

DIRECTORS AND EXECUTIVE OFFICERS

DIRECTORS

W. Geoffrey Beattie (2001)
Toronto
President
The Woodbridge Company
Limited
Deputy Chairman
The Thomson Corporation

George A. Cohon,
O.C., O.Ont. (1988)
Toronto
Founder
McDonald's Restaurants
of Canada Limited

Douglas T. Elix (2000)
Ridgefield, Connecticut
Senior Vice-President and
Group Executive
Sales & Distribution
IBM Corporation

John T. Ferguson, F.C.A. (1990)
Edmonton
Chairman of the Board
Princeton Developments Ltd.

The Hon. Paule Gauthier,
P.C., O.C., O.Q., Q.C. (1991)
Quebec City
Senior Partner
Desjardins Ducharme L.L.P.
ATTORNEYS

Alice D. Laberge (2005)
Vancouver
Company Director

Jacques Lamarre, O.C. (2003)
Montreal
President and
Chief Executive Officer
SNC-Lavalin Group Inc.

Brandt C. Louie, F.C.A. (2001)
West Vancouver
President and
Chief Executive Officer
H.Y. Louie Co. Limited
Chairman and
Chief Executive Officer
London Drugs Limited

Michael H. McCain (2005)
Toronto
President and
Chief Executive Officer
Maple Leaf Foods, Inc.

Gordon M. Nixon (2001)
Toronto
President and
Chief Executive Officer
Royal Bank of Canada

David P. O'Brien (1996)
Calgary
Chairman of the Board
Royal Bank of Canada
Chairman of the Board
EnCana Corporation

Robert B. Peterson (1992)
Toronto
Company Director

J. Pedro Reinhard (2000)
Midland, Michigan
Executive Vice-President
The Dow Chemical Company

Cecil W. Sewell, Jr. (2001)
Raleigh, North Carolina
Chairman
RBC Centura Banks, Inc.
Chairman
RBC Centura Bank

Kathleen P. Taylor (2001)
Toronto
President, Worldwide
Business Operations
Four Seasons Hotels Inc.

Victor L. Young, O.C. (1991)
St. John's
Company Director

The date appearing after the name of
each director indicates the year in which
the individual became a director.

GROUP EXECUTIVE

Peter Armenio
Group Head, RBC U.S. and
International Personal and
Business

Elisabetta Bigsby
Group Head, Human Resources
and Transformation

Martin J. Lippert
Group Head, Global Technology
and Operations

Gordon M. Nixon
President and Chief Executive
Officer

Barbara G. Stymiest
Chief Operating Officer

W. James Westlake
Group Head, RBC Canadian
Personal and Business

Charles M. Winograd
Group Head, RBC Capital Markets