

## Directors and executive officers

### Directors

**W. Geoffrey Beattie** (2001)  
*Toronto, Ontario*  
President and Chief Executive Officer  
The Woodbridge Company Limited  
Deputy Chairman  
Thomson Reuters Corporation

**Douglas T. Elix, A.O.** (2000)  
*Ridgefield, Connecticut*  
Corporate Director

**John T. Ferguson, F.C.A.** (1990)  
*Edmonton, Alberta*  
Chairman and Chief Executive Officer  
Princeton Developments Ltd.  
Princeton Ventures Ltd.

**The Hon. Paule Gauthier,**  
P.C., O.C., O.Q., Q.C. (1991)  
*Quebec, Quebec*  
Senior Partner  
Stein Monast L.L.P.

**Timothy J. Hearn** (2006)  
*Calgary, Alberta*  
Chairman  
Hearn & Associates

**Alice D. Laberge** (2005)  
*Vancouver, British Columbia*  
Corporate Director

**Jacques Lamarre, O.C.** (2003)  
*Montreal, Quebec*  
Corporate Director

**Brandt C. Louie, O.B.C., F.C.A.**  
(2001)  
*West Vancouver, British Columbia*  
Chairman and Chief Executive Officer  
H.Y. Louie Co. Limited  
Chairman  
London Drugs Limited

**Michael H. McCain** (2005)  
*Toronto, Ontario*  
President and Chief Executive Officer  
Maple Leaf Foods, Inc.

**Gordon M. Nixon** (2001)  
*Toronto, Ontario*  
President and Chief Executive Officer  
Royal Bank of Canada

**David P. O'Brien, O.C.** (1996)  
*Calgary, Alberta*  
Chairman of the Board  
Royal Bank of Canada  
Chairman of the Board  
EnCana Corporation

**J. Pedro Reinhard** (2000)  
*Key Biscayne, Florida*  
President  
Reinhard & Associates

**Edward Sonshine** (2008)  
*Toronto, Ontario*  
President and Chief Executive Officer  
RioCan Real Estate  
Investment Trust

**Kathleen P. Taylor** (2001)  
*Toronto, Ontario*  
President and Chief Operating Officer  
Four Seasons Hotels and Resorts

**Victor L. Young, O.C.** (1991)  
*St. John's, Newfoundland and Labrador*  
Corporate Director

The date appearing after the name of each director indicates the year in which the individual became a director.

### Group Executive

**Morten N. Friis**  
Chief Risk Officer

**Janice R. Fukakusa**  
Chief Administrative Officer and  
Chief Financial Officer

**M. George Lewis**  
Group Head  
Wealth Management

**A. Douglas McGregor**  
Co-Group Head  
Capital Markets

**David I. McKay**  
Group Head  
Canadian Banking

**Gordon M. Nixon**  
President and  
Chief Executive Officer

**Mark A. Standish**  
Co-Group Head  
Capital Markets

**Barbara G. Stymiest**  
Group Head  
Strategy, Treasury and  
Corporate Services

**W. James Westlake**  
Group Head  
International Banking and  
Insurance