$	613		
Earnings per share (2)  Basic Diluted Cash diluted (1) Core cash diluted (1) Performance ratios	\$	.96 .95 .98	\$	1.00 .99 1.01 1.01	\$	.97 .96 .98	\$	1.03 1.03 1.05 1.05	\$	.92 .91 1.09 .74	\$	.69 .68 .81 .94	\$	.92 .92 1.00 1.00	\$	1.03 1.02 1.07 .95		
Return on common equity Cash return on common equity (1) Core cash return on common equity (1) Return on assets Return on assets after preferred dividends Net interest margin (3) Other income as a % of gross revenues Consolidated balance sheet		14.8% 15.2 15.2 .70 .67 1.91 53.0		15.6% 16.0 16.0 .76 .73 1.93 54.3		16.0% 16.4 16.4 .76 .73 1.95 55.7		16.9% 17.3 17.3 .79 .76 2.05 54.3		15.2% 18.1 12.3 .76 .72 2.07 55.8		12.5% 14.7 17.1 .58 .53 2.01 53.9		18.7% 20.3 20.3 .77 .72 2.01 54.9		20.8% 21.7 19.2 .86 .82 1.91 58.0		
Assets Cash resources and securities Assets purchased under reverse repurchase agreements Residential mortgages Personal loans Credit card loans Business and government loans Allowance for loan losses Other assets	\$	115,123 35,831 72,840 31,956 4,914 61,751 (2,203) 56,744	\$	111,813 34,938 70,639 32,222 4,774 64,138 (2,218) 57,135	\$	107,785 33,373 70,116 32,292 4,445 63,554 (2,338) 47,090	\$	101,795 30,503 69,436 31,600 4,338 64,234 (2,345) 54,152	\$	98,042 35,870 67,442 32,511 4,283 67,152 (2,278) 56,238	\$	93,569 25,101 66,497 32,264 4,128 65,309 (2,173) 45,279	\$	86,075 26,453 64,557 29,713 4,862 60,053 (1,951) 43,962	\$	80,712 21,713 63,418 30,573 4,961 60,273 (1,947 42,207		
	\$	376,956	\$	373,441	\$	356,317	\$	353,713	\$	359,260	\$	329,974	\$	313,724	\$	301,910		
Liabilities and shareholders' equity Personal deposits Business, government and bank deposits Other liabilities Subordinated debentures Non-controlling interest in subsidiaries Total equity	\$	101,892 141,594 106,604 6,614 1,469 18,783	\$	101,072 143,383 101,628 7,043 1,444 18,871	\$	99,990 135,888 93,377 7,025 1,466 18,571	\$	100,505 133,659 92,773 7,105 1,440 18,231	\$	101,381 132,066 99,656 6,513 1,479 18,165	\$	98,970 123,321 81,268 6,488 1,453 18,474	\$	93,010 118,326 79,321 6,836 1,481 14,750		90,778 112,344 76,704 6,275 1,453 14,356		
	\$	376,956	\$	373,441	\$	356,317	\$	353,713	\$	359,260	\$	329,974	\$	313,724	\$	301,910		
Selected average balances and off-balance sheet data Averages Assets Loans, acceptances and reverse repurchase agreements Deposits Common equity Total equity Assets under administration Assets under management		377,700 217,168 247,258 17,170 18,833 ,365,900 90,800		362,900 208,338 236,918 17,055 18,747 ,413,100 94,200		366,300 207,531 237,479 16,681 18,387 ,442,800 96,200		362,400 209,439 239,838 16,365 18,149 426,600 103,300		342,200 205,275 230,292 16,349 18,433 ,342,500 100,000	1,	339,000 205,241 221,167 14,466 16,633 271,800 110,500		321,900 197,328 212,813 12,496 14,541 198,700 110,400	1,	304,400 191,231 206,975 11,983 14,016 ,242,800 112,500		
Provision for credit losses Specific	\$	235	\$	216	\$	328	\$	286	\$	425	\$	236	\$	210	\$	178		
General provision General allocated General unallocated		(15) 15		4 (4)		<u>-</u>		(11) 11		108 (108)		-		-		97 (27		
Total general provision	T			-		_				-		_		_		70		
Total	\$		\$	216	\$	328	\$	286	\$		\$	236	\$	210	\$	248		
Net impaired loans as a % of loans, acceptances and reverse repurchase agreements  Capital ratios  Common equity/risk-adjusted assets		.04%		.07%		.09%		.18%		.08%		.01%		.02%		(.11)% 7.6%		
Tier 1 Total  Common share information Shares outstanding (in thousands)		9.3 12.7		9.1 12.7		9.0 12.6		8.8 12.3		8.7 11.8		9.3 12.3		8.8 12.3		8.3 11.5		
End of period Average basic Average diluted Dividends per share Book value per share	\$	665,257 668,868 674,840 .40 25.91	\$	671,671 673,787 679,168 .38 25.56	\$	673,860 673,751 678,751 .38 25.04	\$	673,596 674,465 679,729 .36 24.53	\$	674,021 681,758 687,334 .36 23.95		683,312 658,296 663,996 .36 23.68	\$	616,516 616,365 621,907 .33 20.61	6	516,209 508,824 514,686 .33 20.01		
Common share price – High (4)  Low (4)  Close  Dividend yield  Dividend payout ratio		57.55 48.80 54.41 3.0% 41%		58.89 45.05 53.45 2.9% 38%		57.07 46.36 54.97 2.9% 39%		52.45 46.81 50.00 2.9% 35%		53.25 41.60 46.80 3.0% 39%		51.50 42.80 50.96 3.1% 54%		51.25 42.42 42.95 2.8% 36%		52.80 45.10 48.20 2.7% 32%		
pajout ratio		71/0		33/3		55/0		33/0	1	0.7/0		J- <b>F</b> /U		5570		J_ /0		

<sup>(1)</sup> Cash net income, cash diluted earnings per share and cash return on common equity are computed by adding back to net income the after-tax amount of amortization of goodwill and other intangibles. Further deducting the impact of special items results in core cash net income, core cash diluted earnings per share and core cash return on common equity. Earnings per share for the year may not equal the sum of the quarters.

<sup>(2)</sup> 

<sup>(3)</sup> (4) Net interest income as a percentage of average assets.

Intraday high and low share price.

### INDEPENDENT AUDITORS' CONSENT

We consent to the inclusion of our reports dated November 19, 2002 appearing in this Annual Report on Form 40-F of Royal Bank of Canada for the year ended October 31, 2002.

Chartered Accountants Toronto, Ontario November 19, 2002 Chartered Accountants Toronto, Ontario November 19, 2002

Exhibit 5

# COMMENTS BY AUDITORS ON CANADA-UNITED STATES OF AMERICA REPORTING DIFFERENCE

In the United States, reporting standards for auditors require the addition of an explanatory paragraph (following the opinion paragraph) when there is a change in accounting principles that has a material effect on the comparability of the company's financial statements, such as the change described in Note 4 to the financial statements. Our reports to the shareholders dated November 19, 2002 are expressed in accordance with Canadian reporting standards, which do not require a reference to such a change in accounting principles in the auditors' reports when the change is properly accounted for and adequately disclosed in the financial statements

Chartered Accountants Toronto, Ontario November 19, 2002 Chartered Accountants Toronto, Ontario November 19, 2002