W. Geoffrey Beattie (2001)

Toronto, Ontario President and Chief Executive Officer The Woodbridge Company Limited Deputy Chairman The Thomson Corporation

George A. Cohon,

0.C., 0.Ont. (1988) Toronto, Ontario Founder McDonald's Restaurants of Canada Limited

Douglas T. Elix, A.O. (2000) Ridgefield, Connecticut Senior Vice-President and **Group Executive** Sales & Distribution **IBM** Corporation

John T. Ferguson, F.C.A. (1990) Edmonton, Alberta Chairman of the Board Princeton Developments Ltd.

The Hon. Paule Gauthier,

P.C., O.C., O.Q., Q.C. (1991) Quebec, Quebec Senior Partner Desiardins Ducharme L.L.P. ATTORNEYS

Timothy J. Hearn (2006)

Calgary, Alberta Chairman, President and **Chief Executive Officer** Imperial Oil Limited

Alice D. Laberge (2005) Vancouver, British Columbia Company Director

Jacques Lamarre, O.C. (2003) Outremont, Quebec President and Chief Executive Officer SNC-Lavalin Group Inc.

Brandt C. Louie, F.C.A. (2001)

West Vancouver, British Columbia President and **Chief Executive Officer** H.Y. Louie Co. Limited Chairman and Chief Executive Officer London Drugs Limited

Michael H. McCain (2005) Toronto, Ontario

President and Chief Executive Officer

Maple Leaf Foods Inc.

Gordon M. Nixon (2001) Toronto, Ontario President and Chief Executive Officer Royal Bank of Canada

David P. O'Brien (1996)

Calgary, Alberta Chairman of the Board Royal Bank of Canada Chairman of the Board **EnCana Corporation**

Robert B. Peterson (1992) Toronto, Ontario **Company Director**

J. Pedro Reinhard (2000) Key Biscayne, Florida **Company Director**

Cecil W. Sewell, Jr. (2001) Stuart, Florida Chairman RBC Centura Banks, Inc.

Kathleen P. Taylor (2001) Toronto, Ontario President. Worldwide

Business Operations Four Seasons Hotels Inc.

Victor L. Young, O.C. (1991) St. John's, Newfoundland and Labrador **Company Director**

The date appearing after the name of each director indicates the year in which the individual became a director.

Group executive

Peter Armenio

Group Head, RBC U.S. and International Personal and Business

Elisabetta Bigsby

Group Head, Human Resources and Transformation

Martin J. Lippert Group Head, Global Technology and Operations

Gordon M. Nixon President and Chief Executive Officer

Barbara G. Stymiest Chief Operating Officer

W. James Westlake

Group Head, RBC Canadian Personal and Business

Charles M. Winograd Group Head, RBC Capital Markets